



# JOZI

# A City @ Work

Medium Term Budget  
2014/15 to 2016/17



a world class African city





## Table of Contents

Page No

### Part1 – Annual Budget

|     |                             |    |
|-----|-----------------------------|----|
| 1.1 | Executive Summary           | 9  |
| 1.2 | Operating Budget Framework  | 11 |
| 1.3 | Capital Expenditure         | 16 |
| 1.4 | Annual Budget Tables        | 17 |
| 1.5 | Statement of Tariff Setting | 32 |
| 1.6 | Council Resolutions         | 46 |

### Part 2 – Supporting Documentation

|      |   |     |
|------|---|-----|
| 2.1  | Overview of Annual Budget Process                               | 49  |
| 2.2  | Overview of Alignment of Annual Budget with IDP                 | 51  |
| 2.3  | Measureable Performance Objectives and Indicators               | 56  |
| 2.4  | Budget Related Policies   | 59  |
| 2.5  | Overview of Budget Assumptions                                  | 63  |
| 2.6  | Overview of Budget Funding                                      | 66  |
| 2.7  | Expenditure on Grants   | 76  |
| 2.8  | Monthly Targets for Revenue, Expenditure and Cash Flow          | 77  |
| 2.9  | Legislation Compliance Status                                   | 83  |
| 2.10 | Other Supporting Documents                                      | 85  |
| 2.11 | Corridors of Freedom  | 96  |
| 2.12 | Medium Term Budget per Cluster, Department and Municipal Entity | 103 |

## List of Tables

| No        | Description   |
|-----------|---|
| Table A1  | Consolidated Budget Summary   |
| Table A2  | Consolidated Budgeted Financial Performance<br>(revenue and expenditure by standard classification) |
| Table A3  | Consolidated Budgeted Financial Performance<br>(revenue and expenditure by municipal vote)          |
| Table A4  | Consolidated Budgeted Financial Performance<br>(revenue and expenditure)                            |
| Table A5  | Consolidated Budgeted Capital Expenditure by vote,<br>(standard classification and funding)         |
| Table A6  | Consolidated Budgeted Financial Position  |
| Table A7  | Consolidated Budgeted Cash Flows  |
| Table A8  | Consolidated Cash- backed Reserves/ Accumulated<br>Surplus Reconciliation                           |
| Table A9  | Consolidated Asset Management   |
| Table A10 | Consolidated Basic Service Delivery Measurement   |
| SA1       | Supporting detail to Budget Financial Performance   |
| SA2       | Consolidated Matrix Financial Performance   |
| SA3       | Supporting detail to Budget Financial Position  |
| SA4       | Reconciliation of IDP strategic objectives and Budget<br>(Operating revenue)                        |
| SA5       | Reconciliation of IDP strategic objectives and Budget<br>(Operating expenditure)                    |
| SA6       | Reconciliation of IDP strategic objectives and Budget<br>(Capital expenditure)                      |
| SA7       | Measurable performance objectives   |
| SA8       | Performance indicators and benchmarks   |
| SA9       | Social, economic and demographic statistics and assumptions   |
| SA10      | Funding measurement   |

|               |   |
|---------------|---|
| SA11          | Property rates summary  |
| SA12 and SA13 | Property rates by category  |
| SA14          | Household bills   |
| SA15          | Investment particulars by type  |
| SA16          | Investment particulars by maturity  |
| SA17          | Borrowing   |
| SA18          | Transfers and grant receipts  |
| SA19          | Expenditure on transfers and grant programme  |
| SA21          | Transfers and grants made by the municipality   |
| SA22          | Summary councillor and staff benefits   |
| SA23          | Salaries, allowances and benefits (political office bearers, Councillors and senior managers) |
| SA24          | Summary of personnel numbers  |
| SA25          | Budgeted monthly revenue and expenditure  |
| SA26          | Budgeted monthly revenue and expenditure by municipal vote                                    |
| SA27          | Budgeted revenue and expenditure by standard classification                                   |
| SA28          | Budgeted monthly capital expenditure by municipal vote  |
| SA29          | Budgeted monthly capital expenditure by standard classification                               |
| SA30          | Consolidated budgeted monthly cash flow   |
| SA31          | Aggregated entity budget  |
| SA32          | List of external mechanisms   |
| SA34          | Consolidated capital expenditure by asset class   |
| SA35          | Consolidated future financial implications of the capital budget                              |

## Abbreviations and Acronyms

|                 |   |
|-----------------|---|
| ALCO            | Assets and Liabilities Committee  |
| Budget Lekgotla | A planning forum aimed at identifying key spending priorities for the City for a specific planning cycle. |
| BSC             | Budget Steering Committee   |
| BRT             | Bus Rapid Transit, a project initiated to improve public transport within the City.                       |
| CAPEX           | Capital expenditure, spending on municipal assets such as land, buildings, roads, etc.                    |
| CFO             | Chief Financial Officer   |
| CIF             | Capital Investment Framework  |
| CIMS            | Capital Investment Management System, a system used to prioritise capital projects in the City            |
| CM              | City Manager  |
| CoJ             | City of Johannesburg  |
| CPI             | Consumer Price Index.   |
| DED             | Department of Economic Development, one of the City's core departments                                    |
| DMTN            | Domestic Medium Term Note.  |
| DoRA            | Division of Revenue Act   |
| EM              | Executive Mayor   |
| ESP             | Expanded Social Package   |
| FBE             | Free basic electricity  |
| FBS             | Free basic services   |
| FBW             | Free basic water  |
| GAAP            | Generally Accepted Accounting Practice  |
| GAMAP           | Generally Accepted Municipal Accounting Practice  |
| GRAP            | Generally Recognised Accounting Practice  |
| GDS             | Growth and Development Strategy, the City's long- term strategy for development.                          |
| GDP             | Gross domestic product  |
| GMS             | Growth Management Strategy, the City's strategy for the management of growth within the City.             |
| HSDG            | Human Settlement Development Grant  |
| IBT             | Inclining Block Tariff  |
| IDP             | Integrated Development Plan, a strategic document detailing the City's medium- term plan for development. |

|       |  |
|-------|--|
| IGR   | Intergovernmental relations  |
| Kl    | kilolitre  |
| Km    | kilometre  |
| KPA   | Key Performance Area   |
| KPI   | Key Performance Indicator  |
| LED   | Local economic development   |
| MEs   | Municipal entities, companies in which the City is the sole shareholder, established to provide services to residents on behalf of the City.   |
| MBRR  | Municipal Budgeting and Reporting Regulations  |
| MFMA  | Municipal Finance Management Act, Act 56 of 2003, legislation providing a framework for financial management in local government               |
| MIG   | Municipal Infrastructure Grant   |
| MMC   | Member of the Mayoral Committee  |
| MPRA  | Municipal Properties Rates Act   |
| MSA   | Municipal Systems Act, Act 32 of 2000  |
| MTB   | Medium Term Budget, a three year financial plan of a municipality  |
| MTEF  | Medium- term Expenditure Framework   |
| NERSA | National Electricity Regulator South Africa  |
| NGO   | Non- governmental organisations  |
| NT    | National Treasury of South Africa  |
| OPEX  | Operating expenditure, spending on the day to day operational activities such as salaries and wages, repairs and maintenance, general expenses |
| PBO   | Public benefit organisations   |
| PMS   | Performance Management System  |
| PPP   | Public- Private Partnerships   |
| RSC   | Regional Services Council  |
| SA    | South Africa   |
| SALGA | South African Local Government Association   |
| SARB  | South African Reserve Bank   |
| SDBIP | Service Delivery and Budget Implementation Plan, a detailed plan containing quarterly performance targets and monthly budget estimates         |
| SMME  | Small, Micro and Medium Enterprises  |
| VOTE  | Segments (Departments/Municipal Entities/Programmes) into which a budget is divided for the appropriation of funds                             |

## List of Votes

Economic Development  
Environment and Infrastructure  
Transport Department  
Community Development  
Health  
Social Development  
Office of the Executive Mayor  
Speaker: Legislative Arm of Council  
Group Finance  
Group Corporate and Shared Services  
Housing  
Development Planning  
Public Safety  
Municipal Entities Accounts  
City Power  
Johannesburg Water  
Pikitup  
Johannesburg Roads Agency  
Metrobus  
Johannesburg Parks and Zoo  
Johannesburg Development Agency  
Johannesburg Property Company  
Joburg Market  
Johannesburg Social and Housing Company  
Joburg City Theatres

## Purpose

The purpose of this document is to submit the 2014/15 Medium Term Budget for approval.

The Budget has been compiled within the framework of the Municipal Financial Management Act (MFMA), Municipal Budget and Reporting Regulations (MBRR), MFMA Circulars No 51, 54, 55, 59, 66, 67 and 70.





## Part 1 – Annual Budget

### 1.1 Executive Summary

The 2014/15 Medium Term Budget continues to focus on ensuring financial sustainability while delivering on the programmes outlined in the Integrated Development Plan (IDP) and Growth and Development Strategy (GDS). It reaffirms the commitment towards the prudent management of the City's finances. In order to attain financial sustainability the City has a set of parameters within which financial planning should be aligned and this will require generation of an annual operating surplus, prudent borrowing, creating cash reserve to increase the level of infrastructure spending and reviewing activities for operational efficiencies. The 2014/15 Budget is premised on the following principles:

- Changing course, meaning changing the way we do things within limited resources;
- Addressing the culture of abundance;
- Increasing productivity- doing more with less and managing human resources effectively;
- Inter- cluster approach to ensure coordination of programmes;
- Customer- centric approach; and
- Stabilising the revenue base of the City.

The main challenges experienced during the compilation of the 2014/15 MTB can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- The need to reprioritize projects and expenditure within the existing resource envelope;
- Wage increases for municipal staff that continue to exceed consumer inflation;
- Availability of affordable capital/ borrowing; and
- Potential impact of the weakening sentiments in the South African economy on the City's ratings.

The City acknowledges the challenge of balancing the need to change course with limited resources and delivering towards Joburg 2040. To respond to this, the City developed short, medium and long term interventions.

#### *Short-term*

The focus for the 2014/15 Budget year remains financial sustainability of which a key component is to stabilize the revenue base. Achieving this will enable the City to fund key programmes outlined in the IDP and the GDS. In 2014/15, the City will commence with the implementation of the IDP's key priority areas and improve service delivery, customer and citizen experience.

#### *Medium-term*

Over the medium- term budget, the sustainability of the City's financial position remains a focus. Through an improved financial position the City will be in a position to accelerate the implementation of the IDP / GDS programmes and commit to excellent service delivery as a norm. Capital spending will be accelerated and the ability to spend will improve.

## Long-term

Building a strong financial position and resilience provides an option for increased spending towards capital infrastructure and responding adequately to the developmental challenges outlined in the GDS.

In aligning the imperatives of changing the City's course, continuity and revenue optimisation, the following key IDP priorities will continue to be implemented within the City:

- Financial sustainability and resilience;
- Sustainable human settlements;
- Agriculture and food security;
- SMME and entrepreneurship development and support;
- Active and engaged citizenry;
- Resource resilience;
- Smart City;
- Investment attraction, retention and expansion;
- Green economy; and
- Safer City.



## 1.2 Operating Budget Framework

The proposed operating revenue budget is approximately R38.8 billion and the operating expenditure budget is totalling R36.8 billion for the 2014/15 financial year. Revenue is increasing by 8% and expenditure by 7% over the 2014/15 financial year.

The table below set out the Medium Term Revenue and Expenditure Budget for the 2014/15-2016/17 financial years.

|  | Adjusted Budget 2013/14<br>R 000 | Budget 2014/15<br>R 000 | %   | Estimate 2015/16<br>R 000 | Estimate 2016/17<br>R 000 |
|--|----------------------------------|-------------------------|-----|---------------------------|---------------------------|
| Revenue  | 36 118 703                       | 38 844 218              | 8%  | 41 638 525                | 44 559 662                |
| Internal Revenue   | 3 861 293                        | 4 421 225               | 15% | 4 696 284                 | 4 845 108                 |
| Expenditure  | 39 979 996                       | 43 265 443              | 8%  | 46 334 809                | 49 404 770                |
| Internal Expenditure   | 34 222 576                       | 36 783 121              | 7%  | 38 975 182                | 41 420 135                |
|  | 3 861 293                        | 4 421 225               | 15% | 4 696 284                 | 4 845 108                 |
| Surplus (Deficit)  | 38 083 869                       | 41 204 346              | 8%  | 43 671 466                | 46 265 243                |
| Taxation   | 1 896 127                        | 2 061 097               |     | 2 663 343                 | 3 139 527                 |
|  | 499 499                          | 528 805                 | 6%  | 648 787                   | 729 052                   |
| Surplus (Deficit) for the year                                   | 1 396 628                        | 1 532 292               |     | 2 014 556                 | 2 410 475                 |
| Capital Grants & Contributions                                   | 3 094 028                        | 3 117 783               |     | 3 231 886                 | 3 230 582                 |
| Surplus (Deficit) for the year including Capital Grants & Contr. | 4 490 656                        | 4 650 075               |     | 5 246 442                 | 5 641 057                 |

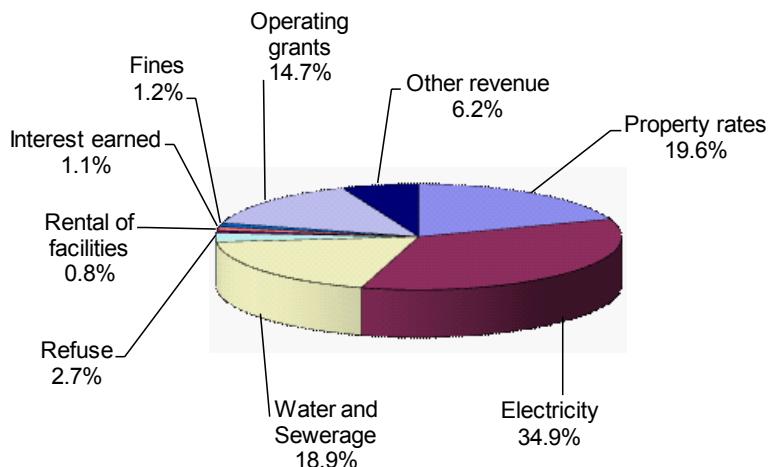
The City is budgeting for a surplus (before taxation and capital grants) of R2 billion for 2014/15. The surplus will be applied towards restoring the City's working capital and funding of capital investment.

### Revenue Analysis

In 2013/14, the direct revenues were budgeted at R36.1 billion with revenue estimated to be R38.8 billion in 2014/15.

| Revenue              | Adjusted Budget 2013/14<br>R millions | Budget 2014/15<br>R millions | %    | Estimate 2015/16<br>R millions | Estimate 2016/17<br>R millions |
|----------------------|---------------------------------------|------------------------------|------|--------------------------------|--------------------------------|
| Property rates       | 6 545                                 | 7 611                        | 16%  | 8 113                          | 8 641                          |
| Electricity          | 12 396                                | 13 574                       | 10%  | 14 795                         | 15 831                         |
| Water and Sewerage   | 6 733                                 | 7 331                        | 9%   | 7 991                          | 8 550                          |
| Refuse               | 987                                   | 1 061                        | 8%   | 1 156                          | 1 237                          |
| Rental of facilities | 264                                   | 294                          | 11%  | 313                            | 333                            |
| Interest earned      | 305                                   | 420                          | 38%  | 337                            | 356                            |
| Fines                | 324                                   | 467                          | 44%  | 492                            | 517                            |
| Operating grants     | 5 740                                 | 5 691                        | -1%  | 5 897                          | 6 414                          |
| Other revenue        | 2 825                                 | 2 396                        | -15% | 2 544                          | 2 680                          |
| Total revenue        | 36 119                                | 38 844                       | 8%   | 41 639                         | 44 560                         |

The increase of 8% in total revenue is mainly a result of the 16% increase in property rates, 9.5% in electricity revenue, 8.9% increase in water and sewerage revenue, -1% decrease in operating grants and -15% decreases in other revenue.



The 2014/15 revenue budget for property rates, electricity, water, sewerage and refuse amounts to R29.5 billion and it represents approximately 76.1% of the total revenue budget of R38.8 billion.

The table below set out the average tariff increases for 2014/15 – 2016/17 financial years.

| Service        | Base Year<br>2013/14 | Budget Year<br>2014/15 | Budget Year +1<br>2015/16 | Budget Year +2<br>2016/17 |
|----------------|----------------------|------------------------|---------------------------|---------------------------|
| Property rates | 5.30%                | 5.00%                  | 8.00%                     | 7.00%                     |
| Electricity    | 7.04%                | 7.05%                  | 7.21%                     | 7.14%                     |
| Water          | 9.82%                | 8.90%                  | 9.00%                     | 7.00%                     |
| Sanitation     | 9.80%                | 8.90%                  | 9.00%                     | 7.00%                     |
| Refuse         | 10.00%               | 6.00%                  | 8.00%                     | 10.00%                    |

The proposed tariff increases in the table above are averages; i.e. some customers may pay more and others less than the average.

**Property rates:** The property rates revenue is projected to increase by 16% on the adjusted budget. The increase is based on an average base rate increase of 5% that will be implemented as from 1 July 2014, the valuation roll increase in the previous year and a growth in the number of properties.

**Service charges – electricity:** The projected electricity revenue of R13.6 billion is approximately 9.5% increase from the 2013/14 financial year, the increase is based on a proposed average tariff increase for electricity of 7.05% and the strategic drive to reduce total electricity losses to a level of 13.5% in the 2014/15 financial year. The NERSA/ Eskom tariff increase is assumed at 7.3%.

**Service charges – water and sewerage:** Projected water and sewerage charges are estimated at R7.3 billion, approximately 8.9% increase from the 2013/14 financial year. The increase is based on a proposed Rand Water tariff increase of 7.1% and the increase in capital investment in water and sewer over the medium term.

The proposed average tariff increases for refuse is 6%.

Operating grants are decreasing by R49 million or -1% from the 2013/14 financial year. The decrease mainly relates to the PTIS and housing top-structure grant funding.

Income from fines has increased with an amount of R143 million or 44% from the 2013/14 financial year due to the implementation of the Administrative Adjudication of Road Traffic Offences Act (AARTO).

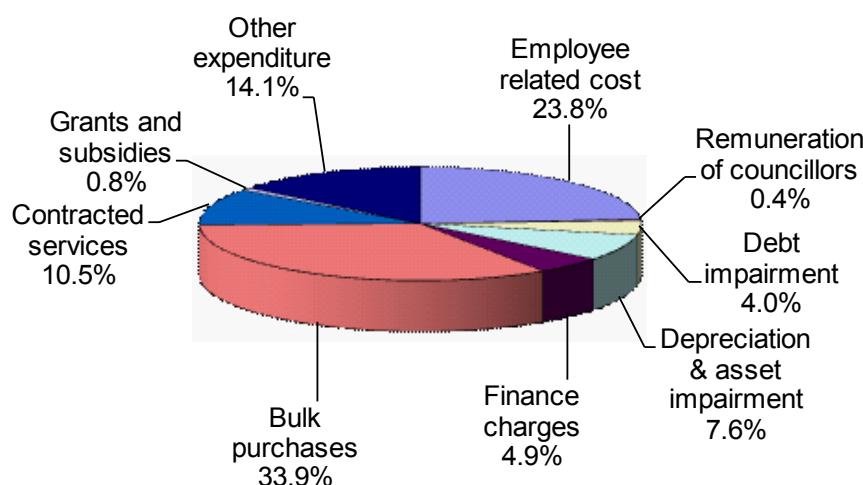
Other revenue reflects a decrease of R429 million mainly as a result of the reduction in electricity sales from City Power to Eskom. The tariffs for minor services will mainly increase in line with estimated inflation of 5.8%.

## Expenditure Analysis

The City adopted the 2013/14 Adjusted Operating Budget of R34.2 billion. 2014/15 presents a budget of R36.8 billion or 7% increase.

| Expenditure                     | Adjusted Budget 2013/14 R millions | Budget 2014/15 R millions | %    | Estimate 2015/16 R millions | Estimate 2016/17 R millions |
|---------------------------------|------------------------------------|---------------------------|------|-----------------------------|-----------------------------|
| Employee related cost           | 8 207                              | 8 741                     | 7%   | 9 081                       | 9 445                       |
| Remuneration of councillors     | 124                                | 134                       | 8%   | 137                         | 146                         |
| Debt impairment                 | 1 685                              | 1 481                     | -12% | 1 420                       | 1 385                       |
| Depreciation & asset impairment | 2 345                              | 2 796                     | 19%  | 3 294                       | 3 789                       |
| Finance charges                 | 1 316                              | 1 810                     | 37%  | 2 083                       | 2 327                       |
| Bulk purchases                  | 11 635                             | 12 478                    | 7%   | 13 350                      | 14 325                      |
| Contracted services             | 3 387                              | 3 851                     | 14%  | 3 953                       | 4 065                       |
| Grants and subsidies            | 456                                | 300                       | -34% | 35                          | 28                          |
| Other expenditure               | 5 067                              | 5 193                     | 3%   | 5 622                       | 5 909                       |
| Total expenditure               | 34 223                             | 36 783                    | 7%   | 38 975                      | 41 420                      |

The increase of 7% in expenditure is mainly a result of the increase in employee related cost 7%, depreciation 19% (due to increased capital investment), finance charges 37% (30% of the City's total capital budget will be funded from external loans), bulk purchases 7% (Eskom/Kelvin Power Station and Rand Water) and contracted services 14%.



## Repairs and Maintenance

In the 2014/15 MTB a greater emphasis was placed on preserving and maintaining the City's current infrastructure. The 2014/15 MTB provides for extensive growth in the area of asset maintenance. Repairs and maintenance as a percentage of PPE has grown from 4.8% in 2012/13 to 6.2% in 2014/15. The 2014/15 repairs and maintenance provision represents more than 9% of total expenditure.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. The following table is a consolidation of all the expenditures associated with repairs and maintenance:

| Description<br>R thousand                          | 2010/11         | 2011/12         | 2012/13         | Current Year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Repairs and maintenance expenditure by Asset Class |                 |                 |                 |                      |                 |   |                        |                        |
| Infrastructure                                     | 858 505         | 931 349         | 1 413 401       | 1 873 035            | 1 954 012       | 2 056 580   | 2 204 382              | 2 164 953              |
| Community  | 84 884          | 108 602         | 9 286           | 137 255              | 66 244          | 156 845   | 182 532                | 89 519                 |
| Other assets                                       | 700 906         | 531 531         | 593 729         | 1 023 747            | 1 047 289       | 1 128 586   | 1 234 613              | 1 552 095              |
| Intangibles  | 50              | 58              |                 | 67                   |                 |   |                        |                        |
| Total Repairs and Maintenance Expenditure          | 1 644 345       | 1 571 540       | 2 016 416       | 3 034 104            | 3 067 545       | 3 342 011   | 3 621 527              | 3 806 567              |

## Financial Position

The table below reflects the summary of the proposed financial position.

| Financial position            | Adjusted Budget 2013/14 R million | Budget 2014/15 R million | Estimate 2015/16 R million | Estimate 2016/17 R million |
|-------------------------------|-----------------------------------|--------------------------|----------------------------|----------------------------|
| Total current assets          | 15 107                            | 15 105                   | 13 789                     | 16 643                     |
| Total non current assets      | 51 641                            | 59 142                   | 68 205                     | 73 316                     |
| Total current liabilities     | 14 141                            | 14 801                   | 13 845                     | 16 257                     |
| Total non current liabilities | 17 696                            | 19 753                   | 23 033                     | 22 757                     |
| Community wealth/Equity       | 34 911                            | 39 693                   | 45 117                     | 50 944                     |

The projected current ratio over the medium term is projected to be 1:1. Cash reserves are used to fund capital investment, hence no improvement in the current ratio.

## Cash Flow

The table below reflects the summary of the proposed cash flow.

| Cash flow                             | Adjusted Budget 2013/14<br>R million | Budget 2014/15<br>R million | Estimate 2015/16<br>R million | Estimate 2016/17<br>R million |
|---------------------------------------|--------------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Net cash from (used) operating        | 7 501                                | 7 631                       | 8 704                         | 9 316                         |
| Net cash from (used) investing        | (7 973)                              | (11 177)                    | (11 084)                      | (11 593)                      |
| Net cash from (used) financing        | 1 396                                | 2 294                       | 1 867                         | 1 981                         |
| Cash/cash equivalents at the year end | 6 324                                | 5 072                       | 4 559                         | 4 263                         |

The cash of the City is projected to be approximately R5.1 billion at the end of the 2014/15 financial year. It will be approximately R4.3 billion in the outer year. Cash reserves are applied towards capital infrastructure spending.

In order to achieve financial stabilisation and long term sustainability the City has a set of parameters within which financial planning should be aligned. These key financial indicators are included in the table below.

| Key Financial Indicators                                     |                |                         |             |                |                  |                  |
|--|----------------|-------------------------|-------------|----------------|------------------|------------------|
| Ratios   | Actual 2012/13 | Adjusted Budget 2013/14 | Bench-Marks | Budget 2014/15 | Estimate 2015/16 | Estimate 2016/17 |
| Current ratio  | 1:1            | 1.1:1                   | Above 1:1   | 1:1            | 1:1              | 1:1              |
| Solvency ratio   | 2:1            | 2.1:1                   | Above 2:1   | 2.1:1          | 2.2:1            | 2.3:1            |
| Debt: Revenue  | 49.7%          | 39.0%                   | Below 45%   | 42.1%          | 43.7%            | 45.2%            |
| Remuneration to Expenditure ratio (excluding bulk purchases) | 36.6%          | 36.3%                   | Below 30%   | 36.0%          | 35.4%            | 34.9%            |
| Remuneration to Expenditure ratio (including bulk purchases) | 23.7%          | 24.0%                   | Below 30%   | 23.8%          | 23.3%            | 22.8%            |
| Maintenance to Expenditure ratio                             | 3.4%           | 4.6%                    | 7%          | 4.9%           | 5.3%             | 5.3%             |
| Interest to Expenditure ratio                                | 5%             | 4%                      | Below 7%    | 5%             | 5%               | 6%               |
| Net operating margin   | 10%            | 13%                     | Above 15%   | 12%            | 13%              | 13%              |

### 1.3 Capital expenditure

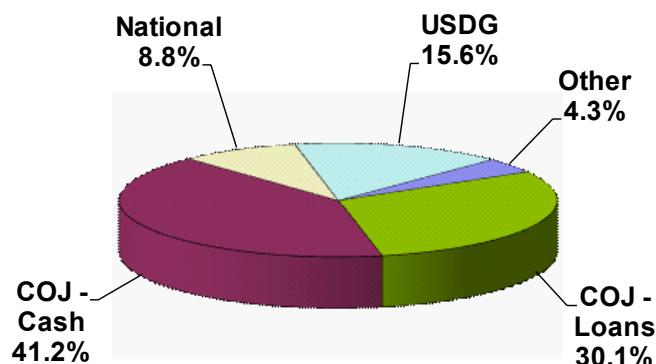
The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The table below reflects the medium term capital budget over the next three years.

| Funding Source           | Adj Bud<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Budget<br>2015/16<br>R 000 | Budget<br>2016/17<br>R 000 |
|--------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|
| Loan Funding             | 1 458 631                   | 3 276 000                  | 3 440 000                  | 2 506 000                  |
| CRR and Surplus Cash     | 3 147 604                   | 4 481 367                  | 4 767 309                  | 4 636 377                  |
| Grants and Contributions | 3 094 028                   | 3 117 783                  | 3 231 886                  | 3 230 582                  |
| <b>Total</b>             | <b>7 700 263</b>            | <b>10 875 150</b>          | <b>11 439 195</b>          | <b>10 372 959</b>          |

The capital budget of the City projects a spending plan of approximately R32.6 billion over the next three-year period. The capital budget for the 2014/15 financial year amounts to approximately R10.9 billion. Approximately R7.8 billion of the capital budget will be funded by the City and R3.1 billion from grants and public contributions.

#### Funding Sources for 2014/15



- R3.3 billion of capital will be funded from loans.
- R4.5 billion of capital will be funded through cash.
- R959.5 million will be funded from grants received from National (PTIS – R829.5 million, NDPG – R48.4 million, Integrated City Development Grant – R50.5 million and National Electrification – R31 million).
- R1.7 billion will be funded through the Urban Settlement Development Grant (USDG).
- R463.1 million will be funded from other sources (demand side management levies and public/bulk service contributions).

## 1.4 Annual Budget Tables

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2014/15 budget and the MTB.

Table A1: Consolidated Budget Summary

| Description  | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                     |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|---------------------|------------------------|
|  | R thousands       | Audited Outcome   | Audited Outcome   | Audited Outcome      | Original Budget   | Adjusted Budget                                     | Budget Year 2014/15 | Budget Year +1 2015/16 |
| <b>Financial Performance</b>   |                   |                   |                   |                      |                   |   |                     |                        |
| Property rates   | 5 011 103         | 5 490 715         | 6 147 230         | 6 486 614            | 6 636 614         | 7 714 194   | 8 220 027           | 8 754 731              |
| Service charges  | 13 329 739        | 18 135 473        | 19 220 098        | 21 433 469           | 20 553 451        | 22 433 382  | 24 422 547          | 26 123 834             |
| Investment revenue   | 349 727           | 302 015           | 384 594           | 306 055              | 305 353           | 420 118   | 337 328             | 355 781                |
| Transfers recognised - operational                                   | 4 763 945         | 5 097 986         | 4 847 290         | 5 146 290            | 5 739 960         | 5 690 916   | 5 896 527           | 6 414 233              |
| Other own revenue  | 2 018 807         | 2 678 572         | 2 408 901         | 2 948 746            | 2 883 325         | 2 585 608   | 2 762 096           | 2 911 083              |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>25 473 321</b> | <b>31 704 761</b> | <b>33 008 113</b> | <b>36 321 174</b>    | <b>36 118 703</b> | <b>38 844 218</b>                                   | <b>41 638 525</b>   | <b>44 559 662</b>      |
| Employee costs   | 6 468 824         | 6 876 153         | 7 450 682         | 8 155 691            | 8 206 963         | 8 740 592   | 9 080 890           | 9 445 081              |
| Remuneration of councillors  | 80 646            | 98 291            | 110 411           | 124 154              | 124 154           | 134 301   | 136 951             | 146 177                |
| Depreciation & asset impairment                                      | 1 649 979         | 1 799 840         | 2 018 660         | 2 345 443            | 2 345 443         | 2 795 813   | 3 294 173           | 3 788 822              |
| Finance charges  | 1 523 057         | 1 598 227         | 1 477 487         | 1 403 071            | 1 316 433         | 1 809 644   | 2 083 169           | 2 327 391              |
| Materials and bulk purchases   | 8 230 041         | 10 197 397        | 11 153 787        | 12 357 875           | 11 635 213        | 12 522 815  | 13 397 581          | 14 374 968             |
| Transfers and grants   | 111 793           | 132 957           | 153 955           | 175 397              | 456 173           | 299 689   | 35 113              | 28 488                 |
| Other expenditure  | 8 757 582         | 8 687 380         | 9 110 598         | 9 399 297            | 10 138 197        | 10 480 268  | 10 947 304          | 11 309 208             |
| <b>Total Expenditure</b>   | <b>26 821 922</b> | <b>29 390 245</b> | <b>31 475 580</b> | <b>33 960 928</b>    | <b>34 222 576</b> | <b>36 783 121</b>                                   | <b>38 975 182</b>   | <b>41 420 135</b>      |
| <b>Surplus/(Deficit)</b>   | <b>-1 348 601</b> | <b>2 314 516</b>  | <b>1 532 533</b>  | <b>2 360 246</b>     | <b>1 896 127</b>  | <b>2 061 097</b>                                    | <b>2 663 343</b>    | <b>3 139 527</b>       |
| Transfers recognised - capital                                       | 2 371 021         | 2 534 159         | 1 976 587         | 2 524 743            | 2 628 950         | 2 654 718   | 2 766 321           | 2 882 167              |
| Contributions recognised - capital & contributed a                   | 99 468            | 148 404           | 2 842             | 448 870              | 465 078           | 463 065   | 465 565             | 348 415                |
| <b>Surplus/(Deficit) for the year</b>                                | <b>1 121 688</b>  | <b>4 997 079</b>  | <b>3 511 962</b>  | <b>5 333 859</b>     | <b>4 990 155</b>  | <b>5 178 880</b>                                    | <b>5 895 229</b>    | <b>6 370 109</b>       |
| <b>Capital expenditure &amp; funds sources</b>                       |                   |                   |                   |                      |                   |   |                     |                        |
| <b>Capital expenditure</b>   | <b>3 837 957</b>  | <b>3 606 495</b>  | <b>4 143 456</b>  | <b>7 595 073</b>     | <b>7 700 263</b>  | <b>10 875 150</b>                                   | <b>11 439 195</b>   | <b>10 372 959</b>      |
| Transfers recognised - capital                                       | 2 371 021         | 2 534 159         | 1 981 651         | 2 524 743            | 2 628 950         | 2 654 718   | 2 766 321           | 2 882 167              |
| Public contributions & donations                                     | 99 468            | 72 335            | 2 842             | 448 870              | 465 078           | 463 065   | 465 565             | 348 415                |
| Borrowing  | 1 367 468         | 1 000 000         | 703 000           | 1 458 631            | 1 458 631         | 3 276 000   | 3 440 000           | 2 506 000              |
| Internally generated funds   |                   |                   | 1 455 963         | 3 162 829            | 3 147 604         | 4 481 367   | 4 767 309           | 4 636 377              |
| <b>Total sources of capital funds</b>                                | <b>3 837 957</b>  | <b>3 606 495</b>  | <b>4 143 456</b>  | <b>7 595 073</b>     | <b>7 700 263</b>  | <b>10 875 150</b>                                   | <b>11 439 195</b>   | <b>10 372 959</b>      |
| <b>Financial position</b>  |                   |                   |                   |                      |                   |   |                     |                        |
| Total current assets   | 6 660 249         | 12 231 044        | 13 879 455        | 12 542 940           | 15 106 682        | 15 104 909  | 13 789 226          | 16 643 131             |
| Total non current assets   | 40 779 655        | 44 126 224        | 46 294 826        | 50 700 320           | 51 641 209        | 59 141 932  | 68 204 961          | 73 315 709             |
| Total current liabilities  | 9 036 217         | 13 283 207        | 13 394 792        | 9 726 817            | 14 141 027        | 14 800 869  | 13 844 785          | 16 257 367             |
| Total non current liabilities  | 15 753 187        | 16 067 284        | 16 358 977        | 17 753 101           | 17 695 695        | 19 753 188  | 23 032 870          | 22 757 187             |
| Community wealth/Equity  | 22 650 500        | 27 006 777        | 30 420 512        | 35 763 341           | 34 911 168        | 39 692 785  | 45 116 531          | 50 944 286             |
| <b>Cash flows</b>  |                   |                   |                   |                      |                   |   |                     |                        |
| Net cash from (used) operating                                       | 2 595 004         | 4 841 781         | 7 372 187         | 7 390 718            | 7 500 672         | 7 630 590   | 8 703 575           | 9 315 520              |
| Net cash from (used) investing                                       | -3 665 389        | -3 952 171        | -3 882 027        | -7 890 629           | -7 973 215        | -11 176 537   | -11 083 918         | -11 592 621            |
| Net cash from (used) financing                                       | 1 465 292         | 635 694           | -309 146          | 1 043 480            | 1 395 876         | 2 294 107   | 1 866 582           | 1 981 411              |
| <b>Cash/cash equivalents at the year end</b>                         | <b>694 600</b>    | <b>2 219 904</b>  | <b>5 400 918</b>  | <b>4 296 289</b>     | <b>6 324 252</b>  | <b>5 072 413</b>                                    | <b>4 558 651</b>    | <b>4 262 961</b>       |
| <b>Cash backing/surplus reconciliation</b>                           |                   |                   |                   |                      |                   |   |                     |                        |
| Cash and investments available                                       | 3 038 457         | 4 289 448         | 7 837 065         | 7 312 802            | 9 099 303         | 7 787 447   | 8 737 941           | 7 460 852              |
| Application of cash and investments                                  | 4 773 917         | 3 857 985         | 6 839 767         | 4 950 578            | 7 827 023         | 7 665 740   | 8 773 376           | 7 179 377              |
| <b>Balance - surplus (shortfall)</b>                                 | <b>-1 735 460</b> | <b>431 463</b>    | <b>997 298</b>    | <b>2 362 224</b>     | <b>1 272 281</b>  | <b>121 707</b>                                      | <b>-35 435</b>      | <b>281 475</b>         |
| <b>Asset management</b>  |                   |                   |                   |                      |                   |   |                     |                        |
| Asset register summary (WDV)   | 38 219 772        | 41 498 146        | 43 449 375        | 47 299 123           | 48 432 295        | 55 967 872  | 63 540 939          | 69 606 427             |
| Depreciation & asset impairment                                      | 1 649 979         | 1 799 840         | 2 018 660         | 2 345 443            | 2 345 443         | 2 795 813   | 3 294 173           | 3 788 822              |
| Renewal of Existing Assets   |                   | 1 318 534         | 1 260 167         | 4 496 257            | 4 601 447         | 5 157 213   | 5 143 107           | 4 540 666              |
| Repairs and Maintenance  | 1 644 345         | 1 571 540         | 2 016 416         | 3 034 104            | 3 067 545         | 3 342 011   | 3 621 527           | 3 806 567              |

Notes:

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance.
3. The surplus for the year includes capital transfers and excludes taxation.

Table A2: Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description<br>R thousand | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Revenue - Standard</b>                         |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Governance and administration</b>              | <b>9 784 322</b>  | <b>11 812 949</b> | <b>12 019 235</b> | <b>11 808 691</b>    | <b>11 941 096</b> | <b>13 690 738</b>                                   | <b>14 632 797</b>      | <b>15 712 241</b>      |
| Executive and council                             | 280               | 4 608             | 4 155             | 54 191               | 55 501            | 57 335  | 60 204                 | 63 517                 |
| Budget and treasury office                        | 9 713 517         | 11 718 990        | 11 641 352        | 11 483 123           | 11 633 218        | 13 341 998  | 14 212 731             | 15 273 906             |
| Corporate services                                | 70 525            | 89 350            | 373 728           | 271 377              | 252 377           | 291 405   | 359 862                | 374 818                |
| <b>Community and public safety</b>                | <b>1 081 134</b>  | <b>1 912 066</b>  | <b>1 789 671</b>  | <b>2 283 829</b>     | <b>2 453 212</b>  | <b>2 652 414</b>                                    | <b>2 434 582</b>       | <b>2 510 195</b>       |
| Community and social services                     | 64 954            | 210 717           | 123 396           | 151 581              | 142 016           | 109 389   | 116 418                | 129 028                |
| Sport and recreation                              | 144 662           | 98 200            | 68 777            | 148 335              | 142 293           | 156 780   | 120 834                | 122 840                |
| Public safety                                     | 587 747           | 879 796           | 663 142           | 998 494              | 722 347           | 883 508   | 926 515                | 964 580                |
| Housing   | 188 691           | 589 619           | 799 108           | 813 509              | 1 271 020         | 1 303 237   | 1 134 219              | 1 149 706              |
| Health  | 95 079            | 133 734           | 135 248           | 171 910              | 175 536           | 199 500   | 136 596                | 144 041                |
| <b>Economic and environmental services</b>        | <b>2 353 747</b>  | <b>1 657 811</b>  | <b>1 427 762</b>  | <b>2 487 910</b>     | <b>2 725 474</b>  | <b>2 474 871</b>                                    | <b>2 601 615</b>       | <b>2 751 645</b>       |
| Planning and development                          | 497 254           | 442 946           | 437 854           | 572 478              | 555 262           | 639 407   | 604 882                | 628 752                |
| Road transport                                    | 1 843 732         | 1 211 008         | 973 755           | 1 849 612            | 2 104 382         | 1 778 604   | 1 979 373              | 2 104 381              |
| Environmental protection                          | 12 761            | 3 857             | 16 153            | 65 820               | 65 830            | 56 860  | 17 360                 | 18 512                 |
| <b>Trading services</b>                           | <b>14 724 608</b> | <b>19 004 498</b> | <b>19 750 874</b> | <b>22 714 357</b>    | <b>22 092 949</b> | <b>23 143 978</b>                                   | <b>25 201 417</b>      | <b>26 816 163</b>      |
| Electricity                                       | 9 593 494         | 13 189 370        | 12 861 411        | 14 531 683           | 13 840 275        | 14 330 990  | 15 547 257             | 16 462 024             |
| Water   | 2 944 292         | 3 356 563         | 3 985 800         | 4 236 256            | 4 278 256         | 4 586 875   | 5 031 336              | 5 400 154              |
| Waste water management                            | 1 962 862         | 2 237 708         | 2 657 200         | 2 824 170            | 2 852 170         | 3 057 916   | 3 354 224              | 3 600 103              |
| Waste management                                  | 223 960           | 220 857           | 246 463           | 1 122 248            | 1 122 248         | 1 168 197   | 1 268 600              | 1 353 882              |
| <b>Other</b>                                      |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Total Revenue - Standard</b>                   | <b>27 943 810</b> | <b>34 387 324</b> | <b>34 987 542</b> | <b>39 294 787</b>    | <b>39 212 731</b> | <b>41 962 001</b>                                   | <b>44 870 411</b>      | <b>47 790 244</b>      |
| <b>Expenditure - Standard</b>                     |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Governance and administration</b>              | <b>5 045 440</b>  | <b>4 842 453</b>  | <b>5 192 798</b>  | <b>5 520 888</b>     | <b>5 678 426</b>  | <b>6 562 900</b>                                    | <b>6 988 871</b>       | <b>7 409 606</b>       |
| Executive and council                             | 412 374           | 366 253           | 803 637           | 1 024 295            | 1 070 167         | 1 506 947   | 1 446 042              | 1 448 708              |
| Budget and treasury office                        | 3 783 582         | 3 356 803         | 3 360 817         | 2 823 673            | 2 890 533         | 3 262 126   | 3 533 174              | 3 768 352              |
| Corporate services                                | 849 483           | 1 119 397         | 1 028 343         | 1 672 920            | 1 717 726         | 1 793 827   | 2 009 655              | 2 192 546              |
| <b>Community and public safety</b>                | <b>4 411 686</b>  | <b>4 821 843</b>  | <b>5 317 404</b>  | <b>5 564 600</b>     | <b>5 868 559</b>  | <b>6 273 847</b>                                    | <b>6 299 763</b>       | <b>6 675 291</b>       |
| Community and social services                     | 658 180           | 892 504           | 1 059 156         | 1 135 048            | 1 147 459         | 1 209 233   | 1 267 846              | 1 312 409              |
| Sport and recreation                              | 645 214           | 628 454           | 572 590           | 695 376              | 699 686           | 749 903   | 774 370                | 816 685                |
| Public safety                                     | 2 190 819         | 2 238 975         | 2 445 253         | 2 355 079            | 2 355 079         | 2 574 017   | 2 674 550              | 2 779 040              |
| Housing   | 447 446           | 553 858           | 694 522           | 767 860              | 1 036 335         | 1 065 978   | 891 758                | 1 046 516              |
| Health  | 470 027           | 508 052           | 545 883           | 611 237              | 630 000           | 674 716   | 691 239                | 720 640                |
| <b>Economic and environmental services</b>        | <b>3 308 074</b>  | <b>3 257 734</b>  | <b>3 253 483</b>  | <b>3 810 733</b>     | <b>4 056 718</b>  | <b>4 385 848</b>                                    | <b>4 914 429</b>       | <b>5 232 748</b>       |
| Planning and development                          | 909 704           | 650 988           | 590 683           | 1 355 939            | 1 324 873         | 1 567 657   | 1 894 565              | 1 975 187              |
| Road transport                                    | 2 308 261         | 2 518 330         | 2 583 015         | 2 318 176            | 2 588 727         | 2 673 898   | 2 870 652              | 3 100 786              |
| Environmental protection                          | 90 109            | 88 416            | 79 785            | 136 618              | 143 118           | 144 293   | 149 212                | 156 775                |
| <b>Trading services</b>                           | <b>14 327 830</b> | <b>16 850 544</b> | <b>17 787 628</b> | <b>19 615 578</b>    | <b>19 118 372</b> | <b>20 089 331</b>                                   | <b>21 420 905</b>      | <b>22 831 543</b>      |
| Electricity                                       | 9 064 150         | 10 735 019        | 10 976 161        | 12 671 277           | 11 982 665        | 12 550 002  | 13 513 544             | 14 454 986             |
| Water   | 2 472 411         | 2 902 028         | 3 241 864         | 3 283 346            | 3 339 679         | 3 543 787   | 3 710 593              | 3 945 809              |
| Waste water management                            | 1 648 274         | 1 934 686         | 2 161 243         | 2 188 898            | 2 226 452         | 2 362 525   | 2 473 729              | 2 630 540              |
| Waste management                                  | 1 142 995         | 1 278 811         | 1 408 360         | 1 472 057            | 1 569 576         | 1 633 017   | 1 723 039              | 1 800 208              |
| <b>Other</b>                                      |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Total Expenditure - Standard</b>               | <b>27 093 029</b> | <b>29 772 573</b> | <b>31 551 312</b> | <b>34 511 799</b>    | <b>34 722 075</b> | <b>37 311 926</b>                                   | <b>39 623 969</b>      | <b>42 149 187</b>      |
| <b>Surplus/(Deficit) for the year</b>             | <b>850 781</b>    | <b>4 614 751</b>  | <b>3 436 230</b>  | <b>4 782 988</b>     | <b>4 490 656</b>  | <b>4 650 075</b>                                    | <b>5 246 442</b>       | <b>5 641 057</b>       |

Notes:

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- Note the total revenue on this table includes capital transfers and expenditure includes taxation.

Table A3: Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

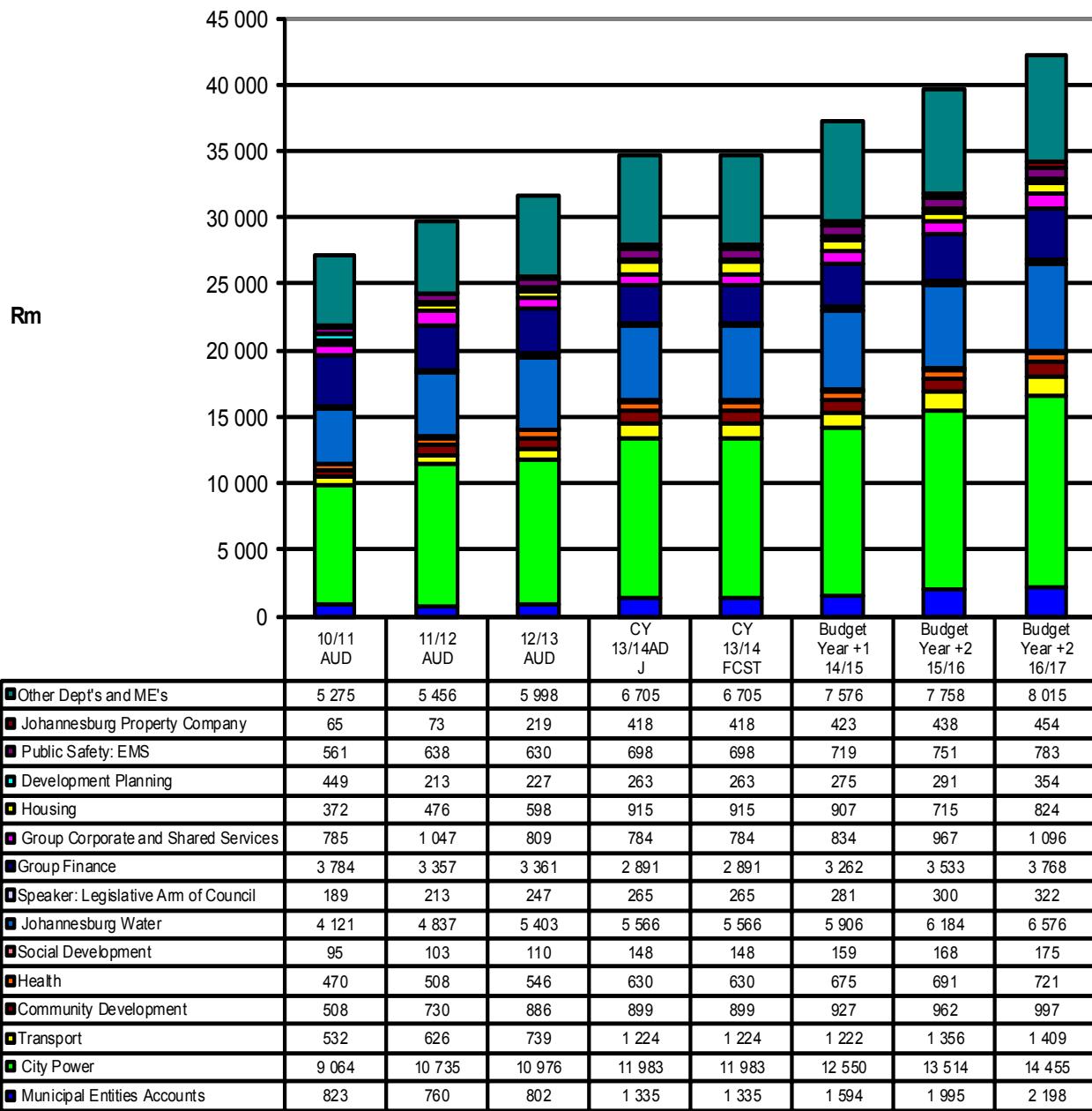
| Vote Description<br>R thousand                              | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Revenue by Vote</b>                                      |                   |                   |                   |                      |                   |   |                        |                        |
| Vote 1 - Economic Development                               | 123 669           | 21 694            | 6 966             | 8 397                | 12 468            | 1 418   | 23                     | -                      |
| Vote 2 - Environment, Infrastructure and Services           | 12 761            | 3 857             | 16 153            | 65 820               | 65 830            | 56 860  | 17 360                 | 18 512                 |
| Vote 3 - Transport  | 1 251 147         | 552 890           | 397 510           | 1 334 766            | 1 544 536         | 1 173 675   | 1 301 983              | 1 353 773              |
| Vote 4 - Community Development                              | 47 810            | 184 314           | 95 296            | 103 810              | 98 626            | 56 502  | 55 682                 | 68 993                 |
| Vote 5 - Health   | 95 079            | 133 734           | 135 248           | 171 910              | 175 536           | 199 500   | 136 596                | 144 041                |
| Vote 6 - Social Development                                 | 139               | 984               | 344               | 2 475                | 2 475             | 2 598   | 823                    | 865                    |
| Vote 7 - Office of the Executive Mayor                      | 280               | 4 608             | 4 155             | 54 191               | 55 501            | 57 335  | 60 204                 | 63 517                 |
| Vote 9 - Group Finance                                      | 9 713 517         | 11 718 990        | 11 641 352        | 11 483 123           | 11 633 218        | 13 341 998  | 14 212 731             | 15 273 906             |
| Vote 10 - Group Corporate and Shared Services               | 11 006            | 11 329            | 118 484           | 20 688               | 27 688            | 30 554  | 66 425                 | 67 328                 |
| Vote 11 - Housing   | 130 917           | 524 139           | 718 200           | 637 594              | 1 028 674         | 1 175 131   | 946 537                | 957 215                |
| Vote 12 - Development Planning                              | 107 535           | 135 076           | 114 357           | 138 265              | 122 733           | 163 126   | 128 316                | 135 153                |
| Vote 13 - Public Safety : EMS                               | 98 398            | 119 671           | 108 389           | 156 355              | 156 355           | 158 038   | 163 645                | 169 550                |
| Vote 14 - Public Safety : JMPD                              | 489 349           | 760 125           | 554 753           | 842 139              | 565 992           | 725 470   | 762 870                | 795 030                |
| Vote 15 - Municipal Entities Accounts                       | 411 544           | 445 289           | 307 040           | 599 374              | 616 866           | 650 732   | 726 319                | 762 358                |
| Vote 16 - City Power  | 9 593 494         | 13 189 370        | 12 861 411        | 14 531 683           | 13 840 275        | 14 330 990  | 15 547 257             | 16 462 024             |
| Vote 17 - Johannesburg Water                                | 4 907 154         | 5 594 271         | 6 643 000         | 7 060 426            | 7 130 426         | 7 644 791   | 8 385 560              | 9 000 257              |
| Vote 18 - Pikitup   | 223 960           | 220 857           | 246 463           | 1 122 248            | 1 122 248         | 1 168 197   | 1 268 600              | 1 353 882              |
| Vote 19 - Johannesburg Roads Agency                         | 76 786            | 101 128           | 157 661           | 84 941               | 129 941           | 93 267  | 97 368                 | 102 723                |
| Vote 20 - Metrobus  | 104 255           | 111 701           | 111 544           | 153 456              | 153 456           | 162 635   | 172 621                | 188 213                |
| Vote 21 - Johannesburg City Parks and Zoo                   | 144 662           | 98 200            | 68 777            | 112 335              | 106 293           | 102 780   | 104 451                | 110 223                |
| Vote 22 - Johannesburg Development Agency                   | 27 911            | 19 883            | 16 764            | 31 366               | 32 265            | 49 137  | 51 873                 | 54 647                 |
| Vote 23 - Johannesburg Property Company <sup>11</sup>       | 59 519            | 78 021            | 255 244           | 122 908              | 126 908           | 102 735   | 109 870                | 116 421                |
| Vote 24 - Joburg Market <sup>11</sup>                       | 238 139           | 266 293           | 299 767           | 314 450              | 339 796           | 356 137   | 379 170                | 411 952                |
| Vote 25 - Johannesburg Social Housing Company <sup>11</sup> | 57 774            | 65 480            | 80 908            | 96 771               | 83 710            | 108 106   | 114 214                | 120 491                |
| Vote 26 - Joburg City Theatres                              | 17 005            | 25 419            | 27 756            | 45 296               | 40 915            | 50 289  | 59 913                 | 59 170                 |
| <b>Total Revenue by Vote</b>                                | <b>27 943 810</b> | <b>34 387 324</b> | <b>34 987 542</b> | <b>39 294 787</b>    | <b>39 212 731</b> | <b>41 962 001</b>                                   | <b>44 870 411</b>      | <b>47 790 244</b>      |
| <b>Expenditure by Vote to be appropriated</b>               |                   |                   |                   |                      |                   |   |                        |                        |
| Vote 1 - Economic Development                               | 234 639           | 183 789           | 85 852            | 103 707              | 105 899           | 109 696   | 112 908                | 121 011                |
| Vote 2 - Environment, Infrastructure and Services           | 90 109            | 88 416            | 79 785            | 136 618              | 143 118           | 144 293   | 149 212                | 156 775                |
| Vote 3 - Transport  | 532 098           | 626 495           | 739 483           | 1 001 002            | 1 223 553         | 1 222 375   | 1 356 189              | 1 409 398              |
| Vote 4 - Community Development                              | 508 323           | 730 290           | 886 344           | 884 157              | 899 042           | 927 154   | 962 264                | 997 240                |
| Vote 5 - Health   | 470 027           | 508 052           | 545 883           | 611 237              | 630 000           | 674 716   | 691 239                | 720 640                |
| Vote 6 - Social Development                                 | 95 065            | 103 311           | 109 607           | 145 246              | 147 796           | 159 150   | 168 132                | 175 284                |
| Vote 7 - Office of the Executive Mayor                      | 223 769           | 153 225           | 556 828           | 759 309              | 805 181           | 1 225 545   | 1 146 266              | 1 126 763              |
| Vote 8 - Speaker: Legislative Arm of Council                | 188 605           | 213 028           | 246 809           | 264 986              | 264 986           | 281 402   | 299 776                | 321 945                |
| Vote 9 - Group Finance                                      | 3 783 582         | 3 356 803         | 3 360 817         | 2 823 673            | 2 890 533         | 3 262 126   | 3 533 174              | 3 768 352              |
| Vote 10 - Group Corporate and Shared Services               | 784 507           | 1 046 779         | 809 007           | 772 839              | 784 163           | 834 456   | 966 995                | 1 096 479              |
| Vote 11 - Housing   | 372 499           | 476 174           | 598 379           | 634 115              | 915 115           | 906 925   | 714 851                | 823 861                |
| Vote 12 - Development Planning                              | 449 014           | 212 983           | 227 093           | 257 788              | 262 691           | 274 852   | 291 349                | 354 308                |
| Vote 13 - Public Safety : EMS                               | 561 409           | 638 352           | 629 731           | 698 197              | 698 072           | 719 094   | 750 743                | 782 717                |
| Vote 14 - Public Safety : JMPD                              | 1 629 410         | 1 600 623         | 1 815 522         | 1 656 882            | 1 657 007         | 1 854 923   | 1 923 807              | 1 996 323              |
| Vote 15 - Municipal Entities Accounts                       | 823 022           | 759 540           | 801 680           | 1 377 555            | 1 334 863         | 1 594 446   | 1 995 424              | 2 198 432              |
| Vote 16 - City Power  | 9 064 150         | 10 735 019        | 10 976 161        | 12 671 277           | 11 982 665        | 12 550 002  | 13 513 544             | 14 454 986             |
| Vote 17 - Johannesburg Water                                | 4 120 685         | 4 836 714         | 5 403 107         | 5 472 244            | 5 566 131         | 5 906 312   | 6 184 322              | 6 576 349              |
| Vote 18 - Pikitup   | 1 142 995         | 1 278 811         | 1 408 360         | 1 471 585            | 1 569 104         | 1 632 724   | 1 722 746              | 1 799 915              |
| Vote 19 - Johannesburg Roads Agency                         | 543 845           | 694 684           | 580 462           | 711 132              | 759 132           | 796 590   | 824 972                | 855 617                |
| Vote 20 - Metrobus  | 409 296           | 437 611           | 461 390           | 463 711              | 463 711           | 491 942   | 508 067                | 528 339                |
| Vote 21 - Johannesburg City Parks and Zoo                   | 645 214           | 628 454           | 572 590           | 667 001              | 671 311           | 711 231   | 729 341                | 754 899                |
| Vote 22 - Johannesburg Development Agency                   | 46 289            | 42 050            | 50 229            | 58 573               | 61 304            | 78 835  | 81 988                 | 85 041                 |
| Vote 23 - Johannesburg Property Company <sup>11</sup>       | 64 976            | 72 618            | 219 336           | 400 243              | 417 677           | 422 988   | 438 378                | 454 315                |
| Vote 24 - Joburg Market <sup>11</sup>                       | 179 762           | 212 166           | 227 509           | 246 034              | 263 882           | 278 919   | 287 161                | 309 501                |
| Vote 25 - Johannesburg Social Housing Company <sup>11</sup> | 74 947            | 77 684            | 96 143            | 121 112              | 108 587           | 134 354   | 141 437                | 148 890                |
| Vote 26 - Joburg City Theatres                              | 54 792            | 58 903            | 63 205            | 101 576              | 96 552            | 116 876   | 129 682                | 131 807                |
| <b>Total Expenditure by Vote</b>                            | <b>27 093 029</b> | <b>29 772 573</b> | <b>31 551 312</b> | <b>34 511 799</b>    | <b>34 722 075</b> | <b>37 311 926</b>                                   | <b>39 623 969</b>      | <b>42 149 187</b>      |
| <b>Surplus/(Deficit) for the year</b>                       | <b>850 781</b>    | <b>4 614 751</b>  | <b>3 436 230</b>  | <b>4 782 988</b>     | <b>4 490 656</b>  | <b>4 650 075</b>                                    | <b>5 246 442</b>       | <b>5 641 057</b>       |

Notes:

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City.
2. Note the total revenue on this table includes capital transfers and expenditure includes taxation and excludes internal transfers.

## Graph: Expenditure by Municipal Vote

Expenditure by Municipal Vote - Chart A2a



## Graph: Expenditure by Municipal Vote (Trend)

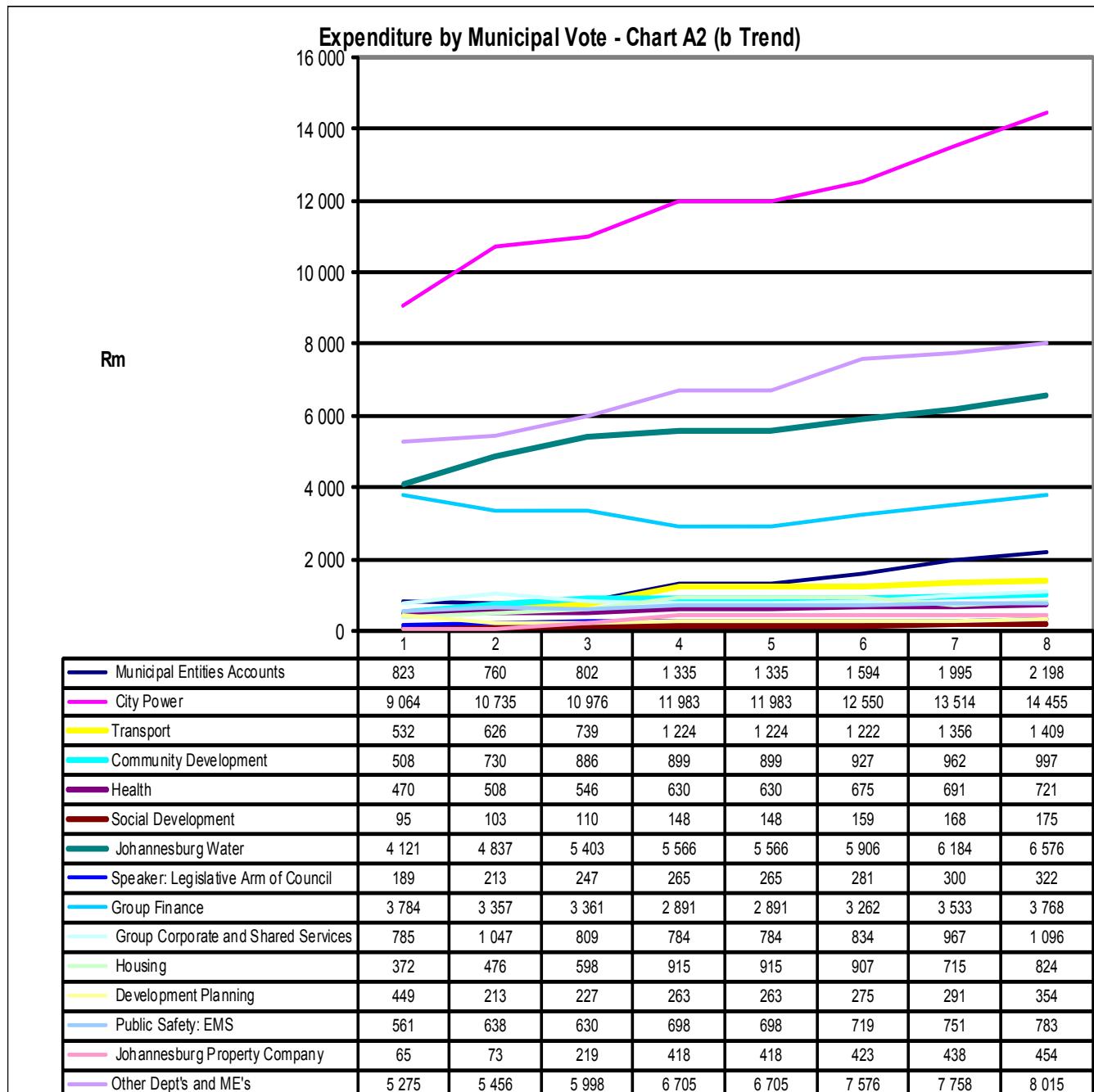


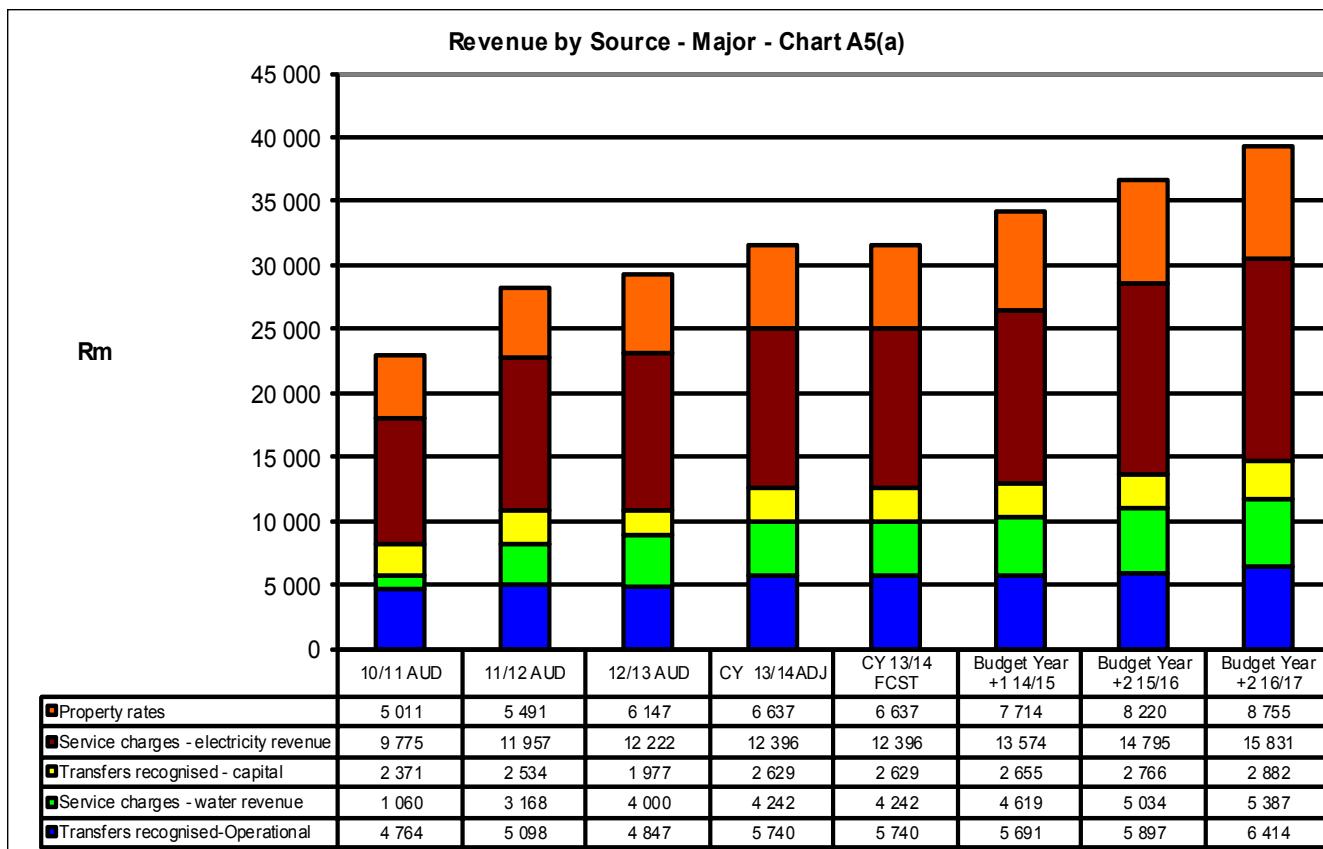
Table A4: Consolidated Budgeted Financial Performance (revenue and expenditure)

| Description<br>R thousand  | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                   |   |                        |                        |
| Property rates   | 4 933 897         | 5 412 614         | 6 034 946         | 6 395 445            | 6 545 445         | 7 610 948   | 8 113 271              | 8 640 634              |
| Property rates - penalties & collection charges                      | 77 206            | 78 101            | 112 284           | 91 169               | 91 169            | 103 246   | 106 756                | 114 097                |
| Service charges - electricity revenue                                | 9 774 645         | 11 956 900        | 12 221 611        | 13 276 206           | 12 396 000        | 13 573 620  | 14 795 246             | 15 830 913             |
| Service charges - water revenue                                      | 1 059 876         | 3 167 958         | 3 999 592         | 4 241 132            | 4 241 816         | 4 618 593   | 5 034 266              | 5 386 665              |
| Service charges - sanitation revenue                                 | 1 636 673         | 2 001 116         | 1 898 223         | 2 490 824            | 2 490 824         | 2 712 507   | 2 956 633              | 3 163 597              |
| Service charges - refuse revenue                                     | 812 696           | 892 911           | 966 453           | 986 904              | 986 904           | 1 060 922   | 1 156 405              | 1 237 353              |
| Service charges - other  | 45 849            | 116 588           | 134 219           | 438 403              | 437 907           | 467 740   | 479 997                | 505 306                |
| Rental of facilities and equipment                                   | 145 500           | 195 134           | 220 480           | 287 893              | 263 740           | 293 594   | 312 805                | 333 382                |
| Interest earned - external investments                               | 349 727           | 302 015           | 384 594           | 306 055              | 305 353           | 420 118   | 337 328                | 355 781                |
| Interest earned - outstanding debtors                                | 63 303            | 53 605            | 64 832            | 42 878               | 112 838           | 107 685   | 111 983                | 114 747                |
| Dividends received   |                   |                   |                   |                      |                   |   |                        |                        |
| Fines  | 361 603           | 435 336           | 320 336           | 574 741              | 323 741           | 466 534   | 492 209                | 516 817                |
| Licences and permits   | 806               | 803               | 958               | 674                  | 674               | 707   | 743                    | 780                    |
| Agency services  | 168 166           | 206 288           | 219 256           | 501 979              | 532 255           | 584 677   | 628 394                | 664 123                |
| Transfers recognised - operational                                   | 4 763 945         | 5 097 986         | 4 847 290         | 5 146 290            | 5 739 960         | 5 690 916   | 5 896 527              | 6 414 233              |
| Other revenue  | 1 272 645         | 1 732 253         | 1 583 039         | 1 540 581            | 1 650 077         | 1 112 411   | 1 175 962              | 1 241 234              |
| Gains on disposal of PPE   | 6 784             | 55 153            |                   |                      |                   | 20 000  | 40 000                 | 40 000                 |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>25 473 321</b> | <b>31 704 761</b> | <b>33 008 113</b> | <b>36 321 174</b>    | <b>36 118 703</b> | <b>38 844 218</b>                                   | <b>41 638 525</b>      | <b>44 559 662</b>      |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                   |   |                        |                        |
| Employee related costs   | 6 468 824         | 6 876 153         | 7 450 682         | 8 155 691            | 8 206 963         | 8 740 592   | 9 080 890              | 9 445 081              |
| Remuneration of councillors  | 80 646            | 98 291            | 110 411           | 124 154              | 124 154           | 134 301   | 136 951                | 146 177                |
| Debt impairment  | 2 780 370         | 2 191 637         | 2 850 709         | 1 451 637            | 1 684 800         | 1 481 233   | 1 419 634              | 1 385 022              |
| Depreciation & asset impairment                                      | 1 649 979         | 1 799 840         | 2 018 660         | 2 345 443            | 2 345 443         | 2 795 813   | 3 294 173              | 3 788 822              |
| Finance charges  | 1 523 057         | 1 598 227         | 1 477 487         | 1 403 071            | 1 316 433         | 1 809 644   | 2 083 169              | 2 327 391              |
| Bulk purchases   | 8 162 421         | 10 159 070        | 11 113 587        | 12 315 394           | 11 635 213        | 12 477 870  | 13 350 164             | 14 324 943             |
| Other materials  | 67 620            | 38 327            | 40 200            | 42 481               |                   | 44 945  | 47 417                 | 50 025                 |
| Contracted services  | 2 685 328         | 1 978 748         | 1 882 488         | 3 215 045            | 3 386 891         | 3 850 659   | 3 952 961              | 4 065 089              |
| Transfers and grants   | 111 793           | 132 957           | 153 955           | 175 397              | 456 173           | 299 689   | 35 113                 | 28 488                 |
| Other expenditure  | 3 270 330         | 4 516 995         | 4 375 658         | 4 732 565            | 5 066 486         | 5 148 375   | 5 574 660              | 5 859 047              |
| Loss on disposal of PPE  | 21 554            |                   | 1 743             | 50                   | 20                |   | 50                     | 50                     |
| <b>Total Expenditure</b>   | <b>26 821 922</b> | <b>29 390 245</b> | <b>31 475 580</b> | <b>33 960 928</b>    | <b>34 222 576</b> | <b>36 783 121</b>                                   | <b>38 975 182</b>      | <b>41 420 135</b>      |
| <b>Surplus/(Deficit)</b>   | <b>-1 348 601</b> | <b>2 314 516</b>  | <b>1 532 533</b>  | <b>2 360 246</b>     | <b>1 896 127</b>  | <b>2 061 097</b>                                    | <b>2 663 343</b>       | <b>3 139 527</b>       |
| Transfers recognised - capital                                       | 2 371 021         | 2 534 159         | 1 976 587         | 2 524 743            | 2 628 950         | 2 654 718   | 2 766 321              | 2 882 167              |
| Contributions recognised - capital                                   | 99 468            | 148 404           | 2 842             | 448 870              | 465 078           | 463 065   | 465 565                | 348 415                |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>1 121 888</b>  | <b>4 997 079</b>  | <b>3 511 962</b>  | <b>5 333 859</b>     | <b>4 990 155</b>  | <b>5 178 880</b>                                    | <b>5 895 229</b>       | <b>6 370 109</b>       |
| Taxation   | 271 107           | 382 328           | 75 732            | 550 871              | 499 499           | 528 805   | 648 787                | 729 052                |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>850 781</b>    | <b>4 614 751</b>  | <b>3 436 230</b>  | <b>4 782 988</b>     | <b>4 490 656</b>  | <b>4 650 075</b>                                    | <b>5 246 442</b>       | <b>5 641 057</b>       |
| <b>Surplus/(Deficit) attributable to municipality</b>                | <b>850 781</b>    | <b>4 614 751</b>  | <b>3 436 230</b>  | <b>4 782 988</b>     | <b>4 490 656</b>  | <b>4 650 075</b>                                    | <b>5 246 442</b>       | <b>5 641 057</b>       |
| <b>Surplus/(Deficit) for the year</b>                                | <b>850 781</b>    | <b>4 614 751</b>  | <b>3 436 230</b>  | <b>4 782 988</b>     | <b>4 490 656</b>  | <b>4 650 075</b>                                    | <b>5 246 442</b>       | <b>5 641 057</b>       |

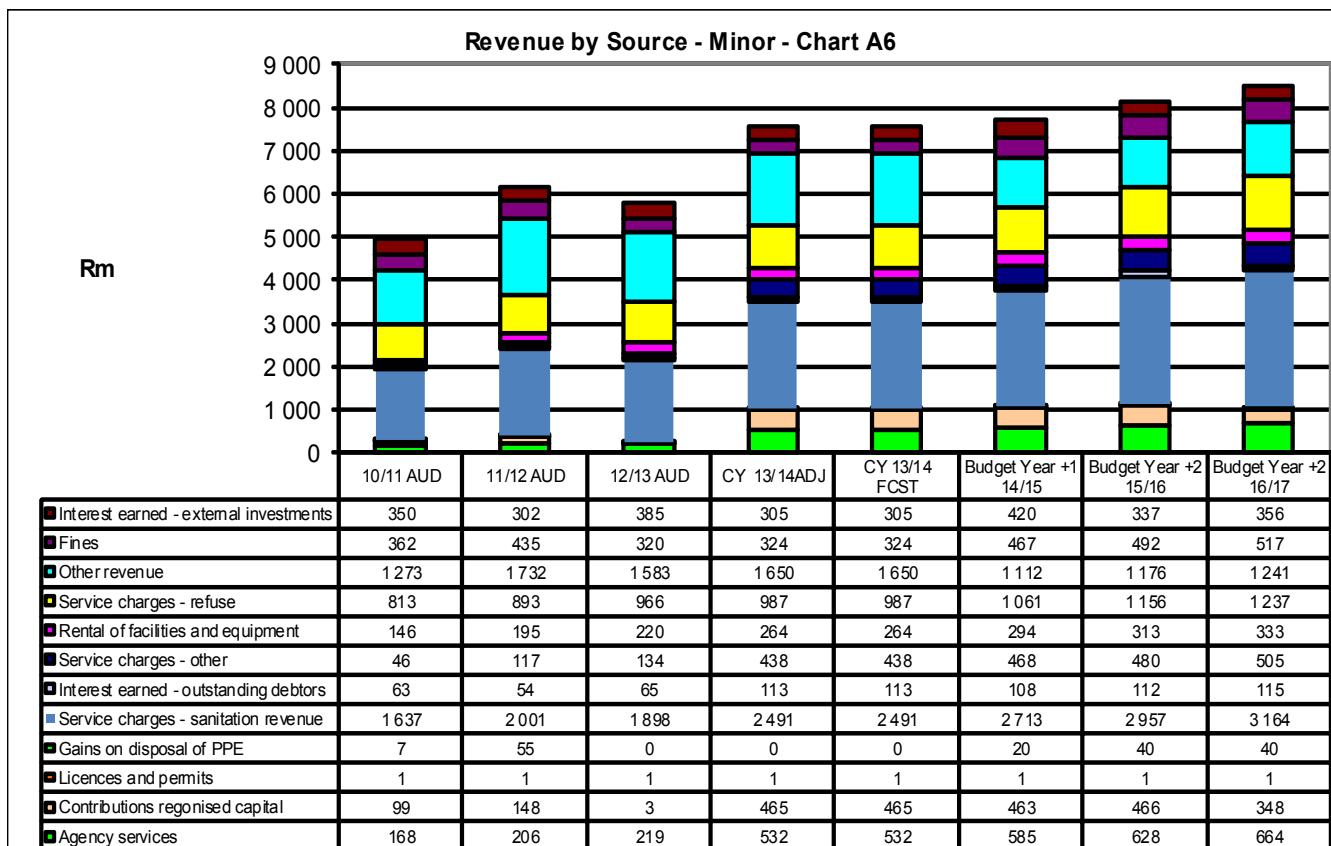
Note:

1. Table A4 is a view of the budgeted financial performance in relation to the revenue and expenditure per revenue and expenditure category. The City is budgeting for a surplus (before taxation and capital transfers) of approximately R2 billion for 2014/15.

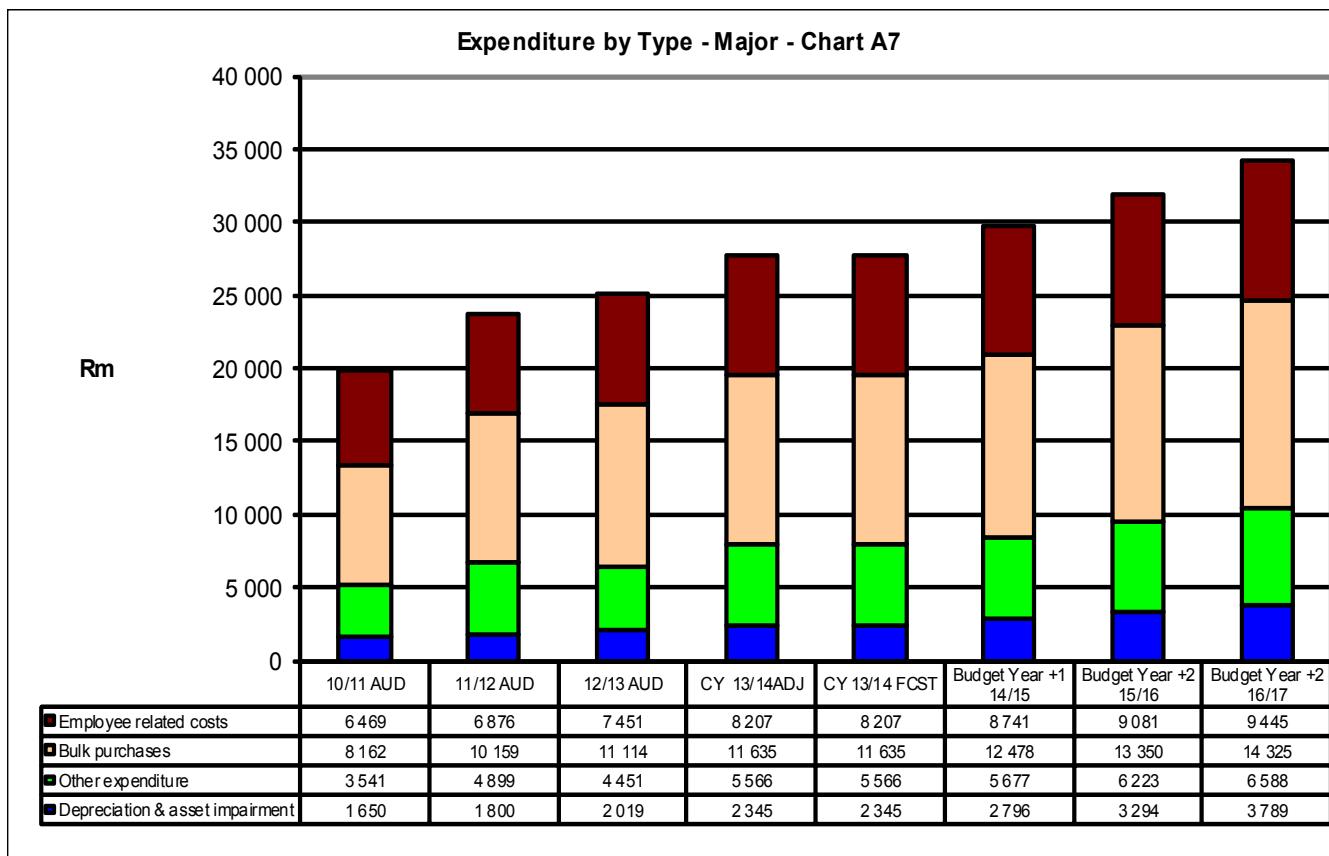
## Graph: Revenue by source – Major



## Graph: Revenue by source – Minor



## Graph: Expenditure by type – Major



## Graph: Expenditure by type – Minor

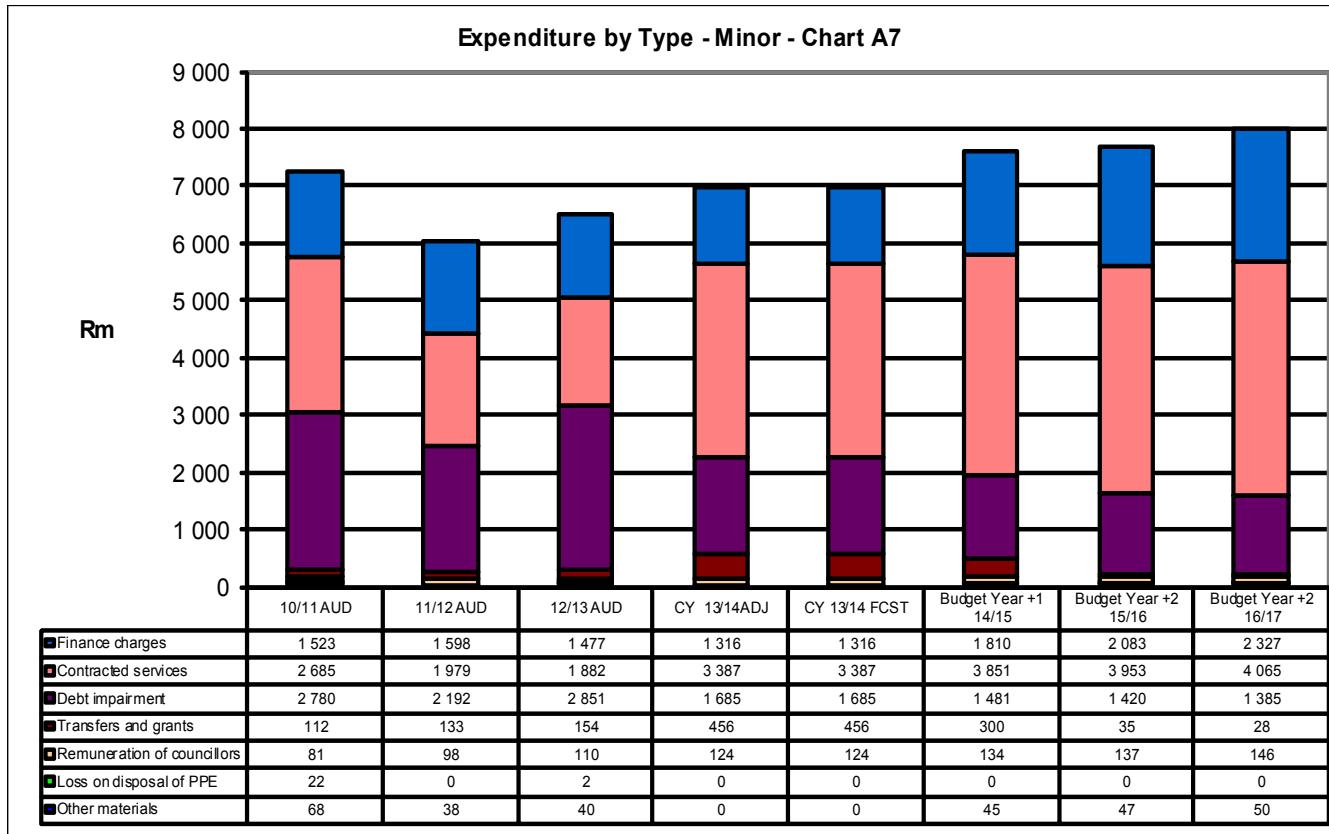


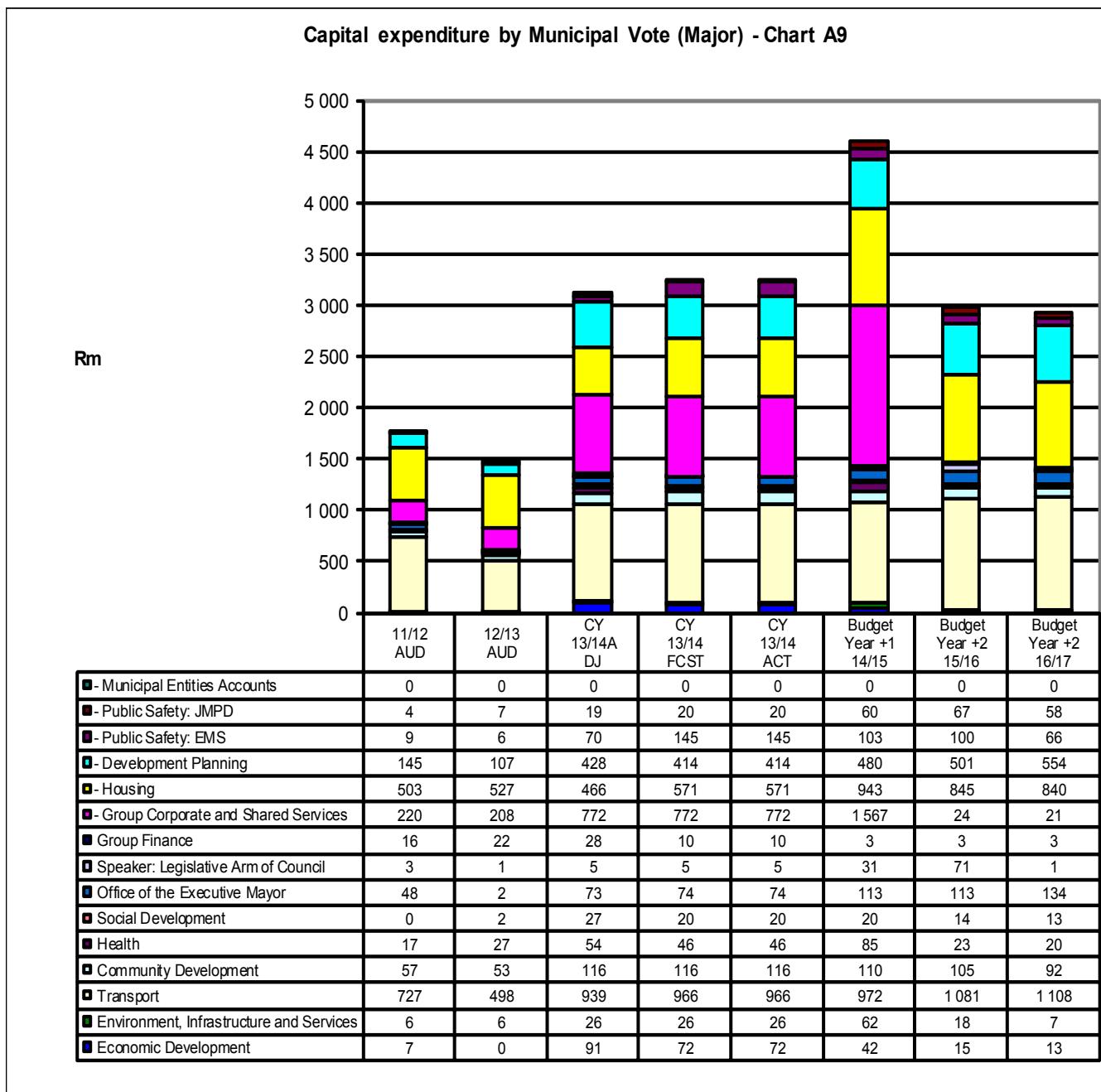
Table A5: Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

| Vote Description<br>R thousand                        | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Capital expenditure - Vote</b>                     |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Multi-year expenditure to be appropriated</b>      |                  |                  |                  |                      |                  |   |                        |                        |
| Vote 1 - Economic Development                         | 49 306           | 7 470            | 286              | 90 694               | 72 014           | 42 389  | 15 470                 | 13 466                 |
| Vote 2 - Environment, Infrastructure and Services     | 6 244            | 6 327            | 5 897            | 25 750               | 25 760           | 61 830  | 18 380                 | 7 294                  |
| Vote 3 - Transport                                    | 794 399          | 727 104          | 498 203          | 939 485              | 965 639          | 971 511   | 1 080 663              | 1 107 737              |
| Vote 4 - Community Development                        | 164 715          | 56 934           | 52 918           | 115 751              | 115 831          | 110 036   | 105 435                | 91 775                 |
| Vote 5 - Health                                       | 19 933           | 16 835           | 27 057           | 54 213               | 45 685           | 85 026  | 22 926                 | 19 956                 |
| Vote 6 - Social Development                           | —                | —                | 1 933            | 27 000               | 19 700           | 20 200  | 14 400                 | 12 534                 |
| Vote 7 - Office of the Executive Mayor or             | 15 762           | 48 010           | 2 255            | 73 225               | 73 754           | 112 960   | 113 380                | 133 620                |
| Vote 8 - Speaker: Legislative Arm of Council          | 2 224            | 2 738            | 778              | 5 450                | 5 450            | 30 920  | 70 970                 | 844                    |
| Vote 9 - Group Finance                                | 7 601            | 16 282           | 22 406           | 28 000               | 10 059           | 3 199   | 3 499                  | 3 047                  |
| Vote 10 - Group Corporate and Shared Services         | 1 906            | 220 494          | 208 412          | 772 423              | 772 423          | 1 567 268   | 24 494                 | 21 321                 |
| Vote 11 - Housing                                     | 239 505          | 502 570          | 526 596          | 465 858              | 570 938          | 943 362   | 844 702                | 839 726                |
| Vote 12 - Development Planning                        | 272 933          | 144 790          | 106 934          | 428 157              | 413 625          | 479 508   | 501 134                | 553 846                |
| Vote 13 - Public Safety: EMS                          | 11 707           | 8 942            | 5 929            | 69 822               | 145 173          | 102 688   | 99 741                 | 66 298                 |
| Vote 14 - Public Safety: JMPD                         | 25 514           | 4 226            | 7 332            | 19 278               | 20 021           | 60 112  | 66 652                 | 58 017                 |
| Vote 15 - Municipal Entities Accounts                 | —                | —                | —                | —                    | —                | —   | —                      | —                      |
| Vote 16 - City Power                                  | 1 021 929        | 770 324          | 1 288 535        | 1 727 058            | 1 727 058        | 2 221 762   | 2 704 776              | 2 328 075              |
| Vote 17 - Johannesburg Water                          | 672 806          | 539 632          | 741 950          | 1 020 283            | 1 020 283        | 1 091 585   | 1 538 761              | 1 339 415              |
| Vote 18 - Pikitup                                     | 40 603           | 50 000           | 41 132           | 181 405              | 181 405          | 201 050   | 144 026                | 125 368                |
| Vote 19 - Johannesburg Roads Agency                   | 293 863          | 243 818          | 260 489          | 737 700              | 737 700          | 1 297 210   | 2 318 975              | 2 015 315              |
| Vote 20 - Metrobus                                    | 12 913           | 6 000            | 10 010           | 15 677               | 15 677           | 200 151   | 65 870                 | 240 110                |
| Vote 21 - Johannesburg City Parks and Zoo             | 46 022           | 61 461           | 65 755           | 99 770               | 102 270          | 166 400   | 107 700                | 93 748                 |
| Vote 22 - Johannesburg Development Agency             | 41 985           | 19 386           | 42 332           | 82 500               | 50 500           | 234 689   | 203 500                | 174 360                |
| Vote 23 - Johannesburg Property Company <sup>ii</sup> | 14 755           | 15 000           | 34 632           | 94 680               | 94 680           | 124 500   | 241 200                | 141 266                |
| Vote 24 - Joburg Market <sup>i</sup>                  | 18 116           | 18 000           | 27 329           | 70 000               | 59 727           | 208 322   | 334 938                | 291 547                |
| Vote 25 - Johannesburg Social Housing Company         | 52 685           | 111 552          | 159 557          | 436 899              | 440 253          | 530 172   | 791 403                | 688 877                |
| Vote 26 - Joburg City Theatres                        | 2 039            | 2 400            | 4 800            | 13 995               | 14 638           | 8 300   | 6 200                  | 5 397                  |
| Vote 27 - Metro Trading Company                       | 7 000            | 5 000            | —                | —                    | —                | —   | —                      | —                      |
| Vote 28 - Johannesburg Tourism Company                | 1 492            | 1 200            | —                | —                    | —                | —   | —                      | —                      |
| <b>Total Capital Expenditure - Vote</b>               | <b>3 837 957</b> | <b>3 606 495</b> | <b>4 143 456</b> | <b>7 595 073</b>     | <b>7 700 263</b> | <b>10 875 150</b>                                   | <b>11 439 195</b>      | <b>10 372 959</b>      |
| <b>Capital Expenditure - Standard</b>                 |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Governance and administration</b>                  |                  |                  |                  |                      |                  |   |                        |                        |
| Executive and council                                 | 42 248           | 302 524          | 268 482          | 973 778              | 956 366          | 1 838 847   | 453 543                | 300 098                |
| Budget and treasury office                            | 17 986           | 50 748           | 3 032            | 78 675               | 79 204           | 143 880   | 184 350                | 134 464                |
| Corporate services                                    | 7 601            | 16 282           | 22 406           | 28 000               | 10 059           | 3 199   | 3 499                  | 3 047                  |
| <b>Community and public safety</b>                    |                  |                  |                  |                      |                  |   |                        |                        |
| Community and social services                         | 16 661           | 235 494          | 243 044          | 867 103              | 867 103          | 1 691 768   | 265 694                | 162 587                |
| Sport and recreation                                  | 562 120          | 764 920          | 851 877          | 1 302 586            | 1 474 509        | 2 026 296   | 2 059 159              | 1 876 328              |
| Public safety   | 166 754          | 59 334           | 59 651           | 156 746              | 150 169          | 138 536   | 126 035                | 109 706                |
| Housing   | 46 022           | 61 461           | 65 755           | 99 770               | 102 270          | 166 400   | 107 700                | 93 748                 |
| Health  | 37 221           | 13 168           | 13 261           | 89 100               | 165 194          | 162 800   | 166 393                | 124 315                |
| <b>Economic and environmental services</b>            |                  |                  |                  |                      |                  |   |                        |                        |
| Planning and development                              | 1 498 251        | 1 179 095        | 951 481          | 2 389 963            | 2 340 642        | 3 495 610   | 4 538 930              | 4 403 675              |
| Road transport  | 383 832          | 190 846          | 176 881          | 671 351              | 595 866          | 964 908   | 1 055 042              | 1 033 219              |
| Environmental protection                              | 1 108 175        | 981 922          | 768 702          | 1 692 862            | 1 719 016        | 2 468 872   | 3 465 508              | 3 363 162              |
| <b>Trading services</b>                               |                  |                  |                  |                      |                  |   |                        |                        |
| Electricity   | 1 735 338        | 1 359 956        | 2 071 617        | 2 928 746            | 2 928 746        | 3 514 397   | 4 387 563              | 3 792 858              |
| Water   | 1 021 929        | 770 324          | 1 288 535        | 1 727 058            | 1 727 058        | 2 221 762   | 2 704 776              | 2 328 075              |
| Waste water management                                | 6 244            | 6 327            | 5 897            | 25 750               | 25 760           | 61 830  | 18 380                 | 7 294                  |
| Waste management                                      | —                | 215 853          | 296 780          | 408 113              | 408 113          | 436 634   | 615 504                | 535 766                |
| <b>Other</b>  | <b>40 603</b>    | <b>50 000</b>    | <b>41 132</b>    | <b>181 405</b>       | <b>181 405</b>   | <b>201 050</b>                                      | <b>144 026</b>         | <b>125 368</b>         |
| <b>Total Capital Expenditure - Standard</b>           | <b>3 837 957</b> | <b>3 606 495</b> | <b>4 143 456</b> | <b>7 595 073</b>     | <b>7 700 263</b> | <b>10 875 150</b>                                   | <b>11 439 195</b>      | <b>10 372 959</b>      |
| <b>Funded by:</b>                                     |                  |                  |                  |                      |                  |   |                        |                        |
| National Government                                   | 2 200 213        | 2 440 376        | 1 976 587        | 2 524 743            | 2 593 950        | 2 654 718   | 2 766 321              | 2 882 167              |
| Provincial Government                                 | 170 808          | 93 783           | 5 064            | —                    | 35 000           | —   | —                      | —                      |
| <b>Transfers recognised - capital</b>                 |                  |                  |                  |                      |                  |   |                        |                        |
| Public contributions & donations                      | 2 371 021        | 2 534 159        | 1 981 651        | 2 524 743            | 2 628 950        | 2 654 718   | 2 766 321              | 2 882 167              |
| Borrowing   | 99 468           | 72 335           | 2 842            | 448 870              | 465 078          | 463 065   | 465 565                | 348 415                |
| Internally generated funds                            | 1 367 468        | 1 000 000        | 703 000          | 1 458 631            | 1 458 631        | 3 276 000   | 3 440 000              | 2 506 000              |
| <b>Total Capital Funding</b>                          | <b>3 837 957</b> | <b>3 606 495</b> | <b>4 143 456</b> | <b>7 595 073</b>     | <b>7 700 263</b> | <b>10 875 150</b>                                   | <b>11 439 195</b>      | <b>10 372 959</b>      |

Note:

1. Table A5 is a breakdown of the capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

## Graph: Capital expenditure by Municipal Vote – Major



## Graph: Capital expenditure by Municipal Vote – Minor

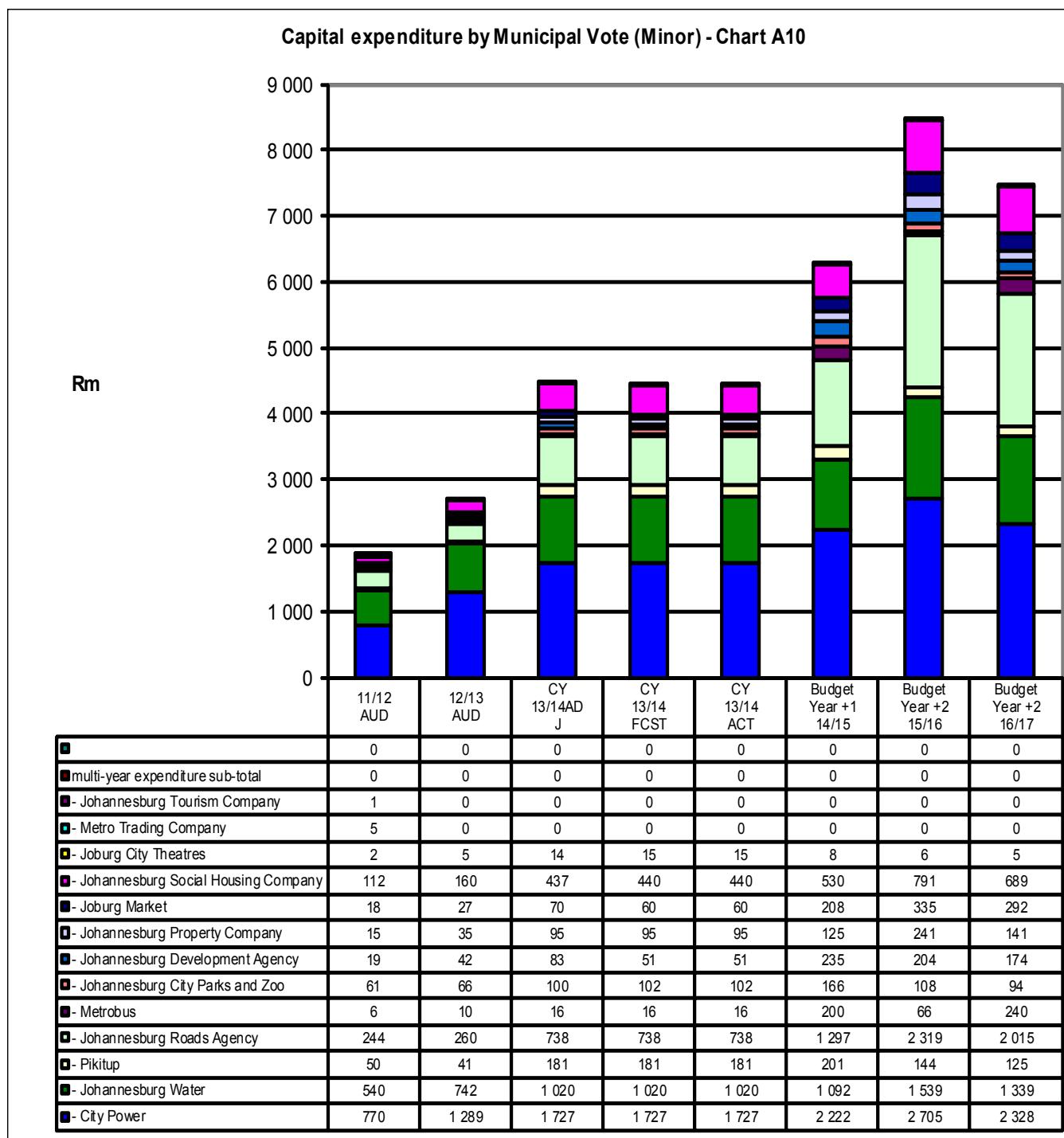


Table A6: Consolidated Budgeted Financial Position

| Description                              | 2010/11                       | 2011/12                       | 2012/13                       | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------------------|-------------------------------|-------------------------------|----------------------|-------------------|---|------------------------|------------------------|
|  | R thousand<br>Audited Outcome | R thousand<br>Audited Outcome | R thousand<br>Audited Outcome | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>ASSETS</b>                            |                               |                               |                               |                      |                   |   |                        |                        |
| <b>Current assets</b>                    |                               |                               |                               |                      |                   |   |                        |                        |
| Cash                                     | 607 956                       | 753 691                       | 1 355 731                     | 759 263              | 779 065           | 827 226   | 1 013 464              | 917 774                |
| Call investment deposits                 | 86 644                        | 1 466 213                     | 4 045 187                     | 3 537 026            | 5 545 187         | 4 245 187   | 3 545 187              | 3 345 187              |
| Consumer debtors                         | 4 267 159                     | 4 386 591                     | 4 488 971                     | 6 156 939            | 4 491 240         | 4 626 752   | 4 839 508              | 5 029 594              |
| Other debtors                            | 1 326 090                     | 5 038 605                     | 3 596 247                     | 1 209 961            | 3 599 843         | 3 808 634   | 4 021 918              | 4 243 123              |
| Current portion of long-term receivables | 157 944                       | 263 170                       | 38 851                        | 528 333              | 333 333           | 1 233 333   |                        | 2 733 000              |
| Inventory                                | 214 456                       | 322 774                       | 354 468                       | 351 417              | 358 013           | 363 777   | 369 149                | 374 452                |
| <b>Total current assets</b>              | <b>6 660 249</b>              | <b>12 231 044</b>             | <b>13 879 455</b>             | <b>12 542 940</b>    | <b>15 106 682</b> | <b>15 104 909</b>                                   | <b>13 789 226</b>      | <b>16 643 131</b>      |
| <b>Non current assets</b>                |                               |                               |                               |                      |                   |   |                        |                        |
| Long-term receivables                    | 89 483                        | 429 209                       | 284 317                       | 106 516              | 301 376           | 318 856   | 336 712                | 355 231                |
| Investments                              | 2 343 857                     | 2 069 544                     | 2 436 147                     | 3 016 513            | 2 775 051         | 2 715 034   | 4 179 290              | 3 197 890              |
| Investment property                      | 1 306 552                     | 1 304 565                     | 1 271 254                     | 1 311 585            | 1 272 704         | 1 274 154   | 1 275 654              | 1 277 204              |
| Investment in Associate                  | 45 383                        | 45 312                        | 47 538                        | 50 817               | 50 390            | 53 313  | 56 298                 | 59 395                 |
| Property, plant and equipment            | 36 092 886                    | 39 510 681                    | 41 685 580                    | 45 217 249           | 46 665 550        | 54 049 677  | 61 470 144             | 67 381 882             |
| Intangible                               | 820 334                       | 682 900                       | 492 541                       | 770 289              | 494 041           | 644 041   | 795 141                | 947 341                |
| Other non-current assets                 | 81 160                        | 84 013                        | 77 449                        | 227 351              | 82 096            | 86 858  | 91 722                 | 96 766                 |
| <b>Total non current assets</b>          | <b>40 779 655</b>             | <b>44 126 224</b>             | <b>46 294 826</b>             | <b>50 700 320</b>    | <b>51 641 209</b> | <b>59 141 932</b>                                   | <b>68 204 961</b>      | <b>73 315 709</b>      |
| <b>TOTAL ASSETS</b>                      | <b>47 439 904</b>             | <b>56 357 268</b>             | <b>60 174 281</b>             | <b>63 243 260</b>    | <b>66 747 890</b> | <b>74 246 842</b>                                   | <b>81 994 186</b>      | <b>89 958 840</b>      |
| <b>LIABILITIES</b>                       |                               |                               |                               |                      |                   |   |                        |                        |
| <b>Current liabilities</b>               |                               |                               |                               |                      |                   |   |                        |                        |
| Borrowing                                | 366 309                       | 1 523 336                     | 625 164                       | 835 923              | 981 893           | 1 573 418   | 524 589                | 3 110 378              |
| Trade and other payables                 | 8 654 188                     | 11 743 180                    | 12 769 565                    | 8 872 175            | 13 159 067        | 13 227 380  | 13 320 121             | 13 146 910             |
| Provisions                               | 15 720                        | 16 691                        | 63                            | 18 719               | 67                | 71  | 75                     | 79                     |
| <b>Total current liabilities</b>         | <b>9 036 217</b>              | <b>13 283 207</b>             | <b>13 394 792</b>             | <b>9 726 817</b>     | <b>14 141 027</b> | <b>14 800 869</b>                                   | <b>13 844 785</b>      | <b>16 257 367</b>      |
| <b>Non current liabilities</b>           |                               |                               |                               |                      |                   |   |                        |                        |
| Borrowing                                | 11 843 619                    | 11 277 553                    | 11 399 462                    | 12 903 733           | 12 438 609        | 14 141 191  | 17 056 602             | 16 452 224             |
| Provisions                               | 3 909 568                     | 4 789 731                     | 4 959 515                     | 4 849 368            | 5 257 086         | 5 611 997   | 5 976 269              | 6 304 963              |
| <b>Total non current liabilities</b>     | <b>15 753 187</b>             | <b>16 067 284</b>             | <b>16 358 977</b>             | <b>17 753 101</b>    | <b>17 695 695</b> | <b>19 753 188</b>                                   | <b>23 032 870</b>      | <b>22 757 187</b>      |
| <b>TOTAL LIABILITIES</b>                 | <b>24 789 404</b>             | <b>29 350 491</b>             | <b>29 753 769</b>             | <b>27 479 918</b>    | <b>31 836 722</b> | <b>34 554 057</b>                                   | <b>36 877 655</b>      | <b>39 014 554</b>      |
| <b>NET ASSETS</b>                        | <b>22 650 500</b>             | <b>27 006 777</b>             | <b>30 420 512</b>             | <b>35 763 341</b>    | <b>34 911 168</b> | <b>39 692 785</b>                                   | <b>45 116 531</b>      | <b>50 944 286</b>      |
| <b>COMMUNITY WEALTH/EQUITY</b>           |                               |                               |                               |                      |                   |   |                        |                        |
| Accumulated Surplus/(Deficit)            | 22 676 533                    | 27 100 842                    | 30 475 440                    | 35 606 757           | 34 969 172        | 39 754 153  | 45 181 275             | 51 012 591             |
| Reserves                                 | -26 033                       | -94 065                       | -54 928                       | 156 584              | -58 004           | -61 368   | -64 743                | -68 304                |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | <b>22 650 500</b>             | <b>27 006 777</b>             | <b>30 420 512</b>             | <b>35 763 341</b>    | <b>34 911 168</b> | <b>39 692 785</b>                                   | <b>45 116 531</b>      | <b>50 944 286</b>      |

## Notes:

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

Table A7: Consolidated Budgeted Cash Flows

| Description                                      | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                     |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|---------------------|------------------------|
|  | R thousand        | Audited Outcome   | Audited Outcome   | Audited Outcome      | Original Budget   | Adjusted Budget                                     | Budget Year 2014/15 | Budget Year +1 2015/16 |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>       |                   |                   |                   |                      |                   |   |                     |                        |
| <b>Receipts</b>                                  |                   |                   |                   |                      |                   |   |                     |                        |
| Ratepayers and other                             | 22 198 651        | 26 266 305        | 27 582 024        | 29 304 523           | 28 842 971        | 30 699 269  | 33 300 624          | 35 668 353             |
| Government - operating                           | 4 763 945         | 5 006 227         | 4 847 290         | 5 146 290            | 5 739 960         | 5 690 916   | 5 896 527           | 6 414 233              |
| Government - capital                             | 2 371 021         | 2 534 159         | 1 976 587         | 2 524 743            | 2 628 950         | 2 654 718   | 2 766 321           | 2 882 167              |
| Interest   | 297 948           | 309 013           | 405 433           | 348 933              | 418 191           | 527 803   | 449 311             | 470 528                |
| <b>Payments</b>                                  |                   |                   |                   |                      |                   |   |                     |                        |
| Suppliers and employees                          | -25 513 504       | -27 675 696       | -25 961 660       | -28 530 701          | -28 812 966       | -30 132 471   | -31 626 039         | -33 792 370            |
| Finance charges                                  | -1 523 057        | -1 598 227        | -1 477 487        | -1 403 071           | -1 316 433        | -1 809 644  | -2 083 169          | -2 327 391             |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b> | <b>2 595 004</b>  | <b>4 841 781</b>  | <b>7 372 187</b>  | <b>7 390 718</b>     | <b>7 500 672</b>  | <b>7 630 590</b>                                    | <b>8 703 575</b>    | <b>9 315 520</b>       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>      |                   |                   |                   |                      |                   |   |                     |                        |
| <b>Receipts</b>                                  |                   |                   |                   |                      |                   |   |                     |                        |
| Proceeds on disposal of PPE                      | 91 733            | 301 072           | 246 057           | -50                  | -20               | 20 000  | 39 950              | 39 950                 |
| Decrease (increase) other non-current receivable | 1 277             | -19 403           | -10 331           | -21 089              | -24 558           | -25 164   | -25 705             | -26 660                |
| Decrease (increase) in non-current investments   | 83 939            | -497 294          | 108 430           | -654 171             | -633 387          | -839 983  | -230 922            | -1 751 601             |
| <b>Payments</b>                                  |                   |                   |                   |                      |                   |   |                     |                        |
| Capital assets                                   | -3 842 338        | -3 736 546        | -4 226 183        | -7 215 320           | -7 315 250        | -10 331 390   | -10 867 240         | -9 854 310             |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b> | <b>-3 665 389</b> | <b>-3 952 171</b> | <b>-3 882 027</b> | <b>-7 890 629</b>    | <b>-7 973 215</b> | <b>-11 176 537</b>                                  | <b>-11 083 918</b>  | <b>-11 592 621</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>      |                   |                   |                   |                      |                   |   |                     |                        |
| <b>Receipts</b>                                  |                   |                   |                   |                      |                   |   |                     |                        |
| Borrowing long term/refinancing                  | 1 512 029         | 1 000 208         | 703 000           | 1 458 631            | 2 066 631         | 3 276 000   | 3 440 000           | 2 506 000              |
| Increase (decrease) in consumer deposits         | 219 762           | 11 560            | 8 038             |                      |                   |   |                     |                        |
| <b>Payments</b>                                  |                   |                   |                   |                      |                   |   |                     |                        |
| Repayment of borrowing                           | -266 499          | -376 074          | -1 020 184        | -415 151             | -670 755          | -981 893  | -1 573 418          | -524 589               |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b> | <b>1 465 292</b>  | <b>635 694</b>    | <b>-309 146</b>   | <b>1 043 480</b>     | <b>1 395 876</b>  | <b>2 294 107</b>                                    | <b>1 866 582</b>    | <b>1 981 411</b>       |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>     | <b>394 907</b>    | <b>1 525 304</b>  | <b>3 181 014</b>  | <b>543 569</b>       | <b>923 334</b>    | <b>-1 251 839</b>                                   | <b>-513 761</b>     | <b>-295 690</b>        |
| Cash/cash equivalents at the year begin:         | 299 693           | 694 600           | 2 219 904         | 3 752 720            | 5 400 918         | 6 324 252   | 5 072 413           | 4 558 651              |
| Cash/cash equivalents at the year end:           | 694 600           | 2 219 904         | 5 400 918         | 4 296 289            | 6 324 252         | 5 072 413   | 4 558 651           | 4 262 961              |

## Notes:

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Table A8: Consolidated Cash backed reserves/accumulated surplus reconciliation

| Description                                       | 2010/11            | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                     |                        |
|---|--------------------|------------------|------------------|----------------------|------------------|---|---------------------|------------------------|
|   | R thousand         | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 | Budget Year +1 2015/16 |
| <b>Cash and investments available</b>             |                    |                  |                  |                      |                  |   |                     |                        |
| <b>Cash/cash equivalents at the year end</b>      |                    |                  |                  |                      |                  |   |                     |                        |
| Cash/cash equivalents at the year end             | 694 600            | 2 219 904        | 5 400 918        | 4 296 289            | 6 324 252        | 5 072 413   | 4 558 651           | 4 262 961              |
| Non current assets - Investments                  | 2 343 857          | 2 069 544        | 2 436 147        | 3 016 513            | 2 775 051        | 2 715 034   | 4 179 290           | 3 197 890              |
| <b>Cash and investments available:</b>            | <b>3 038 457</b>   | <b>4 289 448</b> | <b>7 837 065</b> | <b>7 312 802</b>     | <b>9 099 303</b> | <b>7 787 447</b>                                    | <b>8 737 941</b>    | <b>7 460 852</b>       |
| <b>Application of cash and investments</b>        |                    |                  |                  |                      |                  |   |                     |                        |
| <b>Unspent conditional transfers</b>              |                    |                  |                  |                      |                  |   |                     |                        |
| Unspent conditional transfers                     | 493 711            | 807 011          | 1 410 169        | 550 000              | 550 000          | 600 000   | 650 000             | 650 000                |
| Statutory requirements                            | 841 525            | 695 484          | 526 705          | 533 040              | 533 040          | 585 116   | 617 297             | 648 162                |
| Other working capital requirements                | 1 120 857          | 380 011          | 2 521 674        | 694 440              | 4 026 935        | 3 826 958   | 3 391 533           | 2 751 629              |
| Long term investments committed                   | 2 343 857          | 2 069 544        | 2 436 147        | 3 016 513            | 2 775 051        | 2 715 034   | 4 179 290           | 3 197 890              |
| Reserves to be backed by cash/investments         | (26 033)           | (94 065)         | (54 928)         | 156 584              | (58 004)         | (61 368)  | (64 743)            | (68 304)               |
| <b>Total Application of cash and investments:</b> | <b>4 773 917</b>   | <b>3 857 985</b> | <b>6 839 767</b> | <b>4 950 578</b>     | <b>7 827 023</b> | <b>7 665 740</b>                                    | <b>8 773 376</b>    | <b>7 179 377</b>       |
| <b>Surplus(shortfall)</b>                         | <b>(1 735 460)</b> | <b>431 463</b>   | <b>997 298</b>   | <b>2 362 224</b>     | <b>1 272 281</b> | <b>121 707</b>                                      | <b>(35 435)</b>     | <b>281 475</b>         |

## Notes:

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

Table A9: Consolidated Asset Management

| Description<br>R thousand                             | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>CAPITAL EXPENDITURE</b>                            |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Total New Assets</b>                               | <b>3 837 957</b>  | <b>2 287 961</b>  | <b>2 883 290</b>  | <b>3 098 816</b>     | <b>3 098 816</b>  | <b>5 717 937</b>                                    | <b>6 296 088</b>       | <b>5 832 293</b>       |
| Infrastructure - Road transport                       | 1 063 326         | 1 141 872         | 1 162 038         | 1 012 185            | 1 012 185         | 575 960   | 751 300                | 621 037                |
| Infrastructure - Electricity                          | 452 740           | 494 924           | 587 891           | 332 151              | 332 151           | 820 007   | 1 163 528              | 1 189 558              |
| Infrastructure - Water                                | 678 899           | 127 396           | 584 581           | 579 467              | 579 467           | 27 921  | 280 793                | 208 247                |
| Infrastructure - Other                                | 58 310            | 77 368            | 80 800            | 646 562              | 646 562           | 150 050   | 111 276                | 107 118                |
| Infrastructure  | 2 253 275         | 1 841 560         | 2 415 310         | 2 570 365            | 2 570 365         | 1 870 699   | 2 660 602              | 2 446 294              |
| Community   | 313 510           | 326 288           | 357 690           | 381 451              | 381 451           | 767 993   | 858 783                | 677 429                |
| Other assets  | 1 215 711         | 120 113           | 110 289           | 147 000              | 147 000           | 3 079 245   | 2 776 703              | 2 708 570              |
| Intangibles   | 55 461            |                   |                   |                      |                   |   |                        |                        |
| <b>Total Renewal of Existing Assets</b>               | <b>1 318 534</b>  | <b>1 260 167</b>  | <b>4 496 257</b>  | <b>4 601 447</b>     | <b>5 157 213</b>  | <b>5 143 107</b>                                    | <b>4 540 666</b>       |                        |
| Infrastructure - Road transport                       | 114 362           | 132 930           | 680 677           | 706 831              | 721 250           | 1 567 675   | 1 394 278              |                        |
| Infrastructure - Electricity                          | 275 400           | 509 446           | 1 394 907         | 1 394 907            | 1 401 755         | 1 541 248   | 1 138 517              |                        |
| Infrastructure - Water                                | 412 236           | 177 651           | 440 816           | 440 816              | 923 791           | 996 169   | 915 735                |                        |
| Infrastructure - Other                                | 137 904           | 100 567           | 1 366 405         | 1 562 957            | 51 000            | 32 750  | 18 250                 |                        |
| Infrastructure  | 939 902           | 920 594           | 3 882 805         | 4 105 511            | 3 237 669         | 4 399 641   | 3 682 213              |                        |
| Community   | 340 318           | 266 789           | 455 277           | 293 500              | 515 092           | 421 544   | 599 283                |                        |
| Other assets  | 38 314            | 72 784            | 158 175           | 202 436              | 1 404 452         | 321 922   | 259 170                |                        |
| <b>Total Capital Expenditure</b>                      | <b>3 837 957</b>  | <b>3 606 495</b>  | <b>4 143 456</b>  | <b>7 595 073</b>     | <b>7 700 263</b>  | <b>10 875 150</b>                                   | <b>11 439 195</b>      | <b>10 372 959</b>      |
| <b>ASSET REGISTER SUMMARY - PPE (WDV)</b>             |                   |                   |                   |                      |                   |   |                        |                        |
| Infrastructure - Road transport                       | 4 053 774         | 4 291 863         | 4 758 856         | 5 011 076            | 5 131 130         | 5 428 735   | 5 732 744              | 6 048 045              |
| Infrastructure - Electricity                          | 6 125 236         | 6 316 209         | 7 003 469         | 7 374 653            | 7 551 333         | 7 989 310   | 8 436 712              | 8 900 731              |
| Infrastructure - Water                                | 3 480 224         | 4 027 280         | 4 465 484         | 4 702 155            | 4 814 808         | 5 094 067   | 5 379 334              | 5 675 198              |
| Infrastructure - Other                                | 1 566 698         | 1 427 532         | 1 582 860         | 1 666 752            | 1 706 683         | 1 805 671   | 1 906 789              | 2 011 662              |
| Infrastructure  | 15 225 932        | 16 062 884        | 17 810 670        | 18 754 636           | 19 203 954        | 20 317 783  | 21 455 579             | 22 635 636             |
| Community   | 767 188           | 926 247           | 1 027 031         | 1 081 464            | 1 107 373         | 1 171 601   | 1 237 210              | 1 305 257              |
| Heritage assets                                       | 91 377            | 92 590            | 102 665           | 108 106              | 110 696           | 117 116   | 123 675                | 130 477                |
| Investment properties                                 | 1 306 552         | 1 304 565         | 1 271 254         | 1 311 585            | 1 272 704         | 1 274 154   | 1 275 654              | 1 277 204              |
| Other assets  | 20 008 389        | 22 428 960        | 22 745 214        | 25 273 044           | 26 243 528        | 32 443 177  | 38 653 680             | 43 310 513             |
| Intangibles   | 820 334           | 682 900           | 492 541           | 770 289              | 494 041           | 644 041   | 795 141                | 947 341                |
| <b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>       | <b>38 219 772</b> | <b>41 498 146</b> | <b>43 449 375</b> | <b>47 299 123</b>    | <b>48 432 295</b> | <b>55 967 872</b>                                   | <b>63 540 939</b>      | <b>69 606 427</b>      |
| <b>EXPENDITURE OTHER ITEMS</b>                        |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Depreciation &amp; asset impairment</b>            | <b>1 649 979</b>  | <b>1 799 840</b>  | <b>2 018 660</b>  | <b>2 345 443</b>     | <b>2 345 443</b>  | <b>2 795 813</b>                                    | <b>3 294 173</b>       | <b>3 788 822</b>       |
| <b>Repairs and Maintenance by Asset Class</b>         | <b>1 644 345</b>  | <b>1 571 540</b>  | <b>2 016 416</b>  | <b>3 034 104</b>     | <b>3 067 545</b>  | <b>3 342 011</b>                                    | <b>3 621 527</b>       | <b>3 806 567</b>       |
| Infrastructure - Road transport                       | 552 965           | 672 964           | 260 490           | 654 551              | 722 564           | 738 700   | 828 992                | 730 300                |
| Infrastructure - Electricity                          | 305 540           | 258 385           | 434 445           | 468 910              | 472 647           | 511 877   | 540 542                | 570 272                |
| Infrastructure - Water                                |                   |                   | 333 153           | 376 100              | 380 738           | 408 399   | 423 050                | 438 017                |
| Infrastructure - Sanitation                           |                   |                   | 356 049           | 354 677              | 358 909           | 361 188   | 374 082                | 387 314                |
| Infrastructure - Other                                |                   |                   | 29 264            | 18 797               | 19 154            | 36 416  | 37 716                 | 39 050                 |
| Infrastructure  | 858 505           | 931 349           | 1 413 401         | 1 873 035            | 1 954 012         | 2 056 580   | 2 204 382              | 2 164 953              |
| Community   | 84 884            | 108 602           | 9 286             | 137 255              | 66 244            | 156 845   | 182 532                | 89 519                 |
| Other assets  | 700 956           | 531 589           | 593 729           | 1 023 814            | 1 047 289         | 1 128 586   | 1 234 613              | 1 552 095              |
| <b>TOTAL EXPENDITURE OTHER ITEMS</b>                  | <b>3 294 324</b>  | <b>3 371 380</b>  | <b>4 035 076</b>  | <b>5 379 547</b>     | <b>5 412 988</b>  | <b>6 137 824</b>                                    | <b>6 915 700</b>       | <b>7 595 389</b>       |
| <b>Renewal of Existing Assets as % of total capex</b> |                   | 36.6%             | 30.4%             | 59.2%                | 59.8%             | 47.4%   | 45.0%                  | 43.8%                  |
| <b>Renewal of Existing Assets as % of deprecn"</b>    |                   | 73.3%             | 62.4%             | 191.7%               | 196.2%            | 184.5%  | 156.1%                 | 119.8%                 |
| <b>R&amp;M as a % of PPE</b>                          | 4.6%              | 4.0%              | 4.8%              | 6.7%                 | 6.6%              | 6.2%  | 5.9%                   | 5.6%                   |
| <b>Renewal and R&amp;M as a % of PPE</b>              | 4.0%              | 7.0%              | 8.0%              | 16.0%                | 16.0%             | 15.0%   | 14.0%                  | 12.0%                  |

Notes:

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. NT has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets and allocations to repairs and maintenance should be 8% of PPE.

Table A10: Consolidated Basic Service Delivery Measurement

| Description  | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|  | Outcome          | Outcome          | Outcome          | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Household service targets</b>   |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Water:</b>  |                  |                  |                  |                      |                  |   |                        |                        |
| Piped water inside dwelling  | 972 657          | 972 657          | 1 096 966        | 972 657              | 1 292 571        | 1 367 540   | 1 446 857              | 1 530 775              |
| Piped water inside yard (but not in dwelling)                              | 49 306           | 49 306           | 49 306           | 49 828               | 29 448           | 29 448  | 29 448                 | 29 448                 |
| Using public tap (at least min.service level)                              | 165 527          | 165 576          | 168 425          | 168 425              | 92 121           | 95 483  | 98 670                 | 101 692                |
| Minimum Service Level and Above sub-total                                  | 1 187 490        | 1 187 539        | 1 314 697        | 1 190 910            | 1 414 140        | 1 492 471   | 1 574 975              | 1 661 915              |
| Other water supply (< min.service level)                                   | 25 754           | 25 705           | 22 856           | 22 856               | 15 788           | 12 426  | 9 239                  | 6 217                  |
| No water supply  | 536              | 386              | 366              | 386                  | 4 928            | 4 928   | 4 928                  | 4 928                  |
| Below Minimum Service Level sub-total                                      | 26 290           | 26 091           | 23 222           | 23 242               | 20 716           | 17 354  | 14 187                 | 11 145                 |
| <b>Total number of households</b>  | <b>1 213 780</b> | <b>1 213 630</b> | <b>1 337 919</b> | <b>1 214 152</b>     | <b>1 434 856</b> | <b>1 509 825</b>                                    | <b>1 589 142</b>       | <b>1 673 060</b>       |
| <b>Sanitation/sewerage:</b>  |                  |                  |                  |                      |                  |   |                        |                        |
| Flush toilet (connected to sewerage)                                       | 972 657          | 972 657          | 1 112 591        | 972 657              | 1 292 571        | 1 367 540   | 1 446 857              | 1 530 775              |
| Chemical toilet  | 58 079           | 56 986           | 56 753           | 55 629               | 59 591           | 56 731  | 54 043                 | 51 516                 |
| Pit toilet (ventilated)  | 70 393           | 72 180           | 72 928           | 74 895               | 48 729           | 52 091  | 54 779                 | 57 306                 |
| Other toilet provisions (> min.service level)                              | 7 549            | 7 549            | 7 399            | 7 549                | 9 446            | 9 521   | 9 521                  | 9 521                  |
| Minimum Service Level and Above sub-total                                  | 1 108 678        | 1 109 372        | 1 249 671        | 1 110 730            | 1 410 337        | 1 485 883   | 1 565 200              | 1 649 118              |
| No toilet provisions   | 45 971           | 45 558           | 45 108           | 44 201               | 24 519           | 24 519  | 24 519                 | 24 519                 |
| Below Minimum Service Level sub-total                                      | 45 971           | 45 558           | 45 108           | 44 201               | 24 519           | 24 519  | 24 519                 | 24 519                 |
| <b>Total number of households</b>  | <b>1 154 649</b> | <b>1 154 930</b> | <b>1 294 779</b> | <b>1 154 931</b>     | <b>1 434 856</b> | <b>1 510 402</b>                                    | <b>1 589 719</b>       | <b>1 673 637</b>       |
| <b>Energy:</b>   |                  |                  |                  |                      |                  |   |                        |                        |
| Electricity (at least min.service level)                                   | 216 019          | 249 213          | 263 163          | 268 285              | 268 285          | 295 113   | 324 624                | 357 087                |
| Electricity - prepaid (min.service level)                                  | 177 571          | 158 268          | 147 516          | 161 003              | 161 003          | 152 952   | 137 657                | 130 774                |
| Minimum Service Level and Above sub-total                                  | 393 590          | 407 481          | 410 679          | 429 288              | 429 288          | 448 065   | 462 281                | 487 881                |
| <b>Total number of households</b>  | <b>393 590</b>   | <b>407 481</b>   | <b>410 679</b>   | <b>429 288</b>       | <b>429 288</b>   | <b>448 065</b>                                      | <b>462 281</b>         | <b>487 881</b>         |
| <b>Refuse:</b>   |                  |                  |                  |                      |                  |   |                        |                        |
| Removed at least once a week   | 960 000          | 969 000          | 958 000          | 967 000              | 967 000          | 982 000   | 996 000                | 1 010 000              |
| Minimum Service Level and Above sub-total                                  | 960 000          | 969 000          | 958 000          | 967 000              | 967 000          | 982 000   | 996 000                | 1 010 000              |
| Using communal refuse dump   | -                | -                | -                | -                    | -                | -   | -                      | -                      |
| Using own refuse dump  | -                | -                | -                | -                    | -                | -   | -                      | -                      |
| Below Minimum Service Level sub-total                                      | -                | -                | -                | -                    | -                | -   | -                      | -                      |
| <b>Total number of households</b>  | <b>960 000</b>   | <b>969 000</b>   | <b>958 000</b>   | <b>967 000</b>       | <b>967 000</b>   | <b>982 000</b>                                      | <b>996 000</b>         | <b>1 010 000</b>       |
| <b>Households receiving Free Basic Service</b>                             |                  |                  |                  |                      |                  |   |                        |                        |
| Water (6 kilolitres per household per month)                               | 1 187 490        | 1 187 539        | 1 314 697        | 1 190 388            | 1 322 019        | 1 396 988   | 1 476 305              | 1 560 223              |
| Sanitation (free minimum level service)                                    | 246 836          | 280 384          | 283 263          | 285 776              | 120 626          | 123 314   | 125 841                | 128 216                |
| Electricity/other energy (50kwh per household per month)                   | 28 094           | 28 671           | 28 595           | 38 547               | 24 473           | 26 920  | 29 612                 | 32 573                 |
| Refuse (removed once a week)   | 200 000          | 210 000          | 198 000          | 208 000              | 208 000          | 229 000   | 240 000                | 252 000                |
| <b>Cost of Free Basic Services provided (R'000)</b>                        |                  |                  |                  |                      |                  |   |                        |                        |
| Water (6 kilolitres per household per month)                               | 426 540          | 396 840          | 485 004          | 485 124              | 537 816          | 607 248   | 683 376                | 768 444                |
| Sanitation (free sanitation service)                                       | 41 820           | 44 112           | 51 852           | 66 144               | 66 144           | 69 936  | 72 888                 | 75 876                 |
| Electricity/other energy (50kwh per household per month)                   | 19 212           | 33 324           | 41 952           | 61 680               | 61 680           | 65 988  | 70 608                 | 75 552                 |
| Refuse (removed once a week)   | 62 000           | 67 600           | 66 900           | 73 800               | 73 800           | 85 400  | 93 900                 | 103 300                |
| <b>Total cost of FBS provided (minimum social package)</b>                 | <b>549 572</b>   | <b>541 876</b>   | <b>645 708</b>   | <b>686 748</b>       | <b>739 440</b>   | <b>828 572</b>                                      | <b>920 772</b>         | <b>1 023 172</b>       |
| <b>Highest level of free service provided</b>                              |                  |                  |                  |                      |                  |   |                        |                        |
| Property rates (R value threshold)   | 150 000          | 150 000          | 150 000          | 200 000              | 200 000          | 200 000   | 200 000                | 200 000                |
| Water (kilolitres per household per month)                                 | 6                | 6                | 6                | 6                    | 6                | 6   | 6                      | 6                      |
| Electricity (kwh per household per month)                                  | 150              | 150              | 150              | 150                  | 150              | 150   | 150                    | 150                    |
| Refuse (average litres per week)   | 34 000           | 35 700           | 33 700           | 35 400               | 35 400           | 39 000  | 40 800                 | 42 900                 |
| <b>Revenue cost of free services provided (R'000)</b>                      |                  |                  |                  |                      |                  |   |                        |                        |
| Property rates (R15 000 threshold rebate)                                  | 362 622          | 431 766          | 466 330          | 759 655              | 759 655          | 891 211   | 941 119                | 992 880                |
| Property rates (other exemptions, reductions and rebates)                  | 153 352          | 175 495          | 182 759          | 13 418               | 13 418           | 26 033  | 27 491                 | 29 003                 |
| Water  | 313 627          | 444 878          | 515 242          | 227 598              | 538 923          | 594 170   | 655 041                | 726 255                |
| Sanitation   | 76 946           | 54 634           | 65 787           | 72 414               | 72 414           | 84 729  | 99 111                 | 106 918                |
| Electricity/other energy   | 54 708           | 59 556           | 62 472           | 73 188               | 73 188           | 78 300  | 83 784                 | 89 652                 |
| Refuse   | 9 565            | 23 112           | 23 113           | 86 371               | 86 371           | 102 436   | 108 172                | 114 122                |
| Housing - top structure subsidies  | 53 056           | 112 539          | 137 590          | 129 132              | 410 132          | 260 900   | -                      | -                      |
| <b>Total revenue cost of free services provided (total social package)</b> | <b>1 023 876</b> | <b>1 301 980</b> | <b>1 453 293</b> | <b>1 361 776</b>     | <b>1 954 101</b> | <b>2 037 779</b>                                    | <b>1 914 718</b>       | <b>2 058 830</b>       |

Note:

1. Table A10 provides an overview of free basic services and service delivery levels, including backlogs (below minimum service level), for each of the main services.

## 1.5 Statement of tariff setting

Tariff-setting is a pivotal and strategic part of the compilation of any budget. The City annually reviews its tariffs to ascertain whether they are still capable of producing the required revenue envelope, taking note of the prevailing trends. This process of tariff setting takes place within the framework of the City's tariff policy. The tariff policy is premised on principles of financial sustainability, social considerations as relates to the affordability of services, economic soundness and environmental considerations.

The National Treasury (NT), on one hand, continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. NT cautions that excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

On the other hand, NT encourages municipalities to set cost- reflective tariffs especially for trading services such as water and sanitation, electricity and refuse removal. In its MFMA Circular No 66, the NT notes that municipalities are increasingly under- recovering the cost associated with trading services. Tariffs for these services are informed by increases in bulk purchases rather than inflation. The percentage increases of both Eskom and Rand Water bulk tariffs are far beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and water tariffs is largely outside the control of the City.

It must also be appreciated that the Consumer Price Index (CPI) is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account. Tariffs were set with a view of striking a balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality.

Within this framework the City has undertaken the tariff setting process relating to service charges as follows:

### Property Rates

Property rates fund approximately 40% of the total revenue requirement of the City. Services funded from property rates include road infrastructure, parks, zoo, health, transportation, public safety as well as other community related services. Determining the appropriate property rate tariff is therefore a crucial part of the City's budgeting process.

The following stipulations in the Property Rates Policy are highlighted:

- The first R200 000 of the value of all residential property shall be exempted from rating;
- Reduction in the ratio between residential and business rates from 1:3 to 1:2.8;
- Reduction in the ratio between residential and agricultural rates from 1:1 to 1:0.9;
- Municipal-owned properties are zero rated;
- Different rebates are given to residential property owners who are registered on the City's Expanded Social Package, dependent on points rating;
- Pensioner owners with gross monthly household incomes of less than R7 406 and property values not more than R2 million are given 100% rebate, while those with gross monthly incomes higher than R7 406 but less than R12 696 qualify for 50%;
- Residential sectional title rebate has dropped from 15% to 10%; and
- 100% rebates are given to organisations responsible for animal protection, 20% rebate for heritage sites, 100% to child headed households with property value not exceeding R2 million, 40% for private sports clubs, 50% to vacant land, 50% to property owned by organisations in terms of the Housing Development Scheme for Retired Persons Act.

Rebates are subject to conditions as detailed in the Property Rates Policy.

The City of Johannesburg is implementing an updated property valuation roll as from 1 July 2013.

The categories of rateable properties and the rates for 2014/15 financial year based on a 5.0% increase from 1 July 2014 are outlined below:

#### **Comparison of rates to be levied for the 2014/15 financial year**

| No | Category                    | Ratio 2013/2014 | Tariff 2013/2014 (Cents in the Rand) | Ratio 2014/2015 | Proposed Tariff 2014/2015 (Cents in the Rand) | % increase |
|----|-----------------------------|-----------------|--------------------------------------|-----------------|---|------------|
| 1  | Agricultural Residential    | 0.9             | 0.005281                             | 0.9             | 0.005545                                      | 5          |
| 2  | Agricultural Business       | 3.0             | 0.017604                             | 2.8             | 0.017252                                      | -2         |
| 3  | Agricultural other          | 0.9             | 0.005868                             | 0.9             | 0.005545                                      | 5          |
| 4  | Residential                 | 1               | 0.005868                             | 1               | 0.006161                                      | 5          |
| 5  | Consent use                 | 1.2             | 0.011736                             | 1.2             | 0.012322                                      | 5          |
| 6  | Business and Commercial     | 3.0             | 0.017604                             | 2.8             | 0.017252                                      | -2         |
| 7  | Sectional title business    | 3.0             | 0.017604                             | 2.8             | 0.017252                                      | -2         |
| 8  | Sectional title residential | 1               | 0.005868                             | 1               | 0.006161                                      | 5          |
| 9  | Sectional title other       | 1               | 0.005868                             | 1               | 0.006161                                      | 5          |
| 10 | Municipal property          | 0               | 0                                    | 0               | 0   | 5          |
| 11 | Farming                     | 0.25            | 0.001467                             | 0.25            | 0.001540                                      | 5          |
| 12 | Mining land                 | 3.0             | 0.017604                             | 2.8             | 0.017252                                      | -2         |
| 13 | Vacant land                 | 4               | 0.023472                             | 4               | 0.026464                                      | 5          |
| 14 | PSI                         | 0.25            | 0.001467                             | 0.25            | 0.001540                                      | 5          |
| 15 | PSI privately owned         | 0.25            | 0.001467                             | 0.25            | 0.001540                                      | 5          |
| 16 | Private open spaces         | 0.25            | 0.001467                             | 0.25            | 0.001540                                      | 5          |
| 17 | State                       | 1.5             | 0.008802                             | 1.5             | 0.009242                                      | 5          |
| 18 | Public benefit              | 0.25            | 0.001467                             | 0.25            | 0.001540                                      | 5          |
| 19 | Education                   | 0.25            | 0.001467                             | 0.25            | 0.001540                                      | 5          |
| 20 | Religious                   | 0               | 0                                    | 0               | 0   | 0          |
| 21 | Multipurpose Residential    | 1               | 0.005868                             | 1               | 0.006161                                      | 5          |
| 22 | Multipurpose Business       | 3.0             | 0.017604                             | 2.8             | 0.017252                                      | -2         |
| 23 | Unauthorised use            | 4               | 0.023472                             | 4               | 0.026464                                      | 5          |

## Water and Sewerage and Sanitation Services

South Africa faces similar challenges with regards to water supply as it did with electricity, since demand growth outstrips supply. Consequently, NT is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of bulk purchases, cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition NT has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

It is expected that Rand Water will increase its bulk tariffs by 7.1 per cent from 1 July 2014.

Taking these factors into account, the City is proposing an average tariff increase of 8.9 per cent from 1 July 2014 for water and sewerage and sanitation services. 6 kl water per 30-day period will again be granted free of charge to all residents. Registered indigents will continue to receive free water and sanitation as per the City's ESP Policy.



The proposed average increase is smoothed across the various bands of the tariff structure as follows:

|                              |       |
|------------------------------|-------|
| 0 to 6kl                     | Free  |
| Greater than 6 up to 10kl    | 5.8%  |
| Greater than 10 up to 15kl   | 7.5%  |
| Greater than 15 up to 20kl   | 8.9%  |
| Greater than 20 up to 30kl   | 9.5%  |
| Greater than 30 up to 40kl   | 10.0% |
| In excess of 40kl            | 10.5% |
| Institutional and commercial |       |
| Up to 200kl                  | 8.9%  |
| More than 200kl              | 9.5%  |
| Others                       | 8.9%  |

The tables below present the proposed water and sewerage and sanitation services for 2014/15.

### Proposed water tariffs

| CATEGORY  | CURRENT TARIFFS<br>2013/14 | PROPOSED TARIFFS<br>2014/15 |
|---|----------------------------|-----------------------------|
|   | Rand per kl                | Rand per kl                 |
| <b>Residential (Metered areas)</b>  |                            |                             |
| 0 to 6kl  | Free                       | Free                        |
| Greater than 6 up to 10kl   | 5.84                       | 6.18                        |
| Greater than 10 up to 15kl  | 9.27                       | 9.97                        |
| Greater than 15 up to 20kl  | 12.91                      | 14.06                       |
| Greater than 20 up to 30kl  | 16.86                      | 18.46                       |
| Greater than 30 up to 40kl  | 17.88                      | 19.67                       |
| In excess of 40kl   | 21.91                      | 24.21                       |
| <b>Residential (Previously deemed consumption areas fitted with metered connections as per the Soweto Infrastructure Project)</b> |                            |                             |
| 0 to 6kl  | Free                       | Free                        |
| Greater than 6 up to 10kl   | 4.52                       | 4.78                        |
| Greater than 10 up to 15kl  | 5.91                       | 6.35                        |
| Greater than 15 up to 20kl  | 10.70                      | 11.65                       |
| Greater than 20 up to 30kl  | 16.14                      | 17.67                       |
| Greater than 30 up to 40kl  | 17.13                      | 18.84                       |
| In excess of 40kl   | 21.73                      | 24.01                       |
| <b>Non-residential</b>  |                            |                             |
| <b>Institutional</b>  |                            |                             |
| Consumption up to 200kl   | 15.17                      | 16.52                       |
| Consumption exceeding 200kl   | 15.71                      | 17.20                       |
| <b>Industrial/ Commercial</b>   |                            |                             |
| Consumption up to 200kl   | 20.96                      | 22.83                       |
| Consumption exceeding 200kl   | 21.72                      | 23.78                       |

In line with the City's ESP policy, registered indigents will receive FBW as follows:

### Proposed water tariffs for indigents as part of the ESP:

| Indigent Category | Score on Prevailing COJ Poverty Index | Allocation of additional free water per person per day (litres) | Monthly allocation cap of free water per household in which at least 50% of registered social package recipients qualify for the band in question (Kilo-litre) |
|-------------------|---------------------------------------|---|--|
| Band 1            | 1-34                                  | 25l.  | 10kl.  |
| Band 2            | 35-70                                 | 35l.  | 12kl.  |
| Band 3            | 70-100                                | 50l.  | 15kl   |

Note:

- a. Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level of R787.68 per month
- b. Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved index.
- c. Band 1 refers to individuals / households within the vulnerability range defined by the approved index

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

### Comparison between current water charges and increases (domestic- metered)

| Monthly consumption<br>kl | Current amount payable<br>R | Proposed amount payable<br>R | Difference (Increase)<br>R | Percentage change |
|---------------------------|-----------------------------|------------------------------|----------------------------|-------------------|
| 15                        | 69.71                       | 74.57                        | 4.86                       | 6.97              |
| 20                        | 134.26                      | 144.87                       | 10.61                      | 7.9               |
| 25                        | 218.56                      | 237.17                       | 18.61                      | 8.5               |
| 30                        | 302.86                      | 329.47                       | 26.61                      | 8.79              |
| 40                        | 481.66                      | 526.17                       | 44.51                      | 9.24              |
| 50                        | 700.76                      | 768.27                       | 67.51                      | 9.6               |

## Proposed private dwelling domestic sanitation tariffs

| ERF Size (m <sup>2</sup> )                           | 2013/14 Tariff<br>(R/erf/month) | 2014/15 Tariff<br>(R/erf/month) |
|--|---------------------------------|---------------------------------|
| Up to and including 300m <sup>2</sup>                | 108.39                          | 118.04                          |
| Larger than 300m <sup>2</sup> to 1000m <sup>2</sup>  | 211.00                          | 229.78                          |
| Larger than 1000m <sup>2</sup> to 2000m <sup>2</sup> | 319.21                          | 347.62                          |
| Larger than 2000m <sup>2</sup>                       | 459.94                          | 500.87                          |

## Proposed domestic sanitation tariffs in previously deemed consumption areas fitted with prepaid meter connections

| Kilolitres per connection per month | 2013/14 Tariff Subsidised measured (R/kl) | 2014/15 Tariff Subsidised measured (R/kl) |
|-------------------------------------|---|---|
| 0-6                                 | Free                                      | Free                                      |
| >6-10                               | 2.52                                      | 2.67                                      |
| >10-15                              | 3.24                                      | 3.48                                      |
| >15-20                              | 6.04                                      | 6.58                                      |
| >20-30                              | 9.30                                      | 10.18                                     |
| >30-40                              | 9.86                                      | 10.85                                     |
| >40-50                              | 12.31                                     | 13.60                                     |
| >50                                 | 16.30                                     | 18.01                                     |

## Proposed sanitation tariffs for indigents as part of the ESP:

| Indigent Category | Score on Prevailing COJ Poverty Index | Reduction in sewerage tariff charge for applicable indigent band |
|-------------------|---------------------------------------|--|
| Band 1            | 1-34                                  | 70%  |
| Band 2            | 35-70                                 | w32  |
| Band 3            | 70-100                                | 100%   |

Note:

- a. Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level of R787.68 per month.
- b. Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved index.
- c. Band 1 refers to individuals / households within the vulnerability range defined by the approved index.

## Electricity Services

The City applies a stepped tariff structure for electricity services. The effect thereof is that the higher the consumption, the higher the cost per kWh. The aim is to reduce electricity usage and to subsidise the lower consumption users (mostly the poor). NT urges municipalities to design an IBT structure that is suitable, appropriate to its specific circumstances, and ensures an appropriate balance between low income customers and other domestic, commercial and business customers, and the financial interests of the municipality.

NT encourages municipalities to implement cost- reflective electricity tariffs. In the same vein, NERSA has called on municipalities to conduct cost of sales studies. Accordingly, the City is in the process to launch a formal cost of supply study which will be completed before the end of June 2014. The cost of bulk purchases remains the main driver of the City's electricity services- direct costs contribute about 70% of City Power's operating budget. In line with NERSA's guideline, the City is proposing an average tariff increase of 7.05%.

Registered indigents will continue to receive free electricity as per the City's ESP Policy.

The table below depicts the proposed increases (percent) for the various categories of the tariff structure.

| Tariff category      | 2014/15 | 2015/16 | 2016/17 |
|----------------------|---------|---------|---------|
| TOU-MV               | 9.73    | 8.07    | 7.65    |
| TOU-LV               | 0.17    | 7.82    | 5.32    |
| LPU-MV               | 7.41    | 7.24    | 7.39    |
| LPU-LU               | 7.37    | 7.21    | 7.40    |
| Commercial           | 4.79    | 5.89    | 4.55    |
| Agricultural         | 7.17    | 7.31    | 7.32    |
| Domestic- billed     | 7.36    | 7.35    | 7.35    |
| Domestic- prepaid    | 7.45    | 7.36    | 7.37    |
| Reseller- commercial | 5.79    | 5.82    | 4.45    |
| Reseller- domestic   | 2.37    | 7.64    | 7.76    |
| Aggregate            | 7.05    | 7.21    | 7.14    |

The table below shows the proposed tariffs.

| SEGMENT                        | Supply Position | Units                                  | Block   | Service Charge R/month | Capacity Charge R/month | Maximum      |              | Energy Charge |              |
|--------------------------------|-----------------|--|---|------------------------|-------------------------|--------------|--------------|---------------|--------------|
|                                |                 |  |   |                        |                         | Summer R/kVA | Winter R/kVA | Summer c/kWh  | Winter c/kWh |
| Large Customer - TOU           | HV              | kVA<br>kWh<br>kWh<br>kWh               | Peak<br>Standard<br>Off-peak  | 1 041.03               | 13 468.13               | 142.41       | 142.41       |               |              |
| Large Customer - TOU           | MV              | kVA<br>kWh<br>kWh<br>kWh               | Peak<br>Standard<br>Off-peak  | 1 032.32               | 13 355.44               | 142.41       | 142.41       | 101.67        | 251.74       |
|                                |                 |  |   |                        |                         | 79.02        | 96.49        |               |              |
|                                |                 |  |   |                        |                         | 60.74        | 65.65        |               |              |
| Large Customer - TOU           | LV              | kVA<br>kWh<br>kWh<br>kWh               | Peak<br>Standard<br>Off-peak  | 750.78                 | 9 575.11                | 142.41       | 142.41       | 101.67        | 251.74       |
|                                |                 |  |   |                        |                         | 79.02        | 96.49        |               |              |
|                                |                 |  |   |                        |                         | 60.74        | 65.65        |               |              |
| Large Customer                 | MV              | kVA<br>kWh                             |   | 563.08                 | 3 011.19                | 142.41       | 142.41       | 88.98         | 106.46       |
| Large Customer                 | LV              | kVA<br>kWh                             |   | 469.24                 | 723.66                  | 142.41       | 142.41       | 95.32         | 112.79       |
| Large Customer Reactive Energy | c/kVArh         |  |   |                        |                         |              |              |               | 14.91        |
| Business                       | 400 V           | kVA<br>kWh<br>kWh<br>kWh<br>kWh<br>kWh | < 50<br>0 - 500<br>501 - 1000<br>1001 - 2000<br>2001 - 3000<br>> 3000 | 281.54                 | 269.94                  |              |              | 137.40        | 152.15       |
|                                |                 |  |   |                        |                         | 150.81       | 165.56       |               |              |
|                                |                 |  |   |                        |                         | 158.15       | 172.90       |               |              |
|                                |                 |  |   |                        |                         | 163.92       | 178.67       |               |              |
|                                |                 |  |   |                        |                         | 169.24       | 183.99       |               |              |
|                                |                 |  |   |                        |                         | 137.40       | 152.15       |               |              |
|                                |                 |  |   |                        |                         | 150.81       | 165.56       |               |              |
|                                |                 |  |   |                        |                         | 158.15       | 172.90       |               |              |
|                                |                 |  |   |                        |                         | 163.92       | 178.67       |               |              |
|                                |                 |  |   |                        |                         | 169.24       | 183.99       |               |              |
|                                |                 |  |   |                        |                         | 137.40       | 152.15       |               |              |
|                                |                 |  |   |                        |                         | 150.81       | 165.56       |               |              |
|                                |                 |  |   |                        |                         | 158.15       | 172.90       |               |              |
|                                |                 |  |   |                        |                         | 163.92       | 178.67       |               |              |
|                                |                 |  |   |                        |                         | 169.24       | 183.99       |               |              |
|                                |                 |  |   |                        |                         | 137.40       | 152.15       |               |              |
|                                |                 |  |   |                        |                         | 150.81       | 165.56       |               |              |
|                                |                 |  |   |                        |                         | 158.15       | 172.90       |               |              |
|                                |                 |  |   |                        |                         | 163.92       | 178.67       |               |              |
|                                |                 |  |   |                        |                         | 169.24       | 183.99       |               |              |
| Business Prepaid               | 400 V           | kVA<br>kWh<br>kWh<br>kWh<br>kWh<br>kWh | < 50<br>0 - 500<br>501 - 1000<br>1001 - 2000<br>2001 - 3000<br>> 3000 | 281.54                 | 1 039.23                |              |              | 141.09        | 141.09       |
|                                |                 |  |   |                        |                         | 154.50       | 154.50       |               |              |
|                                |                 |  |   |                        |                         | 161.84       | 161.84       |               |              |
|                                |                 |  |   |                        |                         | 167.61       | 167.61       |               |              |
|                                |                 |  |   |                        |                         | 172.93       | 172.93       |               |              |
|                                |                 |  |   |                        |                         | 141.09       | 141.09       |               |              |
|                                |                 |  |   |                        |                         | 154.50       | 154.50       |               |              |
|                                |                 |  |   |                        |                         | 161.84       | 161.84       |               |              |
|                                |                 |  |   |                        |                         | 167.61       | 167.61       |               |              |
|                                |                 |  |   |                        |                         | 172.93       | 172.93       |               |              |

| SEGMENT                          | Supply Position | Units | Block       | Service Charge R/month | Capacity Charge R/month | Maximum      |              | Energy Charge |              |
|----------------------------------|-----------------|-------|-------------|------------------------|-------------------------|--------------|--------------|---------------|--------------|
|                                  |                 |       |             |                        |                         | Summer R/kVA | Winter R/kVA | Summer c/kWh  | Winter c/kWh |
| Reseller Business (Conventional) | 400 V           | kVA   | < 50        | 281.54                 | 269.94                  |              |              | 133.40        | 148.15       |
|                                  |                 | kWh   | 0 - 500     |                        |                         |              |              | 146.81        | 161.56       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 154.15        | 168.90       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 159.92        | 174.67       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              | 165.24        | 179.99       |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              |               |              |
| Reseller Business (Prepaid)      | 400 V           | kWh   | 0 - 500     | 93.85                  | 0.00                    |              |              | 137.09        | 137.09       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 150.50        | 150.50       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 157.84        | 157.84       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              | 163.61        | 163.61       |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              | 168.93        | 168.93       |
| Non-profit organisations         | 230 V           | A     | 60          | 93.85                  | 0.00                    |              |              | 90.63         | 90.63        |
|                                  |                 | A     | 80          |                        |                         |              |              | 104.01        | 104.01       |
|                                  |                 | kWh   | 0 - 500     |                        |                         |              |              | 111.68        | 111.68       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 117.83        | 117.83       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 123.61        | 123.61       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              |               |              |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              |               |              |
| Agricultural                     | 400 V           | kVA   | < 50        | 281.54                 | 378.70                  |              |              | 105.41        | 123.14       |
|                                  |                 | kVA   | > 50        |                        |                         |              |              | 105.41        | 123.14       |
| Domestic TOU 3 Ø                 | 230 V           | A     | 60          | 93.85                  | 344.40                  |              |              | 109.89        | 262.09       |
|                                  |                 | A     | 80          |                        |                         |              |              | 86.93         | 104.65       |
|                                  |                 | kWh   | Peak        |                        |                         |              |              | 68.39         | 73.38        |
|                                  |                 | kWh   | Standard    |                        |                         |              |              |               |              |
| Domestic TOU 1 Ø                 | 230 V           | A     | 60          | 93.85                  | 276.47                  |              |              | 109.89        | 262.09       |
|                                  |                 | A     | 80          |                        |                         |              |              | 86.93         | 104.65       |
|                                  |                 | kWh   | Peak        |                        |                         |              |              | 68.39         | 73.38        |
|                                  |                 | kWh   | Standard    |                        |                         |              |              |               |              |
| Domestic 3 Ø Seasonal            | 230 V           | A     | 60          | 93.85                  | 344.40                  |              |              | 86.20         | 103.92       |
|                                  |                 | A     | 80          |                        |                         |              |              | 99.58         | 117.30       |
|                                  |                 | kWh   | 0 - 500     |                        |                         |              |              | 107.25        | 124.97       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 113.40        | 131.12       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 119.18        | 136.90       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              |               |              |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              |               |              |
| Domestic 1 Ø Seasonal            | 230 V           | A     | 60          | 93.85                  | 276.47                  |              |              | 86.20         | 103.92       |
|                                  |                 | A     | 80          |                        |                         |              |              | 99.58         | 117.30       |
|                                  |                 | kWh   | 0 - 500     |                        |                         |              |              | 107.25        | 124.97       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 113.40        | 131.12       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 119.18        | 136.90       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              |               |              |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              |               |              |
| Domestic 3 Ø                     | 230 V           | A     | 60          | 93.85                  | 344.40                  |              |              | 90.63         | 90.63        |
|                                  |                 | A     | 80          |                        |                         |              |              | 104.01        | 104.01       |
|                                  |                 | kWh   | 0 - 500     |                        |                         |              |              | 111.68        | 111.68       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 117.83        | 117.83       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 123.61        | 123.61       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              |               |              |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              |               |              |
| Domestic 1 Ø                     | 230 V           | A     | 60          | 93.85                  | 276.47                  |              |              | 90.63         | 90.63        |
|                                  |                 | A     | 80          |                        |                         |              |              | 104.01        | 104.01       |
|                                  |                 | kWh   | 0 - 500     |                        |                         |              |              | 111.68        | 111.68       |
|                                  |                 | kWh   | 501 - 1000  |                        |                         |              |              | 117.83        | 117.83       |
|                                  |                 | kWh   | 1001 - 2000 |                        |                         |              |              | 123.61        | 123.61       |
|                                  |                 | kWh   | 2001 - 3000 |                        |                         |              |              |               |              |
|                                  |                 | kWh   | > 3000      |                        |                         |              |              |               |              |

| SEGMENT                                | Supply Position | Units | Block       | Service Charge R/month | Capacity Charge R/month | Maximum      | Energy Charge |
|--|-----------------|-------|-------------|------------------------|-------------------------|--------------|---------------|
|  |                 |       |             |                        |                         | Summer R/kVA | Winter R/kVA  |
| Domestic Prepaid                       | 230 V           | kWh   | 0 - 500     |                        |                         | 94.26        | 94.26         |
|  |                 | kWh   | 501 - 1000  |                        |                         | 107.09       | 107.09        |
|  |                 | kWh   | 1001 - 2000 |                        |                         | 114.99       | 114.99        |
|  |                 | kWh   | 2001 - 3000 |                        |                         | 129.90       | 129.90        |
|  |                 | kWh   | > 3000      |                        |                         | 140.77       | 140.77        |
| Reseller Domestic (Conventional)       | 230 V           | A     | 60          | 93.85                  | 344.40                  |              |               |
|  |                 | A     | 80          | 93.85                  | 378.70                  |              |               |
|  |                 | kWh   | 0 - 500     |                        |                         | 86.63        | 86.63         |
|  |                 | kWh   | 501 - 1000  |                        |                         | 100.01       | 100.01        |
|  |                 | kWh   | 1001 - 2000 |                        |                         | 107.68       | 107.68        |
|  |                 | kWh   | 2001 - 3000 |                        |                         | 113.83       | 113.83        |
|  |                 | kWh   | > 3000      |                        |                         | 119.61       | 119.61        |
| Reseller Domestic (Prepaid)            | 230 V           | kWh   | 0 - 500     |                        |                         | 90.27        | 90.27         |
|  |                 | kWh   | 501 - 1000  |                        |                         | 103.09       | 103.09        |
|  |                 | kWh   | 1001 - 2000 |                        |                         | 110.99       | 110.99        |
|  |                 | kWh   | 2001 - 3000 |                        |                         | 125.90       | 125.90        |
|  |                 | kWh   | > 3000      |                        |                         | 136.77       | 136.77        |
| Life Line Conventional                 | 230V            |       |             |                        |                         |              |               |
| Life Line Energy                       | 230 V           |       |             |                        |                         |              |               |
| Robot Intersections                    |                 |       |             |                        |                         | 175.85       | 175.85        |
| Streetlights & Billboard per Luminaire |                 |       |             |                        |                         | 197.13       | 197.13        |
| City Power consumption                 |                 |       |             |                        |                         | 0.00         | 0.00          |
| AEL sales                              |                 |       |             |                        |                         | 72.04        | 87.97         |

The following shows the impact of the proposed increases on electricity bills of domestic customers.

### Comparison between current electricity charges and increases (domestic)

| Monthly consumption<br><b>Kwh</b> | Current amount<br><b>Payable</b> | Proposed amount<br><b>payable</b> | Difference |
|-----------------------------------|----------------------------------|-----------------------------------|------------|
|                                   |                                  |                                   |            |
| 350                               | 252.33                           | 271.89                            | 19.56      |
| 500                               | 838.98                           | 823.47                            | 15.47      |
| 700                               | 1 021.75                         | 1 098.39                          | 76.64      |
| 1000                              | 1 282.18                         | 1 437.95                          | 155.77     |
| 2000                              | 2 262.48                         | 2 631.45                          | 368.97     |

### Waste Removal Services

NT acknowledges that waste removal usually operates at a deficit (MFMA Circular 66). The CoJ is no exception to this trend. NT encourages municipalities to have cost- reflective waste removal tariffs by 2015. Municipalities are further encouraged to explore alternative methodologies to manage solid waste, including recycling and incineration in plants that use heat energy to generate electricity.

For the 2014/15 financial year the City will increase refuse removal services by 6% for domestic customers and 8% for businesses and commercial customers. The proposed increases are expected

to generate sufficient revenue for Pikitup to fund its operating budget. The operating budget is critical in ensuring that the City is able to sustain its current service levels as well as improve and extend services to new areas and housing developments.

Properties valued at less than R200 000.00 and households registered for the City's ESP will continue to receive free refuse removal services. The City intends to continue levying commercial or business customers across the City, irrespective of the service provider, through city cleaning levy which contributes towards the cost of rendering non-billable services.

The following tables present the proposed tariffs for refuse removal services for 2014/15.

### **Domestic customers**

#### **Domestic RCR**

| <b>Property value</b>   | <b>2013/14</b> | <b>2014/15</b> |
|-------------------------|----------------|----------------|
| Less than R200,000      | R 0.00         | R 0.00         |
| R200,001 - R300,000     | R91.42         | R110.47        |
| R300,001 - R500,000     | R106.46        | R128.65        |
| R500,001 - R700,000     | R121.47        | R146.78        |
| R701,000 - R1,500,000   | R160.30        | R193.71        |
| Greater than R1,500,000 | R222.93        | R269.39        |

### **Non- domestic customers**

#### **Business city cleaning levy**

| <b>Property value</b> | <b>2013/14</b> | <b>2014/15</b> |
|-----------------------|----------------|----------------|
| Less than R 2 mil     | R122.88        | R153.94        |
| R 2 mil to R 5 mil    | R178.03        | R223.04        |
| R 5 mil to R 10 mil   | R282.10        | R353.41        |
| R 10 mil to R 30 mil  | R376.13        | R471.22        |
| Above R 30 mil        | R476.43        | R596.87        |

#### **Business RCR**

| <b>Type of bin</b>                                   | <b>2013/14</b> | <b>2014/15</b> |
|--|----------------|----------------|
| 85l bin (per bin per month collected once per week)  | R106.53        | R133.46        |
| 240l bin (per bin per month collected once per week) | R245.49        | R307.55        |
| 1 100l bin tariff per lift                           | R328.23        | R411.21        |

#### **Institutions RCR**

| <b>Description</b>                     | <b>2013/14</b> | <b>2014/15</b> |
|--|----------------|----------------|
| Refuse removed once per week (per bin) | R 74.46        | R89.98         |

## Business dailies

| Type of Bin  | 2013/14   | 2014/15   |
|--|-----------|-----------|
| 85l bin (per bin per month collected once per week)  | R575.09   | R720.47   |
| 120l bin (per bin per month collected once per week) | R783.34   | R981.37   |
| 240l bin (per bin per month collected once per week) | R1 557.03 | R1 950.65 |

## Disposal fees

| Waste category   | 2013/14 | 2014/15 |
|--|---------|---------|
| Disposal - excl. special indus. waste (per 500 kg)                                 | R77.24  | R95.10  |
| Disposal - special industrial waste (per 250 kg)                                   | R77.24  | R95.10  |
| Disposal - excl. special indus. waste done after hours (per 500 kg)                | R93.78  | R115.46 |
| Disposal - green or organic waste (per 500 kg)                                     | R82.74  | R101.87 |
| Disposal -soil and material suitable for covering landfills (per Ton)              | R0.00   | R0.00   |
| Disposal - excl. special indus. waste (per 500 kg)- for customers outside the City | R115.85 | R142.63 |



## Overall impact of tariff increases on households

The following table shows the overall expected impact of the proposed tariff increases on various households.

Table SA14: Household bills

| Description  | Ref | 2010/11         | 2011/12         | 2012/13         | Current Year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                     |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|---|---------------------|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15 % incr.                         | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Rand/cent  |     |                 |                 |                 |                      |                 |   |                     |                        |                        |
| <u>Monthly Account for Household - 'Middle Income Range'</u> | 1   |                 |                 |                 |                      |                 |   |                     |                        |                        |
| <b>Rates and services charges:</b>                           |     |                 |                 |                 |                      |                 |   |                     |                        |                        |
| Property rates   |     | 225.87          | 240.99          | 255.43          | 244.50               | 244.50          | 5.0%  | 256.71              | 277.25                 | 296.65                 |
| Electricity: Basic levy                                      |     | 274.14          | 307.04          | 322.39          | 369.95               | 369.95          | 7.5%  | 397.85              | 427.09                 | 458.48                 |
| Electricity: Consumption                                     |     | 597.40          | 806.50          | 911.30          | 970.50               | 970.50          | 7.2%  | 1 040.10            | 1 116.50               | 1 198.60               |
| Water: Consumption   |     | 224.02          | 248.89          | 278.24          | 302.86               | 302.86          | 8.8%  | 329.47              | 358.72                 | 383.91                 |
| Sanitation   |     | 147.19          | 167.80          | 192.13          | 211.00               | 211.00          | 8.9%  | 229.78              | 250.46                 | 267.99                 |
| Refuse removal   |     | 97.00           | 103.50          | 110.43          | 121.47               | 121.47          | 6.0%  | 128.75              | 139.05                 | 152.96                 |
| <b>sub-total</b>   |     | <b>1 565.62</b> | <b>1 874.72</b> | <b>2 069.92</b> | <b>2 220.28</b>      | <b>2 220.28</b> | <b>7.3%</b>   | <b>2 382.66</b>     | <b>2 569.07</b>        | <b>2 758.59</b>        |
| VAT on Services  |     | 187.57          | 228.72          | 254.03          | 276.61               | 276.61          | 7.6%  | 297.63              | 320.85                 | 344.67                 |
| <b>Total large household bill:</b>                           |     | <b>1 753.19</b> | <b>2 103.44</b> | <b>2 323.95</b> | <b>2 496.89</b>      | <b>2 496.89</b> | <b>7.3%</b>   | <b>2 680.29</b>     | <b>2 889.92</b>        | <b>3 103.26</b>        |
| <b>% increase/-decrease</b>                                  |     | <b>-</b>        | <b>20.0%</b>    | <b>10.5%</b>    | <b>7.4%</b>          | <b>-</b>        | <b>-</b>  | <b>7.3%</b>         | <b>7.8%</b>            | <b>7.4%</b>            |
| <u>Monthly Account for Household - 'Affordable Range'</u>    | 2   |                 |                 |                 |                      |                 |   |                     |                        |                        |
| <b>Rates and services charges:</b>                           |     |                 |                 |                 |                      |                 |   |                     |                        |                        |
| Property rates   |     | 143.73          | 153.36          | 162.55          | 146.70               | 146.70          | 5.0%  | 154.03              | 166.35                 | 177.99                 |
| Electricity: Basic levy                                      |     | 274.14          | 307.04          | 322.39          | 353.55               | 353.55          | 4.7%  | 370.32              | 397.54                 | 426.76                 |
| Electricity: Consumption                                     |     | 293.75          | 396.55          | 448.10          | 472.70               | 472.70          | (4.1%)  | 453.15              | 486.45                 | 522.20                 |
| Water: Consumption   |     | 164.12          | 181.39          | 201.49          | 218.56               | 218.56          | 8.5%  | 237.17              | 257.57                 | 275.16                 |
| Sanitation   |     | 75.61           | 86.20           | 98.70           | 108.39               | 108.39          | 8.9%  | 118.04              | 128.66                 | 137.67                 |
| Refuse removal   |     | 85.00           | 90.70           | 96.78           | 106.46               | 106.46          | 6.0%  | 112.85              | 121.88                 | 134.07                 |
| <b>sub-total</b>   |     | <b>1 036.35</b> | <b>1 215.24</b> | <b>1 330.01</b> | <b>1 406.36</b>      | <b>1 406.36</b> | <b>2.8%</b>   | <b>1 445.56</b>     | <b>1 558.45</b>        | <b>1 673.85</b>        |
| VAT on Services  |     | 124.97          | 148.66          | 163.44          | 176.35               | 176.35          | 2.5%  | 180.81              | 194.89                 | 209.42                 |
| <b>Total small household bill:</b>                           |     | <b>1 161.32</b> | <b>1 363.90</b> | <b>1 493.45</b> | <b>1 582.71</b>      | <b>1 582.71</b> | <b>2.8%</b>   | <b>1 626.37</b>     | <b>1 753.34</b>        | <b>1 883.27</b>        |
| <b>% increase/-decrease</b>                                  |     | <b>-</b>        | <b>17.4%</b>    | <b>9.5%</b>     | <b>6.0%</b>          | <b>-</b>        | <b>-</b>  | <b>2.8%</b>         | <b>7.8%</b>            | <b>7.4%</b>            |
| <u>Monthly Account for Household - 'Indigent'</u>            | 3   |                 |                 |                 |                      |                 |   |                     |                        |                        |
| <b>Household receiving free basic services</b>               |     |                 |                 |                 |                      |                 |   |                     |                        |                        |
| <b>Rates and services charges:</b>                           |     |                 |                 |                 |                      |                 |   |                     |                        |                        |
| Property rates   |     |                 |                 |                 |                      |                 | —   |                     |                        |                        |
| Electricity: Basic levy                                      |     |                 |                 |                 |                      |                 | —   |                     |                        |                        |
| Electricity: Consumption                                     |     | 195.89          | 211.56          | 234.84          | 265.41               | 265.41          | 6.5%  | 282.78              | 303.6                  | 325.98                 |
| Water: Basic levy  |     |                 |                 |                 |                      |                 | —   |                     |                        |                        |
| Water: Consumption   |     | 104.22          | 113.89          | 124.71          | 134.26               | 134.26          | 7.9%  | 144.87              | 156.42                 | 166.41                 |
| Sanitation   |     |                 |                 |                 |                      |                 | —   |                     |                        |                        |
| Refuse removal   |     |                 |                 |                 |                      |                 | —   |                     |                        |                        |
| Other  |     |                 |                 |                 |                      |                 | —   |                     |                        |                        |
| <b>sub-total</b>   |     | <b>300.11</b>   | <b>325.45</b>   | <b>359.55</b>   | <b>399.67</b>        | <b>399.67</b>   | <b>7.0%</b>   | <b>427.65</b>       | <b>460.02</b>          | <b>492.39</b>          |
| VAT on Services  |     | 42.02           | 45.56           | 50.34           | 55.95                | 55.95           | 7.0%  | 59.87               | 64.4                   | 68.93                  |
| <b>Total small household bill:</b>                           |     | <b>342.13</b>   | <b>371.01</b>   | <b>409.89</b>   | <b>455.62</b>        | <b>455.62</b>   | <b>7.0%</b>   | <b>487.52</b>       | <b>524.42</b>          | <b>561.32</b>          |
| <b>% increase/-decrease</b>                                  |     | <b>-</b>        | <b>8.4%</b>     | <b>10.5%</b>    | <b>11.2%</b>         | <b>-</b>        | <b>-</b>  | <b>7.0%</b>         | <b>7.6%</b>            | <b>7.0%</b>            |

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R300 000, 350kWh electricity and 20kl water (50kWh electricity and 6kl water free)

## Free Basic Services: Basic Social Services Package

The ESP assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services households are required to register in terms of the City's Expanded Social Package Policy. About 120 527 households are currently registered and the number is expected to increase to around 220 000 over the medium term.

Details relating to free services, cost of free basic services, revenue lost owing to free basic services as well as basic service delivery measurement are contained in Table A10 (Basic Service Delivery Measurement).

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.



## 1.6 Council Resolutions

### OPERATING BUDGET

#### IT IS RECOMMENDED

1. That the consolidated operating revenue of R38.8 billion, operating expenditure of R36.8 billion, taxation of R528.8 million and capital grants and contributions of R3.1 billion for the City of Johannesburg for the financial year 2014/15, and the indicatives for the projected medium term period 2015/16 to 2016/17 be approved as set out in the following attachments:
  - 1.1 The consolidated operating budget for the City, Core Administration and Municipal Entities as reflected in Annexure A, B and C.
  - 1.2 The operating revenue and expenditure budget by vote for the City as reflected in Annexure D.
2. That the subsidies payable by Core Administration to the following Municipal Entities be approved: –

| Municipal Entity                        | Adjusted Budget 2013/14 | Budget 2014/15   | Estimate 2015/16 | Estimate 2016/17 |
|---|-------------------------|------------------|------------------|------------------|
|   | R 000                   | R 000            | R 000            | R 000            |
| Pikitup                                 | 564 569                 | 592 918          | 596 671          | 594 545          |
| Johannesburg Roads Agency               | 651 103                 | 721 067          | 743 138          | 769 272          |
| Metrobus                                | 329 703                 | 350 637          | 357 226          | 363 158          |
| Johannesburg City Parks and Zoo         | 568 075                 | 609 389          | 625 836          | 645 676          |
| Johannesburg Development Agency         | 24 977                  | 26 739           | 27 716           | 27 882           |
| Johannesburg Property Company           | 25 282                  | -                | -                | -                |
| Johannesburg Social and Housing Company | 18 397                  | 19 970           | 20 626           | 21 451           |
| Joburg City Theatres                    | 56 504                  | 66 823           | 70 017           | 72 898           |
| <b>Total subsidies to ME's</b>          | <b>2 238 610</b>        | <b>2 387 543</b> | <b>2 441 230</b> | <b>2 494 882</b> |

3. That the supporting information contained in the 2014/15 – 2016/17 Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be approved in conjunction with this report.

## CAPITAL BUDGET

### IT IS RECOMMENDED

1. That the capital budget of R10 875 150 000 for the year 2014/15, R11 439 195 000 for the year 2015/16 and R10 372 959 000 for the year 2016/17 of the City of Johannesburg be approved in terms of Section 16 (3) of the MFMA as set out in the following schedules:
  - 1.1 Capital budget by vote for each of the Municipal Entities and Core Administration as reflected in Annexure A.
  - 1.2 Capital budget by project for each of the Municipal Entities and Core Administration as reflected in Annexure B.

## TARIFFS

### IT IS RECOMMENDED

1. That the tariff of charges for the 2014/15 budget, as tabled, be approved.



## Part 2 – Supporting Documentation

### 2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act.

The Budget Steering Committee (BSC) consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The purpose of the Budget Steering Committee is to ensure that:

- The process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the City's IDP and the Budget, taking into account the need to protect the financial sustainability of the municipality;
- The municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- The various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

In addition to the BSC, the City has established the Technical Budget Steering Committee (TBSC). The TBSC focuses on the technical analysis of budget proposals and is intended to augment the work of the BSC.

#### 2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2012) a time schedule that sets out the process to revise the IDP and prepare the Budget.

Key dates applicable to the process were:

| Budget and tariff process 2014/15                                       | Timeframe                | Status |
|---|--------------------------|--------|
| Mayoral Lekgotla 1  | 21-23 October 2013       | ✓      |
| Issuing of budget and tariffs guidelines                                | 28 October 2013          | ✓      |
| Presentation of budget proposals to Technical Budget Steering Committee | 10-17 January 2014       | ✓      |
| Budget Steering Committee meetings                                      | 23-24 January 2014       | ✓      |
| Budget Lekgotla 2   | 11-13 February 2014      | ✓      |
| Issuing of final budget allocations                                     | 14 February 2014         | ✓      |
| National Treasury Engagements (Mid-year)                                | 11-12 February 2014      | ✓      |
| Tabling of draft Budget, tariffs and IDP reports to Mayoral Committee   | 20 March 2014            | ✓      |
| Tabling of the draft Budget, tariffs and IDP at Council                 | 26 March 2014            | ✓      |
| Public participation period is 30 days                                  | 26 March - 30 April 2014 | ✓      |
| Approval of final IDP and Budget by Mayoral Committee                   | 20 May 2014              | ✓      |
| Council approval of final Budget and IDP, and Budget Day                | 27-29 May 2014           | ✓      |

The process for 2014/15 MTB commenced with the 1<sup>st</sup> Mayoral Lekgotla that was held on 21-23 October 2013. The objectives of the GDS Lekgotla were to reflect on the progress made in relation to the service delivery imperatives and to reach an agreement on key focus areas and interventions that shall drive the attainment of Joburg 2040 and key deliverables for the current term of office.

Subsequent to the Mayoral Lekgotla, Budget Guidelines were issued to departments and municipal entities (MEs), in line with the recommendations of the 1<sup>st</sup> Mayoral Lekgotla. Departments and MEs presented their budget proposals to the Technical Budget Steering Committee hearings held on 10-17 January 2014 and to the Budget Steering Committee held on 23-24 January 2014. The objective of the hearings was to assess the budget proposals in terms of the City's priorities.

The assessment of the Budget Steering Committee hearings was then presented to the second Budget Lekgotla held on 11-13 February 2014. Draft Medium Term Budget allocations were also determined at the second Budget Lekgotla. Departments and MEs were requested to prepare their draft budgets in line with the allocations and to align the budget to the key strategic priorities/programmes.

### **2.1.2. IDP and Service Delivery and Budget Implementation Plan**

The City's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to this revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Compilation of the SDBIP; and
- The review of the performance management and monitoring processes

The IDP has been taken into a business and financial planning process leading up to the 2014/15 MTB, based on the approved 2013/14 MTB, Mid-year Review and adjustment budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2014/15 MTB, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2013/14 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

### **2.1.3 Financial Modelling and Key Planning Drivers**

Extensive financial modelling was undertaken as part of the compilation of the 2014/15 MTB to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2014/15 MTB:

- City growth;
- Ten key priorities of the City;
- 15 Point Financial Development Plan;
- Asset maintenance;
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns);
- Performance trends;
- The approved 2013/14 adjustment budget and performance against the SDBIP;
- Cash flow management strategy;
- Debtor payment levels;
- Loan and investment possibilities;
- The need for tariff increases versus the ability of the community to pay for services; and
- Improved and sustainable service delivery.

In addition the strategic guidance given in National Treasury's MFMA Circulars 51, 54, 55, 59, 66, 67 and 70 have been taken into consideration in the planning and prioritisation process.

#### **2.1.4 Community Consultation**

As per legislative requirements, once the draft budget is tabled in Council, it must be made available for the public to comment on. MFMA guides the public participation process in the City. The tabling of the draft budget in March will mark the commencement of community participation, encourage discussion with all stakeholders and provide an opportunity for feedback. The public participation process will take place throughout April. The outcome of the public participation process on the draft budget and proposed tariffs will be considered in the May submission to Council for approval.

#### **2.2 Overview of alignment of annual Budget with IDP**

Budgeting takes place within the overall City planning framework. The City's GDS and IDP are the primary point of reference for the MTB. Accordingly, the 2014/15 MTB addresses the following key programmes in the IDP:

- Financial sustainability and resilience
- Sustainable human settlements
- Agriculture and food security
- SMME and entrepreneurship development and support
- Active and engaged citizenry
- Resource resilience
- Smart City
- Investment attraction, retention and expansion
- Green economy
- Safer City

In addition to the five-year IDP, the City undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the City so as to promote greater equity and enhanced opportunity. It provides direction to the City's IDP, associated

sectoral plans and strategies, and the allocation of resources of the City and other service delivery partners.

The City launched the Joburg 2040 GDS on 21 October 2011, with the vision:

*Johannesburg-a World Class African City of the future-a vibrant, equitable African City, strengthened through diversity; a city that provides real quality of life; a city that provides sustainability for all its citizens; a resilient and adaptive society.*

The following are the GDS outcomes:

- Improved quality of life and development-driven resilience for all;
- Provide a resilient, liveable, sustainable urban environment – underpinned by infrastructure supportive of a low carbon economy;
- An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens; and
- A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region.

The 2014/15 MTB has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.



Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective<br>R thousand   | Goal   | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                           |
|---|--|---|---------------------------|---------------------------|
|   |  | Budget Year<br>2014/15                              | Budget Year<br>+1 2015/16 | Budget Year<br>+2 2016/17 |
| Improved quality of life and development-driven resilience for all  | Reduced poverty and dependency   | 32  | 28                        | 30                        |
| Improved quality of life and development-driven resilience for all  | Food security that is both improved and safeguarded  | 357 903   | 380 166                   | 413 040                   |
| Improved quality of life and development-driven resilience for all  | Increased literacy, skills and lifelong learning amongst all our citizens  | 2 764   | 1 003                     | 1 058                     |
| Improved quality of life and development-driven resilience for all  | Substantially reduced HIV prevalence and non-communicable diseases – and a society characterised by healthy living for all | 31 391  | 34 463                    | 39 186                    |
| Improved quality of life and development-driven resilience for all  | A safe and secure city   | 777 600   | 777 822                   | 818 193                   |
| Improved quality of life and development-driven resilience for all  | A city characterised by social inclusivity and enhanced social cohesion  | 108 048   | 97 751                    | 99 732                    |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Sustainable and integrated delivery of water, sanitation, energy and waste   | 57 698  | 17 362                    | 18 515                    |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Eco-mobility   | 408 793   | 499 881                   | 527 515                   |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Sustainable human settlements  | 1 714 801   | 1 596 748                 | 1 693 589                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Climate change resilience and environmental protection   | 429   | 439                       | 473                       |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | Job-intensive economic growth  | 1 464   | 27                        | -                         |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | Promotion and support to small businesses  | 6 577   | 6 252                     | 6 762                     |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | Increased competitiveness of the economy   | 42 793  | 109 915                   | 115 816                   |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | A 'smart' City of Johannesburg, that is able to deliver quality services to citizens in an efficient and reliable manner   | 7 493 190   | 8 112 173                 | 8 680 978                 |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | An active and effective citizen focussed Global City Region  | 41 985  | 43 974                    | 46 393                    |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | A responsive, accountable, efficient and productive metropolitan government  | 28 483  | 62 644                    | 60 863                    |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | Financially and administratively sustainable and resilient city  | 27 684 995  | 29 811 419                | 31 946 966                |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | Meaningful citizen participation and empowerment   | 62  | 62                        | 61                        |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | Guaranteed customer and citizen care and service   | -   | -                         | -                         |
| Other   | Other  | 85 209  | 86 396                    | 90 491                    |
| <b>Total Revenue (excluding capital transfers and contributions)</b>  |  | <b>38 844 218</b>                                   | <b>41 638 525</b>         | <b>44 559 662</b>         |

Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective<br>R thousand   | Goal   | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                           |
|---|--|---|---------------------------|---------------------------|
|   |  | Budget Year<br>2014/15                              | Budget Year<br>+1 2015/16 | Budget Year<br>+2 2016/17 |
| Improved quality of life and development-driven resilience for all  | Reduced poverty and dependency   | 113 386   | 106 866                   | 108 598                   |
| Improved quality of life and development-driven resilience for all  | Food security that is both improved and safeguarded  | 318 577   | 330 636                   | 357 627                   |
| Improved quality of life and development-driven resilience for all  | Increased literacy, skills and lifelong learning amongst all our citizens  | 149 234   | 171 229                   | 200 924                   |
| Improved quality of life and development-driven resilience for all  | Substantially reduced HIV prevalence and non-communicable diseases – and a society characterised by healthy living for all | 274 426   | 286 673                   | 305 401                   |
| Improved quality of life and development-driven resilience for all  | A safe and secure city   | 4 564 105   | 5 050 837                 | 5 138 295                 |
| Improved quality of life and development-driven resilience for all  | A city characterised by social inclusivity and enhanced social cohesion  | 2 614 168   | 2 721 541                 | 2 836 024                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Sustainable and integrated delivery of water, sanitation, energy and waste   | 15 390 279  | 16 066 215                | 17 357 997                |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Eco-mobility   | 1 869 296   | 2 009 463                 | 2 089 483                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Sustainable human settlements  | 928 096   | 896 998                   | 1 041 477                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy   | Climate change resilience and environmental protection   | 424 966   | 497 051                   | 541 265                   |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | Job-intensive economic growth  | 126 643   | 102 052                   | 87 007                    |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | Promotion and support to small businesses  | 200 831   | 196 458                   | 214 267                   |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | Increased competitiveness of the economy   | 116 499   | 121 546                   | 129 030                   |
| An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens   | A 'smart' City of Johannesburg, that is able to deliver quality services to citizens in an efficient and reliable manner   | 647 992   | 680 053                   | 666 298                   |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | An active and effective citizen focussed Global City Region  | 462 223   | 331 246                   | 346 907                   |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | A responsive, accountable, efficient and productive metropolitan government  | 2 083 583   | 2 159 496                 | 2 306 349                 |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | Financially and administratively sustainable and resilient city  | 4 908 555   | 5 581 751                 | 5 941 764                 |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | Meaningful citizen participation and empowerment   | 219 422   | 226 759                   | 235 283                   |
| A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region | Guaranteed customer and citizen care and service   | 545 527   | 582 823                   | 609 091                   |
| Other   | Other  | 825 314   | 855 488                   | 907 045                   |
| <b>Total Expenditure</b>  |  | <b>36 783 121</b>                                   | <b>38 975 182</b>         | <b>41 420 135</b>         |

Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective<br>R thousand   | Goal   | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                           |
|---|--|---|---------------------------|---------------------------|
|   |  | Budget Year<br>2014/15                              | Budget Year<br>+1 2015/16 | Budget Year<br>+2 2016/17 |
| Improved quality of life and development-driven resilience for all  | Reduce poverty and dependency  | -   | 4 000                     | 2 000                     |
| Improved quality of life and development-driven resilience for all  | Food security that is both improved and safe-guarded   | 220 322   | 344 240                   | 299 245                   |
| Improved quality of life and development-driven resilience for all  | Increased literacy, skills and life long learning among all levels of our citizens   | 52 198  | 28 400                    | 26 601                    |
| Improved quality of life and development-driven resilience for all  | Substantially reduced HIV/AIDS prevalence and non-communicable diseases- and a society characterised by healthy living for all | 109 650   | 49 600                    | 21 886                    |
| Improved quality of life and development-driven resilience for all  | A safe and secure City   | 177 500   | 229 470                   | 149 189                   |
| Improved quality of life and development-driven resilience for all  | A City characterised by social inclusivity and enhanced social cohesion  | 75 064  | 80 550                    | 64 747                    |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy                                 | Sustainable and integrated delivery of water, sanitation, energy and waste   | 3 445 506   | 4 328 665                 | 3 749 558                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy                                 | Eco-mobility   | 1 418 322   | 1 349 053                 | 1 531 847                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy                                 | Sustainable Human Settlements  | 1 796 531   | 1 902 158                 | 1 881 234                 |
| Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy                                 | Climate change resilience and environmental protection   | 203 981   | 221 334                   | 193 894                   |
| An inclusive, job intensive, resilient and competitive economy  | Job intensive economic growth  | 1 423 558   | 2 242 095                 | 1 983 917                 |
| An inclusive, job intensive, resilient and competitive economy  | Promotion and support to small businesses  | 92 989  | 15 510                    | 30 000                    |
| An inclusive, job intensive, resilient and competitive economy  | Increased competitiveness of the local economy   | 211 483   | 369 625                   | 250 758                   |
| An inclusive, job intensive, resilient and competitive economy  | A 'smart city' of Johannesburg, that is able to deliver quality services to citizens in an efficient and reliable manner.      | 1 304 900   | 40 590                    | 41 404                    |
| A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR | A Responsive, accountable, efficient and productive metropolitan government  | 145 997   | 176 505                   | 89 145                    |
| A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR | Financially and administratively sustainable and resilient City  | 1 700   | 1 400                     | 1 600                     |
| A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR | Meaningful citizen participation and empowerment   | 50 000  | 50 000                    | 50 000                    |
| A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR | Guaranteed Customer and citizen care and service   | 145 450   | 6 000                     | 5 934                     |
| Allocations to other priorities   |  | -   | -                         | -                         |
| Total Capital Expenditure   |  | 10 875 150  | 11 439 195                | 10 372 959                |

## 2.3 Measurable performance objectives and indicators

The City is committed to developing a comprehensive system that allows for the management of the performance of the City. This system must form the basis for managing the performance of Core Departments as well as Municipal Entities.

Citywide performance management is therefore the process of strategic planning through which performance objectives for the City of Johannesburg Group are identified, based on the Growth and Development Strategy and the Integrated Development Plan, and then monitored and measured via the City Scorecard (the SDBIP).

Performance management takes place within the context of a broader cooperative governance framework and is informed by national planning (at the level of national Government) and by regional planning (at the level of the Provincial Government).

The corporate governance framework for the city integrates both political as well as administrative accountability for the performance of the city.



The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA8: Performance indicators and benchmarks

| Description of financial indicator   | Basis of calculation  | 2010/11         | 2011/12         | 2012/13         | Current Year 2013/14 |                     | 2014/15 Medium Term Revenue & Expenditure Framework |                        |       |
|--|---|-----------------|-----------------|-----------------|----------------------|---------------------|---|------------------------|-------|
|  |   | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget      | Budget Year 2014/15 | Budget Year +1 2015/16                              | Budget Year +2 2016/17 |       |
| <b>Borrowing Management</b>  |   |                 |                 |                 |                      |                     |   |                        |       |
| Credit Rating  |   | AA-             | AA-             | AA-             | AA-                  | AA-                 | 9.4%  | 6.9%                   |       |
| Capital Charges to Operating Expenditure                                       | Interest & Principal Paid /Operating Expenditure  | 6.7%            | 6.7%            | 7.9%            | 5.4%                 | 5.8%                | 7.6%  | 9.4%                   |       |
| Capital Charges to Own Revenue   | Finance charges & Repayment of borrowing /Own Revenue   | 8.6%            | 7.4%            | 8.9%            | 5.8%                 | 6.5%                | 8.4%  | 10.2%                  | 7.5%  |
| Borrowed funding of 'own' capital expenditure                                  | Borrowing/Capital expenditure excl. transfers and grants and contributions  | 110.6%          | 100.0%          | 32.6%           | 31.6%                | 44.9%               | 42.2%   | 41.9%                  | 35.1% |
| <b>Liquidity</b>   |   |                 |                 |                 |                      |                     |   |                        |       |
| Current Ratio  | Current assets/current liabilities  | 0.7             | 0.9             | 1.0             | 1.3                  | 1.1                 | 1.0   | 1.0                    | 1.0   |
| Current Ratio adjusted for aged debtors  | Current assets less debtors > 90 days/current liabilities   | 0.7             | 0.9             | 1.0             | 1.3                  | 1.1                 | 1.0   | 1.0                    | 1.0   |
| Liquidity Ratio  | Monetary Assets/Current Liabilities   | 0.1             | 0.2             | 0.4             | 0.4                  | 0.4                 | 0.3   | 0.3                    | 0.3   |
| <b>Revenue Management</b>  |   |                 |                 |                 |                      |                     |   |                        |       |
| Annual Debtors Collection Rate (Payment Level %)                               | Last 12 Mths Receipts/Last 12 Mths Billing  |                 | 109.1%          | 100.0%          | 99.3%                | 94.9%               | 95.4%   | 95.9%                  | 96.3% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) |   | 86.7%           | 91.3%           | 90.4%           | 95.1%                | 94.1%               | 93.8%   | 94.2%                  | 94.5% |
| Outstanding Debtors to Revenue   | Total Outstanding Debtors to Annual Revenue   | 22.9%           | 31.9%           | 25.5%           | 22.0%                | 24.2%               | 25.7%   | 22.1%                  | 27.7% |
| <b>Other Indicators</b>  |   |                 |                 |                 |                      |                     |   |                        |       |
| Employee costs   | Employee costs/(Total Revenue - capital revenue)  | 25.4%           | 21.7%           | 22.6%           | 22.5%                | 22.7%               | 22.5%   | 21.8%                  | 21.2% |
| Remuneration   | Total remuneration/(Total Revenue - capital revenue)  | 25.7%           | 22.0%           | 22.9%           | 22.8%                | 23.1%               | 22.8%   | 22.1%                  | 21.5% |
| Repairs & Maintenance  | R&M/(Total Revenue excluding capital revenue)   | 6.5%            | 5.0%            | 6.1%            | 8.4%                 | 8.5%                | 8.6%  | 8.7%                   | 8.5%  |
| Finance charges & Depreciation   | FC&D/(Total Revenue - capital revenue)  | 12.5%           | 10.7%           | 10.6%           | 10.3%                | 10.1%               | 11.9%   | 12.9%                  | 13.7% |
| <b>IDP regulation financial viability indicators</b>                           |   |                 |                 |                 |                      |                     |   |                        |       |
| i. Debt coverage   | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)   | 30.2            | 18.7            | 36.9            | 28.6                 | 28.6                | 16.4  | 35.9                   | 38.3  |
| ii. O/S Service Debtors to Revenue   | Total outstanding service debtors/annual revenue received for services (Available cash + Investments)/monthly fixed operational expenditure | 31.1%           | 40.7%           | 31.7%           | 28.0%                | 30.7%               | 31.8%   | 26.9%                  | 34.1% |
| iii. Cost coverage   |   | 0.4             | 1.1             | 2.5             | 1.8                  | 2.7                 | 2.0   | 1.8                    | 1.5   |

## 2.3.1 Performance indicators and benchmarks

### 2.3.1.1. *Borrowing Management*

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, the CoJ's borrowing strategy is primarily informed by the affordability of debt repayments. Debt to revenue is estimated to be 45 % over the medium term.

Capital charges to operating expenditure is a measure of the cost of borrowing in relation to the operating expenditure. This increase can be attributed to bonds repayments. It is estimated that the cost of borrowing and principal paid as a percentage of the operating expenditure will reach 6.9% in 2016/17. Borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward.

### 2.3.1.2. *Liquidity*

Current ratio is a measure of the current assets divided by the current liabilities and as a benchmark the City has set a limit of 1:1, hence at no point in time should this ratio be less than 1:1. For the 2014/15 MTB the current ratio is 1:1 over the medium term.

### 2.3.1.3. *Revenue Management*

As part of the financial sustainability strategy, the City has developed a Revenue Step Change Project. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

### 2.3.1.4. *Creditors Management*

The City has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 percent compliance rate to this legislative obligation. This has had a favourable impact on suppliers' perceptions of the risk of doing business with the City, which is expected to benefit the City in the form of more competitive pricing of tenders, as suppliers compete for the City's business.

## 2.3.2 Free Basic Services: Basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the City's ESP Policy. There are currently about 120 527 households registered for free services and the figure is expected to increase to about 220 000 over the medium term.

The ESP offers differentiated subsidies dependent on scores on the CoJ Poverty Index, as follows: Band 3 (70- 100 poverty score): Free 50 litres of water per person per day, up to 15 kl per month per household; 30 kWh of electricity per person per month, up to 150 kWh per household; a 100 percent rebate on owner-charged rates and services; 100 percent rebate on refuse; a transport subsidy of 15 percent; and up to R1 500 in rental subsidy.

Band 2 (35- 69 poverty score): Free 35 litres of water per person per day, up to 12 kl per household; 20 kWh of electricity per person per month, up to 100 kWh per household; a 100 percent rebate on owner-charged rates and services; 100 percent rebate on refuse; 15 percent transport subsidy; and up to R1 000 in rental subsidy.

Band 1 (1- 34 poverty score): Free 25 litres of water per person per day, up to 10 kl per household; 10 kWh of electricity per person per month, up to 50 kWh per household; 70 percent rebate on owner-charged rates and services; 70 percent rebate on refuse; and up to R750 in rental subsidy.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in MBRR Table A10 (Basic Service Delivery Measurement).

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc) are not taken into account in the table referred to above.

### **2.3.3 Providing clean water and managing waste water**

The Department of Water Affairs conducts an annual performance rating of water treatment works, presenting a Blue Drop or Green Drop award respectively to potable water treatment works and waste water treatment works that meet certain criteria of excellence.

In the 2009 and 2010 assessments, the City of Johannesburg and its water service provider, Johannesburg Water (Pty) Ltd (JW) attained 100 and 99 per cent ratings respectively and was accordingly awarded Blue Drop status, indicating that the City's drinking water is of exceptional quality. The Blue Drop status was again achieved in 2011, placing the City at the number one spot provincially as well as country wide. A Blue Drop rating score of 98.92 per cent was achieved for 2012.

The City of Johannesburg and its water service provider JW have been awarded the Green Drop certification respectively for 2009, with a rating of 94 per cent, indicating that the City's waste water treatment works meet waste treatment standards of exceptional quality. For 2011 the Green Drop status was achieved for Northern, Goudkoppies, Olifantsvlei and Ennerdale Works. Driefontein and Bushkoppies failed to attain the Green Drop status, but the City has a lodged a dispute against this with the DWA. The City is still number one in the province and fifth country wide with regard to waste water treatment works.

JW has a Water Safety Plan in place and the plan was independently assessed by the International Water Association (IWA) against an international assessment model. There were no high-risk problems identified. There are no problems experienced in the management of drinking water and the water continuously complies with the Drinking Water Standard: SANS 241.

### **2.4 Budget related-policies**

Budgeting is central to the process of prioritizing for service delivery and the management of the functions of Council. The City's budgeting process is guided by relevant legislation and budget related polices.

The following are the key policies that affect or are affected by the annual budget:

#### **2.4.1. Budget Management Policy**

The City has developed a Budget Management Policy that provides a framework within which Directors, Managing Directors, Chief Executive Officers, Chief Financial Officers, Finance Directors and Managers can compile, control and review budgets of their respective Departments and Municipal Entities to ensure effective financial management.

This policy incorporates, amongst others, provisions for the shifting of funds within and between votes, adjustment budgets, unforeseen and unavoidable expenditure, and budget management and oversight.

The Budget Management Policy is reviewed on an annual basis.

#### **2.4.2. Tariff Policy**

The Municipal Systems Act, Act 32 of 2000, requires a municipality to have a tariff determination policy.

The City's Tariff Policy provides a broad framework within which Council can determine fair, transparent and affordable service charges that also promote sustainability of service provision. This Policy is based on principles that address the social, economic and financial imperatives that the process of tariff- setting should take account of. The City revised its Tariff Policy in 2008.

#### **2.4.3. Treasury Control Policy**

The City has a Treasury Control Policy in place, which details a strategy and process of risk management that complies with all the relevant legislation, regulations and guidelines. The City needs to manage the risks for strategic considerations such as the protection of vulnerable business units, financial and other assets of the organisation. Further, the measures must ensure the continued financial strength of the organisation by avoiding the occurrence of unnecessary/uncontrolled losses which could weaken the overall profitability and balance sheet structure.

The Treasury Control Policy is reviewed on an annual basis.

#### **2.4.4. Cash Management and Investment Policy**

Section 13 (2) of the MFMA requires that a municipality have a policy dealing with cash management and investment.

The City's Cash Management and Investment policy is developed within the framework of the MFMA, and is contained within its Treasury Policy.

## 2.4.5. Policy on Borrowing

Chapter six (6) of the MFMA provides a framework for a policy on borrowing. The City's Policy on Borrowing is contained within its Treasury Policy, and it ascribes to the principles outlined in the Act.

## 2.4.6. Funding and Reserves Policy

The City's Treasury Policy contains a policy on funding and reserves. The Funding Policy is aimed at ensuring that the City procures sufficient and cost- effective funding in order to achieve its capital expenditure objectives in an optimum manner. The Policy shall be adhered to in the procurement of funding for the City having due regard to the assets and liability maturity profile of the City.

## 2.4.7 Credit Control and Debt Collection Policy

The City's Credit Control and Debt Collection Policy provides the procedures and mechanisms for credit control and for the collection of debts. The primary objective of this policy is to ensure that all monies due and payable to the City in respect of rates, fees for services, surcharges on such fees, charges, tariffs, interest which has accrued on any amounts due and payable in respect of the foregoing and any collection charges are collected efficiently and promptly.

The policy was revised in 2009, and is available on the City's website.

## 2.4.8 Supply Chain Management Policy

Municipalities are required in terms of section 111 of the MFMA to have a Supply Chain Management Policy.

The City approved its Supply Chain Management Policy in 2006. This Policy was amended in 2009 in terms of the Municipal Supply Chain Management Regulations, as well as National Treasury guidelines circulated from time to time.

This policy is available on the City's website.

## 2.4.9 The Rates Policy

The first Rates Policy and General Valuation Roll in terms of the Municipal Property Rates Act (MPRA) was implemented by the City on the 01<sup>st</sup> July 2008.

The City revises its Rates Policy annually as per legislative requirements. The Policy is available on the City's website.

## 2.4.10 The Expanded Social Package Policy

The City is committed to enhance access to its services by all households. Accordingly, the City revised and expanded its Social Package Policy in 2009. This revised Policy presents significant shifts from how municipal service subsidies were administered in the City. The targeting mechanism has been amended from a household- based means testing to an individually tied poverty index. This is an important step in addressing the challenge of having more than the average people in a

household. The poverty index takes into account an individual's factors as well as the characteristics of the area he/ she reside in. This is in line with the logic that poverty is not only a function of income. The index covers all individuals with income levels less than R3 366 per month.

## 2.4.11 Policies Dealing with Infrastructure Investment and Capital Projects

The capital investment is dealt with within the budgeting process and is driven by the following:

- The Growth and Development Strategy;
- The Mayoral Priorities;
- Key IDP Interventions;
- The Spatial Development Framework;
- The Growth Management Strategy; and
- Capital Investment Framework

The Capital Investment Framework (CIF) is the framework through which the City identifies and prioritises capital projects for implementation in the forthcoming financial year and the relevant medium term budget.

CIF is produced through two processes. The first is a series of engagements with the sector departments and associated municipal entities to identify critical capital projects, which is informed by the sector's priorities as well as the technical outcomes. The second is the production of a prioritised list of capital projects for the City that meet desired developmental and spatial outcomes of the City as defined in the GDS and GMS.

Responsibility for coordinating CIF and prioritising projects sits with the Development Planning and Facilitation Directorate and the Budget Office. The responsibility for identifying, planning and ensuring the execution of capital projects sits with the relevant departments and municipal entities.

The objectives of CIF are to:

- Contribute towards the eradication of service delivery backlogs especially in poor marginalised areas;
- Ensure the improvement and management of existing infrastructure;
- Improve service delivery through infrastructure and services that are planned, delivered, upgraded or managed in an objective and structured manner;
- Prioritise projects and programmes through a strategic and spatially-linked information system known as the Capital Investment Management System (CIMS); and
- Direct future public and private investment by aligning capital budget requirements of the departments and entities to priority areas of the City defined in the GMS and sector plans.

In order for the City to achieve its GDS objectives and to implement its IDP targets, there has to be a budget linked to the programmes. The City's capital budget is limited and is funded through loans and grants. Discussions between and within departments, and with communities, refine the priority capital projects further.

## 2.5 Overview of budget assumptions

Key factors that have been taken into consideration in the compilation of the 2014/15 MTB include:

- National Government macro economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

### 2.5.1 External factors

The uncertainty of the global economic conditions persists. Despite some improvements in the world economy, the outlook remains gloomy due to the continuing risks.

In its 2013 MTBPS, the NT notes the slow pace of growth of the South African economy. Taking into account international developments and domestic factors- labour disputes, constraints in electricity supply and declining business confidence-the NT projects growth of 2.1 percent in 2013, down from 2.5 percent in 2012 and 3.5 percent in 2011(NT: 2013). Noticeable recovery can be expected in 2016 when growth is projected to be 3.5 per cent.

### 2.5.2 General inflation outlook and its impact on the municipal activities

Inflation, as measured by the CPI, is expected to remain near the upper range of the 3-6 target band over the medium term (NT: 2013). The depreciating rand is, however, a cause for concern. This view is shared by the SARB which indicated in its Statement of the Monetary Policy Committee of January 2014 that the depreciation of the rand could drive inflation above the target range for an extended period (SARB: Jan 2014).

Inflation increases the cost of living of households and thereby increases the vulnerability of low and middle income groups and negatively affects their ability to pay for municipal services.

CPI is projected at 5.8 per cent for 2014/15, 5.6 per cent for 2015/16 and 5.5 per cent for 2016/17.

### 2.5.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The CoJ is by far the largest municipal borrower in the country. The City engages in a number of financing arrangements to minimise its interest rate costs and risk. Borrowing will be R3.3 billion in the 2014/15 budget year, reducing to R2.5 billion in the outer year. For the 2014/15 MTB interest on loans is projected to be 9.50 per cent for 2014/15, 10.5 per cent for 2015/16 and 2016/17.

## 2.5.4 Collection rate for revenue services

The rate of revenue collection is currently expressed as a percentage of annual billings. For the medium term, collection rates for the various services are assumed as follows:

Property rates: 95%, 95.8% and 97.8%  
Electricity supply: 96.7%, 96.7% and 96.9%  
Water and sanitation: 93%, 94% and 94%  
Refuse removal: 91%, 92% and 92%

The overall budgeted collection rate is 95.4%, 95.9% and 96.3% for 2014/15, 2015/16 and 2016/17 respectively.

## 2.5.5 Salary increases

The SALGBC reached a multi-year collective agreement regarding salaries and wages in August 2012, effective from 1 July 2012 to 30 June 2015. The agreement provides for salary increases for the financial years 2012/13, 2013/14 and 2014/15. For the 2014/15 financial year the agreement provides for a wage increase based on the average CPI for the period 1 February 2013 until 31 January 2014, plus one per cent. In the event that the average CPI for the aforementioned periods is less than five per cent, the average CPI for the period will be deemed to be five per cent and if the average CPI for the periods is more than ten per cent it will be deemed to be ten per cent.

Accordingly, the City is budgeting for a salary increase of 6.8% for 2014/15, 6.7% for 2015/16 and 6.6% for 2016/17.

## 2.5.6 Bulk purchases

Electricity bulk purchases from Eskom are assumed to increase by 7.3 per cent and the cost of bulk purchases from Rand Water is expected to increase by 7.1 per cent.

Finance charges and depreciation are growing by 26 per cent in the 2014/15 financial year mainly as result of the capital investment over the medium term. Other expenditure categories have been limited below CPI with the aim of implementing operational efficiencies.

## 2.5.7 Credit rating

CoJ is on AA- national scale in terms of credit ratings. The City's rating reflects the City's status as the business capital and main financial and economic centre for South Africa.

## 2.5.8 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 95 percent on the capital programme for the 2014/15 MTB of which performance has been factored into the cash flow budget.

Table SA9: Social, economic and demographic statistics and assumptions

| Description of economic indicator           | 2001 Census | 2007 Survey | 2011 Census | 2010/11   | 2011/12   | 2012/13   | Current Year<br>2013/14 | 2014/15 Medium Term Revenue & Expenditure Framework |           |           |
|---|-------------|-------------|-------------|-----------|-----------|-----------|-------------------------|---|-----------|-----------|
|   |             |             |             | Outcome   | Outcome   | Outcome   | Original Budget         | Outcome   | Outcome   | Outcome   |
| <b>Demographics</b>                         |             |             |             |           |           |           |                         |   |           |           |
| Population                                  | 3 225 812   | 3 888 180   | 4 434 827   | 3 748 331 | 3 767 166 | 3 786 096 | 4 434 827               | 4 567 871   | 4 704 907 | 4 846 054 |
| Females aged 5 - 14                         | 235 400     | 290 767     | 296 274     | -         | -         | -         | 300 809                 | 309 833   | 319 127   | 328 700   |
| Males aged 5 - 14                           | 232 406     | 293 728     | 299 815     | -         | -         | -         | 297 665                 | 306 594   | 315 791   | 325 264   |
| Females aged 15 - 34                        | 661 127     | 727 627     | 906 857     | -         | -         | -         | 900 186                 | 927 191   | 955 006   | 983 656   |
| Males aged 15 - 34                          | 708 891     | 764 750     | 955 512     | -         | -         | -         | 945 872                 | 974 248   | 1 003 475 | 1 033 579 |
| Unemployment                                | -           | -           | -           | -         | -         | -         | -                       | -   | -         | -         |
| <b>Household/demographics (000)</b>         |             |             |             |           |           |           |                         |   |           |           |
| Number of people in municipal area          | 3 225 812   | 3 888 180   | 4 434 827   | 3 748 331 | 3 767 166 | 3 786 096 | 4 434 827               | 4 567 871   | 4 704 907 | 4 846 054 |
| Number of poor people in municipal area     | -           | -           | -           | 629 677   | 661 161   | 664 483   | 684 417                 | 704 949   | 726 097   | 747 879   |
| Number of households in municipal area      | 1 006 932   | 1 165 014   | 1 434 856   | 1 250 496 | 1 276 016 | 1 228 905 | 1 434 856               | 1 477 901   | 1 522 238 | 1 568     |
| Number of poor households in municipal area | -           | -           | -           | 251 465   | 256 596   | 259 187   | 266 962                 | 274 970   | 283 219   | 291 715   |
| Definition of poor household (R per month)  | -           | -           | -           | -         | -         | -         | -                       | -   | -         | -         |
| <b>Economic</b>                             |             |             |             |           |           |           |                         |   |           |           |
| Inflation/inflation outlook (CPIX)          | -           | -           | -           | 6.3%      | 5.7%      | 6.0%      | 5.3%                    | 5.8%  | 5.6%      | 5.5%      |
| Interest rate - borrowing                   | -           | -           | -           | 11.0%     | 11.5%     | 11.5%     | 10.0%                   | 9.5%  | 10.0%     | 10.5%     |
| Interest rate - investment                  | -           | -           | -           | 7.0%      | 7.5%      | 7.5%      | 6.0%                    | 6.0%  | 6.0%      | 6.5%      |
| Remuneration increases                      | -           | -           | -           | 8.5%      | 6.1%      | 5.3%      | 6.7%                    | 6.8%  | 6.7%      | 6.6%      |
| <b>Collection rates</b>                     |             |             |             |           |           |           |                         |   |           |           |
| Property tax/service charges                | -           | -           | -           | 92.0%     | 92.5%     | 92.3%     | 95.0%                   | 95.9%   | 96.8%     | 97.8%     |

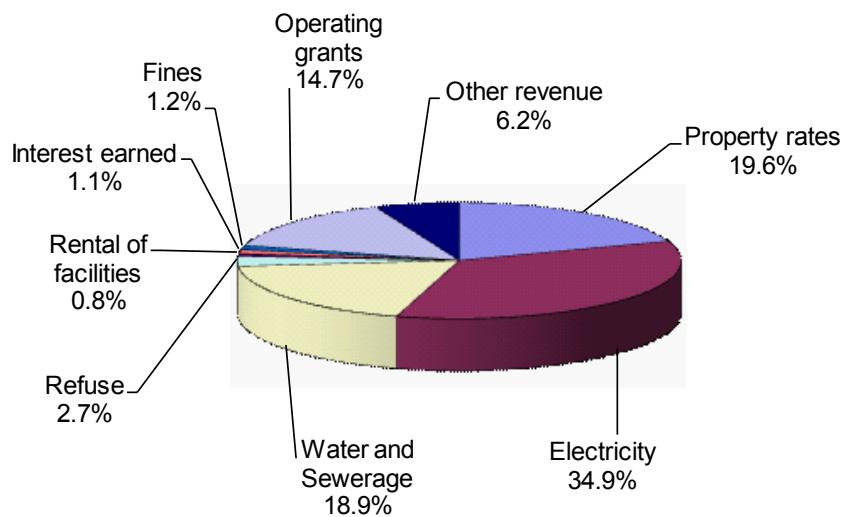
## 2.6 Overview of budget funding

### 2.6.1 Medium-term outlook: Operating revenue

The following is a breakdown of the operating revenue over the medium-term.

| Revenue              | Adjusted Budget 2013/14 R millions | Budget 2014/15 R millions | %    | Estimate 2015/16 R millions | Estimate 2016/17 R millions |
|----------------------|------------------------------------|---------------------------|------|-----------------------------|-----------------------------|
| Property rates       | 6 545                              | 7 611                     | 16%  | 8 113                       | 8 641                       |
| Electricity          | 12 396                             | 13 574                    | 10%  | 14 795                      | 15 831                      |
| Water and Sewerage   | 6 733                              | 7 331                     | 9%   | 7 991                       | 8 550                       |
| Refuse               | 987                                | 1 061                     | 8%   | 1 156                       | 1 237                       |
| Rental of facilities | 264                                | 294                       | 11%  | 313                         | 333                         |
| Interest earned      | 305                                | 420                       | 38%  | 337                         | 356                         |
| Fines                | 324                                | 467                       | 44%  | 492                         | 517                         |
| Operating grants     | 5 740                              | 5 691                     | -1%  | 5 897                       | 6 414                       |
| Other revenue        | 2 825                              | 2 396                     | -15% | 2 544                       | 2 680                       |
| Total revenue        | 36 119                             | 38 844                    | 8%   | 41 639                      | 44 560                      |

The following graph is a breakdown of the operational revenue per main category for the 2014/15 financial year.



The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 95 percent annual collection rate for consumer revenue;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Moving towards cost- reflective tariffs, i.e. determining tariff escalation rate by establishing/calculating revenue requirements;

- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA); and
- The ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The City derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The proposed tariff increases for the 2014/15 MTB on the different revenue categories are:

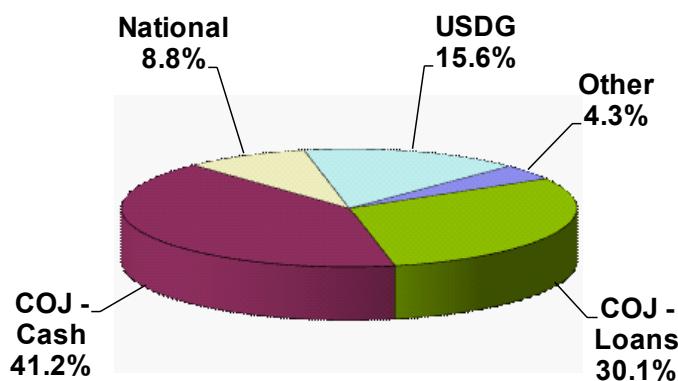
Proposed tariff increases over the medium-term

| <b>Revenue category</b> | <b>2014/15 proposed tariff increase</b> | <b>2014/15 Total Budgeted revenue</b> |
|-------------------------|---|---------------------------------------|
|                         | <b>%</b>                                | <b>Rm</b>                             |
| Property rates          | 5                                       | 7 611                                 |
| Solid Waste             | 6.0                                     | 1 061                                 |
| Water and Sanitation    | 8.9                                     | 7 331                                 |
| Electricity             | 7.1                                     | 13 574                                |
| <b>Total</b>            |   | <b>29 577</b>                         |

## 2.6.2 Medium-term outlook: Capital revenue

The following is a breakdown of the funding composition of the 2014/15 medium-term capital programme.

| Funding Source           | Adj Bud<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Budget<br>2015/16<br>R 000 | Budget<br>2016/17<br>R 000 |
|--------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|
| Loan Funding             | 1 458 631                   | 3 276 000                  | 3 440 000                  | 2 506 000                  |
| CRR and Surplus Cash     | 3 147 604                   | 4 481 367                  | 4 767 309                  | 4 636 377                  |
| Grants and Contributions | 3 094 028                   | 3 117 783                  | 3 231 886                  | 3 230 582                  |
| Total                    | 7 700 263                   | 10 875 150                 | 11 439 195                 | 10 372 959                 |



The capital budget of the City projects a spending plan of approximately R32.6 billion over the next three-year period. The capital budget for the 2014/15 financial year amounts to approximately R10.9 billion.

- R3.3 billion of capital will be funded from loans.
- R4.5 billion of capital will be funded through cash.
- R959.5 million will be funded from grants received from National (PTIS - R829.5 million, NDPG - R48.4 million, Integrated City Development Grant - R50.5 million and National Electrification - R31 million).
- R1.7 billion will be funded through the Urban Settlement Development Grant (USDG).
- R463.1 million will be funded from other sources (demand side management levies and public/bulk service contributions).

Table SA15: Investment particulars by type

| Investment type                         | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>R thousand</b>                       |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Parent municipality</b>              |                  |                  |                  |                      |                  |   |                        |                        |
| Deposits - Bank                         | 86 644           | 1 466 213        | 4 045 187        | 3 537 026            | 5 545 187        | 4 245 187   | 3 545 187              | 3 345 187              |
| Guaranteed Endowment Policies (sinking) | 2 343 857        | 2 069 544        | 2 436 147        | 3 016 513            | 2 775 051        | 2 715 034   | 4 179 290              | 3 197 890              |
| <b>Consolidated total:</b>              | <b>2 430 501</b> | <b>3 535 757</b> | <b>6 481 334</b> | <b>6 553 539</b>     | <b>8 320 238</b> | <b>6 960 221</b>                                    | <b>7 724 477</b>       | <b>6 543 077</b>       |

Table SA16: Investment particulars by maturity

| Investments by Maturity               | Period of Investment | Type of Investment   | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate 3. | Commission Paid (Rands) | Commission Recipient | Expiry date of investment | Opening balance  | Closing Balance  |
|---------------------------------------|----------------------|----------------------|-----------------------------|---------------------------------|------------------|-------------------------|----------------------|---------------------------|------------------|------------------|
|                                       |                      |                      |                             |                                 |                  |                         |                      |                           | Yrs/Months       |                  |
| <b>Parent municipality</b>            |                      |                      |                             |                                 |                  |                         |                      |                           |                  |                  |
| RMB R100 Security Deposit             | 350                  | Long Term Investment | Yes                         | Fixed                           | 13.8             | Non                     | None                 | 30 November 2014          | 11 755           | 4 286            |
| RMB R100 Amortising Deposit           | 369                  | Long Term Investment | Yes                         | Fixed                           | 16.47            | Non                     | None                 | 30 November 2014          | 79 278           | 93 371           |
| RMB R95 Amortising Deposit            | 369                  | Long Term Investment | Yes                         | Fixed                           | 14.32            | Non                     | None                 | 30 November 2014          | 75 314           | 88 702           |
| SCMB Loan Stock 121                   | 561                  | Long Term Investment | Yes                         | Fixed                           | 12.734126        | Non                     | None                 | 31 August 2013            | 29 390           | (0)              |
| SINKING FUND                          |                      | Sinking Fund         | Yes                         | variable                        |                  | Non                     | None                 | 30 June 2026              | 3 388 692        | 4 088 692        |
| ABSA Fixed deposit                    | 12                   | Fixed Deposit        | Yes                         |                                 | 4.7-5.6          | Non                     | None                 | 02 August 2013            | 103 129          | 103 129          |
| STD Bank Fixed deposit                | 33days               | Fixed Deposit        | Yes                         |                                 | 5.05             | Non                     | None                 | 09 July 2013              | 348 000          | 348 000          |
| Investec Fixed deposit                | 43days               | Fixed Deposit        | Yes                         |                                 | 4.9-5.05         | Non                     | None                 | 15 July 2013              | 957 300          | 957 300          |
| Fixed Deposit Citi Bank               | 33days               | Fixed Deposit        | Yes                         |                                 | 5                | Non                     | None                 | 05 July 2014              | 90 000           | 90 000           |
| Deutsche Fixed Deposit                | 22days               | Fixed Deposit        | Yes                         |                                 | 4.94-4.95        | Non                     | None                 | 03 July 2013              | 340 000          | 340 000          |
| Nedbank Fixed Deposit                 | 57days               | Fixed Deposit        | Yes                         |                                 | 5.07-5.13        | Non                     | None                 | 30 July 2013              | 510 000          | 510 000          |
| RMB Fixed Deposit                     | 36days               | Fixed Deposit        | Yes                         |                                 | 4.95-5           | Non                     | None                 | 09 July 2013              | 382 200          | 382 200          |
| Standard Bank Call                    |                      | Call Deposit         | Yes                         |                                 | 4.5              | Non                     | None                 | On Call                   | 1 273            | 1 273            |
| ABSA Call Deposit                     |                      | Call Deposit         | Yes                         |                                 | 4.7              | Non                     | None                 | On Call                   | 1 088            | 1 088            |
| RMB Call Deposit                      |                      | Call Deposit         | Yes                         |                                 | 4.55             | Non                     | None                 | On Call                   | 1 000            | 1 000            |
| Investec Call Deposit                 |                      | Call Deposit         | Yes                         |                                 | 4.75             | Non                     | None                 | On Call                   | 31 428           | 31 428           |
| Nedbank Call Deposit                  |                      | Call Deposit         | Yes                         |                                 | 6                | Non                     | None                 | On Call                   | 442 690          | 442 690          |
| Citi Bank Call deposit                |                      | Call Deposit         | Yes                         |                                 | 4.85             | Non                     | None                 | On Call                   | 253 906          | 253 906          |
| Deutsche Call Deposit                 |                      | Call Deposit         | Yes                         |                                 | 4.8              | Non                     | None                 | On Call                   | 1 500            | 1 500            |
| TCTA Call Deposit                     |                      | Call Deposit         | Yes                         |                                 | 4.7              | Non                     | None                 | On Call                   | 40 000           | 40 000           |
| Land Bank Call Deposit                |                      | Call Deposit         | Yes                         |                                 | 4.85             | Non                     | None                 | On Call                   | 1 050            |                  |
| <b>TOTAL INVESTMENTS AND INTEREST</b> |                      |                      |                             |                                 |                  |                         |                      |                           | <b>7 629 616</b> | <b>8 320 238</b> |

Table SA17: Borrowing

| Borrowing - Categorised by type            | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>R thousand</b>                          |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Parent municipality</b>                 |                   |                   |                   |                      |                   |   |                        |                        |
| Long-Term Loans (annuity/reducing balance) | 4 362 619         | 3 796 553         | 5 225 084         | 6 289 400            | 6 066 716         | 7 401 467   | 9 941 134              | 8 947 055              |
| Local registered stock                     | 30 000            | 30 000            | 30 000            | 30 000               | 30 000            | 30 000  | 30 000                 | 30 000                 |
| Non-Marketable Bonds                       | 7 451 000         | 7 451 000         | 6 144 378         | 6 584 333            | 6 341 894         | 6 709 724   | 7 085 468              | 7 475 169              |
| <b>Total Borrowing</b>                     | <b>11 843 619</b> | <b>11 277 553</b> | <b>11 399 462</b> | <b>12 903 733</b>    | <b>12 438 609</b> | <b>14 141 191</b>                                   | <b>17 056 602</b>      | <b>16 452 224</b>      |



Table SA18: Transfers and grant receipts

| Description   | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| R thousand  |                  |                  |                  |                      |                  |   |                        |                        |
| <b>RECEIPTS:</b>  |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Operating Transfers and Grants</b>                             |                  |                  |                  |                      |                  |   |                        |                        |
| <b>National Government:</b>                                       | <b>4 362 405</b> | <b>4 596 805</b> | <b>4 484 501</b> | <b>4 766 792</b>     | <b>5 069 263</b> | <b>5 187 766</b>                                    | <b>5 640 535</b>       | <b>6 144 682</b>       |
| Local Government Equitable Share                                  | 1 704 648        | 1 897 561        | 2 125 543        | 2 293 212            | 2 293 212        | 2 534 723   | 2 846 914              | 3 186 449              |
| Fuel Levy   | 2 289 628        | 2 292 187        | 1 959 452        | 2 158 995            | 2 158 995        | 2 318 728   | 2 443 298              | 2 591 649              |
| Finance Management  | 1 000            | 1 250            | 1 250            | 1 250                | 1 250            | 1 250   | 1 250                  | 1 300                  |
| <b>Expanded Public Works Programme:</b>                           |                  |                  |                  |                      |                  |   |                        |                        |
| Economic Development  | 57 999           | 20 961           | 3 385            | 4 612                | 8 683            | 1 396   | —                      | —                      |
| Health and Social Development                                     | —                | 19 892           | —                | 11 544               | 11 544           | 11 800  | —                      | —                      |
| City Parks  | —                | 3 597            | —                | 11 680               | 11 680           | 3 900   | —                      | —                      |
| Housing   | —                | 5 386            | —                | —                    | —                | —   | —                      | —                      |
| Johannesburg Zoo  | —                | 141              | 906              | 279                  | 279              | —   | —                      | —                      |
| Johannesburg Metropolitan Police Department                       | —                | 1 743            | 7 674            | 5 000                | 5 000            | 6 000   | —                      | —                      |
| Joburg Market   | —                | 5 000            | 2 600            | —                    | 10 146           | 5 000   | —                      | —                      |
| Johannesburg Property Company                                     | —                | 1 754            | 1 755            | —                    | —                | —   | —                      | —                      |
| Johannesburg Roads Agency   | —                | 3 158            | 3 158            | —                    | —                | —   | —                      | —                      |
| Johannesburg Tourism Company                                      | —                | 2 045            | —                | —                    | —                | —   | —                      | —                      |
| Pikitup   | —                | 439              | 439              | —                    | —                | —   | —                      | —                      |
| Development Planning  | —                | 1 164            | 5 889            | —                    | —                | —   | —                      | —                      |
| Environment and Infrastructure                                    | —                | —                | 700              | 12 220               | 12 220           | 4 000   | —                      | —                      |
| Office of the Executive Mayor                                     | —                | —                | 5 500            | —                    | —                | —   | —                      | —                      |
| <b>Urban Settlement Development Grant</b>                         |                  |                  |                  |                      |                  |   |                        |                        |
| Environment and Infrastructure                                    | —                | —                | 12 000           | —                    | —                | —   | —                      | —                      |
| Development Planning  | —                | —                | 5 000            | —                    | —                | —   | —                      | —                      |
| <b>Human Settlement Capacity Grant</b>                            |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Public Transport Infrastructure and Systems Grant</b>          |                  |                  |                  |                      |                  |   |                        |                        |
| Transportation  | 230 000          | 340 527          | 328 487          | 268 000              | 556 254          | 236 000   | 287 000                | 302 211                |
| Infrastructure Skills Development                                 | —                | —                | —                | —                    | —                | 1 000   | 2 500                  | 3 500                  |
| <b>Provincial Government:</b>                                     |                  |                  |                  |                      |                  |   |                        |                        |
| Health and Social Development                                     | 229 850          | 492 231          | 360 873          | 375 146              | 669 562          | 503 150   | 255 992                | 269 551                |
| Housing: Top Structures   | 84 030           | 104 540          | 95 304           | 115 192              | 130 474          | 123 793   | 130 353                | 137 261                |
| Ambulance subsidy   | 53 056           | 112 539          | 137 590          | 129 132              | 410 132          | 260 900   | —                      | —                      |
| Community Development   | 82 210           | 100 312          | 91 855           | 100 334              | 100 334          | 105 809   | 111 416                | 117 321                |
| Transport   | 10 475           | 13 747           | 36 124           | 27 888               | 26 022           | 9 490   | 11 065                 | 11 643                 |
| Finance   | 79               | 349              | —                | —                    | —                | —   | —                      | —                      |
| Environment and Infrastructure                                    | —                | 160 744          | —                | —                    | 2 600            | 2 600   | 2 860                  | 3 012                  |
| <b>Other grant providers:</b>                                     |                  |                  |                  |                      |                  |   |                        |                        |
| Health and Social Development                                     | 171 690          | 8 950            | 1 916            | 4 352                | 1 135            | —   | —                      | —                      |
| Community Development   | —                | 1 123            | —                | —                    | —                | —   | —                      | —                      |
| Johannesburg City Parks and Zoo                                   | —                | 1 327            | —                | 3 398                | —                | —   | —                      | —                      |
| Environment and Infrastructure                                    | —                | —                | 954              | 954                  | 954              | —   | —                      | —                      |
| Social Housing Foundation   | 16 066           | —                | 1 000            | —                    | —                | —   | —                      | —                      |
| ME portfolio Accounts   | 605              | —                | —                | —                    | —                | —   | —                      | —                      |
| Development Planning  | 89 866           | —                | 416              | —                    | —                | —   | —                      | —                      |
| Office of the Executive Mayor                                     | 65 153           | 6 500            | 500              | —                    | —                | —   | —                      | —                      |
| <b>Total Operating Transfers and Grants</b>                       | <b>4 763 945</b> | <b>5 097 986</b> | <b>4 847 290</b> | <b>5 146 290</b>     | <b>5 739 960</b> | <b>5 690 916</b>                                    | <b>5 896 527</b>       | <b>6 414 233</b>       |
| <b>Capital Transfers and Grants</b>                               |                  |                  |                  |                      |                  |   |                        |                        |
| <b>National Government:</b>                                       |                  |                  |                  |                      |                  |   |                        |                        |
| Office of the Executive Mayor or                                  | 2 200 213        | 2 440 376        | 1 943 631        | 2 524 742            | 2 593 949        | 2 654 718   | 2 766 321              | 2 882 167              |
| Finance   | 86 824           | —                | —                | —                    | —                | —   | —                      | —                      |
| <b>Sub-Total</b>  | <b>10 564</b>    | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Expanded Public Works Programme:</b>                           |                  |                  |                  |                      |                  |   |                        |                        |
| Economic Development  | 65 278           | 7 070            | 4 071            | 3 763                | 3 763            | —   | —                      | —                      |
| Environment   | —                | 529              | —                | —                    | —                | —   | —                      | —                      |
| Transportation  | —                | 17 544           | 4 000            | 4 000                | 4 000            | —   | —                      | —                      |
| Housing   | —                | 3 290            | 4 855            | —                    | —                | —   | —                      | —                      |
| Development Planning  | —                | 1 186            | 6 862            | —                    | —                | —   | —                      | —                      |
| Emergency Management Services                                     | —                | 7 292            | 3 500            | 3 792                | 3 792            | —   | —                      | —                      |
| City Power  | —                | 8 735            | —                | —                    | —                | —   | —                      | —                      |
| Johannesburg Water  | —                | 3 632            | 1 632            | —                    | —                | —   | —                      | —                      |
| Johannesburg Roads Agency   | —                | 9 618            | —                | —                    | —                | —   | —                      | —                      |
| Johannesburg Development Agency                                   | —                | 4 386            | 4 386            | —                    | —                | —   | —                      | —                      |
| Johannesburg Social Housing Company                               | —                | 16 402           | —                | 22 544               | 25 898           | —   | —                      | —                      |
| Joburg Market   | —                | —                | 10 000           | 5 000                | —                | —   | —                      | —                      |
| <b>Sub-Total</b>  | <b>65 278</b>    | <b>79 684</b>    | <b>29 306</b>    | <b>44 099</b>        | <b>42 453</b>    | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Public Transport Infrastructure and Systems Grant</b>          |                  |                  |                  |                      |                  |   |                        |                        |
| Transportation  | 1 291 993        | 727 001          | 477 041          | 893 766              | 903 712          | 829 571   | 900 693                | 930 412                |
| <b>Sub-Total</b>  | <b>1 291 993</b> | <b>727 001</b>   | <b>477 041</b>   | <b>893 766</b>       | <b>903 712</b>   | <b>829 571</b>                                      | <b>900 693</b>         | <b>930 412</b>         |
| <b>Neighbourhood Development Partnership Grant</b>                |                  |                  |                  |                      |                  |   |                        |                        |
| Development Planning  | 63 666           | 104 032          | 42 097           | 60 000               | 44 468           | 48 461  | 60 554                 | 63 662                 |
| <b>Sub-Total</b>  | <b>63 666</b>    | <b>104 032</b>   | <b>42 097</b>    | <b>60 000</b>        | <b>44 468</b>    | <b>48 461</b>                                       | <b>60 554</b>          | <b>63 662</b>          |
| <b>Integrated City Development Grant</b>                          |                  |                  |                  |                      |                  |   |                        |                        |
| Development Planning  | —                | —                | —                | —                    | —                | 50 497  | —                      | —                      |
| <b>Sub-Total</b>  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>50 497</b>                                       | <b>—</b>               | <b>—</b>               |
| <b>Integrated National Electrification Program (Municipal)</b>    |                  |                  |                  |                      |                  |   |                        |                        |
| City Power  | 67 261           | 30 982           | 33 000           | 38 000               | 38 000           | 31 000  | 50 000                 | 40 000                 |
| <b>Sub-Total</b>  | <b>67 261</b>    | <b>30 982</b>    | <b>33 000</b>    | <b>38 000</b>        | <b>38 000</b>    | <b>31 000</b>                                       | <b>50 000</b>          | <b>40 000</b>          |
| <b>Electricity Demand Side Management Grant</b>                   |                  |                  |                  |                      |                  |   |                        |                        |
| City Power  | 25 000           | 27 000           | 12 000           | —                    | —                | —   | —                      | —                      |
| <b>Sub-Total</b>  | <b>25 000</b>    | <b>27 000</b>    | <b>12 000</b>    | <b>—</b>             | <b>—</b>         | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Urban Settlement Development Grant (Formerly known as MIG)</b> |                  |                  |                  |                      |                  |   |                        |                        |
| Community Development: Libraries                                  | 589 627          | 1 471 677        | —                | —                    | —                | —   | —                      | —                      |
| Community Development: Sport and Recreation                       | —                | —                | 13 800           | —                    | —                | 3 300   | 10 100                 | 15 156                 |
| Community Development: Arts, Culture and Heritage                 | —                | —                | 16 000           | 48 090               | 48 090           | 20 000  | 13 850                 | 20 682                 |
| Health and Social Development                                     | —                | —                | 11 900           | —                    | —                | —   | —                      | —                      |
| Housing   | —                | —                | 27 000           | 42 000               | 29 300           | 60 000  | —                      | —                      |
| City Power  | —                | —                | 507 260          | 454 858              | 529 859          | 792 862   | 826 872                | 834 066                |
| Johannesburg Water  | —                | —                | 88 000           | 125 715              | 125 715          | 90 000  | 93 000                 | 97 500                 |
| Pikitup   | —                | —                | 376 285          | 307 970              | 307 970          | 222 411   | 255 000                | 297 000                |
| Johannesburg Roads Agency   | —                | —                | 35 000           | 46 865               | 46 865           | 14 000  | 13 500                 | 12 400                 |
| Johannesburg City Parks   | —                | —                | 162 700          | 276 449              | 276 449          | 349 027   | 407 401                | 459 672                |
| Johannesburg Social and Housing Company                           | —                | —                | 40 000           | 36 000               | 36 000           | 54 000  | 16 383                 | 12 617                 |
| Development Planning  | —                | —                | 51 742           | 20 000               | 96 138           | 20 000  | 73 468                 | 72 000                 |
| Johannesburg Development Agency                                   | —                | —                | —                | 20 930               | 20 930           | —   | —                      | —                      |
| Johannesburg Property Company                                     | —                | —                | —                | 80 000               | 48 000           | 69 589  | 45 500                 | 27 000                 |
| <b>Sub-Total</b>  | <b>589 627</b>   | <b>1 471 677</b> | <b>1 350 187</b> | <b>1 488 877</b>     | <b>1 565 316</b> | <b>1 695 189</b>                                    | <b>1 755 074</b>       | <b>1 848 093</b>       |
| <b>Provincial Government:</b>                                     |                  |                  |                  |                      |                  |   |                        |                        |
| Community Development: Libraries                                  | 214 220          | 93 783           | 38 020           | —                    | 35 000           | —   | —                      | —                      |
| Johannesburg Social Housing Company                               | 901              | —                | —                | —                    | —                | —   | —                      | —                      |
| Economic development  | 207 569          | 93 783           | 38 020           | —                    | —                | —   | —                      | —                      |
| Environment and Infrastructure                                    | 5 000            | —                | —                | —                    | —                | —   | —                      | —                      |
| Housing   | 750              | —                | —                | —                    | —                | —   | —                      | —                      |
| <b>Total Capital Transfers and Grants</b>                         | <b>2 414 433</b> | <b>2 534 159</b> | <b>1 981 651</b> | <b>2 524 742</b>     | <b>2 628 949</b> | <b>2 654 718</b>                                    | <b>2 766 321</b>       | <b>2 882 167</b>       |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>                   | <b>7 178 378</b> | <b>7 632 145</b> | <b>6 828 941</b> | <b>7 671 032</b>     | <b>8 368 909</b> | <b>8 345 634</b>                                    | <b>8 662 848</b>       | <b>9 296 400</b>       |

Table SA21: Transfers and grants made by the municipality

| Description<br>R thousand                   | 2010/11         | 2011/12         | 2012/13         | Current Year 2013/14 |                 |                    | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Cash Transfers to Organisations</b>      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Economic Development: Subsidies             | 42 249          | 8 098           | –               | 22 000               | 7 171           | 7 171              | 7 458   | 7 756                  | 8 066                  |
| Community Development: NGOs                 | 960             | 939             | 3 163           | 1 640                | 4 004           | 4 004              | 2 902   | 3 064                  | 3 233                  |
| Community Development: Marks Park           | 1 112           | 1 147           | 1 147           | 1 208                | 1 708           | 1 708              | 1 287   | 1 359                  | 1 434                  |
| Social Development: NGOs                    | –               | 3 223           | 3 247           | 3 350                | 3 000           | 3 000              | 7 748   | 8 182                  | 8 632                  |
| Social Development: City Shelter support    | –               | –               | –               | 3 000                | 3 350           | 3 350              | –   | –                      | –                      |
| Social Development: City Community Support  | –               | –               | –               | 1 100                | 1 100           | 1 100              | –   | –                      | –                      |
| Development Planning                        | –               | 2               | 2               | 2                    | 2               | 2                  | 2   | 2                      | 2                      |
| JHB Theatre Management Company: City Ballet | –               | –               | –               | 8 000                | 8 000           | 8 000              | 8 000   | 8 000                  | –                      |
| Health: SPCA                                | 9 093           | 4 883           | 5 176           | 5 518                | 5 518           | 5 518              | 5 741   | 6 060                  | 6 393                  |
| Office of the Executive Mayor               | –               | 78              | –               | –                    | 1 515           | 1 515              | 188   | 199                    | 210                    |
| Health: Ekhaya Cardiac Gym                  | –               | –               | –               | 384                  | 384             | 384                | 397   | 422                    | 445                    |
| Health: Wits Cardiogym                      | 60              | 60              | 60              | 63                   | 63              | 63                 | 65  | 69                     | 73                     |
| Other                                       | 2 155           | (0)             | –               | –                    | –               | –                  | –   | –                      | –                      |
| Transport                                   | –               | 747             | –               | –                    | 80              | 80                 | –   | –                      | –                      |
| Joburg Market: EPWP                         | –               | –               | –               | –                    | 10 146          | 10 146             | 5 000   | –                      | –                      |
| Housing: Top Structures                     | 56 164          | 113 781         | 141 160         | 129 132              | 410 132         | 410 132            | 260 900   | –                      | –                      |
| <b>TOTAL CASH TRANSFERS AND GRANTS</b>      | <b>111 793</b>  | <b>132 957</b>  | <b>153 955</b>  | <b>175 397</b>       | <b>456 173</b>  | <b>456 173</b>     | <b>299 689</b>                                      | <b>35 113</b>          | <b>28 488</b>          |

## Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provided for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue; and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).



Table A7: Consolidated Budgeted Cash Flows

| Description<br>R thousand                        | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>       |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Receipts</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Ratepayers and other                             | 22 198 651        | 26 266 305        | 27 582 024        | 29 304 523           | 28 842 971        | 30 699 269  | 33 300 624             | 35 668 353             |
| Government - operating                           | 4 763 945         | 5 006 227         | 4 847 290         | 5 146 290            | 5 739 960         | 5 690 916   | 5 896 527              | 6 414 233              |
| Government - capital                             | 2 371 021         | 2 534 159         | 1 976 587         | 2 524 743            | 2 628 950         | 2 654 718   | 2 766 321              | 2 882 167              |
| Interest   | 297 948           | 309 013           | 405 433           | 348 933              | 418 191           | 527 803   | 449 311                | 470 528                |
| <b>Payments</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Suppliers and employees                          | -25 513 504       | -27 675 696       | -25 961 660       | -28 530 701          | -28 812 966       | -30 132 471   | -31 626 039            | -33 792 370            |
| Finance charges                                  | -1 523 057        | -1 598 227        | -1 477 487        | -1 403 071           | -1 316 433        | -1 809 644  | -2 083 169             | -2 327 391             |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITY</b>   | <b>2 595 004</b>  | <b>4 841 781</b>  | <b>7 372 187</b>  | <b>7 390 718</b>     | <b>7 500 672</b>  | <b>7 630 590</b>                                    | <b>8 703 575</b>       | <b>9 315 520</b>       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>      |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Receipts</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Proceeds on disposal of PPE                      | 91 733            | 301 072           | 246 057           | -50                  | -20               | 20 000  | 39 950                 | 39 950                 |
| Decrease (increase) other non-current receivable | 1 277             | -19 403           | -10 331           | -21 089              | -24 558           | -25 164   | -25 705                | -26 660                |
| Decrease (increase) in non-current investments   | 83 939            | -497 294          | 108 430           | -654 171             | -633 387          | -839 983  | -230 922               | -1 751 601             |
| <b>Payments</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Capital assets                                   | -3 842 338        | -3 736 546        | -4 226 183        | -7 215 320           | -7 315 250        | -10 331 390   | -10 867 240            | -9 854 310             |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITY</b>   | <b>-3 665 389</b> | <b>-3 952 171</b> | <b>-3 882 027</b> | <b>-7 890 629</b>    | <b>-7 973 215</b> | <b>-11 176 537</b>                                  | <b>-11 083 918</b>     | <b>-11 592 621</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>      |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Receipts</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Borrowing long term/refinancing                  | 1 512 029         | 1 000 208         | 703 000           | 1 458 631            | 2 066 631         | 3 276 000   | 3 440 000              | 2 506 000              |
| Increase (decrease) in consumer deposits         | 219 762           | 11 560            | 8 038             |                      |                   |   |                        |                        |
| <b>Payments</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Repayment of borrowing                           | -266 499          | -376 074          | -1 020 184        | -415 151             | -670 755          | -981 893  | -1 573 418             | -524 589               |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITY</b>   | <b>1 465 292</b>  | <b>635 694</b>    | <b>-309 146</b>   | <b>1 043 480</b>     | <b>1 395 876</b>  | <b>2 294 107</b>                                    | <b>1 866 582</b>       | <b>1 981 411</b>       |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>     |                   |                   |                   |                      |                   |   |                        |                        |
| Cash/cash equivalents at the year begin:         | 394 907           | 1 525 304         | 3 181 014         | 543 569              | 923 334           | -1 251 839  | -513 761               | -295 690               |
| Cash/cash equivalents at the year end:           | 299 693           | 694 600           | 2 219 904         | 3 752 720            | 5 400 918         | 6 324 252   | 5 072 413              | 4 558 651              |
|  | <b>694 600</b>    | <b>2 219 904</b>  | <b>5 400 918</b>  | <b>4 296 289</b>     | <b>6 324 252</b>  | <b>5 072 413</b>                                    | <b>4 558 651</b>       | <b>4 262 961</b>       |

### 2.6.3 Funding compliance measurement

National Treasury requires that a municipality assesses its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table SA10: Funding compliance measurement

| Description   | MFMA section | 2010/11         | 2011/12         | 2012/13         | Current Year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
|   |              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Funding measures</b>                                       |              |                 |                 |                 |                      |                 |   |                        |                        |
| Cash/cash equivalents at the year end - R'000                 | 18(1)b       | 694 600         | 2 219 904       | 5 400 918       | 4 296 289            | 6 324 252       | 5 072 413   | 4 558 651              | 4 262 961              |
| Cash + investments at the yr end less applications - R'000    | 18(1)b       | (1 735 460)     | 431 463         | 997 298         | 2 362 224            | 1 272 281       | 121 707   | (35 435)               | 281 475                |
| Cash year end/monthly employee/supplier payments              | 18(1)b       | 0.4             | 1.1             | 2.5             | 1.8                  | 2.7             | 2.0   | 1.8                    | 1.5                    |
| Surplus/(Deficit) excluding depreciation offsets: R'000       | 18(1)        | 1 121 888       | 4 997 079       | 3 511 962       | 5 333 859            | 4 990 155       | 5 178 880   | 5 895 229              | 6 370 109              |
| Service charge rev % change - macro CPIX target exclusive     | 18(1)a,(2)   | N.A.            | 22.8%           | 1.4%            | 4.1%                 | (8.6%)          | 4.9%  | 2.3%                   | 0.8%                   |
| Cash receipts % of Ratepayer & Other revenue                  | 18(1)a,(2)   | 109.1%          | 100.1%          | 99.3%           | 94.9%                | 95.9%           | 93.8%   | 94.2%                  | 94.5%                  |
| Debt impairment expense as a % of total billable revenue      | 18(1)a,(2)   | 15.0%           | 9.2%            | 11.1%           | 5.1%                 | 6.1%            | 4.9%  | 4.3%                   | 3.9%                   |
| Capital payments % of capital expenditure                     | 18(1)c;19    | 100.1%          | 103.6%          | 102.0%          | 95.0%                | 95.0%           | 95.0%   | 95.0%                  | 95.0%                  |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c       | 103.1%          | 93.3%           | 32.5%           | 28.8%                | 40.8%           | 39.9%   | 39.7%                  | 33.5%                  |
| Grants % of Govt. legislated/gazetted allocations             | 18(1)a       |                 |                 |                 |                      |                 | 100.0%  | 100.0%                 | 100.0%                 |
| Current consumer debtors % change - incr(decr)                | 18(1)a       | N.A.            | 68.5%           | (16.1%)         | (2.8%)               | 6.7%            | 14.8%   | (8.3%)                 | 35.5%                  |
| Long term receivables % change - incr(decr)                   | 18(1)a       | N.A.            | 379.7%          | (33.8%)         | (62.5%)              | 182.9%          | 5.8%  | 5.6%                   | 5.5%                   |
| R&M % of Property Plant & Equipment                           | 20(1)(vi)    | 4.6%            | 4.0%            | 4.8%            | 6.7%                 | 6.6%            | 6.2%  | 5.9%                   | 5.6%                   |
| Asset renewal % of capital budget                             | 20(1)(vi)    |                 | 36.6%           | 30.4%           | 59.2%                | 59.8%           | 47.4%   | 45.0%                  | 43.8%                  |

### 2.6.3.1 Cash/cash equivalent position

The City's forecasted cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTB would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecasted cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. Cash and cash equivalents are forecasted at R5.1 billion at the end of 2014/15, and reducing to R4.5 billion in 2016/17.

### 2.6.3.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

### 2.6.3.3 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2014/15 MTB the indicative outcome is a surplus of R2 billion, R2.7 billion and R3.1 billion before capital transfers and taxation.

#### *2.6.3.4 Cash receipts as a percentage of ratepayer and other revenue*

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTB to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 95.4, 95.9 and 96.3 percent for each of the respective financial years. This measure and performance objective will have to be meticulously managed.

#### *2.6.3.5 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)*

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. The liquidity of the City has improved and therefore the City has increased the spending from own funds.

#### *2.6.3.6 Transfers/grants revenue as a percentage of Government transfers/grants available*

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 percent could indicate that not all grants as contained in the Division of Revenue Act (DORA) have been budgeted for. The City has budgeted for all transfers.

#### *2.6.3.7 Consumer debtors change (Current and Non-current)*

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the City's policy of settling debtor accounts within 30 days.

#### *2.6.3.8 Repairs and maintenance expenditure level*

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the revenue budget is not being protected.

#### *2.6.3.9 Asset renewal/rehabilitation expenditure level*

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. Further details in this regard are contained in Table SA34b.

## 2.7 Expenditure on grants

Table SA19: Expenditure on transfers and grant programme

| Description   | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                     |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|---------------------|------------------------|
|   | R thousand       | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 | Budget Year +1 2015/16 |
| <b>EXPENDITURE:</b>   |                  |                  |                  |                      |                  |   |                     |                        |
| <b>Operating expenditure of Transfers and Grants</b>              |                  |                  |                  |                      |                  |   |                     |                        |
| <b>National Government:</b>                                       | <b>4 362 405</b> | <b>4 596 805</b> | <b>4 484 501</b> | <b>4 766 792</b>     | <b>5 069 263</b> | <b>5 187 766</b>                                    | <b>5 640 535</b>    | <b>6 144 682</b>       |
| Local Government Equitable Share                                  | 1 704 638        | 1 897 561        | 2 125 543        | 2 293 212            | 2 293 212        | 2 334 723   | 2 846 914           | 3 186 449              |
| Fuel Levy   | 2 289 628        | 2 292 187        | 1 959 452        | 2 158 995            | 2 158 995        | 2 318 728   | 2 443 298           | 2 591 649              |
| Finance Management  | 1 000            | 1 250            | 1 250            | 1 250                | 1 250            | 1 250   | 1 250               | 1 300                  |
| <b>Expanded Public Works Programme:</b>                           |                  |                  |                  |                      |                  |   |                     |                        |
| Economic Development  | 57 999           | 20 961           | 3 385            | 4 612                | 8 683            | 1 396   | —                   | —                      |
| Health and Social Development                                     | —                | 19 892           | —                | 11 544               | 11 544           | 11 800  | —                   | —                      |
| City Parks  | —                | 3 597            | —                | 11 680               | 11 680           | 3 900   | —                   | —                      |
| Housing   | —                | 5 386            | —                | —                    | —                | —   | —                   | —                      |
| Johannesburg Zoo  | —                | 141              | 906              | 279                  | 279              | —   | —                   | —                      |
| Johannesburg Metropolitan Police Department                       | —                | 1 743            | 7 674            | 5 000                | 5 000            | 6 000   | —                   | —                      |
| Joburg Market   | —                | 5 000            | 2 600            | —                    | 10 146           | 5 000   | —                   | —                      |
| Johannesburg Property Company                                     | —                | 1 754            | 1 755            | —                    | —                | —   | —                   | —                      |
| Johannesburg Roads Agency   | —                | 3 158            | 3 158            | —                    | —                | —   | —                   | —                      |
| Johannesburg Tourism Company                                      | —                | 2 045            | —                | —                    | —                | —   | —                   | —                      |
| Pikitup   | —                | 439              | 439              | —                    | —                | —   | —                   | —                      |
| Development Planning  | —                | 1 164            | 5 889            | —                    | —                | —   | —                   | —                      |
| Environment and Infrastructure                                    | —                | —                | 700              | 12 220               | 12 220           | 4 000   | —                   | —                      |
| Office of the Executive Mayor or                                  | —                | —                | 5 500            | —                    | —                | —   | —                   | —                      |
| <b>Urban Settlement Development Grant</b>                         |                  |                  |                  |                      |                  |   |                     |                        |
| Environment and Infrastructure                                    | —                | —                | 12 000           | —                    | —                | —   | —                   | —                      |
| Development Planning  | —                | —                | 5 000            | —                    | —                | —   | —                   | —                      |
| <b>Human Settlement Capacity Grant</b>                            |                  |                  |                  |                      |                  |   |                     |                        |
| <b>Public Transport Infrastructure and Systems Grant</b>          |                  |                  |                  |                      |                  |   |                     |                        |
| Transportation  | 230 000          | 340 527          | 328 487          | 268 000              | 556 254          | 236 000   | 287 000             | 302 211                |
| Infrastructure Skills Development                                 | —                | —                | —                | —                    | —                | 1 000   | 2 500               | 3 500                  |
| <b>Provincial Government:</b>                                     | <b>229 850</b>   | <b>492 231</b>   | <b>360 873</b>   | <b>375 146</b>       | <b>669 562</b>   | <b>503 150</b>                                      | <b>255 992</b>      | <b>269 551</b>         |
| Health and Social Development                                     | 84 030           | 104 540          | 95 304           | 115 192              | 130 474          | 123 793   | 130 353             | 137 261                |
| Housing: Top Structures   | 53 056           | 112 539          | 137 590          | 129 132              | 410 132          | 260 900   | —                   | —                      |
| Ambulance subsidy   | 82 210           | 100 312          | 91 855           | 100 334              | 100 334          | 105 809   | 111 416             | 117 321                |
| Community Development   | 10 475           | 13 747           | 36 124           | 27 888               | 26 022           | 9 490   | 11 065              | 11 643                 |
| Transport   | 79               | 349              | —                | —                    | —                | —   | —                   | —                      |
| Finance   | —                | 160 744          | —                | —                    | —                | 298   | 298                 | 314                    |
| Environment and Infrastructure                                    | —                | —                | —                | 2 600                | 2 600            | 2 860   | 2 860               | 3 012                  |
| <b>Other grant providers:</b>                                     | <b>171 690</b>   | <b>8 950</b>     | <b>1 916</b>     | <b>4 352</b>         | <b>1 135</b>     | <b>—</b>  | <b>—</b>            | <b>—</b>               |
| Health and Social Development                                     | —                | 1 123            | —                | —                    | —                | —   | —                   | —                      |
| Community Development   | —                | 1 327            | —                | 3 398                | —                | —   | —                   | —                      |
| Johannesburg City Parks and Zoo                                   | —                | —                | —                | 954                  | 954              | —   | —                   | —                      |
| Environment and Infrastructure                                    | 16 066           | —                | 1 000            | —                    | —                | —   | —                   | —                      |
| Social Housing Foundation   | 605              | —                | —                | —                    | —                | —   | —                   | —                      |
| ME portfolio Accounts   | 89 866           | —                | 416              | —                    | —                | —   | —                   | —                      |
| Development Planning  | 65 153           | 6 500            | 500              | —                    | —                | —   | —                   | —                      |
| Office of the Executive Mayor or                                  | —                | —                | —                | —                    | 181              | —   | —                   | —                      |
| <b>Total operating expenditure of Transfers and Grants:</b>       | <b>4 763 945</b> | <b>5 097 986</b> | <b>4 847 290</b> | <b>5 146 290</b>     | <b>5 739 960</b> | <b>5 690 916</b>                                    | <b>5 896 527</b>    | <b>6 414 233</b>       |
| <b>Capital expenditure of Transfers and Grants</b>                |                  |                  |                  |                      |                  |   |                     |                        |
| <b>National Government:</b>                                       | <b>2 156 801</b> | <b>2 440 376</b> | <b>1 943 631</b> | <b>2 524 742</b>     | <b>2 593 949</b> | <b>2 654 718</b>                                    | <b>2 766 321</b>    | <b>2 882 167</b>       |
| Finance   | 10 564           | —                | —                | —                    | —                | —   | —                   | —                      |
| <b>Expanded Public Works Programme:</b>                           |                  |                  |                  |                      |                  |   |                     |                        |
| Economic Development  | 65 278           | 7 070            | 4 071            | 3 763                | 3 763            | —   | —                   | —                      |
| Environment   | —                | 529              | —                | —                    | —                | —   | —                   | —                      |
| Transportation  | —                | 17 544           | 4 000            | 4 000                | 4 000            | —   | —                   | —                      |
| Housing   | —                | 3 290            | 4 855            | —                    | —                | —   | —                   | —                      |
| Development Planning  | —                | 1 186            | 6 862            | —                    | —                | —   | —                   | —                      |
| Emergency Management Services                                     | —                | 7 292            | 3 500            | 3 792                | 3 792            | —   | —                   | —                      |
| City Power  | —                | 8 735            | —                | —                    | —                | —   | —                   | —                      |
| Johannesburg Water  | —                | 3 632            | 1 632            | —                    | —                | —   | —                   | —                      |
| Johannesburg Roads Agency   | —                | 9 618            | —                | —                    | —                | —   | —                   | —                      |
| Johannesburg Development Agency                                   | —                | 4 386            | 4 386            | —                    | —                | —   | —                   | —                      |
| Johannesburg Social Housing Company                               | —                | 16 402           | —                | 22 544               | 25 898           | —   | —                   | —                      |
| Joburg Market   | —                | —                | —                | 10 000               | 5 000            | —   | —                   | —                      |
| Sub-Total   | 65 278           | 79 684           | 29 306           | 44 099               | 42 453           | —   | —                   | —                      |
| <b>Public Transport Infrastructure and Systems Grant</b>          |                  |                  |                  |                      |                  |   |                     |                        |
| Transportation  | 1 291 993        | 727 001          | 477 041          | 893 766              | 903 712          | 829 571   | 900 693             | 930 412                |
| <b>Neighbourhood Development Partnership Grant</b>                |                  |                  |                  |                      |                  |   |                     |                        |
| Development Planning  | 63 666           | 104 032          | 42 097           | 60 000               | 44 468           | 48 461  | 60 554              | 63 662                 |
| <b>Intergated City Development Grant</b>                          |                  |                  |                  |                      |                  |   |                     |                        |
| Development Planning  | —                | —                | —                | —                    | —                | 50 497  | —                   | —                      |
| <b>Sub-Total</b>  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>50 497</b>                                       | <b>—</b>            | <b>—</b>               |
| <b>Intergated National Electrification Program(Municipal)</b>     |                  |                  |                  |                      |                  |   |                     |                        |
| City Power  | 67 261           | 30 982           | 33 000           | 38 000               | 38 000           | 31 000  | 50 000              | 40 000                 |
| <b>Electricity Demand Side Management Grant</b>                   |                  |                  |                  |                      |                  |   |                     |                        |
| City Power  | 25 000           | 27 000           | 12 000           | —                    | —                | —   | —                   | —                      |
| <b>Sub-Total</b>  | <b>25 000</b>    | <b>27 000</b>    | <b>12 000</b>    | <b>—</b>             | <b>—</b>         | <b>—</b>  | <b>—</b>            | <b>—</b>               |
| <b>Urban Settlement Development Grant (Formerly known as MiG)</b> |                  |                  |                  |                      |                  |   |                     |                        |
| Community Development Libraries                                   | —                | —                | 13 800           | —                    | —                | 3 300   | 10 100              | 15 156                 |
| Community Development Sport and Recreation                        | —                | —                | 16 000           | 48 090               | 48 090           | 20 000  | 13 850              | 20 682                 |
| Community Development Arts, Culture and Heritage                  | —                | —                | 11 900           | —                    | —                | —   | —                   | —                      |
| Housing   | —                | —                | 27 000           | 42 000               | 29 300           | 60 000  | —                   | —                      |
| City Power  | —                | —                | 507 260          | 454 858              | 529 859          | 792 662   | 826 872             | 834 066                |
| Johannesburg Water  | —                | —                | 88 000           | 125 715              | 125 715          | 90 000  | 93 000              | 97 500                 |
| Pikitup   | —                | —                | 376 285          | 307 970              | 307 970          | 222 411   | 255 000             | 297 000                |
| Johannesburg Roads Agency   | —                | —                | 35 000           | 46 865               | 46 865           | 14 000  | 13 500              | 12 400                 |
| Johannesburg City Parks   | —                | —                | 162 700          | 276 449              | 276 449          | 349 027   | 407 401             | 459 672                |
| Johannesburg Social and Housing Company                           | —                | —                | 40 000           | 36 000               | 36 000           | 54 000  | 16 383              | 12 617                 |
| Development Planning  | —                | —                | 51 742           | 20 000               | 96 138           | 20 000  | 73 468              | 72 000                 |
| Johannesburg Development Agency                                   | —                | —                | 20 500           | 80 000               | 48 000           | 69 589  | 45 500              | 27 000                 |
| Johannesburg Property Company                                     | —                | —                | —                | 30 000               | —                | —   | —                   | —                      |
| <b>Sub-Total</b>  | <b>589 627</b>   | <b>1 471 677</b> | <b>1 350 187</b> | <b>1 488 877</b>     | <b>1 565 376</b> | <b>1 695 189</b>                                    | <b>1 755 074</b>    | <b>1 848 093</b>       |
| <b>Provincial Government:</b>                                     | <b>214 220</b>   | <b>93 783</b>    | <b>38 020</b>    | <b>—</b>             | <b>35 000</b>    | <b>—</b>  | <b>—</b>            | <b>—</b>               |
| Community Development Libraries                                   | 901              | —                | —                | —                    | —                | —   | —                   | —                      |
| Johannesburg Social Housing Company                               | 207 569          | 93 783           | 38 020           | —                    | —                | —   | —                   | —                      |
| Economic development  | 5 000            | —                | —                | —                    | —                | —   | —                   | —                      |
| Environment and Infrastructure                                    | 750              | —                | —                | —                    | —                | —   | —                   | —                      |
| Housing   | —                | —                | —                | 35 000               | —                | —   | —                   | —                      |
| <b>Total capital expenditure of Transfers and Grants</b>          | <b>2 371 021</b> | <b>2 534 159</b> | <b>1 981 651</b> | <b>2 524 742</b>     | <b>2 628 949</b> | <b>2 654 718</b>                                    | <b>2 766 321</b>    | <b>2 882 167</b>       |
| <b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>                  | <b>7 134 966</b> | <b>7 632 145</b> | <b>6 828 941</b> | <b>7 671 032</b>     | <b>8 368 909</b> | <b>8 345 634</b>                                    | <b>8 662 848</b>    | <b>9 296 400</b>       |

## 2.8 Monthly targets for revenue, expenditure and cash flow

Table SA25: Consolidated budgeted monthly revenue and expenditure

| Description  | R thousand       | Budget Year 2014/15 |                  |                  |                  |                  |                  |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                   |                     |                        |                        |
|--|------------------|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|-------------------|---------------------|------------------------|------------------------|
|  |                  | July                | August           | Sept.            | October          | November         | December         | January          | February         | March            | April            | May   | June              | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Revenue By Source</b>   |                  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                   |                     |                        |                        |
| Property rates   | 634 246          | 634 246             | 634 246          | 634 246          | 634 246          | 634 246          | 634 246          | 634 246          | 634 246          | 634 246          | 634 246          | 634 246                                       | 634 246           | 7 610 948           | 8 113 271              | 8 640 634              |
| Property rates - penalties & collection charges                      | 8 604            | 8 604               | 8 604            | 8 604            | 8 604            | 8 604            | 8 604            | 8 604            | 8 604            | 8 604            | 8 604            | 8 604   | 8 604             | 103 246             | 106 756                | 114 097                |
| Service charges - electricity, revenue                               | 1 097 307        | 1 193 607           | 1 071 274        | 1 019 329        | 985 451          | 980 025          | 1 046 820        | 1 095 000        | 1 149 750        | 1 217 025        | 1 326 525        | 1 391 508                                     | 13 573 620        | 14 795 246          | 15 830 913             |                        |
| Service charges - water revenue                                      | 377 022          | 386 631             | 386 433          | 403 783          | 396 180          | 386 937          | 378 296          | 382 931          | 399 035          | 373 010          | 376 859          | 371 476                                       | 4 618 593         | 5 034 266           | 5 386 665              |                        |
| Service charges - sanitation revenue                                 | 221 426          | 227 069             | 226 953          | 237 142          | 232 677          | 227 249          | 222 174          | 224 896          | 234 354          | 219 069          | 221 330          | 218 168                                       | 2 712 507         | 2 956 633           | 3 163 597              |                        |
| Service charges - refuse revenue                                     | 88 346           | 88 636              | 88 392           | 88 579           | 88 408           | 88 051           | 88 413           | 88 613           | 88 613           | 88 613           | 88 613           | 88 613  | 88 346            | 1 060 922           | 1 156 405              | 1 237 353              |
| Service charges - other  | 34 803           | 35 125              | 36 022           | 34 909           | 40 153           | 40 140           | 40 108           | 40 089           | 40 044           | 40 038           | 40 038           | 40 038  | 46 117            | 467 740             | 479 997                | 505 306                |
| Rental of facilities and equipment                                   | 17 765           | 17 730              | 18 002           | 17 733           | 17 805           | 17 805           | 17 805           | 17 805           | 17 805           | 17 805           | 17 805           | 17 805  | 97 726            | 293 594             | 312 805                | 333 382                |
| Interest earned - external investments                               | 35 010           | 35 010              | 35 010           | 35 010           | 35 010           | 35 010           | 35 010           | 35 010           | 35 010           | 35 010           | 35 010           | 35 010  | 420 118           | 337 328             | 355 781                |                        |
| Interest earned - outstanding debtors                                | 8 842            | 9 003               | 9 000            | 9 290            | 9 163            | 9 008            | 8 864            | 8 941            | 9 211            | 8 775            | 8 840            | 8 748   | 107 685           | 111 983             | 114 747                |                        |
| Fines  | 35 833           | 37 065              | 42 055           | 36 630           | 38 873           | 39 529           | 41 075           | 40 070           | 39 071           | 37 635           | 39 993           | 38 709  | 466 534           | 492 209             | 516 817                |                        |
| Licences and permits   | 58               | 58                  | 58               | 58               | 58               | 58               | 58               | 58               | 58               | 58               | 58               | 58  | 69                | 707                 | 743                    | 780                    |
| Agency services  | 46 837           | 44 597              | 43 597           | 46 711           | 47 253           | 52 314           | 46 376           | 48 096           | 49 585           | 46 799           | 43 591           | 68 918  | 584 677           | 628 394             | 664 123                |                        |
| Transfers recognised - operational                                   | 493 334          | 463 586             | 463 386          | 483 334          | 463 586          | 463 586          | 493 334          | 493 335          | 463 586          | 463 586          | 463 786          | 472 281                                       | 5 690 916         | 5 896 527           | 6 414 233              |                        |
| Other revenue  | 76 003           | 79 790              | 78 222           | 87 995           | 86 764           | 80 635           | 76 070           | 79 156           | 84 604           | 80 452           | 83 912           | 218 812                                       | 1 117 411         | 1 175 362           | 1 241 234              |                        |
| Gains on disposal of PPE   |                  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  | 20 000  | 20 000            | 40 000              | 40 000                 |                        |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>3 175 435</b> | <b>3 260 756</b>    | <b>3 141 452</b> | <b>3 153 352</b> | <b>3 084 230</b> | <b>3 063 248</b> | <b>3 136 886</b> | <b>3 196 668</b> | <b>3 253 620</b> | <b>3 270 627</b> | <b>3 389 209</b> | <b>3 718 737</b>                              | <b>38 844 218</b> | <b>41 638 525</b>   | <b>44 559 662</b>      |                        |
| <b>Expenditure By Type</b>   |                  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                   |                     |                        |                        |
| Employee related costs   | 687 043          | 687 043             | 687 043          | 1 163 979        | 706 188          | 687 043          | 687 043          | 687 043          | 687 043          | 687 043          | 687 043          | 687 043                                       | 687 042           | 8 740 592           | 9 080 890              |                        |
| Remuneration of councillors  | 11 192           | 11 192              | 11 192           | 11 192           | 11 192           | 11 192           | 11 192           | 11 192           | 11 192           | 11 192           | 11 192           | 11 192  | 134 301           | 136 351             | 146 177                |                        |
| Debt impairment  | 122 472          | 123 551             | 123 528          | 125 476          | 124 623          | 123 585          | 122 615          | 123 135          | 124 960          | 122 021          | 122 454          | 122 812                                       | 1 481 233         | 1 419 534           | 1 385 022              |                        |
| Depreciation & asset impairment                                      | 229 558          | 229 558             | 229 558          | 230 847          | 230 847          | 230 847          | 232 372          | 232 372          | 232 393          | 233 448          | 233 448          | 250 571                                       | 2 785 813         | 3 294 173           | 3 788 822              |                        |
| Finance charges  | 151 128          | 151 170             | 150 986          | 151 083          | 150 796          | 150 939          | 150 809          | 150 205          | 150 887          | 150 545          | 150 586          | 150 586                                       | 150 407           | 1 809 644           | 2 083 169              |                        |
| Bulk purchases   | 1 011 375        | 1 083 088           | 1 000 707        | 978 382          | 950 088          | 939 731          | 978 361          | 1 014 114        | 1 062 611        | 1 088 941        | 1 165 348        | 1 205 125                                     | 12 477 870        | 13 350 164          | 14 324 943             |                        |
| Other materials  | 3 745            | 3 745               | 3 745            | 3 745            | 3 745            | 3 745            | 3 745            | 3 745            | 3 745            | 3 745            | 3 745            | 3 745   | 44 945            | 47 417              | 50 025                 |                        |
| Contracted services  | 293 976          | 301 915             | 305 987          | 307 489          | 299 114          | 307 764          | 307 613          | 301 197          | 304 359          | 307 004          | 306 845          | 306 397                                       | 3 850 659         | 3 952 961           | 4 065 069              |                        |
| Transfers and grants   | 22 787           | 23 463              | 25 424           | 23 463           | 23 463           | 31 471           | 23 463           | 23 463           | 25 424           | 23 463           | 25 125           | 28 379  | 299 689           | 35 113              | 28 488                 |                        |
| Other expenditure  | 357 495          | 374 925             | 378 331          | 383 894          | 384 957          | 385 624          | 376 935          | 384 874          | 392 751          | 388 496          | 398 357          | 941 736                                       | 5 148 375         | 5 574 660           | 5 859 047              |                        |
| Loss on disposal of PPE  |                  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |   | 50                | 50                  | 50                     |                        |
| <b>Total Expenditure</b>   | <b>2 890 770</b> | <b>2 969 649</b>    | <b>2 916 500</b> | <b>2 902 614</b> | <b>3 342 804</b> | <b>2 891 086</b> | <b>2 894 147</b> | <b>2 931 339</b> | <b>2 935 365</b> | <b>3 015 888</b> | <b>3 105 542</b> | <b>3 307 406</b>                              | <b>36 783 121</b> | <b>38 975 182</b>   | <b>41 420 135</b>      |                        |
| <b>Surplus/(Deficit)</b>   | <b>284 665</b>   | <b>271 106</b>      | <b>224 953</b>   | <b>250 738</b>   | <b>-258 574</b>  | <b>172 161</b>   | <b>242 739</b>   | <b>265 329</b>   | <b>288 255</b>   | <b>254 728</b>   | <b>283 666</b>   | <b>-188 670</b>                               | <b>2 061 097</b>  | <b>2 663 343</b>    | <b>3 139 527</b>       |                        |
| Transfers recognised - capital                                       | 77 135           | 61 000              | 113 957          | 159 689          | 173 679          | 176 043          | 182 226          | 219 218          | 276 054          | 311 802          | 442 997          | 460 922                                       | 2 654 718         | 2 766 321           | 2 882 167              |                        |
| Contributions recognised - capital                                   | 25 000           | 259                 | 50 800           | 744              | 65 867           | 989              | 100 504          | 1 484            | 151 966          | 61 098           | 2 130            | 2 224   | 463 065           | 465 565             | 348 415                |                        |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>386 800</b>   | <b>332 365</b>      | <b>389 709</b>   | <b>411 171</b>   | <b>-19 029</b>   | <b>349 193</b>   | <b>525 468</b>   | <b>486 030</b>   | <b>686 275</b>   | <b>627 628</b>   | <b>728 793</b>   | <b>274 476</b>                                | <b>5 178 880</b>  | <b>5 895 229</b>    | <b>6 370 109</b>       |                        |
| Taxation   | 2 166            | 2 166               | 2 166            | 2 166            | 2 166            | 2 166            | 4 060            | 2 166            | 2 166            | 2 166            | 4 45 278         | 59 977  | 528 805           | 648 787             | 729 052                |                        |
| <b>Surplus/(Deficit)</b>   | <b>384 634</b>   | <b>330 199</b>      | <b>387 544</b>   | <b>409 005</b>   | <b>-21 194</b>   | <b>347 027</b>   | <b>321 409</b>   | <b>483 865</b>   | <b>684 109</b>   | <b>625 462</b>   | <b>283 315</b>   | <b>214 499</b>                                | <b>4 630 075</b>  | <b>5 246 442</b>    | <b>5 641 057</b>       |                        |

Table SA26: Consolidated budgeted monthly revenue and expenditure (municipal vote)

Table SA27: Consolidated budgeted monthly revenue and expenditure (standard classification)

| R thousand                                 | Description | Budget Year 2014/15 |           |           |           |           |           |           |           |           |           |            | Medium Term Revenue and Expenditure Framework |                     |            |                     |
|--|-------------|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|---|---------------------|------------|---------------------|
|  |             | July                | August    | Sept.     | October   | November  | December  | January   | February  | March     | April     | May        | June  | Budget Year 2014/15 | +1 2015/16 | Budget Year 2016/17 |
| <b>Revenue - Standard</b>                  |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| <b>Governance and administration</b>       |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Executive and council                      | 1 121 672   | 1 121 672           | 1 121 672 | 1 129 172 | 1 121 672 | 1 121 672 | 1 121 672 | 1 121 672 | 1 121 672 | 1 123 172 | 1 122 672 | 1 139 140  | 13 690 738                                    | 14 632 797          | 15 712 241 |                     |
| Budget and treasury office                 | 28          | 28                  | 28        | 7 528     | 28        | 28        | 28        | 28        | 28        | 3 228     | 1 528     | 1 028      | 43 830  | 57 335              | 60 204     | 63 517              |
| Corporate services                         | 1 111 787   | 1 111 787           | 1 111 787 | 1 111 787 | 1 111 787 | 1 111 787 | 1 111 787 | 1 111 787 | 1 111 787 | 1 111 787 | 1 111 787 | 1 112 335  | 13 341 998                                    | 14 212 731          | 15 273 906 |                     |
| <b>Community and public safety</b>         |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Community and social services              | 9 857       | 9 857               | 9 857     | 9 857     | 9 857     | 9 857     | 9 857     | 9 857     | 9 857     | 9 857     | 9 857     | 9 857      | 291 405                                       | 359 862             | 374 818    |                     |
| Sport and recreation                       | 4 740       | 5 550               | 5 281     | 6 251     | 12 357    | 11 563    | 8 601     | 11 209    | 9 687     | 12 412    | 12 423    | 8 712      | 109 389                                       | 116 418             | 129 028    |                     |
| Public safety                              | 8 253       | 8 673               | 9 984     | 8 407     | 13 568    | 13 657    | 13 580    | 13 559    | 13 561    | 13 559    | 13 559    | 26 420     | 156 780                                       | 120 834             | 122 840    |                     |
| Housing                                    | 71 075      | 70 036              | 74 404    | 70 941    | 74 086    | 75 355    | 76 018    | 76 318    | 72 033    | 71 312    | 76 573    | 883 508    | 926 515                                       | 964 580             |            |                     |
| Health                                     | 40 088      | 40 088              | 80 088    | 90 088    | 115 088   | 99 281    | 120 088   | 135 088   | 142 088   | 145 088   | 181 075   | 1 303 237  | 1 134 219                                     | 1 149 706           |            |                     |
| <b>Economic and environmental services</b> |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Planning and development                   | 125 779     | 128 654             | 136 835   | 139 485   | 168 844   | 158 063   | 175 285   | 200 056   | 220 742   | 256 388   | 390 908   | 372 136    | 2 474 871                                     | 2 601 615           | 2 751 645  |                     |
| Road transport                             | 42 408      | 42 408              | 52 408    | 53 282    | 63 282    | 48 282    | 48 282    | 55 282    | 55 282    | 55 482    | 53 704    | 69 311     | 639 407                                       | 604 882             | 628 752    |                     |
| Environmental protection                   | 78 633      | 81 508              | 79 689    | 81 465    | 100 824   | 105 043   | 122 265   | 140 036   | 160 722   | 198 168   | 332 166   | 298 087    | 1 778 604                                     | 1 979 373           | 2 104 381  |                     |
| Env ronmental protection                   | 4 738       | 4 738               | 4 738     | 4 738     | 4 738     | 4 738     | 4 738     | 4 738     | 4 738     | 4 738     | 4 738     | 4 738      | 56 860  | 17 360              | 18 512     |                     |
| <b>Trading services</b>                    |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Electricity                                | 1 864 956   | 1 931 083           | 1 861 687 | 1 835 434 | 1 812 302 | 1 750 180 | 1 876 776 | 1 842 760 | 2 097 860 | 2 018 366 | 2 077 215 | 2 175 358  | 23 143 978                                    | 26 816 163          | 26 816 171 |                     |
| Water                                      | 1 164 271   | 1 207 821           | 1 135 488 | 1 079 293 | 1 064 665 | 1 012 239 | 1 168 784 | 1 168 784 | 1 169 214 | 1 331 714 | 1 290 304 | 1 340 739  | 1 426 457                                     | 14 330 990          | 15 547 257 | 16 462 024          |
| Waste water management                     | 362 854     | 373 826             | 377 234   | 395 987   | 389 488   | 383 824   | 367 437   | 381 451   | 401 971   | 378 582   | 384 142   | 390 079    | 4 586 875                                     | 5 031 336           | 5 400 154  |                     |
| Waste management                           | 241 902     | 249 217             | 251 490   | 263 982   | 259 569   | 255 883   | 244 958   | 254 300   | 267 980   | 252 388   | 256 095   | 260 052    | 3 057 916                                     | 3 354 224           | 3 600 103  |                     |
| Other                                      | 95 929      | 100 219             | 97 475    | 96 162    | 98 490    | 98 234    | 95 597    | 97 795    | 96 195    | 97 092    | 96 239    | 98 770     | 1 168 197                                     | 1 268 600           | 1 353 882  |                     |
| <b>Total Revenue - Standard</b>            | 3 277 570   | 3 322 015           | 3 306 209 | 3 313 785 | 3 323 775 | 3 240 279 | 3 419 616 | 3 417 370 | 3 681 640 | 3 643 526 | 3 834 335 | 4 181 882  | 41 962 001                                    | 44 870 411          | 47 790 244 |                     |
| <b>Expenditure - Standard</b>              |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| <b>Governance and administration</b>       |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Executive and council                      | 478 353     | 478 354             | 478 355   | 478 356   | 575 865   | 478 358   | 478 359   | 478 360   | 478 361   | 478 362   | 478 363   | 1 203 654  | 6 562 900                                     | 6 988 871           | 7 409 606  |                     |
| Budget and treasury office                 | 110 499     | 110 500             | 110 501   | 110 502   | 135 571   | 110 504   | 110 505   | 110 506   | 110 507   | 110 508   | 110 509   | 1 506 947  | 1 446 042                                     | 1 448 708           |            |                     |
| Corporate services                         | 222 371     | 222 371             | 222 371   | 222 371   | 222 371   | 222 371   | 222 371   | 222 371   | 222 371   | 222 371   | 222 371   | 768 709    | 3 262 126                                     | 3 533 174           | 3 768 392  |                     |
| <b>Community and public safety</b>         |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Community and social services              | 145 483     | 145 483             | 145 483   | 145 483   | 170 384   | 145 483   | 145 483   | 145 483   | 145 483   | 145 483   | 145 483   | 145 483    | 1 793 827                                     | 2 009 655           | 2 192 546  |                     |
| Sport and recreation                       | 471 087     | 494 919             | 506 155   | 506 948   | 675 986   | 515 110   | 504 714   | 506 732   | 513 258   | 511 210   | 521 298   | 546 432    | 6 273 847                                     | 6 299 763           | 6 675 291  |                     |
| Public safety                              | 94 976      | 96 529              | 97 251    | 95 260    | 134 345   | 101 373   | 93 780    | 97 255    | 98 234    | 97 140    | 103 341   | 103 341    | 1 209 233                                     | 1 267 846           | 1 312 409  |                     |
| Housing                                    | 52 741      | 53 616              | 54 281    | 55 967    | 80 619    | 57 790    | 60 031    | 62 290    | 64 359    | 65 898    | 64 183    | 78 128     | 749 903                                       | 816 665             |            |                     |
| Health                                     | 192 687     | 204 410             | 212 328   | 213 426   | 275 521   | 213 160   | 206 714   | 204 892   | 208 370   | 207 808   | 216 995   | 217 710    | 2 574 017                                     | 2 674 550           | 2 779 040  |                     |
| <b>Economic and environmental services</b> |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Planning and development                   | 85 478      | 87 478              | 87 409    | 103 188   | 87 409    | 88 303    | 87 409    | 87 409    | 87 409    | 85 478    | 85 478    | 94 532     | 1 065 978                                     | 891 758             | 1 046 516  |                     |
| Road transport                             | 45 206      | 54 887              | 54 887    | 82 313    | 55 379    | 54 887    | 54 887    | 54 887    | 54 887    | 54 887    | 54 887    | 52 721     | 674 716                                       | 691 239             | 720 640    |                     |
| Env ronmental protection                   | 11 578      | 11 578              | 16 930    | 11 578    | 11 578    | 11 578    | 11 578    | 11 578    | 11 578    | 11 578    | 11 578    | 11 578     | 144 293                                       | 149 212             | 156 775    |                     |
| <b>Trading services</b>                    |             |                     |           |           |           |           |           |           |           |           |           |            |   |                     |            |                     |
| Electricity                                | 1 591 565   | 1 664 399           | 1 582 160 | 1 562 765 | 1 684 295 | 1 547 196 | 1 562 728 | 1 594 973 | 1 651 345 | 1 673 579 | 2 195 475 | 1 778 551  | 20 089 331                                    | 21 420 905          | 22 831 543 |                     |
| Water                                      | 975 357     | 1 040 095           | 957 856   | 922 937   | 973 162   | 896 515   | 941 417   | 973 806   | 1 010 612 | 1 055 837 | 1 572 960 | 1 229 848  | 12 550 002                                    | 13 513 544          | 14 454 966 |                     |
| Waste water management                     | 288 913     | 293 772             | 293 562   | 302 346   | 318 582   | 305 274   | 289 363   | 291 331   | 298 841   | 286 545   | 288 567   | 285 691    | 3 543 787                                     | 3 710 583           | 3 945 809  |                     |
| Waste management                           | 192 609     | 195 848             | 195 708   | 201 564   | 212 388   | 203 516   | 192 909   | 194 221   | 199 894   | 191 030   | 192 378   | 190 461    | 2 382 525                                     | 2 473 729           | 2 630 540  |                     |
| Other                                      | -           | -                   | -         | -         | -         | -         | -         | -         | -         | -         | -         | -          | 1 633 017                                     | 1 723 039           | 1 800 208  |                     |
| <b>Total Expenditure - Standard</b>        | 2 892 936   | 2 991 815           | 2 918 666 | 2 904 780 | 3 344 970 | 2 898 207 | 2 933 505 | 2 997 530 | 3 018 064 | 3 550 820 | 3 967 383 | 37 311 926 | 39 623 969                                    | 42 149 187          |            |                     |
| Surplus/(Deficit)                          | 384 634     | 330 199             | 387 544   | 409 005   | (21 194)  | 347 027   | 521 409   | 483 865   | 684 109   | 625 462   | 283 515   | 214 499    | 4 650 075                                     | 5 246 442           | 5 641 057  |                     |

Table SA28: Consolidated budgeted monthly capital expenditure (municipal vote)

| R thousand                                       | Description                                       | Budget Year 2014/15 |                |                |                |                |                |                |                |                  |                  | Medium Term Revenue and Expenditure Framework |                  |                     |                        |                        |
|--|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|---|------------------|---------------------|------------------------|------------------------|
|  |   | July                | August         | Sept.          | October        | Nov.           | Dec.           | January        | Feb.           | March            | April            | May   | June             | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Multi-year expenditure to be appropriated</b> |   |                     |                |                |                |                |                |                |                |                  |                  |   |                  |                     |                        |                        |
|  | Vote 1 - Economic Development                     | -                   | -              | -              | -              | -              | -              | -              | 20 000         | -                | -                | -   | 22 389           | 42 389              | 15 470                 |                        |
|  | Vote 2 - Environment, Infrastructure and Services | -                   | 830            | 6 000          | 3 000          | 5 500          | 3 300          | 5 900          | 3 700          | 5 600            | 5 950            | 8 590   | 13 460           | 6 180               | 13 460                 |                        |
|  | Vote 3 - Transport                                | -                   | -              | -              | 21 000         | 32 500         | 50 000         | 68 000         | 92 000         | 137 000          | 271 000          | 300 011                                       | 971 511          | 1 080 463           | 1 107 737              |                        |
|  | Vote 4 - Community Development                    | -                   | -              | 600            | 1 200          | 4 000          | 11 400         | 15 500         | 10 800         | 14 150           | 42 201           | 10 185  | 110 036          | 105 35              | 91 775                 |                        |
|  | Vote 5 - Health                                   | 10 000              | 18 000         | 17 345         | 4 000          | 6 000          | 11 890         | 3 791          | 3 000          | 4 000            | 3 500            | 1 000   | 2 500            | 85 026              | 22 926                 | 19 956                 |
|  | Vote 6 - Social Development                       | -                   | 500            | 2 675          | 1 750          | 2 000          | 825            | 4 000          | 1 500          | 3 925            | 1 011            | 2 014   | -                | 20 200              | 14 400                 | 12 534                 |
|  | Vote 7 - Office of the Executive Mayor            | -                   | 665            | 7 805          | 5 658          | 12 805         | 10 614         | 15 940         | 10 780         | 10 955           | 10 820           | 10 680  | 16 238           | 112 960             | 113 380                | 133 620                |
|  | Vote 8 - Speaker; Legislative Arm of Council      | -                   | 798            | 150            | -              | 5 100          | 271            | 3 797          | 465            | 6 120            | 9 200            | 5 019   | -                | 30 920              | 70 970                 | 844                    |
|  | Vote 9 - Group Finance                            | -                   | -              | -              | 750            | 749            | 500            | -              | 500            | 500              | 200              | -   | -                | 3 199               | 3 499                  | 3 047                  |
|  | Vote 10 - Group Corporate and Shared Services     | -                   | -              | 123 200        | 123 200        | 80 000         | 216 000        | 225 000        | 230 000        | 230 000          | 230 000          | 230 000                                       | 109 868          | 1 567 268           | 24 494                 | 21 321                 |
|  | Vote 11 - Housing                                 | -                   | -              | 40 000         | 50 000         | 75 000         | 66 400         | 94 500         | 101 500        | 118 363          | 126 812          | 129 913                                       | 140 874          | 943 362             | 844 702                | 839 726                |
|  | Vote 12 - Development Planning                    | -                   | -              | 10 000         | 20 000         | 60 000         | 25 000         | 27 000         | 82 550         | 91 000           | 82 000           | 40 000  | 41 958           | 479 508             | 501 134                | 555 846                |
|  | Vote 13 - Public Safety; EMS                      | -                   | -              | 8 450          | -              | -              | 41 633         | -              | -              | 42 933           | -                | -   | 9 622            | 102 688             | 99 741                 | 66 298                 |
|  | Vote 14 - Public Safety; JMPD                     | -                   | -              | 2 500          | 5 800          | 6 400          | 2 200          | 3 500          | 6 500          | 7 000            | 8 000            | 8 212   | 10 000           | 60 112              | 66 652                 | 58 017                 |
|  | Vote 15 - Municipal Entities Accounts             | -                   | -              | -              | -              | -              | -              | -              | -              | -                | -                | -   | -                | -                   | -                      |                        |
|  | Vote 16 - City Power                              | 223 357             | 180 607        | 220 607        | 206 357        | 309 779        | 200 907        | 292 539        | 26 000         | 288 750          | 188 947          | 79 912  | 4 000            | 2 221 762           | 2 704 776              | 2 328 075              |
|  | Vote 17 - Johannesburg Water                      | -                   | 8 321          | 25 686         | 51 474         | 55 421         | 71 771         | 26 311         | 78 357         | 103 150          | 111 534          | 125 866                                       | 433 694          | 1 091 585           | 1 538 761              | 1 339 415              |
|  | Vote 18 - Pitstop                                 | -                   | 4 000          | 8 500          | 25 000         | 14 500         | 27 600         | 33 000         | 27 800         | 15 000           | 11 000           | 15 000  | 19 650           | 20 050              | 144 026                | 125 368                |
|  | Vote 19 - Johannesburg Roads Agency               | 32 996              | 46 367         | 123 808        | 119 176        | 148 547        | 16 182         | 88 466         | 122 699        | 106 574          | 121 040          | 136 478                                       | 234 879          | 1 297 210           | 2 318 975              | 2 015 315              |
|  | Vote 20 - Metros                                  | -                   | 4 000          | 200            | 15 000         | 1 650          | 3 000          | 28 861         | 440            | 2 000            | 2 500            | 32 500  | 110 000          | 200 151             | 65 870                 | 240 110                |
|  | Vote 21 - Johannesburg City Parks and Zoo         | -                   | -              | 5 475          | -              | -              | 5 475          | -              | -              | 32 850           | -                | -   | 122 600          | 166 400             | 107 700                | 93 748                 |
|  | Vote 22 - Johannesburg Development Agency         | -                   | 1 500          | 2 400          | 3 020          | 4 890          | 7 805          | 20 400         | 50 000         | 50 000           | 50 000           | 38 000  | 6 674            | 234 689             | 203 500                | 174 360                |
|  | Vote 23 - Johannesburg Property Company[[         | -                   | -              | 2 500          | 2 500          | 5 000          | 10 375         | 10 375         | 10 375         | 10 375           | 10 375           | 52 250  | 124 500          | 241 200             | 241 200                | 141 266                |
|  | Vote 24 - Joburg Market[[                         | -                   | -              | 7 500          | 9 500          | 14 318         | 16 318         | 19 600         | 23 318         | 23 000           | 27 000           | 29 700  | 38 068           | 208 322             | 334 938                | 291 547                |
|  | Vote 25 - Johannesburg Social Housing Company     | 19 117              | 43 987         | 134 271        | 53 615         | 20 781         | 41 631         | 36 955         | 27 955         | 43 955           | 46 955           | 28 995  | 530 172          | 791 403             | 688 877                |                        |
|  | Vote 26 - Joburg City Theatres                    | -                   | -              | -              | 2 000          | 2 000          | 500            | -              | 2 000          | 1 000            | 800              | -   | 8 300            | 6 200               | 5 397                  |                        |
|  | <b>Total Capital Expenditure</b>                  | <b>285 470</b>      | <b>309 575</b> | <b>625 872</b> | <b>702 400</b> | <b>895 840</b> | <b>680 747</b> | <b>992 335</b> | <b>911 939</b> | <b>1 283 850</b> | <b>1 195 794</b> | <b>1 263 415</b>                              | <b>1 727 915</b> | <b>10 875 150</b>   | <b>11 439 195</b>      | <b>10 372 959</b>      |

Table SA29: Consolidated budgeted monthly capital expenditure (standard classification)

| R thousand                            | Description                                 | Budget Year 2014/15 |                |                |                |                |                |                |                |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                        |                        |  |
|---------------------------------------|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|--|
|                                       |   | July                | August         | Sept.          | October        | Nov.           | Dec.           | January        | Feb.           | March            | April            | May              | June             | Budget Year 2014/15                           | Budget Year +1 2015/16 | Budget Year +2 2016/17 |  |
| <b>Capital Expenditure - Standard</b> |   |                     |                |                |                |                |                |                |                |                  |                  |                  |                  |   |                        |                        |  |
|                                       | <b>Governance and administration</b>        | -                   | 1 463          | 10 455         | 132 108        | 146 854        | 101 760        | 246 112        | 247 120        | 257 950          | 260 595          | 256 074          | 178 356          | 1 838 847                                     | 453 543                | 300 098                |  |
|                                       | Executive and council                       | -                   | 1 463          | 7 955          | 5 658          | 17 905         | 10 885         | 19 737         | 11 245         | 17 075           | 20 020           | 15 699           | 16 238           | 143 880                                       | 184 350                | 134 464                |  |
|                                       | Budget and treasury office                  | -                   | -              | 750            | 749            | 500            | -              | 500            | 500            | 200              | -                | -                | -                | 3 199   | 3 499                  | 3 047                  |  |
|                                       | Corporate services                          | -                   | 2 500          | 125 700        | 128 200        | 90 375         | 226 375        | 235 375        | 240 375        | 240 375          | 240 375          | 162 118          | 1 691 768        | 265 694                                       | 162 587                |                        |  |
|                                       | <b>Community and public safety</b>          | 29 117              | 62 487         | 210 716        | 117 765        | 113 381        | 174 604        | 154 146        | 161 955        | 248 826          | 198 228          | 230 295          | 324 776          | 2 026 296                                     | 2 059 153              | 1 876 328              |  |
|                                       | Community and social services               | -                   | 500            | 2 675          | 4 350          | 5 200          | 5 325          | 15 400         | 19 000         | 15 725           | 15 961           | 44 215           | 10 185           | 138 536                                       | 126 035                | 109 706                |  |
|                                       | Sport and recreation                        | -                   | 5 475          | -              | -              | 5 475          | -              | -              | 32 850         | -                | -                | 122 600          | 166 400          | 107 700                                       | 93 748                 |                        |  |
|                                       | Public safety                               | -                   | 10 950         | 5 800          | 6 400          | 43 883         | 3 500          | 6 500          | 49 933         | 8 000            | 8 212            | 19 622           | 162 800          | 166 393                                       | 124 315                |                        |  |
|                                       | Housing                                     | 19 117              | 43 987         | 174 271        | 103 615        | 95 781         | 108 031        | 131 455        | 133 455        | 146 318          | 170 767          | 176 868          | 163 869          | 1 473 534                                     | 1 636 105              | 1 528 603              |  |
|                                       | Health                                      | 10 000              | 18 000         | 17 345         | 4 000          | 6 000          | 11 890         | 3 791          | 3 000          | 4 000            | 3 500            | 1 000            | 2 500            | 85 026  | 22 926                 | 19 956                 |  |
|                                       | <b>Economic and environmental services</b>  | 32 986              | 52 687         | 149 908        | 169 686        | 255 905        | 104 105        | 240 227        | 370 707        | 370 174          | 425 490          | 556 268          | 767 439          | 3 495 610                                     | 4 538 930              | 4 403 675              |  |
|                                       | Planning and development                    | -                   | 1 500          | 19 900         | 32 520         | 79 208         | 49 123         | 67 000         | 175 568        | 164 000          | 159 000          | 107 700          | 108 089          | 964 908                                       | 1 055 042              | 1 033 219              |  |
|                                       | Road transport                              | 32 996              | 50 367         | 124 008        | 134 176        | 171 197        | 51 682         | 167 327        | 191 139        | 200 574          | 260 540          | 439 978          | 644 890          | 2 468 872                                     | 3 465 508              | 3 363 162              |  |
|                                       | Environmental protection                    | -                   | 830            | 6 000          | 3 000          | 5 500          | 3 300          | 5 900          | 3 700          | 5 600            | 5 950            | 8 590            | 13 460           | 618 830                                       | 18 380                 | 7 294                  |  |
|                                       | <b>Trading services</b>                     | 223 357             | 192 928        | 254 793        | 282 831        | 379 700        | 300 278        | 351 650        | 132 157        | 406 900          | 311 481          | 220 778          | 457 344          | 3 514 397                                     | 4 387 563              | 3 792 858              |  |
|                                       | Electricity                                 | 223 357             | 180 607        | 220 607        | 206 357        | 309 779        | 200 907        | 292 539        | 26 000         | 288 750          | 188 947          | 79 912           | 4 000            | 2 221 762                                     | 2 704 776              | 2 328 075              |  |
|                                       | Water                                       | -                   | 4 993          | 15 412         | 30 884         | 33 253         | 43 063         | 15 787         | 47 014         | 61 890           | 66 920           | 75 520           | 260 216          | 654 951                                       | 923 257                | 803 649                |  |
|                                       | Waste water management                      | -                   | 3 328          | 10 274         | 20 590         | 22 168         | 28 708         | 10 524         | 31 343         | 41 260           | 44 614           | 50 346           | 173 478          | 436 634                                       | 615 504                | 535 766                |  |
|                                       | Waste management                            | -                   | 4 000          | 8 500          | 25 000         | 14 500         | 27 600         | 33 000         | 27 800         | 15 000           | 11 000           | 19 000           | 201 050          | 144 026                                       | 125 388                |                        |  |
|                                       | Other                                       | -                   | -              | -              | -              | -              | -              | -              | -              | -                | -                | -                | -                | -   | -                      | -                      |  |
|                                       | <b>Total Capital Expenditure - Standard</b> | 285 470             | 309 575        | 625 872        | 702 400        | 895 940        | 680 147        | 992 335        | 911 939        | 1 283 850        | 1 195 794        | 1 263 415        | 1 727 915        | 10 875 150                                    | 11 439 195             | 10 372 999             |  |
| <b>Funded by:</b>                     |   |                     |                |                |                |                |                |                |                |                  |                  |                  |                  |   |                        |                        |  |
|                                       | National Government                         | 42 984              | 22 134         | 99 958         | 138 152        | 152 511        | 137 524        | 156 366        | 248 145        | 333 734          | 356 332          | 526 524          | 438 355          | 2 654 718                                     | 2 766 321              | 2 882 167              |  |
|                                       | Transfers recognised - capital              | <b>42 984</b>       | <b>22 134</b>  | <b>99 958</b>  | <b>138 152</b> | <b>152 511</b> | <b>137 524</b> | <b>156 366</b> | <b>248 145</b> | <b>333 734</b>   | <b>356 332</b>   | <b>526 524</b>   | <b>438 355</b>   | <b>2 654 718</b>                              | <b>2 766 321</b>       | <b>2 882 167</b>       |  |
|                                       | Public contributions & donations            | 25 000              | 259            | 50 800         | 1 144          | 66 267         | 1 789          | 100 504        | 1 984          | 152 766          | 62 098           | 3 330            | (2 876)          | 463 065                                       | 465 565                | 348 415                |  |
|                                       | Borrowing                                   | 264 921             | 137 790        | 422 762        | 278 105        | 338 099        | 204 925        | 232 656        | 317 786        | 311 422          | 381 341          | 340 289          | 45 905           | 3 276 000                                     | 3 440 000              | 2 506 000              |  |
|                                       | Internally generated funds                  | 235 842             | 277 031        | 326 330        | 291 876        | 323 464        | 203 162        | 284 624        | 399 707        | 353 267          | 517 242          | 397 729          | 871 093          | 4 481 367                                     | 4 767 309              | 4 636 377              |  |
|                                       | <b>Total Capital Funding</b>                | <b>568 748</b>      | <b>437 213</b> | <b>899 850</b> | <b>709 276</b> | <b>880 341</b> | <b>547 400</b> | <b>774 150</b> | <b>967 622</b> | <b>1 151 188</b> | <b>1 319 012</b> | <b>1 267 872</b> | <b>1 352 477</b> | <b>10 875 150</b>                             | <b>11 439 195</b>      | <b>10 372 999</b>      |  |

Table SA30: Consolidated budgeted monthly cash flow

| MONTHLY CASH FLOWS                               | R thousand       | Budget Year 2014/15 |                  |                  |                    |                  |                    |                  |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                     |                        |                        |
|--|------------------|---------------------|------------------|------------------|--------------------|------------------|--------------------|------------------|------------------|------------------|------------------|------------------|---|---------------------|------------------------|------------------------|
|  |                  | July                | August           | Sept.            | October            | November         | December           | January          | February         | March            | April            | May              | June  | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Cash Receipts By Source</b>                   |                  |                     |                  |                  |                    |                  |                    |                  |                  |                  |                  |                  |   |                     |                        |                        |
| Property rates                                   | 508 031          | 508 031             | 508 031          | 508 031          | 508 031            | 508 031          | 508 031            | 508 031          | 508 031          | 508 031          | 508 031          | 508 031          | 508 031                                       | 508 031             | 508 031                | 508 031                |
| Property rates - penalties & collection charges  | 6 892            | 6 892               | 6 892            | 6 892            | 6 892              | 6 892            | 6 892              | 6 892            | 6 892            | 6 892            | 6 892            | 6 892            | 6 892   | 6 892               | 6 892                  | 6 892                  |
| Service charges - electricity revenue            | 1 060 723        | 1 153 812           | 1 035 557        | 985 345          | 952 596            | 947 357          | 1 011 919          | 1 058 493        | 1 111 418        | 1 176 449        | 1 282 299        | 1 345 116        | 1 312 078                                     | 14 306 966          | 15 355 480             | 15 355 480             |
| Service charges - water revenue                  | 334 698          | 343 228             | 343 053          | 368 455          | 361 705            | 343 500          | 335 829            | 339 944          | 334 240          | 331 136          | 334 553          | 329 775          | 4 100 117                                     | 4 549 816           | 4 868 281              | 4 868 281              |
| Service charges - sanitation revenue             | 179 102          | 183 666             | 183 573          | 191 814          | 188 202            | 183 812          | 179 573            | 181 909          | 189 559          | 177 196          | 179 024          | 176 467          | 2 194 031                                     | 2 472 183           | 2 645 213              | 2 645 213              |
| Service charges - refuse revenue                 | 79 725           | 79 986              | 79 766           | 79 935           | 79 781             | 79 458           | 79 426             | 79 785           | 79 966           | 79 873           | 79 966           | 79 725           | 957 391                                       | 1 056 335           | 1 130 646              | 1 130 646              |
| Service charges - other                          | 34 803           | 35 125              | 36 022           | 34 909           | 40 153             | 40 192           | 40 140             | 40 108           | 40 089           | 40 044           | 40 038           | 46 117           | 467 740                                       | 479 997             | 505 306                | 505 306                |
| Rental of facilities and equipment               | 15 333           | 15 303              | 15 358           | 15 305           | 15 368             | 15 368           | 15 368             | 15 368           | 15 368           | 15 368           | 15 368           | 15 368           | 253 398                                       | 274 816             | 293 190                | 293 190                |
| Interest earned - external investments           | 35 010           | 35 010              | 35 010           | 35 010           | 35 010             | 35 010           | 35 010             | 35 010           | 35 010           | 35 010           | 35 010           | 35 010           | 420 118                                       | 337 328             | 355 781                | 355 781                |
| Interest earned - outstanding debtors            | 8 842            | 9 003               | 9 000            | 9 290            | 9 163              | 9 008            | 8 864              | 8 941            | 9 211            | 8 775            | 8 840            | 8 748            | 107 685                                       | 111 983             | 114 747                | 114 747                |
| Fines  | 35 833           | 37 065              | 42 055           | 36 630           | 38 873             | 39 529           | 41 075             | 40 070           | 39 071           | 37 635           | 39 993           | 38 709           | 466 534                                       | 492 209             | 516 817                | 516 817                |
| Licences and permits                             | 58               | 58                  | 58               | 58               | 58                 | 58               | 58                 | 58               | 58               | 58               | 58               | 58               | 69  | 707                 | 743                    | 780                    |
| Agency services                                  | 46 837           | 44 597              | 43 597           | 46 711           | 47 253             | 52 314           | 46 376             | 48 096           | 49 585           | 46 799           | 43 591           | 68 918           | 564 677                                       | 628 394             | 664 123                | 664 123                |
| Transfer receipts - operational                  | 50 684           | 772 909             | 47 628           | 50 684           | 47 628             | 772 909          | 50 684             | 50 685           | 772 909          | 47 628           | 47 649           | 2 978 918        | 5 690 916                                     | 5 896 527           | 6 414 233              | 6 414 233              |
| Other revenue                                    | 162 234          | 170 317             | 166 970          | 187 831          | 185 204            | 172 121          | 162 377            | 168 964          | 180 593          | 171 730          | 179 116          | 467 070          | 2 374 526                                     | 2 454 923           | 2 675 977              | 2 675 977              |
| <b>Cash Receipts by Source</b>                   | <b>2 558 804</b> | <b>3 395 003</b>    | <b>2 552 749</b> | <b>2 546 900</b> | <b>2 505 916</b>   | <b>3 205 552</b> | <b>2 521 755</b>   | <b>2 582 352</b> | <b>3 391 998</b> | <b>2 682 623</b> | <b>2 890 426</b> | <b>6 173 909</b> | <b>36 917 988</b>                             | <b>39 646 462</b>   | <b>42 553 114</b>      | <b>42 553 114</b>      |
| <b>Other Cash Flows by Source</b>                |                  |                     |                  |                  |                    |                  |                    |                  |                  |                  |                  |                  |   |                     |                        |                        |
| Transfer receipts - capital                      | 221 227          | 221 227             | 221 227          | 221 227          | 221 227            | 221 227          | 221 227            | 221 227          | 221 227          | 221 227          | 221 227          | 221 227          | 221 227                                       | 2 654 718           | 2 766 321              | 2 882 167              |
| Proceeds on disposal of PPE                      | 1 667            | 1 667               | 1 667            | 1 667            | 1 667              | 1 667            | 1 667              | 1 667            | 1 667            | 1 667            | 1 667            | 1 667            | 20 000  | 39 950              | 39 950                 | 39 950                 |
| Borrowing long term/refinancing                  | -                | 3 276 000           | -                | -                | -                  | -                | -                  | -                | -                | -                | -                | -                | 3 276 000                                     | 3 440 000           | 3 506 000              | 3 506 000              |
| Decrease (increase) other non-current receivable | (2 097)          | (2 097)             | (2 097)          | (2 097)          | (2 097)            | (2 097)          | (2 097)            | (2 097)          | (2 097)          | (2 097)          | (2 097)          | (2 097)          | (25 705)                                      | (25 705)            | (25 705)               | (25 705)               |
| Decrease (increase) in non-current investments   | (69 999)         | (69 999)            | (69 999)         | (69 999)         | (69 999)           | (69 999)         | (69 999)           | (69 999)         | (69 999)         | (69 999)         | (69 999)         | (69 999)         | (839 983)                                     | (839 983)           | (1 751 601)            | (1 751 601)            |
| <b>Total Cash Receipts by Source</b>             | <b>2 709 602</b> | <b>6 821 800</b>    | <b>2 703 547</b> | <b>2 697 698</b> | <b>2 656 714</b>   | <b>3 356 350</b> | <b>2 672 553</b>   | <b>2 733 149</b> | <b>3 542 795</b> | <b>2 833 421</b> | <b>2 931 224</b> | <b>6 324 707</b> | <b>42 003 559</b>                             | <b>45 636 105</b>   | <b>46 202 970</b>      | <b>46 202 970</b>      |
| <b>Cash Payments by Type</b>                     |                  |                     |                  |                  |                    |                  |                    |                  |                  |                  |                  |                  |   |                     |                        |                        |
| Employee related costs                           | 687 043          | 687 043             | 687 043          | 687 043          | 687 043            | 687 043          | 687 043            | 687 043          | 687 043          | 687 043          | 687 043          | 687 043          | 687 043                                       | 687 042             | 687 042                | 687 042                |
| Remuneration of councillors                      | 11 192           | 11 192              | 11 192           | 11 192           | 11 192             | 11 192           | 11 192             | 11 192           | 11 192           | 11 192           | 11 192           | 11 192           | 134 301                                       | 136 951             | 146 177                | 146 177                |
| Finance charges                                  | 151 128          | 151 170             | 150 986          | 151 083          | 150 796            | 150 939          | 150 809            | 150 205          | 150 887          | 150 545          | 150 686          | 150 407          | 1 809 644                                     | 2 083 169           | 2 327 391              | 2 327 391              |
| Bulk purchases - Electricity                     | 737 663          | 802 400             | 720 162          | 685 242          | 662 467            | 658 820          | 703 723            | 736 112          | 772 917          | 818 142          | 891 754          | 935 439          | 9 124 840                                     | 9 782 741           | 10 506 664             | 10 506 664             |
| Bulk purchases - Water & Sewer                   | 273 712          | 280 688             | 280 545          | 283 140          | 287 621            | 280 911          | 274 638            | 278 002          | 289 694          | 270 799          | 273 594          | 269 686          | 3 353 030                                     | 3 567 423           | 3 818 279              | 3 818 279              |
| Other materials                                  | 3 745            | 3 745               | 3 745            | 3 745            | 3 745              | 3 745            | 3 745              | 3 745            | 3 745            | 3 745            | 3 745            | 3 745            | 44 945  | 47 417              | 50 025                 | 50 025                 |
| Contracted services                              | 293 976          | 301 915             | 305 987          | 307 489          | 299 114            | 307 764          | 301 197            | 304 359          | 307 004          | 307 845          | 306 397          | 306 397          | 3 850 659                                     | 3 952 961           | 4 065 989              | 4 065 989              |
| Transfers and grants - other                     | 22 787           | 23 463              | 23 424           | 23 463           | 31 471             | 23 463           | 23 463             | 23 463           | 23 463           | 23 463           | 23 463           | 23 463           | 28 379  | 289 689             | 35 113                 | 38 488                 |
| Other expenditure                                | 357 495          | 374 925             | 378 331          | 383 894          | 384 957            | 385 624          | 376 935            | 384 874          | 384 874          | 388 957          | 388 957          | 388 957          | 377 777                                       | 4 564 415           | 5 022 543              | 5 732 567              |
| <b>Cash Payments by Type</b>                     | <b>2 538 740</b> | <b>2 636 541</b>    | <b>2 563 414</b> | <b>2 546 291</b> | <b>2 987 334</b>   | <b>2 536 655</b> | <b>2 539 161</b>   | <b>2 575 833</b> | <b>2 638 012</b> | <b>2 660 430</b> | <b>2 749 641</b> | <b>2 970 064</b> | <b>3 194 215</b>                              | <b>33 709 208</b>   | <b>36 119 761</b>      | <b>36 119 761</b>      |
| Other Cash Flows/Payments by Type                |                  |                     |                  |                  |                    |                  |                    |                  |                  |                  |                  |                  |   |                     |                        |                        |
| Capital assets                                   | 860 949          | 860 949             | 860 949          | 860 949          | 860 949            | 860 949          | 860 949            | 860 949          | 860 949          | 860 949          | 860 949          | 860 949          | 860 949                                       | 10 331 390          | 10 867 240             | 9 854 310              |
| Repayment of borrowing                           | 81 824           | 81 824              | 81 824           | 81 824           | 81 824             | 81 824           | 81 824             | 81 824           | 81 824           | 81 824           | 81 824           | 81 824           | 981 893                                       | 1 573 418           | 5 24 589               | 5 24 589               |
| <b>Total Cash Payments by Type</b>               | <b>3 481 514</b> | <b>3 579 314</b>    | <b>3 506 188</b> | <b>3 489 065</b> | <b>3 930 108</b>   | <b>3 479 428</b> | <b>3 481 934</b>   | <b>3 518 606</b> | <b>3 580 786</b> | <b>3 603 203</b> | <b>3 632 414</b> | <b>3 912 837</b> | <b>43 255 398</b>                             | <b>46 149 866</b>   | <b>46 149 866</b>      | <b>46 149 866</b>      |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>      | <b>(771 912)</b> | <b>3 242 486</b>    | <b>(802 641)</b> | <b>(791 367)</b> | <b>(1 273 394)</b> | <b>(792 816)</b> | <b>(7 200 817)</b> | <b>5 927 423</b> | <b>5 804 345</b> | <b>4 994 963</b> | <b>4 209 506</b> | <b>4 171 516</b> | <b>3 401 734</b>                              | <b>6 324 343</b>    | <b>5 072 413</b>       | <b>4 568 651</b>       |
| Cash/cash equivalents at the month/year begin:   | 6 324 252        | 5 652 340           | 8 794 826        | 7 982 185        | 7 200 817          | 5 927 423        | 5 804 345          | 4 994 963        | 4 209 506        | 4 171 516        | 3 401 734        | 2 660 543        | 5 072 413                                     | 4 568 651           | 4 568 651              | 4 568 651              |
| Cash/cash equivalents at the month/year end:     | 5 552 340        | 8 794 826           | 7 982 185        | 7 200 817        | 5 927 423          | 5 804 345        | 4 994 963          | 4 209 506        | 4 171 516        | 3 401 734        | 2 660 543        | 5 072 413        | 4 568 651                                     | 4 568 651           | 4 568 651              | 4 568 651              |

## 2.9 Legislation compliance status

The promulgation of the Municipal Finance Management Act (The Act) in 2003 has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2014/15- 2016/17 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with.

Compliance with MFMA implementation requirements has been substantially adhered to through the following activities:

a) In- year reporting

The City's electronic reporting to National Treasury has been complied with and has also improved over time. The monthly and quarterly returns to NT have been submitted on time.

b) MFMA training

The City of Johannesburg, in its strides to comply with the Act, has in its plan of compliance instructed departments to train all finance and non-finance officials on MFMA from 2005. This has resulted in mass training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the MFMA is enhanced due the fact that most officials are aware of the Act.

c) Accounting standards

The reform agenda set out through the Municipal Finance Management Act includes new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). The above mentioned accounting practices have been adhered to during the development of the budget.

The City's consolidated financial statements were prepared to comply with GAMAP since the 2004/05 financial year. The municipal entities financial statements were also prepared in line with GAAP.

d) Municipal Budget and Reporting Regulations

Budgeting in the CoJ is done in accordance with the MFMA: Municipal Budget and Reporting Regulations promulgated in 2009. Other directives from the National Treasury, for example in the form of budget circulars, are also taken into cognizance.

e) Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

f) Audit Committee

An Audit Committee has been established and is fully functional.

g) Annual Report

Annual report is compiled in terms of the MFMA and NT requirements.

h) SDBIP

The detail SDBIP document is at a draft stage and will be finalized after approval of the 2014/15 budget, directly aligned and informed by the 2014/15 budget.

i) Budget Steering Committee

A Budget Steering Committee has been established in accordance with MBRR and is fully functional.

j) Alignment of Budget with development priorities

There is clear linkage between the budget and the IDP. In turn, the IDP is developed from the GDS and Mayoral priorities. The City is implementing programme budgeting to ensure that the development programmes identified in the IDP are appropriately funded.

k) Public participation

In accordance with the Act, the City's draft budget is made public immediately after tabling in Council to allow for the public to comment on it. The budget has a strong political oversight.



## 2.10 Other supporting documents

Table SA1: Supporting detail to 'Budgeted Financial Performance'

| Description                                      | 2010/11          | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>R thousand</b>                                |                  |                   |                   |                      |                   |   |                        |                        |
| <b>REVENUE ITEMS:</b>                            |                  |                   |                   |                      |                   |   |                        |                        |
| <b>Property rates</b>                            |                  |                   |                   |                      |                   |   |                        |                        |
| Total Property Rates                             | 5 449 871        | 6 019 875         | 6 684 035         | 7 168 518            | 7 318 518         | 8 528 192   | 9 081 881              | 9 662 517              |
| less Revenue Foregone                            | 515 974          | 607 261           | 649 089           | 773 073              | 773 073           | 917 244   | 968 610                | 1 021 883              |
| <b>Net Property Rates</b>                        | <b>4 933 897</b> | <b>5 412 614</b>  | <b>6 034 946</b>  | <b>6 395 445</b>     | <b>6 545 445</b>  | <b>7 610 948</b>                                    | <b>8 113 271</b>       | <b>8 640 634</b>       |
| <b>Service charges - electricity revenue</b>     |                  |                   |                   |                      |                   |   |                        |                        |
| Total Service charges - electricity revenue      | 9 774 645        | 11 956 900        | 12 221 611        | 13 276 206           | 12 396 000        | 13 573 620  | 14 795 246             | 15 830 913             |
| <b>Net Service charges - electricity revenue</b> | <b>9 774 645</b> | <b>11 956 900</b> | <b>12 221 611</b> | <b>13 276 206</b>    | <b>12 396 000</b> | <b>13 573 620</b>                                   | <b>14 795 246</b>      | <b>15 830 913</b>      |
| <b>Service charges - water revenue</b>           |                  |                   |                   |                      |                   |   |                        |                        |
| Total Service charges - water revenue            | 1 059 876        | 3 167 958         | 3 999 592         | 4 241 132            | 4 241 816         | 4 618 593   | 5 034 266              | 5 386 665              |
| <b>Net Service charges - water revenue</b>       | <b>1 059 876</b> | <b>3 167 958</b>  | <b>3 999 592</b>  | <b>4 241 132</b>     | <b>4 241 816</b>  | <b>4 618 593</b>                                    | <b>5 034 266</b>       | <b>5 386 665</b>       |
| <b>Service charges - sanitation revenue</b>      |                  |                   |                   |                      |                   |   |                        |                        |
| Total Service charges - sanitation revenue       | 1 636 673        | 2 001 116         | 1 898 223         | 2 490 824            | 2 490 824         | 2 712 507   | 2 956 633              | 3 163 597              |
| <b>Net Service charges - sanitation revenue</b>  | <b>1 636 673</b> | <b>2 001 116</b>  | <b>1 898 223</b>  | <b>2 490 824</b>     | <b>2 490 824</b>  | <b>2 712 507</b>                                    | <b>2 956 633</b>       | <b>3 163 597</b>       |
| <b>Service charges - refuse revenue</b>          |                  |                   |                   |                      |                   |   |                        |                        |
| Total refuse removal revenue                     | 822 261          | 916 023           | 989 566           | 1 073 275            | 1 073 275         | 1 163 358   | 1 264 577              | 1 351 475              |
| <b>Net Service charges - refuse revenue</b>      | <b>812 696</b>   | <b>892 911</b>    | <b>966 453</b>    | <b>986 904</b>       | <b>986 904</b>    | <b>1 060 922</b>                                    | <b>1 156 405</b>       | <b>1 237 353</b>       |
| <b>Other Revenue by source</b>                   |                  |                   |                   |                      |                   |   |                        |                        |
| <i>List other revenue by source</i>              | 1 272 645        | 1 732 253         | 1 583 039         | 1 540 581            | 1 650 077         | 1 112 411   | 1 175 962              | 1 241 234              |
| <b>Total 'Other' Revenue</b>                     | <b>1 272 645</b> | <b>1 732 253</b>  | <b>1 583 039</b>  | <b>1 540 581</b>     | <b>1 650 077</b>  | <b>1 112 411</b>                                    | <b>1 175 962</b>       | <b>1 241 234</b>       |
| <b>EXPENDITURE ITEMS:</b>                        |                  |                   |                   |                      |                   |   |                        |                        |
| <b>Employee related costs</b>                    |                  |                   |                   |                      |                   |   |                        |                        |
| Basic Salaries and Wages                         | 4 349 659        | 4 281 408         | 4 881 642         | 5 432 525            | 5 417 137         | 5 726 801   | 6 033 210              | 6 260 266              |
| Pension and UIF Contributions                    | 500 730          | 564 118           | 659 167           | 763 136              | 767 006           | 809 880   | 840 684                | 886 638                |
| Medical Aid Contributions                        | 310 174          | 355 617           | 374 666           | 428 995              | 444 819           | 501 304   | 499 135                | 527 003                |
| Overtime   | 375 005          | 296 687           | 320 143           | 279 073              | 292 429           | 326 580   | 320 400                | 334 579                |
| Performance Bonus                                | 277 500          | 384 410           | 430 528           | 460 546              | 470 883           | 512 779   | 507 687                | 526 069                |
| Motor Vehicle Allowance                          | 128 249          | 151 450           | 129 165           | 124 016              | 368 811           | 383 540   | 389 232                | 392 640                |
| Cellphone Allowance                              | 167 541          | 206 255           | 228 289           | 248 511              | 7 179             | 7 438   | 6 831                  | 7 123                  |
| Housing Allowances                               | 19 205           | 33 120            | 41 358            | 34 422               | 51 313            | 56 829  | 34 959                 | 36 703                 |
| Other benefits and allowances                    | 238 975          | 371 414           | 194 268           | 177 893              | 364 038           | 399 677   | 435 567                | 460 050                |
| Payments in lieu of leave                        | 97 305           | 206 584           | 168 681           | 180 000              | 21 726            | 13 617  | 10 446                 | 11 093                 |
| Long service awards                              | 4 482            | 17 870            | 22 702            | 25 145               |                   |   |                        |                        |
| Post-retirement benefit obligations              |                  | 7 221             | 75                | 1 429                | 1 622             | 2 147   | 2 739                  | 2 917                  |
| <b>sub-total</b>                                 | <b>6 468 824</b> | <b>6 876 153</b>  | <b>7 450 682</b>  | <b>8 155 691</b>     | <b>8 206 963</b>  | <b>8 740 592</b>                                    | <b>9 080 890</b>       | <b>9 445 081</b>       |
| <i>Less: Employees costs capitalised to PPE</i>  |                  |                   |                   |                      |                   |   |                        |                        |
| <b>Total Employee related costs</b>              | <b>6 468 824</b> | <b>6 876 153</b>  | <b>7 450 682</b>  | <b>8 155 691</b>     | <b>8 206 963</b>  | <b>8 740 592</b>                                    | <b>9 080 890</b>       | <b>9 445 081</b>       |
| <b>Contributions recognised - capital</b>        |                  |                   |                   |                      |                   |   |                        |                        |
| <i>List contributions by contract</i>            | 99 468           | 148 404           | 2 842             | 448 870              | 465 078           | 463 065   | 465 565                | 348 415                |
| <b>Total Contributions recognised - capital</b>  | <b>99 468</b>    | <b>148 404</b>    | <b>2 842</b>      | <b>448 870</b>       | <b>465 078</b>    | <b>463 065</b>                                      | <b>465 565</b>         | <b>348 415</b>         |
| <b>Depreciation &amp; asset impairment</b>       |                  |                   |                   |                      |                   |   |                        |                        |
| Depreciation of Property, Plant & Equipment      | 1 649 979        | 1 799 840         | 2 018 660         | 2 345 443            | 2 345 443         | 2 795 813   | 3 294 173              | 3 788 822              |
| <b>Total Depreciation &amp; asset impairment</b> | <b>1 649 979</b> | <b>1 799 840</b>  | <b>2 018 660</b>  | <b>2 345 443</b>     | <b>2 345 443</b>  | <b>2 795 813</b>                                    | <b>3 294 173</b>       | <b>3 788 822</b>       |
| <b>Bulk purchases</b>                            |                  |                   |                   |                      |                   |   |                        |                        |
| Electricity Bulk Purchases                       | 6 037 151        | 7 693 337         | 8 274 254         | 9 291 471            | 8 611 290         | 9 124 840   | 9 782 741              | 10 506 664             |
| Water Bulk Purchases                             | 2 125 270        | 2 465 733         | 2 839 333         | 3 023 923            | 3 023 923         | 3 353 030   | 3 567 423              | 3 818 279              |
| <b>Total bulk purchases</b>                      | <b>8 162 421</b> | <b>10 159 070</b> | <b>11 113 587</b> | <b>12 315 394</b>    | <b>11 635 213</b> | <b>12 477 870</b>                                   | <b>13 350 164</b>      | <b>14 324 943</b>      |
| <b>Transfers and grants</b>                      |                  |                   |                   |                      |                   |   |                        |                        |
| Cash transfers and grants                        | 111 793          | 132 957           | 153 955           | 175 397              | 456 173           | 299 689   | 35 113                 | 28 488                 |
| <b>Total transfers and grants</b>                | <b>111 793</b>   | <b>132 957</b>    | <b>153 955</b>    | <b>175 397</b>       | <b>456 173</b>    | <b>299 689</b>                                      | <b>35 113</b>          | <b>28 488</b>          |
| <b>Contracted services</b>                       |                  |                   |                   |                      |                   |   |                        |                        |
| Information Technology                           | 256 957          | 233 563           | 147 063           | 270 554              | 271 129           | 294 997   | 312 521                | 289 143                |
| Fleet Cost                                       | 390 568          | 438 555           | 459 714           | 511 920              | 616 569           | 663 291   | 671 193                | 706 915                |
| Consultant's Fees                                | 92 302           | 109 830           | 39 795            | 108 839              | 111 835           | 113 002   | 115 873                | 120 609                |
| Contractors: Bond Advisor                        |                  | 2 952             | 296               | 16 369               | 16 220            | 5 509   | 5 789                  | 5 570                  |
| Contractors: Chemical Toilets                    | 39 645           | 35 818            | 31 462            | 32 637               | 33 942            | 42 045  | 44 498                 | 46 562                 |
| Contractors: Cleaning Services                   | 302 043          | 200 212           | 106 884           | 28 551               | 29 398            | 35 690  | 36 601                 | 38 800                 |
| Contractors: Grass Cutting                       | 821              | 1 208             | 22 371            | 4 815                | 4 870             | 5 484   | 5 787                  | 6 136                  |
| Contractors: Piotrans                            |                  |                   |                   | 24                   |                   | 26  | 26                     |                        |
| Contractors: Secretarial and Casual Services     |                  | 2 924             | 40 092            | 978                  | 978               | 1 013   | 1 070                  | 1 129                  |
| Contractors: Specialist Services                 | 25 763           | 84 477            | 109 190           | 113 793              | 116 451           | 49 780  | 61 999                 | 64 130                 |
| Contractors: Taxi Compensation                   | 3 822            | 4 459             | 4 672             | 8 664                | 9 455             | 14 651  | 14 615                 | 9 924                  |
| Contractors: General                             | 37 906           | 110 396           | 140 000           | 148 290              | 143 885           | 137 880   | 147 831                | 146 875                |
| Other  | 939 824          | 16 402            | 145 177           | 554 760              | 410 730           | 857 682   | 827 940                | 1 002 906              |
| <b>Total contracted services</b>                 | <b>2 685 328</b> | <b>1 978 748</b>  | <b>1 882 488</b>  | <b>3 215 045</b>     | <b>3 386 891</b>  | <b>3 850 659</b>                                    | <b>3 952 961</b>       | <b>4 065 089</b>       |
| <b>Other Expenditure By Type</b>                 |                  |                   |                   |                      |                   |   |                        |                        |
| Contributions to 'other' provisions              | -42 524          | 55 806            | 90 497            | 29 729               | 29 729            | 21 913  | 63 555                 | 67 880                 |
| General expenses                                 | 1 716 915        | 2 934 696         | 2 578 279         | 2 408 864            | 2 819 479         | 2 509 151   | 2 699 888              | 3 007 340              |
| Repairs & Maintenance                            | 486 111          | 468 300           | 690 616           | 1 044 933            | 1 038 058         | 1 200 305   | 1 357 307              | 1 424 521              |
| <b>Total 'Other' Expenditure</b>                 | <b>3 270 330</b> | <b>4 516 995</b>  | <b>4 375 658</b>  | <b>4 732 565</b>     | <b>5 066 486</b>  | <b>5 148 375</b>                                    | <b>5 574 660</b>       | <b>5 859 047</b>       |
| <b>Repairs and Maintenance</b>                   |                  |                   |                   |                      |                   |   |                        |                        |
| Employee related costs                           | 326 276          | 382 497           | 782 776           | 815 880              | 880 107           | 853 038   | 874 131                | 914 158                |
| Other materials                                  | 53 105           | 42 878            | 687 339           | 42 481               | 1 025 321         | 1 196 523   | 1 353 525              | 1 420 739              |
| Contracted Services                              | 465 883          | 299 148           | 291 243           | 874 793              | 878 793           | 1 022 250   | 1 075 301              | 1 161 285              |
| Other Expenditure                                | 799 081          | 847 017           | 255 058           | 1 300 950            | 283 324           | 270 200   | 318 570                | 310 385                |
| <b>Total Repairs and Maintenance Expenditure</b> | <b>1 644 345</b> | <b>1 571 540</b>  | <b>2 016 416</b>  | <b>3 034 104</b>     | <b>3 067 545</b>  | <b>3 342 011</b>                                    | <b>3 621 527</b>       | <b>3 806 567</b>       |

Table SA3: Supporting detail to 'Budgeted Financial Position'

| Description                                      | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>R thousand</b>                                |                   |                   |                   |                      |                   |   |                        |                        |
| <b>ASSETS</b>                                    |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Call investment deposits</b>                  |                   |                   |                   |                      |                   |   |                        |                        |
| Call deposits < 90 days                          | 86 644            | 1 466 213         | 4 045 187         | 3 537 026            | 5 545 187         | 4 245 187   | 3 545 187              | 3 345 187              |
| <b>Total Call investment deposits</b>            | <b>86 644</b>     | <b>1 466 213</b>  | <b>4 045 187</b>  | <b>3 537 026</b>     | <b>5 545 187</b>  | <b>4 245 187</b>                                    | <b>3 545 187</b>       | <b>3 345 187</b>       |
| <b>Consumer debtors</b>                          |                   |                   |                   |                      |                   |   |                        |                        |
| Consumer debtors                                 | 15 390 025        | 17 747 079        | 18 929 576        | 22 356 241           | 20 580 619        | 22 111 413  | 23 665 678             | 25 154 988             |
| Less: Provision for debt impairment              | -11 122 866       | -13 360 488       | -14 440 605       | -16 199 302          | -16 089 379       | -17 484 661   | -18 826 170            | -20 125 394            |
| <b>Total Consumer debtors</b>                    | <b>4 267 159</b>  | <b>4 386 591</b>  | <b>4 488 971</b>  | <b>6 156 939</b>     | <b>4 491 240</b>  | <b>4 626 752</b>                                    | <b>4 839 508</b>       | <b>5 029 594</b>       |
| <b>Property, plant and equipment (PPE)</b>       |                   |                   |                   |                      |                   |   |                        |                        |
| PPE at cost/value (ex cl. finance leases)        | 43 723 715        | 48 631 203        | 51 562 111        | 58 217 763           | 58 887 524        | 69 067 464  | 79 782 104             | 89 482 664             |
| Less: Accumulated depreciation                   | 7 630 829         | 9 120 522         | 9 876 531         | 13 000 514           | 12 221 974        | 15 017 787  | 18 311 960             | 22 100 782             |
| <b>Total Property, plant and equipment (PPE)</b> | <b>36 092 886</b> | <b>39 510 681</b> | <b>41 685 580</b> | <b>45 217 249</b>    | <b>46 665 550</b> | <b>54 049 677</b>                                   | <b>61 470 144</b>      | <b>67 381 882</b>      |
| <b>LIABILITIES</b>                               |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Current liabilities - Borrowing</b>           |                   |                   |                   |                      |                   |   |                        |                        |
| Current portion of long-term liabilities         | 366 309           | 1 523 336         | 625 164           | 835 923              | 981 893           | 1 573 418   | 524 589                | 3 110 378              |
| <b>Total Current liabilities - Borrowing</b>     | <b>366 309</b>    | <b>1 523 336</b>  | <b>625 164</b>    | <b>835 923</b>       | <b>981 893</b>    | <b>1 573 418</b>                                    | <b>524 589</b>         | <b>3 110 378</b>       |
| <b>Trade and other payables</b>                  |                   |                   |                   |                      |                   |   |                        |                        |
| Trade and other creditors                        | 7 318 952         | 10 240 685        | 10 832 691        | 7 789 135            | 12 076 027        | 12 042 264  | 12 052 824             | 11 848 748             |
| Unspent conditional transfers                    | 493 711           | 807 011           | 1 410 169         | 550 000              | 550 000           | 600 000   | 650 000                | 650 000                |
| <b>Total Trade and other payables</b>            | <b>8 654 188</b>  | <b>11 743 180</b> | <b>12 769 565</b> | <b>8 872 175</b>     | <b>13 159 067</b> | <b>13 227 380</b>                                   | <b>13 320 121</b>      | <b>13 146 910</b>      |
| <b>Non current liabilities - Borrowing</b>       |                   |                   |                   |                      |                   |   |                        |                        |
| Borrowing  | 11 843 619        | 11 277 553        | 11 399 462        | 12 903 733           | 12 438 609        | 14 141 191  | 17 056 602             | 16 452 224             |
| <b>Total Non current liabilities - Borrowing</b> | <b>11 843 619</b> | <b>11 277 553</b> | <b>11 399 462</b> | <b>12 903 733</b>    | <b>12 438 609</b> | <b>14 141 191</b>                                   | <b>17 056 602</b>      | <b>16 452 224</b>      |
| <b>Provisions - non-current</b>                  |                   |                   |                   |                      |                   |   |                        |                        |
| Other  | 3 909 568         | 4 789 731         | 4 959 515         | 4 849 368            | 5 257 086         | 5 611 997   | 5 976 269              | 6 304 963              |
| <b>Total Provisions - non-current</b>            | <b>3 909 568</b>  | <b>4 789 731</b>  | <b>4 959 515</b>  | <b>4 849 368</b>     | <b>5 257 086</b>  | <b>5 611 997</b>                                    | <b>5 976 269</b>       | <b>6 304 963</b>       |
| <b>CHANGES IN NET ASSETS</b>                     |                   |                   |                   |                      |                   |   |                        |                        |
| <b>Accumulated Surplus/(Deficit)</b>             |                   |                   |                   |                      |                   |   |                        |                        |
| Surplus/(Deficit)                                | 850 781           | 4 614 751         | 3 436 230         | 4 782 988            | 4 490 656         | 4 650 075   | 5 246 442              | 5 641 057              |
| Other adjustments                                | 21 825 752        | 22 486 091        | 27 039 210        | 30 823 769           | 30 478 516        | 35 104 078  | 39 934 832             | 45 371 533             |
| <b>Accumulated Surplus/(Deficit)</b>             | <b>22 676 533</b> | <b>27 100 842</b> | <b>30 475 440</b> | <b>35 606 757</b>    | <b>34 969 172</b> | <b>39 754 153</b>                                   | <b>45 181 275</b>      | <b>51 012 591</b>      |
| <b>Reserves</b>                                  |                   |                   |                   |                      |                   |   |                        |                        |
| Other reserves                                   | -26 033           | -94 065           | -54 928           | 156 584              | -58 004           | -61 368   | -64 743                | -68 304                |
| <b>Total Reserves</b>                            | <b>-26 033</b>    | <b>-94 065</b>    | <b>-54 928</b>    | <b>156 584</b>       | <b>-58 004</b>    | <b>-61 368</b>                                      | <b>-64 743</b>         | <b>-68 304</b>         |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>             | <b>22 650 500</b> | <b>27 006 777</b> | <b>30 420 512</b> | <b>35 763 341</b>    | <b>34 911 168</b> | <b>39 692 785</b>                                   | <b>45 116 531</b>      | <b>50 944 286</b>      |

Table SA22: Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration<br><br>R thousand | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
|   | A                | B                | C                | D                    | E                | G   | H                      | I                      |
| <b>Councillors (Political Office Bearers plus Others)</b>         |                  |                  |                  |                      |                  |   |                        |                        |
| Basic Salaries and Wages  | 60 423           | 79 544           | 81 632           | 101 811              | 102 630          | 111 313   | 112 424                | 120 030                |
| Pension and UIF Contributions                                     | 7 667            | 9 494            | 10 300           | 10 769               | 10 254           | 10 951  | 11 685                 | 12 456                 |
| Medical Aid Contributions   |                  |                  | 19               | 4 176                | 3 977            | 4 247   | 4 532                  | 4 831                  |
| Motor Vehicle Allowance   | 11 400           | 9 253            | 18 460           | 290                  | 273              | 292   | 311                    | 332                    |
| Cellphone Allowance   |                  |                  |                  | 2 673                | 2 545            | 2 718   | 2 900                  | 3 092                  |
| Other benefits and allowances                                     | 1 156            |                  |                  | 4 435                | 4 475            | 4 779   | 5 100                  | 5 436                  |
| <b>Sub Total - Councillors</b>                                    | <b>80 646</b>    | <b>98 291</b>    | <b>110 411</b>   | <b>124 154</b>       | <b>124 154</b>   | <b>134 301</b>                                      | <b>136 951</b>         | <b>146 177</b>         |
| <b>Senior Managers of the Municipality</b>                        |                  |                  |                  |                      |                  |   |                        |                        |
| Basic Salaries and Wages  | 20 976           | 22 759           | 24 147           | 25 427               | 27 130           | 28 080  | 29 147                 | 30 284                 |
| Pension and UIF Contributions                                     | 1 242            | 1 348            | 1 430            | 1 506                | 1 607            | 1 716   | 1 831                  | 1 952                  |
| Medical Aid Contributions   | 295              | 320              | 340              | 358                  | 382              | 408   | 435                    | 464                    |
| Performance Bonus   | 1 677            | 1 819            | 1 930            | 2 032                | 2 169            | 2 316   | 2 471                  | 2 634                  |
| Motor Vehicle Allowance   | 1 402            | 1 522            | 1 614            | 1 700                | 1 814            | 1 937   | 2 067                  | 2 203                  |
| Cellphone Allowance   | 3                | 3                | 4                | 4                    | 4                | 4   | 5                      | 5                      |
| Housing Allowances  | 61               | 66               | 70               | 74                   | 79               | 84  | 90                     | 96                     |
| Other benefits and allowances                                     | 224              | 243              | 258              | 271                  | 290              | 309   | 330                    | 352                    |
| <b>Sub Total - Senior Managers of Municipality</b>                | <b>25 880</b>    | <b>28 080</b>    | <b>29 793</b>    | <b>31 372</b>        | <b>33 474</b>    | <b>34 855</b>                                       | <b>36 376</b>          | <b>37 990</b>          |
| <b>Other Municipal Staff</b>                                      |                  |                  |                  |                      |                  |   |                        |                        |
| Basic Salaries and Wages  | 2 586 596        | 2 537 228        | 2 783 837        | 3 019 366            | 3 001 765        | 3 301 194   | 3 451 116              | 3 624 493              |
| Pension and UIF Contributions                                     | 267 679          | 317 783          | 335 733          | 393 646              | 392 440          | 441 940   | 449 342                | 469 649                |
| Medical Aid Contributions   | 168 353          | 212 775          | 200 742          | 246 587              | 249 159          | 273 262   | 284 362                | 302 218                |
| Overtime  | 159 825          | 69 610           | 114 028          | 105 873              | 105 082          | 113 303   | 120 142                | 127 317                |
| Performance Bonus   | 129 815          | 168 182          | 195 576          | 249 873              | 263 076          | 251 690   | 265 235                | 274 635                |
| Motor Vehicle Allowance   | 30 610           | 44 295           | 21 113           | 6 906                | 257 339          | 267 712   | 279 513                | 279 141                |
| Cellphone Allowance   | 164 904          | 205 450          | 223 286          | 243 344              | 1 616            | 1 729   |                        |                        |
| Housing Allowances  | 4 359            | 21 829           | 5 307            | 1 509                | 18 460           | 19 636  | 20 759                 | 21 780                 |
| Other benefits and allowances                                     | 166 207          | 90 072           | 22 937           | 19 362               | 203 026          | 229 768   | 255 623                | 271 339                |
| Payments in lieu of leave   | 94 370           | 195 443          | 165 614          | 178 839              | 18 296           | 10 377  | 9 142                  | 9 711                  |
| Long service awards   | 4 482            | 17 870           | 22 702           | 25 145               |                  |   |                        |                        |
| <b>Sub Total - Other Municipal Staff</b>                          | <b>3 777 199</b> | <b>3 880 536</b> | <b>4 090 875</b> | <b>4 490 450</b>     | <b>4 510 260</b> | <b>4 910 611</b>                                    | <b>5 135 236</b>       | <b>5 380 282</b>       |
| <b>Total Parent Municipality</b>                                  | <b>3 883 726</b> | <b>4 006 908</b> | <b>4 231 079</b> | <b>4 645 976</b>     | <b>4 667 888</b> | <b>5 079 767</b>                                    | <b>5 308 563</b>       | <b>5 564 449</b>       |
| <b>Board Members of Entities</b>                                  |                  |                  |                  |                      |                  |   |                        |                        |
| Basic Salaries and Wages  | 3 702            | 3 150            | 4 235            | 4 588                | 4 588            | 4 725   | 4 905                  | 5 096                  |
| Pension and UIF Contributions                                     | 240              | 742              | 293              | 500                  | 500              | 515   | 535                    | 555                    |
| Medical Aid Contributions   | 158              | 415              | 193              | 321                  | 321              | 331   | 343                    | 357                    |
| Motor Vehicle Allowance   | 137              | 84               | 168              | 250                  | 250              | 258   | 267                    | 278                    |
| Cellphone Allowance   |                  | 69               |                  | 85                   | 85               | 88  | 91                     | 94                     |
| Other benefits and allowances                                     | 78               | 703              | 95               | 100                  | 100              | 103   | 107                    | 111                    |
| Board Fees  | 8 714            | 9 750            | 11 533           | 11 870               | 11 786           | 12 140  | 12 601                 | 13 092                 |
| <b>Sub Total - Board Members of Entities</b>                      | <b>13 533</b>    | <b>14 913</b>    | <b>16 517</b>    | <b>17 714</b>        | <b>17 630</b>    | <b>18 159</b>                                       | <b>18 849</b>          | <b>19 584</b>          |
| <b>Senior Managers of Entities</b>                                |                  |                  |                  |                      |                  |   |                        |                        |
| Basic Salaries and Wages  | 85 397           | 88 955           | 97 823           | 102 867              | 103 935          | 107 053   | 111 121                | 115 455                |
| Pension and UIF Contributions                                     | 25 633           | 28 289           | 31 490           | 33 589               | 34 446           | 35 480  | 36 828                 | 38 264                 |
| Medical Aid Contributions   | 16 153           | 16 406           | 17 500           | 19 884               | 19 897           | 20 494  | 21 273                 | 22 103                 |
| Performance Bonus   | 21 070           | 19 323           | 25 736           | 26 872               | 26 865           | 27 671  | 28 722                 | 29 843                 |
| Motor Vehicle Allowance   | 4 402            | 3 104            | 4 729            | 4 871                | 4 981            | 5 131   | 5 326                  | 5 533                  |
| Cellphone Allowance   | 317              | 49               | 458              | 98                   | 104              | 107   | 111                    | 115                    |
| Other benefits and allowances                                     | 11 277           | 11 170           | 15 800           | 20 359               | 20 370           | 20 981  | 21 778                 | 22 627                 |
| <b>Sub Total - Senior Managers of Entities</b>                    | <b>164 839</b>   | <b>167 303</b>   | <b>193 535</b>   | <b>208 540</b>       | <b>210 598</b>   | <b>216 916</b>                                      | <b>225 159</b>         | <b>233 940</b>         |
| <b>Other Staff of Entities</b>                                    |                  |                  |                  |                      |                  |   |                        |                        |
| Basic Salaries and Wages  | 1 609 203        | 1 783 952        | 2 008 578        | 2 266 879            | 2 279 719        | 2 285 749   | 2 436 921              | 2 484 939              |
| Pension and UIF Contributions                                     | 201 280          | 209 837          | 285 849          | 330 840              | 338 013          | 330 229   | 352 149                | 376 218                |
| Medical Aid Contributions   | 122 595          | 122 102          | 151 259          | 160 218              | 175 060          | 206 809   | 192 721                | 201 862                |
| Overtime  | 215 180          | 227 077          | 206 115          | 173 200              | 187 347          | 213 278   | 200 258                | 207 262                |
| Performance Bonus   | 117 753          | 182 934          | 197 691          | 175 676              | 178 773          | 231 102   | 211 258                | 218 957                |
| Motor Vehicle Allowance   | 79 217           | 85 247           | 90 514           | 102 073              | 104 427          | 108 502   | 102 059                | 105 485                |
| Cellphone Allowance   | 1 673            | 331              | 4 194            | 4 980                | 5 370            | 5 510   | 6 625                  | 6 908                  |
| Housing Allowances  | 12 738           | 10 393           | 33 666           | 32 772               | 32 774           | 37 109  | 14 109                 | 14 828                 |
| Other benefits and allowances                                     | 124 799          | 145 085          | 138 956          | 158 387              | 128 467          | 136 376   | 145 127                | 152 528                |
| Payments in lieu of leave   | 2 935            | 11 141           | 3 067            | 1 161                | 3 430            | 3 240   | 1 304                  | 1 382                  |
| Post-retirement benefit obligations                               |                  |                  | 7 221            | 75                   | 1 429            | 1 622   | 2 147                  | 2 739                  |
| <b>Sub Total - Other Staff of Entities</b>                        | <b>2 487 372</b> | <b>2 785 320</b> | <b>3 119 962</b> | <b>3 407 615</b>     | <b>3 435 001</b> | <b>3 560 051</b>                                    | <b>3 665 270</b>       | <b>3 773 286</b>       |
| <b>Total Municipal Entities</b>                                   | <b>2 665 744</b> | <b>2 967 536</b> | <b>3 330 014</b> | <b>3 633 869</b>     | <b>3 663 229</b> | <b>3 795 126</b>                                    | <b>3 909 278</b>       | <b>4 026 810</b>       |
| <b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>                    | <b>6 549 470</b> | <b>6 974 444</b> | <b>7 561 093</b> | <b>8 279 845</b>     | <b>8 331 117</b> | <b>8 874 893</b>                                    | <b>9 217 841</b>       | <b>9 591 258</b>       |
| <b>TOTAL MANAGERS AND STAFF</b>                                   | <b>6 468 824</b> | <b>6 876 153</b> | <b>7 450 682</b> | <b>8 155 691</b>     | <b>8 206 963</b> | <b>8 740 592</b>                                    | <b>9 080 890</b>       | <b>9 445 081</b>       |

Table SA23: Salaries, allowances &amp; benefits (political office bearers/councillors/senior managers)

| <b>Disclosure of Salaries, Allowances &amp; Benefits 1.</b>          | <b>Salary</b>      | <b>Contributions</b> | <b>Allowances</b> | <b>Performance Bonuses</b> | <b>Total Package</b> |
|--|--------------------|----------------------|-------------------|----------------------------|----------------------|
| <b>Rand per annum</b>  |                    | <b>1.</b>            |                   |                            | <b>2.</b>            |
| <b>Councillors</b>   |                    |                      |                   |                            |                      |
| Speaker  | 941 404            |                      | 25 938            |                            | 967 342              |
| Chief Whip   | 881 394            |                      | 25 938            |                            | 907 332              |
| Executive Mayor  | 837 244            | 137 280              | 175 183           |                            | 1 149 707            |
| Executive Committee  | 8 817 537          |                      | 259 380           |                            | 9 076 917            |
| Total for all other councillors                                      | 112 273 824        |                      | 9 925 878         |                            | 122 199 702          |
| <b>Total Councillors</b>   | <b>123 751 403</b> | <b>137 280</b>       | <b>10 412 317</b> |                            | <b>134 301 000</b>   |
| <b>Senior Managers of the Municipality</b>                           |                    |                      |                   |                            |                      |
| Municipal Manager (MM)   | 2 741 284          | 1 910                | 137 108           | 403 242                    | 3 283 544            |
| Chief Operation Officer  | 2 456 836          | 133 785              | 154 080           | 384 258                    | 3 128 959            |
| Executive Director : Economic Development                            | 1 742 235          |                      | 19 200            | 249 478                    | 2 010 913            |
| Executive Director : Environment, Infrastructure and Services        | 1 678 434          | 47 590               | 97 200            | 255 251                    | 2 078 475            |
| Executive Director : Transport                                       | 1 806 072          | 253 188              | 73 200            |                            | 2 132 460            |
| Executive Director : Community Development                           | 1 524 000          | 172 000              | 120 000           |                            | 1 816 000            |
| <i>List of each official with packages &gt;= senior manager</i>      |                    |                      |                   |                            |                      |
| Executive Director : Health  | 1 987 095          |                      |                   | 215 127                    | 2 202 222            |
| Executive Director : Social Development                              | 1 352 000          | 32 000               |                   | 194 000                    | 1 578 000            |
| Group CFO  | 2 500 000          |                      |                   |                            | 2 500 000            |
| Group Corporate and Shared Services                                  | 1 789 000          | 90 000               | 148 000           | 132 000                    | 2 159 000            |
| Executive Director : Housing   | 927 000            | 216 000              | 183 991           | 103 000                    | 1 429 991            |
| Executive Director : Development Planning                            | 1 373 247          | 102 984              | 573 996           |                            | 2 050 227            |
| Executive Director : JMPD  | 851 000            | 91 000               | 134 000           | 71 000                     | 1 147 000            |
| Executive Director : EMS   | 1 116 000          | 60 000               |                   |                            | 1 176 000            |
| Group Marketing and Communications                                   | 1 499 763          | 76 309               | 213 879           | 250 593                    | 2 040 544            |
| Group Audit, Risk and Compliance                                     | 1 467 138          | 37 130               | 308 079           | 253 889                    | 2 066 237            |
| Group Strategy and Monitoring  | 1 034 882          | 103 000              | 110 000           | 177 000                    | 1 424 882            |
| Group Citizen Relations and Urban Management                         | 1 280 000          | 39 000               |                   | 185 000                    | 1 504 000            |
| Director : Office of the City Manager                                | 1 216 543          | 58 871               |                   | 178 558                    | 1 453 972            |
| <b>Total Senior Managers of the Municipality</b>                     | <b>30 342 530</b>  | <b>1 514 767</b>     | <b>2 272 733</b>  | <b>3 052 397</b>           | <b>37 182 426</b>    |
| <b>A Heading for Each Entity</b>                                     |                    |                      |                   |                            |                      |
| Chief Executive Officer : City Power                                 | 1 652 000          | 302 000              | 850 000           |                            | 2 804 000            |
| Chief Executive Officer : Johannesburg Water                         | 1 429 587          | 208 741              | 409 582           | 267 951                    | 2 315 861            |
| Chief Executive Officer : Pikitup                                    | 2 063 000          | 105 000              |                   | 217 000                    | 2 385 000            |
| Chief Executive Officer : Johannesburg Roads Agency                  | 1 183 481          | 93 132               | 567 099           |                            | 1 843 712            |
| Chief Executive Officer : Metrobus                                   | 934 160            | 98 140               | 527 700           | 130 782                    | 1 690 782            |
| Chief Executive Officer : Johannesburg Parks and Zoo                 | 1 712 092          |                      | 166 068           | 252 862                    | 2 131 022            |
| Chief Executive Officer : Johannesburg Development Agency            | 1 636 833          |                      |                   | 130 947                    | 1 767 780            |
| Chief Executive Officer : Johannesburg Property Company              | 1 236 427          |                      | 250 000           | 123 869                    | 1 610 295            |
| Chief Executive Officer : Joburg Market                              | 1 605 000          | 87 000               | 237 000           | 256 000                    | 2 185 000            |
| Chief Executive Officer : Johannesburg Social Housing Company        | 1 572 347          |                      | 82 816            | 137 930                    | 1 793 093            |
| Chief Executive Officer : Johannesburg City Theaters                 | 1 412 400          | 23 000               |                   | 292 000                    | 1 727 400            |
| <b>Total for municipal entities</b>                                  | <b>16 437 327</b>  | <b>917 013</b>       | <b>3 090 265</b>  | <b>1 809 341</b>           | <b>22 253 945</b>    |
| <b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b> | <b>170 531 259</b> | <b>2 569 059</b>     | <b>15 775 315</b> | <b>4 861 737</b>           | <b>193 737 371</b>   |

Table SA24: Summary of personnel numbers

| Number  | Summary of Personnel Numbers |                     |                    | 2012/13       |                     |                    | Current Year 2013/14 |                     |                    | Budget Year 2014/15 |                     |                    |
|---|------------------------------|---------------------|--------------------|---------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
|   | Positions                    | Permanent employees | Contract employees | Positions     | Permanent employees | Contract employees | Positions            | Permanent employees | Contract employees | Positions           | Permanent employees | Contract employees |
| <b>Municipal Council and Boards of Municipal Entities</b>     |                              |                     |                    |               |                     |                    |                      |                     |                    |                     |                     |                    |
| Councillors (Political Office Bearers plus Other Councillors) | 261                          | —                   | 261                | 260           | —                   | 272                | 260                  | —                   | 271                |                     |                     |                    |
| Board Members of municipal entities                           | 77                           | 10                  | 55                 | 77            | 10                  | 44                 | 66                   | 20                  | 54                 |                     |                     |                    |
| <b>Municipal employees</b>                                    |                              |                     |                    |               |                     |                    |                      |                     |                    |                     |                     |                    |
| Municipal Manager and Senior Managers                         | 163                          | 81                  | 62                 | 165           | 92                  | 58                 | 182                  | 86                  | 56                 |                     |                     |                    |
| Other Managers  | 1 710                        | 953                 | 415                | 2 311         | 1 459               | 237                | 2 148                | 1 414               | 264                |                     |                     |                    |
| Professionals   | 7 130                        | 4 989               | 389                | 5 419         | 5 145               | 9                  | 7 352                | 5 368               | 69                 |                     |                     |                    |
| Finance   | 2 345                        | 2 137               | 213                | 124           | 2 031               | 4                  | 2 503                | 1 958               | 54                 |                     |                     |                    |
| Spatial/town planning   | 403                          | 213                 | —                  | 403           | 250                 | —                  | 403                  | 206                 | —                  |                     |                     |                    |
| Information Technology  | 64                           | 44                  | 2                  | 61            | 45                  | 1                  | 61                   | 46                  | 2                  |                     |                     |                    |
| Roads   | 1 250                        | 953                 | 11                 | 1 250         | 873                 | —                  | 1 250                | 1 250               | —                  |                     |                     |                    |
| Electricity   | 304                          | 155                 | —                  | 304           | 152                 | —                  | 304                  | 216                 | 4                  |                     |                     |                    |
| Water   | 33                           | 31                  | —                  | 32            | 25                  | —                  | 32                   | 26                  | 1                  |                     |                     |                    |
| Sanitation  | 25                           | 22                  | —                  | 26            | 25                  | —                  | 26                   | 25                  | —                  |                     |                     |                    |
| Other   | 2 706                        | 1 434               | 163                | 3 219         | 1 744               | 4                  | 2 773                | 1 641               | 8                  |                     |                     |                    |
| Technicians   | 4 645                        | 3 443               | 109                | 4 447         | 2 787               | 41                 | 3 696                | 2 820               | 256                |                     |                     |                    |
| Finance   | 88                           | 56                  | 20                 | 92            | 47                  | 1                  | 49                   | 42                  | 1                  |                     |                     |                    |
| Spatial/town planning   | —                            | —                   | —                  | —             | —                   | —                  | —                    | —                   | —                  |                     |                     |                    |
| Information Technology  | 40                           | 25                  | 11                 | 38            | 21                  | 2                  | 38                   | 33                  | 2                  |                     |                     |                    |
| Roads   | 370                          | 360                 | —                  | 370           | —                   | —                  | 370                  | 370                 | —                  |                     |                     |                    |
| Electricity   | 724                          | 339                 | —                  | 724           | 339                 | —                  | 724                  | 514                 | —                  |                     |                     |                    |
| Water   | 132                          | 121                 | —                  | 137           | 120                 | —                  | 137                  | 120                 | —                  |                     |                     |                    |
| Sanitation  | 25                           | 20                  | 1                  | 24            | 23                  | —                  | 24                   | 23                  | —                  |                     |                     |                    |
| Refuse  | 210                          | 198                 | 12                 | —             | —                   | —                  | —                    | —                   | —                  |                     |                     |                    |
| Other   | 3 056                        | 2 324               | 65                 | 3 062         | 2 237               | 38                 | 2 354                | 1 718               | 253                |                     |                     |                    |
| Clerks (Clerical and administrative)                          | 5 238                        | 3 732               | 318                | 4 843         | 3 215               | 497                | 4 536                | 3 551               | 321                |                     |                     |                    |
| Service and sales workers                                     | 4 584                        | 3 387               | —                  | 4 906         | 3 593               | 22                 | 4 768                | 3 280               | 42                 |                     |                     |                    |
| Skilled agricultural and fishery workers                      | 122                          | 113                 | —                  | 205           | 176                 | —                  | 205                  | 176                 | —                  |                     |                     |                    |
| Craft and related trades                                      | 365                          | 306                 | —                  | 457           | 357                 | 16                 | 457                  | 380                 | 36                 |                     |                     |                    |
| Plant and Machine Operators                                   | 2 533                        | 2 219               | —                  | 2 804         | 2 280               | 14                 | 2 902                | 2 497               | 14                 |                     |                     |                    |
| Elementary Occupations  | 8 361                        | 7 380               | 7                  | 8 512         | 7 265               | 33                 | 8 677                | 7 705               | 46                 |                     |                     |                    |
| <b>TOTAL PERSONNEL NUMBERS</b>                                | <b>35 189</b>                | <b>26 613</b>       | <b>1 616</b>       | <b>34 406</b> | <b>26 379</b>       | <b>1 243</b>       | <b>35 249</b>        | <b>27 297</b>       | <b>1 429</b>       |                     |                     |                    |

Table SA31: Aggregated entity budget

| Description<br>R million                                      | 2010/11           | 2011/12           | 2012/13           | Current Year 2013/14 |                   |                    | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Financial Performance</b>                                  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Service charges   | 14 120 833        | 16 311 271        | 17 722 550        | 21 158 925           | 20 274 157        | 20 274 157         | 22 131 825  | 24 118 045             | 25 803 676             |
| Investment revenue  | 70 560            | 62 424            | 153 375           | 47 680               | 116 938           | 116 938            | 111 485   | 117 177                | 120 127                |
| Transfers recognised - operational                            | 607               | 11 986            | 5 856             | 12 913               | 23 059            | 23 059             | 8 900   | -                      | -                      |
| Other own revenue   | 1 318 826         | 2 159 582         | 2 195 664         | 1 521 917            | 1 762 634         | 1 762 634          | 1 096 378   | 1 178 610              | 1 260 885              |
| Contributions recognised - capital & contributed assets       | 662 167           | 629 304           | 774 190           | 934 445              | 929 445           | 929 445            | 820 476   | 877 065                | 795 315                |
| <b>Total Revenue (excluding capital transfers and grants)</b> | <b>16 172 993</b> | <b>19 174 567</b> | <b>20 851 635</b> | <b>23 675 880</b>    | <b>23 106 233</b> | <b>23 106 233</b>  | <b>24 169 064</b>                                   | <b>26 290 897</b>      | <b>27 980 003</b>      |
| Employee costs  | 2 642 578         | 2 931 406         | 3 302 362         | 3 616 155            | 3 645 599         | 3 645 599          | 3 795 126   | 3 884 811              | 4 026 810              |
| Remuneration of Board Members                                 | 13 533            | 24 513            | 27 653            | 17 714               | 17 630            | 17 630             | 0   | 24 466                 | -                      |
| Depreciation & asset impairment                               | 504 207           | 504 134           | 640 783           | 642 556              | 670 655           | 670 655            | 737 554   | 837 378                | 968 482                |
| Finance charges   | 42 461            | 53 764            | 51 902            | 48 418               | 47 620            | 47 620             | 81 816  | 74 543                 | 66 296                 |
| Materials and bulk purchases                                  | 8 176 936         | 10 142 866        | 11 034 269        | 12 315 394           | 11 635 213        | 11 635 213         | 12 477 870  | 13 350 164             | 14 324 943             |
| Transfers and grants  | -                 | 6 261             | 8 695             | 8 000                | 18 146            | 18 146             | 13 000  | 8 000                  | -                      |
| Other expenditure   | 4 886 399         | 5 226 789         | 5 208 856         | 5 736 251            | 5 925 193         | 5 925 193          | 6 015 407   | 6 382 275              | 6 713 128              |
| <b>Total Expenditure</b>                                      | <b>16 266 114</b> | <b>18 889 733</b> | <b>20 274 519</b> | <b>22 384 488</b>    | <b>21 960 056</b> | <b>21 960 056</b>  | <b>23 120 773</b>                                   | <b>24 561 638</b>      | <b>26 099 659</b>      |
| <b>Surplus/(Deficit)</b>                                      | <b>(93 121)</b>   | <b>284 834</b>    | <b>577 116</b>    | <b>1 291 392</b>     | <b>1 146 177</b>  | <b>1 146 177</b>   | <b>1 048 291</b>                                    | <b>1 729 259</b>       | <b>1 880 344</b>       |
| <b>Capital expenditure &amp; funds sources</b>                |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Capital expenditure</b>                                    | <b>2 226 208</b>  | <b>1 843 773</b>  | <b>111 552</b>    | <b>4 479 967</b>     | <b>4 444 191</b>  | <b>4 444 191</b>   | <b>6 284 141</b>                                    | <b>8 457 349</b>       | <b>7 443 478</b>       |
| Transfers recognised - operational                            | 433 205           | 613 080           | 864 618           | 993 543              | 1 006 035         | 1 006 035          | 850 027   | 954 252                | 1 018 189              |
| Public contributions & donations                              | 266 565           | 406 307           | 369 372           | 442 495              | 442 495           | 442 495            | 463 065   | 465 565                | 348 415                |
| Borrowing   | 1 323 200         | 816 575           | 1 032 773         | 685 930              | 1 103 430         | 1 103 430          | 2 629 437   | 3 284 873              | 2 338 412              |
| Internally generated funds                                    | 203 238           | 7 811             | 261 326           | 2 357 999            | 1 892 231         | 1 892 231          | 2 341 612   | 3 752 659              | 3 738 462              |
| <b>Total sources</b>  | <b>2 226 208</b>  | <b>1 843 773</b>  | <b>2 528 089</b>  | <b>4 479 967</b>     | <b>4 444 191</b>  | <b>4 444 191</b>   | <b>6 284 141</b>                                    | <b>8 457 349</b>       | <b>7 443 478</b>       |

Table SA34a: Consolidated capital expenditure on new assets by asset class

| Description<br>R thousand                               | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Capital expenditure on new assets by Asset Class</b> |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Infrastructure</b>                                   |                  |                  |                  |                      |                  |   |                        |                        |
| Infrastructure - Road transport                         | 2 253 275        | 1 841 560        | 2 415 310        | 2 570 365            | 2 570 365        | 1 870 699   | 2 660 602              | 2 446 294              |
| Roads, Pavements & Bridges                              | 1 063 326        | 1 141 872        | 1 162 038        | 1 012 185            | 1 012 185        | 575 960   | 751 300                | 621 037                |
| Infrastructure - Electricity                            | 452 740          | 494 924          | 587 891          | 332 151              | 332 151          | 820 007   | 1 163 528              | 1 189 558              |
| Transmission & Reticulation                             | 452 740          | 494 924          | 587 891          | 332 151              | 332 151          | 820 007   | 1 163 528              | 1 189 558              |
| Infrastructure - Water                                  | 678 899          | 127 396          | 584 581          | 579 467              | 579 467          | 27 921  | 280 793                | 208 247                |
| Reticulation  | 678 899          | 127 396          | 584 581          | 579 467              | 579 467          | 27 921  | 280 793                | 208 247                |
| Infrastructure - Other                                  | 58 310           | 77 368           | 80 800           | 646 562              | 646 562          | 150 050   | 111 276                | 107 118                |
| Other   | 58 310           | 77 368           | 80 800           | 646 562              | 646 562          | 150 050   | 111 276                | 107 118                |
| <b>Community</b>  | <b>313 510</b>   | <b>326 288</b>   | <b>357 690</b>   | <b>381 451</b>       | <b>381 451</b>   | <b>767 993</b>                                      | <b>858 783</b>         | <b>677 429</b>         |
| Parks & gardens   | 12 297           |                  |                  |                      |                  |   |                        |                        |
| Other   | 301 213          | 326 288          | 357 690          | 381 451              | 381 451          | 767 993   | 858 783                | 677 429                |
| <b>Heritage assets</b>                                  |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Other assets</b>                                     | <b>1 215 711</b> | <b>120 113</b>   | <b>110 289</b>   | <b>147 000</b>       | <b>147 000</b>   | <b>3 079 245</b>                                    | <b>2 776 703</b>       | <b>2 708 570</b>       |
| <b>Intangibles</b>                                      | <b>55 461</b>    |                  |                  |                      |                  |   |                        |                        |
| <b>Total Capital Expenditure on new assets</b>          | <b>3 837 957</b> | <b>2 287 961</b> | <b>2 883 290</b> | <b>3 098 816</b>     | <b>3 098 816</b> | <b>5 717 937</b>                                    | <b>6 296 088</b>       | <b>5 832 293</b>       |

Table SA34b: Consolidated capital expenditure on existing assets by asset class

| Description<br>R thousand                                      | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Capital expenditure on renewal of existing assets</b>       |                  |                  |                      |                  |   |                        |                        |
| <b>Infrastructure</b>  |                  |                  |                      |                  |   |                        |                        |
| 939 902  | 920 594          | 3 882 805        | 4 105 511            | 3 237 669        | 4 399 641   | 3 682 213              |                        |
| Infrastructure - Road transport                                | 114 362          | 132 930          | 680 677              | 706 831          | 721 250   | 1 567 675              | 1 394 278              |
| Roads, Pavements & Bridges                                     | 114 362          | 132 930          | 680 677              | 706 831          | 721 250   | 1 567 675              | 1 394 278              |
| Infrastructure - Electricity                                   | 275 400          | 509 446          | 1 394 907            | 1 394 907        | 1 401 755   | 1 541 248              | 1 138 517              |
| Transmission & Reticulation                                    | 275 400          | 509 446          | 1 394 907            | 1 394 907        | 1 401 755   | 1 541 248              | 1 138 517              |
| Infrastructure - Water   | 412 236          | 177 651          | 440 816              | 440 816          | 923 791   | 996 169                | 915 735                |
| Reticulation   | 412 236          | 177 651          | 440 816              | 440 816          | 923 791   | 996 169                | 915 735                |
| Infrastructure - Other   | 137 904          | 100 567          | 1 366 405            | 1 562 957        | 51 000  | 32 750                 | 18 250                 |
| Other  | 137 904          | 100 567          | 1 366 405            | 1 562 957        | 51 000  | 32 750                 | 18 250                 |
| <b>Community</b>   | <b>340 318</b>   | <b>266 789</b>   | <b>455 277</b>       | <b>293 500</b>   | <b>515 092</b>                                      | <b>421 544</b>         | <b>599 283</b>         |
| Other  | 340 318          | 266 789          | 455 277              | 293 500          | 515 092   | 421 544                | 599 283                |
| <b>Other assets</b>  | <b>38 314</b>    | <b>72 784</b>    | <b>158 175</b>       | <b>202 436</b>   | <b>1 404 452</b>                                    | <b>321 922</b>         | <b>259 170</b>         |
| Other  | 38 314           | 72 784           | 158 175              | 202 436          | 1 404 452   | 321 922                | 259 170                |
| <b>Total Capital Expenditure on renewal of existing assets</b> | <b>1 318 534</b> | <b>1 260 167</b> | <b>4 496 257</b>     | <b>4 601 447</b> | <b>5 157 213</b>                                    | <b>5 143 107</b>       | <b>4 540 666</b>       |

Table SA34c: Consolidated repairs and maintenance by asset class

| Description<br>R thousand                                 | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Repairs and maintenance expenditure by Asset Class</b> |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Infrastructure</b>                                     | <b>858 505</b>   | <b>931 349</b>   | <b>1 413 401</b> | <b>1 873 035</b>     | <b>1 954 012</b> | <b>2 056 580</b>                                    | <b>2 204 382</b>       | <b>2 164 953</b>       |
| Infrastructure - Road transport                           | 552 965          | 672 964          | 260 490          | 654 551              | 722 564          | 738 700   | 828 992                | 730 300                |
| <i>Roads, Pavements &amp; Bridges</i>                     | 466 991          | 541 991          | 218 966          | 640 000              | 613 064          | 516 200   | 518 100                | 425 800                |
| <i>Storm water</i>  | 85 974           | 130 973          | 41 524           | 14 551               | 109 500          | 222 500   | 310 892                | 304 500                |
| Infrastructure - Electricity                              | 305 540          | 258 385          | 434 445          | 468 910              | 472 647          | 511 877   | 540 542                | 570 272                |
| <i>Street Lighting</i>                                    | 8 037            | 2 865            | 12 771           | 13 835               | 13 835           | 14 987  | 16 235                 | 17 587                 |
| Infrastructure - Water                                    |                  |                  | 333 153          | 376 100              | 380 738          | 408 399   | 423 050                | 438 017                |
| <i>Dams &amp; Reservoirs</i>                              |                  |                  | 47 894           | 53 696               | 54 715           | 64 464  | 66 765                 | 69 126                 |
| <i>Reticulation</i>                                       |                  |                  | 285 259          | 322 404              | 326 023          | 343 935   | 356 285                | 368 891                |
| Infrastructure - Sanitation                               |                  |                  | 356 049          | 354 677              | 358 909          | 361 188   | 374 082                | 387 314                |
| <i>Reticulation</i>                                       |                  |                  | 285 321          | 276 177              | 278 919          | 285 633   | 295 830                | 306 294                |
| <i>Sewerage purification</i>                              |                  |                  | 70 728           | 78 500               | 79 990           | 75 555  | 78 252                 | 81 020                 |
| Infrastructure - Other                                    |                  |                  | 29 264           | 18 797               | 19 154           | 36 416  | 37 716                 | 39 050                 |
| <i>Other</i>  |                  |                  | 29 264           | 18 797               | 19 154           | 36 416  | 37 716                 | 39 050                 |
| <b>Community</b>  | <b>84 884</b>    | <b>108 602</b>   | <b>9 286</b>     | <b>137 255</b>       | <b>66 244</b>    | <b>156 845</b>                                      | <b>182 532</b>         | <b>89 519</b>          |
| Parks & gardens   | 8 415            | 9 066            | 1 832            | 7 426                | 6 536            | 7 055   | 7 612                  | 8 201                  |
| Sportsfields & stadia                                     | 264              | 526              |                  | 6 870                |                  | 8 519   | 10 555                 |                        |
| Swimming pools  | 4 781            | 4 226            |                  | 6 272                |                  | 7 779   | 9 638                  |                        |
| Libraries   | 755              | 698              |                  |                      |                  |   |                        |                        |
| Recreational facilities                                   | 16 006           | 32 908           |                  | 49 708               |                  | 61 638  | 76 370                 |                        |
| Fire, safety & emergency                                  | 6 631            | 4 142            | 19               | 8 894                | 1 503            | 3 283   | 3 714                  | 2 256                  |
| Buses   | 43 589           | 53 714           |                  | 45 073               | 45 073           | 53 444  | 57 185                 | 60 616                 |
| Clinics   | 2 212            | 2 028            | 2 361            | 7 163                | 6 785            | 7 168   | 8 173                  | 9 399                  |
| Museums & Art Galleries                                   |                  | 94               |                  |                      |                  |   |                        |                        |
| Cemeteries  | 167              | 125              | 930              | 101                  | 1 358            | 1 461   | 1 572                  | 1 690                  |
| Other   | 2 064            | 1 075            | 2 128            | 5 748                | 1 951            | 2 731   | 3 042                  | 2 429                  |
| <b>Other assets</b>                                       | <b>700 906</b>   | <b>531 531</b>   | <b>593 729</b>   | <b>1 023 747</b>     | <b>1 047 289</b> | <b>1 128 586</b>                                    | <b>1 234 613</b>       | <b>1 552 095</b>       |
| Specialised vehicles                                      |                  |                  |                  |                      |                  |   |                        |                        |
| Plant & equipment   | 11 288           | 7 377            | 3 966            | 8 849                | 7 515            | 8 352   | 8 573                  | 7 769                  |
| Computers - hardware/equipment                            | 2 680            | 1 386            | 805              | 4 239                | 1 759            | 6 927   | 7 434                  | 6 928                  |
| Furniture and other office equipment                      | 822              | 556              | 839              | 1 809                | 1 845            | 24 979  | 25 974                 | 26 971                 |
| Civic Land and Buildings                                  | 1 002            | 1 422            | 6 033            | 27 695               | 27 402           | 29 131  | 31 042                 | 1 728                  |
| Other Buildings   | 24 670           | 13 719           | 11 573           | 30 891               | 51 906           | 54 887  | 63 882                 | 67 388                 |
| Other   | 660 444          | 507 070          | 570 390          | 950 264              | 956 762          | 1 004 204   | 1 097 597              | 1 441 194              |
| <b>Intangibles</b>  | <b>50</b>        | <b>58</b>        |                  | <b>67</b>            |                  |   |                        |                        |
| Computers - software & programming                        | 50               | 58               |                  | 67                   |                  |   |                        |                        |
| <b>Total Repairs and Maintenance Expenditure</b>          | <b>1 644 345</b> | <b>1 571 540</b> | <b>2 016 416</b> | <b>3 034 104</b>     | <b>3 067 545</b> | <b>3 342 011</b>                                    | <b>3 621 527</b>       | <b>3 806 567</b>       |
| <b>R&amp;M as % of PPE</b>                                | 4.6%             | 4.0%             | 4.8%             | 6.7%                 | 6.6%             | 6.2%  | 5.9%                   | 5.6%                   |
| <b>R&amp;M as % Operating Expenditure</b>                 | 6.1%             | 5.3%             | 6.4%             | 8.9%                 | 9.0%             | 9.1%  | 9.3%                   | 9.2%                   |

Table SA34d: Consolidated depreciation by asset class

| Description<br>R thousand                    | 2010/11          | 2011/12          | 2012/13          | Current Year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15                                 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Depreciation by Asset Class/Sub-class</b> |                  |                  |                  |                      |                  |   |                        |                        |
| <b>Infrastructure</b>                        | <b>424 004</b>   | <b>429 121</b>   | <b>568 344</b>   | <b>571 005</b>       | <b>598 005</b>   | <b>658 945</b>                                      | <b>750 616</b>         | <b>837 029</b>         |
| Infrastructure - Road transport              | 12 495           | 12 783           | 14 522           | 12 000               | 24 000           | 25 806  | 26 000                 | 27 430                 |
| <i>Roads, Pavements &amp; Bridges</i>        | 12 495           | 12 783           | 14 522           | 12 000               | 24 000           | 25 806  | 26 000                 | 27 430                 |
| Infrastructure - Electricity                 | 206 485          | 222 587          | 332 488          | 258 473              | 258 473          | 277 857   | 306 590                | 334 181                |
| <i>Generation</i>                            | 206 485          | 222 587          | 332 488          | 258 473              | 258 473          | 277 857   | 306 590                | 334 181                |
| Infrastructure - Water                       | 96 526           | 93 824           | 99 848           | 134 786              | 134 786          | 135 784   | 158 994                | 188 379                |
| <i>Water purification</i>                    | 96 526           | 93 824           | 99 848           | 134 786              | 134 786          | 135 784   | 158 994                | 188 379                |
| Infrastructure - Other                       | 44 148           | 37 378           | 54 921           | 75 889               | 90 889           | 128 976   | 153 036                | 161 453                |
| <i>Waste Management</i>                      | 44 148           | 37 378           | 54 921           | 75 889               | 90 889           | 128 976   | 153 036                | 161 453                |
| <b>Community</b>                             | <b>160 348</b>   | <b>276 856</b>   | <b>281 966</b>   | <b>282 614</b>       | <b>282 614</b>   | <b>289 118</b>                                      | <b>287 195</b>         | <b>297 673</b>         |
| Parks & gardens                              |                  |                  |                  |                      |                  |   |                        |                        |
| Sportsfields & stadia                        | 44 850           | 196 512          | 211 156          | 217 280              | 217 280          | 215 164   | 205 778                | 209 111                |
| Libraries                                    | 18 783           | 13 993           | 8 281            | 7 408                | 7 408            | 7 391   | 7 278                  | 8 128                  |
| Fire, safety & emergency                     | 9 416            | 7 561            | 8 570            | 6 967                | 6 967            | 8 712   | 11 116                 | 11 541                 |
| Security and policing                        | 17 579           | 12 599           | 13 960           | 10 505               | 10 505           | 13 505  | 16 262                 | 17 857                 |
| Buses  | 49 461           | 35 029           | 32 276           | 31 168               | 31 168           | 31 792  | 32 427                 | 34 372                 |
| Clinics                                      | 19 311           | 10 203           | 6 857            | 8 327                | 8 327            | 11 544  | 13 271                 | 15 548                 |
| Social rental housing                        | 948              | 959              | 866              | 959                  | 959              | 1 010   | 1 063                  | 1 116                  |
| <b>Other assets</b>                          | <b>1 065 627</b> | <b>1 093 863</b> | <b>1 168 350</b> | <b>1 491 824</b>     | <b>1 464 824</b> | <b>1 847 750</b>                                    | <b>2 256 362</b>       | <b>2 654 120</b>       |
| Other  | 1 065 627        | 1 093 863        | 1 168 350        | 1 491 824            | 1 464 824        | 1 847 750   | 2 256 362              | 2 654 120              |
| <b>Total Depreciation</b>                    | <b>1 649 979</b> | <b>1 799 840</b> | <b>2 018 660</b> | <b>2 345 443</b>     | <b>2 345 443</b> | <b>2 795 813</b>                                    | <b>3 294 173</b>       | <b>3 788 822</b>       |

Table SA35: Consolidated future financial implications of the capital budget

| Vote Description<br>R thousand                    | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                           | Forecasts           |                     |                     |
|---|---|---------------------------|---------------------------|---------------------|---------------------|---------------------|
|   | Budget Year<br>2014/15                              | Budget Year<br>+1 2015/16 | Budget Year<br>+2 2016/17 | Forecast<br>2017/18 | Forecast<br>2018/19 | Forecast<br>2019/20 |
| <b>Capital expenditure</b>                        |   |                           |                           |                     |                     |                     |
| Vote 1 - Economic Development                     | 42 389  | 15 470                    | 13 466                    | –                   | –                   | –                   |
| Vote 2 - Environment, Infrastructure and Services | 61 830  | 18 380                    | 7 294                     | –                   | –                   | –                   |
| Vote 3 - Transport                                | 971 511   | 1 080 663                 | 1 107 737                 | 17 000              | –                   | –                   |
| Vote 4 - Community Development                    | 110 036   | 105 435                   | 91 775                    | –                   | –                   | –                   |
| Vote 5 - Health                                   | 85 026  | 22 926                    | 19 956                    | –                   | –                   | –                   |
| Vote 6 - Social Development                       | 20 200  | 14 400                    | 12 534                    | 8 000               | 8 000               | 8 000               |
| Vote 7 - Office of the Executive Mayor            | 112 960   | 113 380                   | 133 620                   | –                   | –                   | –                   |
| Vote 8 - Speaker: Legislative Arm of Council      | 30 920  | 70 970                    | 844                       | –                   | –                   | –                   |
| Vote 9 - Group Finance                            | 3 199   | 3 499                     | 3 047                     | –                   | –                   | –                   |
| Vote 10 - Group Corporate and Shared Services     | 1 567 268   | 24 494                    | 21 321                    | –                   | –                   | –                   |
| Vote 11 - Housing                                 | 943 362   | 844 702                   | 839 726                   | –                   | –                   | –                   |
| Vote 12 - Development Planning                    | 479 508   | 501 134                   | 553 846                   | –                   | –                   | –                   |
| Vote 13 - Public Safety: EMS                      | 102 688   | 99 741                    | 66 298                    | –                   | –                   | –                   |
| Vote 14 - Public Safety: JMPD                     | 60 112  | 66 652                    | 58 017                    | –                   | –                   | –                   |
| Vote 16 - City Power                              | 2 221 762   | 2 704 776                 | 2 328 075                 | –                   | –                   | –                   |
| Vote 17 - Johannesburg Water                      | 1 091 585   | 1 538 761                 | 1 339 415                 | –                   | –                   | –                   |
| Vote 18 - Pikitup                                 | 201 050   | 144 026                   | 125 368                   | –                   | –                   | –                   |
| Vote 19 - Johannesburg Roads Agency               | 1 297 210   | 2 318 975                 | 2 015 315                 | –                   | –                   | –                   |
| Vote 20 - Metrobus                                | 200 151   | 65 870                    | 240 110                   | –                   | –                   | –                   |
| Vote 21 - Johannesburg City Parks and Zoo         | 166 400   | 107 700                   | 93 748                    | –                   | –                   | –                   |
| Vote 22 - Johannesburg Development Agency         | 234 689   | 203 500                   | 174 360                   | –                   | –                   | –                   |
| Vote 23 - Johannesburg Property Company           | 124 500   | 241 200                   | 141 266                   | –                   | –                   | –                   |
| Vote 24 - Joburg Market                           | 208 322   | 334 938                   | 291 547                   | –                   | –                   | –                   |
| Vote 25 - Johannesburg Social Housing Company     | 530 172   | 791 403                   | 688 877                   | –                   | –                   | –                   |
| Vote 26 - Joburg City Theatres                    | 8 300   | 6 200                     | 5 397                     | –                   | –                   | –                   |
| <b>Total Capital Expenditure</b>                  | <b>10 875 150</b>                                   | <b>11 439 195</b>         | <b>10 372 959</b>         | <b>25 000</b>       | <b>8 000</b>        | <b>8 000</b>        |
| <b>Future operational costs by vote</b>           |   |                           |                           |                     |                     |                     |
| Vote 3 - Transport                                | –   | 7 496                     | 12 141                    | 356 438             | 390 776             | 431 852             |
| Vote 4 - Community Development                    | –   | –                         | 1 500                     | 6 140               | 6 140               | 6 140               |
| Vote 5 - Health                                   | –   | 11 164                    | 14 945                    | 15 992              | 17 111              | 18 308              |
| Vote 6 - Social Development                       | –   | –                         | 2 205                     | 2 315               | 2 431               | 2 553               |
| <b>Total future operational costs</b>             | <b>–</b>  | <b>18 660</b>             | <b>30 791</b>             | <b>380 885</b>      | <b>416 458</b>      | <b>458 853</b>      |



## 2.11 Corridors of Freedom

### 2.11.1 Vision for the Corridors of Freedom

We are re-stitching our City to create a different future for our residents where we can link jobs to people and people to jobs along transport corridors. Over the next decade we will introduce transport corridors connecting strategic nodes through an affordable and accessible mass public transport system that include both bus and passenger rail. The future built environment envisaged along these transport corridors – the Corridors of Freedom – will be a mixed land-use type dominated by high-density accommodation options, supported by offices and social facilities, retail development and opportunities for leisure and recreation.

The intention is that residents of the City will live closer to their workplace and be able to work, stay and play without having to use private motorised transport. Safe, affordable and convenient buses, cycling and pedestrian activity will reduce the domination of carbon-burning private vehicles.

The new City skyline will consist of high-rise residential developments growing around the transit nodes, gradually decreasing in height and density as it moves further away from the core. Social infrastructure, schools, clinics, police stations and government offices will be strategically located to support the growing population. The increased population densities will support more commercial, retail and residential opportunities.

In the medium term, the focus of the City will be the following corridors: Soweto to CBD along Empire/ Perth, CBD to Alexandra along Louis Botha, Turffontein node, Mining Belt and Soweto and in the longer term Sandton/Randburg to Diepsloot and Alexandra to Ivory Park.

### 2.11.2 Planning for the Corridors of Freedom – The Strategic Area Frameworks

To attain this vision the City is committed to concentrating capital funding and a range of interventions over the medium to long term in the Corridors of Freedom. The detailed planning for this has been captured in strategic area frameworks for Louis Botha, Perth Empire and Turffontein Corridors as well as precinct plans for Jabulani, Nancefield Station, Kliptown, Orlando Ekhaya and Orlando East within the Soweto Corridor.

### 2.11.2 Realising the Corridors of Freedom – The Medium Term Budget

- Infrastructure:

A key component in realising the Corridors of Freedom is the construction of a quality public transport system and associated cycling/ pedestrian infrastructure. To this end the City is implementing the Rea Vaya Bus Rapid System. To date the system has been implemented within and between the Inner City and Soweto, and along the Empire/Perth Corridor. Between the 2014/15 and 2016/17 financial years, the City will spend R 2.6 billion on the construction of the Bus Rapid Transit System along the Louis Botha Corridor. This amount will be spent on the construction of the dedicated bus route, associated interchanges, bus stations, associated pedestrian and cycle paths, and the buses.

In order to facilitate more development along the corridors in the form of a more compact and dense urban form and a greater mix of land uses, bulk infrastructure (water and electricity) must be of the highest quality and have the capacity to sustain this development. City Power has been allocated R342 million over the next three financial years for a range of projects relating to substations and reticulation to enable the envisaged densification and redevelopment along the three corridors. Similarly, Joburg Water has been allocated R139 million for sewer and water upgrades within the Corridors of Freedom. Johannesburg Roads Agency will conduct traffic impact studies and stormwater master plans to guide investment in road and stormwater infrastructure. General road upgrades will also take place as part of the BRT implementation to facilitate pedestrian movement to the stations and general traffic circulation across the BRT route.

- Safe neighbourhoods designed for cycling and walking:

Significant walk and cycle ways construction will be undertaken within the corridors to link areas to the transit system and to promote healthy lifestyles; thereby contributing to the reduction of carbon emissions. Convenient access to the BRT stations will also be achieved through improvements to collector roads. A number of pedestrian bridges and upgraded pedestrian crossings will also be constructed to improve safety of pedestrians, including access for people with disabilities.

- Mixed use developments that will stimulate economic activity and create opportunities for emerging entrepreneurs:

Over and above the infrastructure investment that will unlock mixed use developments by the private sector, the City will also spend R8 650 000 on food co-production projects to ensure that there is food security in lower income communities such as Westbury. An economic strategy is currently underway to ensure that economic objectives, integral to long term sustainability, are met.

- Diverse accommodation types and tenure options:

On average, the population in the 3 corridors will increase from 7 436 people per square kilometre to 41 632 people per square kilometre. High density residential developments within the corridors need to support a range of typologies, densities and incomes. In order to realise the envisioned social inclusivity within the corridors, the City has to invest in acquiring land for affordable housing. JOSHCOP, the City's high density social housing provider, plans to develop five projects within the three priority corridors over the next three years with a value of R269 million in Turffontein, City Deep, Pennyville and Marlboro. The Housing Department has plans for seven projects in the Corridors which amount to R225 million within the three year period.

- Integrated access to a range of social amenities (Parks, Public Spaces, Libraries, Social Halls, Clinics etc.):

The vision for the provision of social amenities is linked to the creation of spaces that will unite residents. The strategy is to cluster a number of varied facilities together in an integrated environment that discourages fences and pockets of isolated public facilities and encourages multi-use facilities in multi-storey buildings in character with high rise environments envisaged along the BRT and around transit stations. The social facility clusters are spaces to implement innovative solutions on green buildings and the use of public places.

In order to construct a sustainable urban community the necessary social facilities need to be provided to the Corridors to support the increase in population. The City is investing extensively in social facilities that fall under its jurisdiction within the Corridors within the next three years. This includes:

- Libraries – R6.8 million over three years in five projects.
- Community Halls and Sports Facilities – R109 million over three years in thirteen projects.
- Clinics – R54 million over three years in five projects.
- Social Support Facilities – R14 million over three years in two projects.
- 

Inter-governmental cooperation is required to align provincial and national budgets to this initiative in order to ensure that their services such as schools, healthcare, social welfare grants and policing, are provided to serve the increased population demands.

Ensuring a quality urban environment also requires quality public spaces. City Parks is to spend R125 million on 17 projects within the three Corridors over the next three years. The Johannesburg Development Agency, responsible for public environment upgrades, is to undertake seven projects in the three year period within the Corridors. These projects amount to R 152 million.

#### *1 Empire/Perth Corridor – Proposed Interventions*

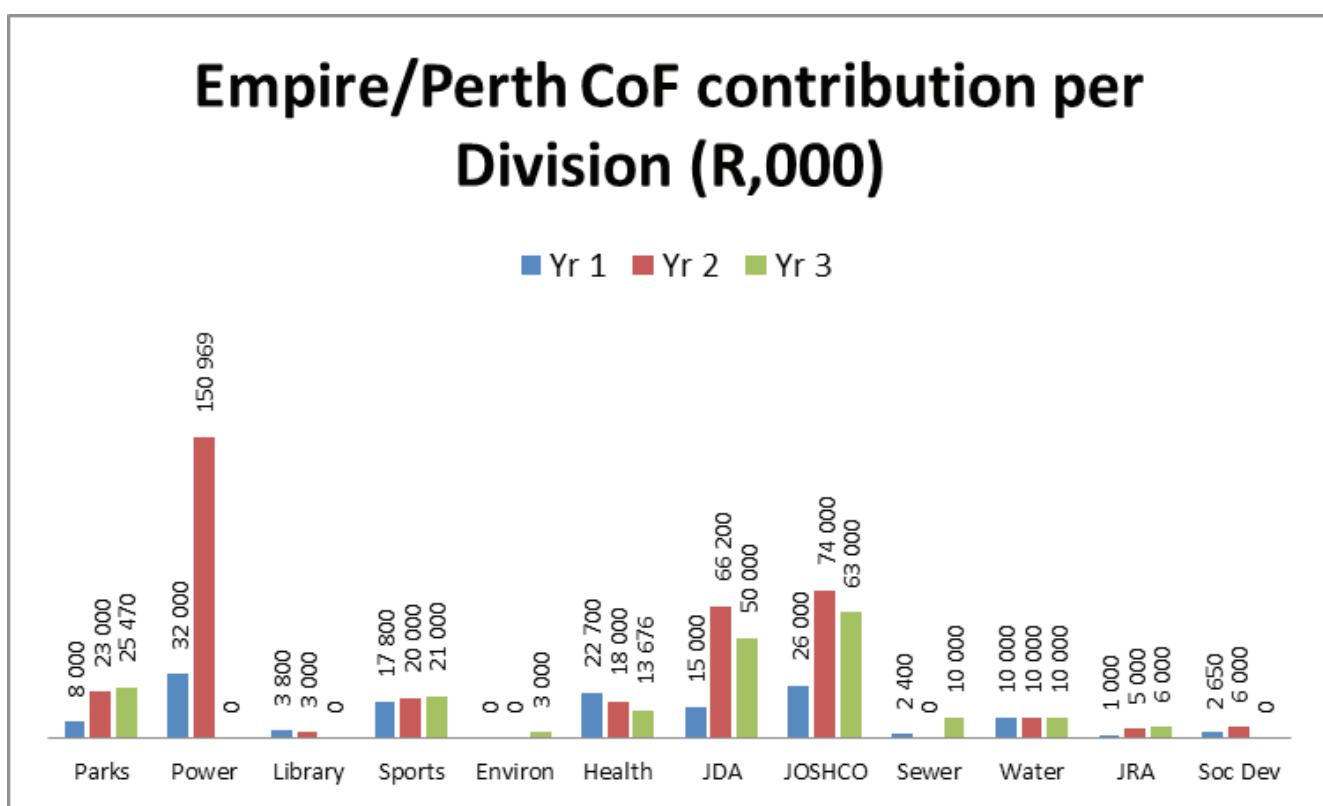


Figure 3: Medium term budget allocation by department/Municipal Entity to the Perth/Empire Corridor. Yr 1 = 2014/15; Yr2 = 2015/16; Yr3= 2016/17

The BRT Phase 1B has been finalised and operational since October 2013. The focus of the City's investment in the medium term is therefore to improve the existing bulk infrastructure to support increased development, improve public environments and social facilities, as well as linkages to the public transport facilities.

## Priority Precincts: Precincts Interventions <sup>1</sup>

- Knowledge Precinct (Auckland Park)
  - Construction of a safe pedestrian crossing at Campus Square to enhance pedestrian experience and alleviate risks to safety.
  - Construction of cycle ways to link the Universities from UJ Kingsway Campus to Doornfontein Campus, via Wits University.
  - Redevelopment of Westdene Dam Recreation area into a multi-purpose regional facility. Apart from providing community facilities and recreational open space it will act as a key structuring element within the corridor that provides pedestrian links to the BRT and the opportunity for major densification around the facility.
- Milpark Precinct
  - Detailed urban design and traffic solutions to enable the development of a mixed use Regional Economic Facility (formulation of economic strategy currently under way to provide further inputs for the precinct).
  - Construction of the Owl Street cycle and walkway linkage from the BRT station to 44 Stanley Road and in future, to link through to the proposed mixed use development on the Egoli Gas site.
- Brixton
  - Construction of a pedestrian link from Langlaagte Station to Brixton along Jill Street with the broad benefit of improving pedestrian experience but also improving the Jill Street Business environment.
  - Social Cluster Upgrade along High Street link including upgrades to Brixton Park, Library and Sports Fields.
- Westbury
  - Upgrading of the Union Stadium Precinct as a high quality community facility: Stadium Upgrade, multipurpose buildings, park, various sports facilities.
  - Upgrading of the Westbury Clinic into a state of the art facility, offering comprehensive primary health care services and incorporating green building interventions served by an upgraded distribution facility.
  - Upgrading and redevelopment of 3 parks to create safe community open spaces and improved environmental quality.
  - Safe Pedestrian crossing at the Westbury Station for school children and users of the transit service. The pedestrian crossing will create a vital link between Westbury and adjoining areas with job opportunities.
  - Upgrading of the Westbury Library.
  - Construction of cycle and walkways along Kretchmar, Dowling and Steytler Streets to create safe and interconnected movement and links with surrounding area and opportunities.
- Pennyville
  - Mixed Use Development at New Canada Station: Development of the new rental housing stock and the upgrading of the public environment to support a joint project with Prasa.
  - Upgrading of existing rental stock.
  - Construction of a multipurpose centre.
  - Development of new sports fields.

<sup>1</sup> The projects listed will be undertaken between 2014/15-2016/17

- Noordgesig
  - Development of the social precinct which includes upgrading of the swimming pool, park, library and the recreation centre.
  - Upgrading of the clinic into a state of the art facility, offering comprehensive primary health care services and incorporating green building interventions served by an upgraded distribution facility.

## 2 Turffontein – Proposed Interventions

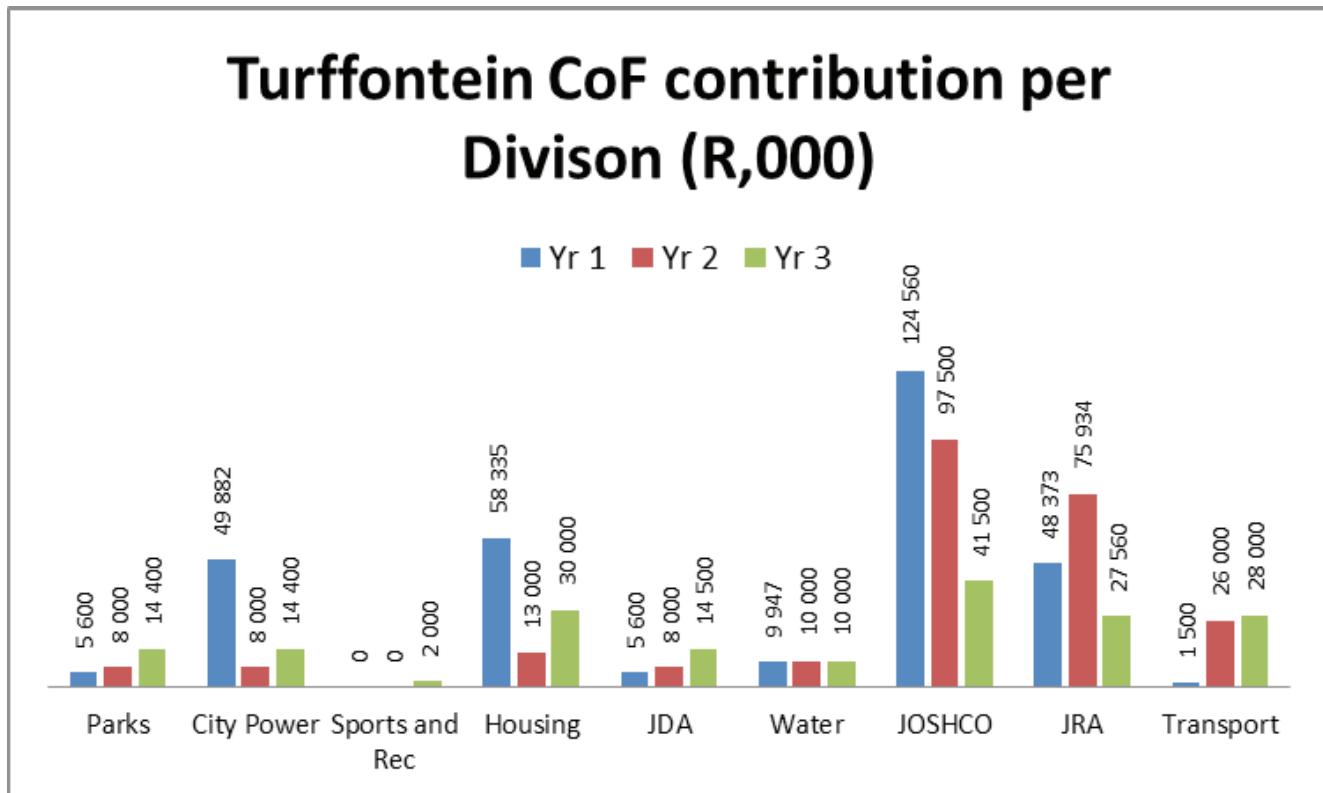


Figure 2: Medium term budget allocation by department/Municipal Entity to the Turffontein Corridor. Yr 1 = 2014/15; Yr2 = 2015/16; Yr3= 2016/17

Turffontein provides an excellent opportunity for housing a large population in close proximity to the Inner City and its job opportunities. A feature of city expenditure in the Turffontein in the next three financial years is the therefore the quantum of dedicated funding to social housing (JOSHCO) and other high density residential developments (Housing). The emphasis is also on creating a strong non-motorised transport based infrastructure based on cycle and walkways to link the area to the Inner City.

### Priority Precincts: Precinct Interventions

#### Key Intervention

- Implementation of a safe, reliable public transport system. Funding has been made available in the medium term to solidify Turffontein as a development corridor that is anchored by a reliable transit system.

- Turffontein Precinct
  - Construction of new affordable rental units.
  - Rotunda Park Renewal: Major linear park and recreational space extending from Rotunda Park along De Villiers Street supported by cycle and walkways with trading facilities.
- Wemmer Pan Precinct
  - Upgrading of the Wemmer Pan Park to create high quality regional facility that is integrated into the surrounding area. It will also provide the opportunity for the creation of high density housing in the area. The project includes releasing some of the land for housing and recreation facilities.
  - Upgrading of Pioneer Park will also be done as an integral part of the broader Wemmer Pan Precinct in order to provide high quality regional facilities and to activate the edges along the dam.
- City Deep Industrial and Freight Hub
  - Road and Traffic Management for the City Deep Industrial freight hub.
  - City Deep Mixed Social Housing Development.
  - Upgrading of existing social housing Stock to create a better living environment.
  - Investing in the Market of the Future

### 3 Louis Botha – Proposed Interventions

## Louis Botha CoF contribution per Division (R,000)

■ Yr 1 ■ Yr 2 ■ Yr 3

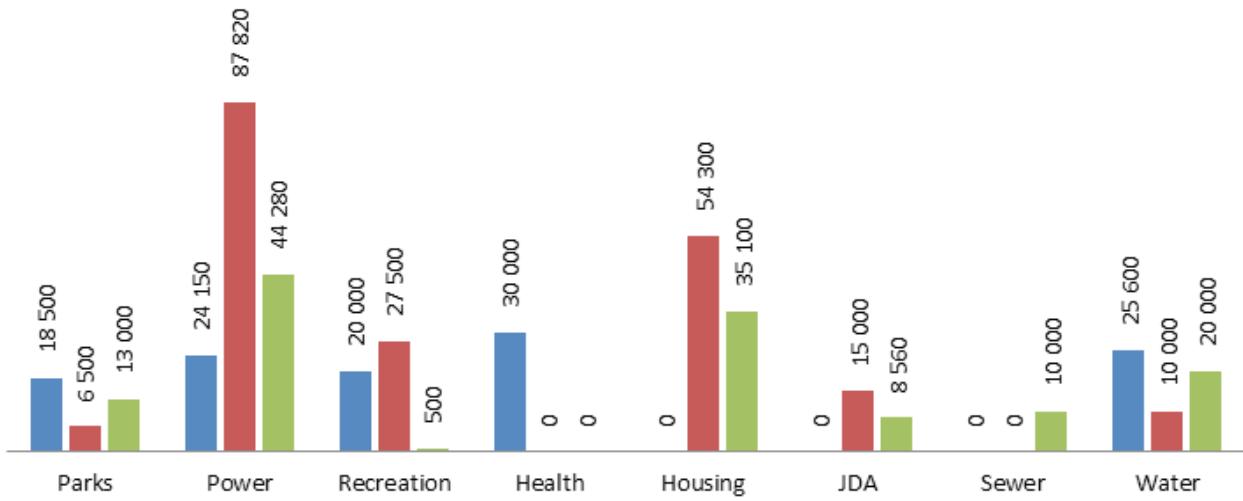


Figure 1: Medium term budget allocation by department/Municipal Entity to the Louis Botha Corridor. Yr 1 = 2014/15; Yr2 = 2015/16; Yr3= 2016/17

Establishing the Rea Vaya infrastructure within the Louis Botha corridor is the City's first priority. The focus of the City's investment in the medium term is furthermore to improve the existing bulk infrastructure to support increased development, improve public environments and social facilities, as well as linkages to the public transport facilities.

## Priority Precincts: Precincts Interventions

### Key Intervention

- Implementation of Phase 1C BRT Projects, including construction of the dedicated lanes and stations, non-motorised transport infrastructure and inter-modal transport facilities and a depot.
- 
- Orange Grove
  - Major redevelopment of Patterson Park Recreation Facility to include a new library, upgraded park and recreational facilities, safe pedestrian access and sports fields and opportunity for an integrated higher density residential development.
  - Developing the Orange Grove Triangle Precinct into an attractive public space that can anchor redevelopment.
  - Redevelopment of the Orchards Clinic into state of the art facility, offering comprehensive primary health care services and incorporating green building interventions in a multi-storey building.
  - Upgrading of several existing local parks to activate the public amenities for residents.
- Alexandra, Marlboro and Wynberg
  - Improving the walkability within these areas, including construction of the "Great Walk" from Alexandra to Sandton, by providing extensive non-motorised transport infrastructure including a new pedestrian bridge across the M1-motorway.
  - Construction of a new multi-level inter-modal transport facility at the Watt street interchange to integrate taxi, BRT, bus and pedestrian movement, while creating an impetus for economic investment into the area.
  - Construction of new higher density housing and mixed use precincts.
- Balfour Park
  - Developing new higher density housing for a range of income groups.
- Yeoville and surrounds
  - Upgrading of a range of existing social facilities such as the Esselen Street Clinic, Yeoville sports and recreation centre and park and Hillbrow sports and recreation centre.

### 4. Conclusion

Developing the Corridors of Freedom is a long-term development programme that requires all City stakeholders to work towards the broader vision. The City is demonstrating through its medium term budget its commitment to investing in the provision of infrastructure and services to support private sector initiatives. The City is also developing incentives and enabling mechanisms to facilitate private sector investment in the Corridors.

## 2.12 Annual Budget per Cluster, Department and Municipal Entity

### 2.12.1 Medium Term Operating Budget

#### Medium Term Expenditure and Revenue per Cluster

For purposes of this section the expenditure growth percentage of the various departments within the Core Administration is based on direct expenditure (excluding internal transfers) and for the MEs it is based on total expenditure (including taxation) or subsidies received.

| Sustainable Cluster                     | Adjusted Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|---|-------------------------------------|----------------------------|------------------------------|------------------------------|
| Revenue                                 |                                     |                            |                              |                              |
| Environment And Infrastructure          | 65 830                              | 56 860                     | 17 360                       | 18 512                       |
| Housing                                 | 463 815                             | 382 269                    | 119 665                      | 123 149                      |
| City Power                              | 13 338 462                          | 13 879 418                 | 15 185 772                   | 16 289 985                   |
| Johannesburg Water                      | 6 801 956                           | 7 408 380                  | 8 074 060                    | 8 639 657                    |
| Pikitup                                 | 1 643 298                           | 1 750 655                  | 1 855 509                    | 1 939 971                    |
| Johannesburg Social And Housing Company | 109 236                             | 135 044                    | 142 163                      | 149 656                      |
| Total Revenue                           | 22 422 597                          | 23 612 626                 | 25 394 529                   | 27 160 930                   |

The Sustainable Cluster's revenue budget increases by 5.3% from the 2013/14 financial year.

| Sustainable Cluster<br>Expenditure      | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|---|--|----------------------------|------------------------------|------------------------------|
| Environment And Infrastructure          | 143 118                                | 144 293                    | 149 212                      | 156 775                      |
| Housing                                 | 915 115                                | 906 925                    | 714 851                      | 823 861                      |
| City Power                              | 12 520 067                             | 13 178 237                 | 14 168 187                   | 14 995 256                   |
| Johannesburg Water                      | 6 001 760                              | 6 393 402                  | 6 720 766                    | 7 190 746                    |
| Pikitup                                 | 1 643 298                              | 1 750 655                  | 1 855 509                    | 1 939 971                    |
| Johannesburg Social And Housing Company | 109 236                                | 135 044                    | 142 163                      | 149 656                      |
| Total Expenditure                       | 21 332 594                             | 22 508 556                 | 23 750 688                   | 25 256 265                   |

The Sustainable Cluster's expenditure budget increases by 5.5% from the 2013/14 financial year. Below follow details of the expenditure budget per department and municipal entity within the sustainable cluster:

## Environment and Infrastructure

Environment and Infrastructure Services revenue budget decreased by 13.6% from R65.8 million to R56.8 million in the 2014/15 financial year mainly as a result of the reduction of the Urban Settlement Development Grant. Expenditure budget decreased by 0.8% from R143.1 million to R144.2 million for the 2014/15 financial year in line with the reduction of the Urban Settlement Development Grant (USDG). Below is a highlight of programmes that are within the budget:

- Biodiversity Conservation;
- Integrated Waste Management;
- Strategic Coordination;
- Ecological Infrastructure;
- Management Support;
- Impact Management and Enforcement;
- Infrastructure Planning and Coordination;
- Air Quality;
- Climate Change and Energy Diversification;
- Urban Water Management; and
- Expanded Public Works Programme.

## Housing

The 2014/15 revenue of the Housing department decreased by 17.6% to R382.3 million due to the decreased operating grant from the Gauteng Provincial Government in respect of the housing top structure projects. The expenditure budget increases by 0.9% to R906.9 million in the 2014/15 financial year in line with the reduced housing top structure grant received and the Human Settlement Capacity Grant of R59.5 million allocated. Below is a highlight of programmes that are within the budget:

- Sites and Services – Incremental Housing Development;
- Comprehensive Upgrade of existing informal settlement (relocation);
- Inclusive Mixed Use (IMU) Precinct Inner City and Urban Core;
- Hostel eradication;
- Integrated Residential Development Programme;
- Assignment of Housing Function;
- Corridors of Freedom – Housing Development; and
- Enhanced Peoples Housing Process.

## City Power

City Power's revenue increases by 4.1% to R13.9 billion due to the reduction in electricity sales from City Power to Eskom. The expenditure budget increases by 5.3% to R13.2 billion. City Power's expected surplus excluding capital grants, taxation and contributions amounts to R1.2 billion. Below is a highlight of programmes that are within the budget:

- Integrated Loss Management to reduce losses;
- Infrastructure Plan and Maintenance to improve Quality and Security of Supply;
- Stakeholder Engagement Plan to improve Quality of Services;
- Developmental Service Delivery/ Jozi@work;

- Energy Plan for the current business model including DSM and SSM;
- Clean audit in a sustainable manner;
- HR journey map implementation; and
- Review business model.

## Johannesburg Water

Joburg Water's revenue increases by 8.9% to R7.4 billion. The expenditure budget increases by 6.5% to R6.4 billion. Joburg Water is budgeting for a surplus of R1 billion (excluding capital grants and contributions) in the 2014/15 financial year. Below is a highlight of programmes that are addressed within the budget:

- Alleviation of living environment deprivation;
- Citizen participation, empowerment and citizen / customer care;
- Urban Water Management;
- Sustainable Human Settlements Urbanisation Plan (SHSUP);
- Sector Diversification, Productivity and Competitiveness Support - Green Economy; and
- Urban Water Management.

## Pikitup

Pikitup's revenue increases by 6.5% to R1.7 billion in the 2014/15 financial year. The expenditure budget increases by 6.5% from the 2013/14 financial year. Below is a highlight of programmes that are addressed within the budget:

- Waste diversion from landfills: Separation at source, food for waste; garden sites and cleaning of informal settlements;
- Street sweeping;
- Removal of illegal dumping;
- Round collected refuse – Business and domestic;
- Bulk commercial services and the daily waste services; and
- Management composting.

## Johannesburg Social and Housing Company (JOSHC)

JOSHC's revenue budget increases by 23.6% to R135 million in the 2014/15 financial year. The increase is attributed to the increased rental of City Housing Stock and commission earned on capital construction costs. Expenditure increases by 23.6% to R135 million. Below is a highlight of programmes that are within the budget:

- Sustainable Human Settlements Urbanisation Plan (SHSUP) – Repair and maintenance of CoJ property;
- Alleviation of living environment deprivation – Secure supply of utilities to housing projects;
- Project management of housing development;
- Administer tenant leases and support tenant development programmes; and
- Revenue administration and collection.

## HUMAN AND SOCIAL DEVELOPMENT CLUSTER

| Human and Social Development Cluster<br>Revenue | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|---|--|----------------------------|------------------------------|------------------------------|
| Community Development                           | 44 161                                 | 33 202                     | 31 732                       | 33 155                       |
| Health  | 148 236                                | 139 500                    | 136 596                      | 144 041                      |
| Social Development                              | 475                                    | 2 598                      | 823                          | 865                          |
| Public Safety                                   | 718 555                                | 883 508                    | 926 515                      | 964 580                      |
| Johannesburg City Parks And Zoo                 | 692 875                                | 731 696                    | 750 902                      | 777 648                      |
| Joburg City Theatres                            | 97 419                                 | 117 112                    | 129 930                      | 132 068                      |
| <b>Total Revenue</b>                            | <b>1 701 721</b>                       | <b>1 907 616</b>           | <b>1 976 498</b>             | <b>2 052 357</b>             |

The revenue budget of the Human and Social Development Cluster increases by 12.1% from the 2013/14 financial year.

| Human and Social Development Cluster<br>Expenditure | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|---|--|----------------------------|------------------------------|------------------------------|
| Community Development                               | 899 042                                | 927 154                    | 962 264                      | 997 240                      |
| Health  | 630 000                                | 674 716                    | 691 239                      | 720 640                      |
| Social Development                                  | 147 796                                | 159 150                    | 168 132                      | 175 284                      |
| Public Safety                                       | 2 355 079                              | 2 574 017                  | 2 674 550                    | 2 779 040                    |
| Johannesburg City Parks And Zoo                     | 692 875                                | 731 696                    | 750 902                      | 777 648                      |
| Joburg City Theatres                                | 96 776                                 | 117 112                    | 129 930                      | 132 068                      |
| <b>Total Expenditure</b>                            | <b>4 821 568</b>                       | <b>5 183 845</b>           | <b>5 377 017</b>             | <b>5 581 920</b>             |

The expenditure budget of the Human and Social Development Cluster increases by 7.5% from the 2013/14 financial year. Below follows the budget per department and municipal entity within the human and social development cluster.

### Community Development

Community Development's revenue decreases by 24.8% from R44.1 million to R33.2 million in the 2014/15 financial year mainly due to a decrease in the operating grants. The expenditure budget increases by 3.1% from R899 million to R927.1 million. Below is a highlight of programmes that are within the budget:

- Citizen participation, empowerment and customer care;
- Alleviation of living environment deprivation;
- On-going clean audit;
- Service delivery support;
- Integrated/intelligent smart technology;
- Improve the quality of service delivery;
- Sector diversification, productivity and competitiveness;
- Support – Green Economy;

- Trade and investment promotion, business retention, expansion and aftercare;
- Library information services;
- Sport and recreation development and outreach;
- Museums and Galleries programmes and services; and
- Expanded Public Works Programme.

## Health

Revenue budget for Health department decreases by 5.9% from R148.2 million to R139.5 million. The reduction is as a result of roll over grant received from Provincial Department of Health in the 2013/14 financial year. The expenditure increases by 7.1% from R630 million to R674.7 million mainly for the appointment of Environmental Health Practitioners and EPWP programme. Below is a highlight of programmes that are within the budget:

- Long and healthy life for all (Child health, Chronic Disease programme, PHC strengthening, HIV and TB, Environmental health promotion and Women maternal & reproductive) ; and
- Creating a safe and secure city (Communicable disease control and Environmental Health pollution prevention).

## Social Development

Social Development's revenue increases by R2.1 million from R475 thousand to R2.5 million in the 2014/15 financial year. The increase is as a result of operational grants received for EPWP and from Gauteng Department of Agriculture. Expenditure budget increases by 7.7% from R147.7 million to R159.1 million. The increase is as a result of staff transferred from other departments and grant allocation for EPWP and from Gauteng Department of Agriculture. Below is a highlight of programmes that are within the budget:

- Urban Farmer Support;
- Healthy Life Style ;
- Single window for services to the poor and vulnerable;
- Support to schools and lifelong learning;
- Targeting deprived spaces;
- Skills development programme;
- Access to food; and
- Expanded Public Works Programme.

## Public Safety

The revenue budget of Public Safety increases by 23% from R718.5 million to R883.5 million. The increase is mainly due to the increase in estimated fine revenue that will result from the implementation of the Administrative Adjudication of Road Traffic Offences Act (AARTO). The expenditure budget increases by 9.3% from the 2013/14 financial year. Below is a highlight of programmes that are addressed within the budget:

### Emergency Management Services (EMS)

- Creating a law abiding and regulated City;

- Improved public safety and disaster readiness;
- Creating a safe and secure City;
- Long and healthy life for all;
- Emergency rapid response;
- Organisational effectiveness and continuous business improvement;
- Targeting deprived spaces and communities;
- Policing and Management of Public Spaces;
- Support to schools and life-long learning; and
- Metro system of good governance.

### **Johannesburg Metropolitan Police Department (JMPD)**

- 
- Ward based deployment;
- Licensing and Testing Programme;
- Community Outreach programme;
- Anti-Fraud and Corruption programme;
- Stakeholder management programme;
- Research and Development programme;
- Information Technology programme;
- Operation Clean Audit;
- Human Capital programme;
- Management of Contracts and Facilities programme; and
- Monitoring and Evaluation programme.

### **Johannesburg City Parks and Zoo**

The revenue of Johannesburg City Parks and Zoo increases by 5.6% to R731.7 million. The expenditure budget increases by 5.6% to R731.7 million. The subsidy allocation to Parks and Zoo increases by 7.3% from the 2013/14 financial year. Below is a highlight of programmes that are addressed within the budget:

- Long and healthy life for all;
- Technical and horticulture;
- Support to schools and lifelong learning;
- Public open space management – Parks, conservation management and special projects;
- Target deprived spaces and communities – Tree planting and Masibambisane project;
- Conservation and research;
- New development;
- Animal husbandry and upkeep; and
- Expanded Public Works Programme.

### **Joburg City Theatres**

The revenue of Joburg City Theatres increases by 20.2% to R117.1 million due to an R7.6 million allocation to Soweto Theatre for in-house productions. The expenditure budget increases by 21% to R117.1 million in line with revenue. The Joburg City Theatre's subsidy increases by 18.2% from R56.5 million to R66.8 million.

The main programmes of the Theatres are citizen participation, empowerment and customer

care.

## ECONOMIC GROWTH CLUSTER

| Economic Growth Cluster<br>Revenue | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|------------------------------------|--|----------------------------|------------------------------|------------------------------|
| Economic Development               | 8 704                                  | 1 418                      | 23                           |                              |
| Transport                          | 620 616                                | 344 104                    | 401 290                      | 423 361                      |
| Development Planning               | 57 335                                 | 64 168                     | 67 762                       | 71 491                       |
| Joburg Market                      | 334 796                                | 356 137                    | 379 170                      | 411 952                      |
| Johannesburg Property Company      | 423 152                                | 517 409                    | 547 015                      | 577 765                      |
| Johannesburg Development Agency    | 62 242                                 | 79 876                     | 83 078                       | 86 186                       |
| Johannesburg Roads Agency          | 781 044                                | 814 334                    | 840 506                      | 871 995                      |
| Metrobus                           | 483 159                                | 513 272                    | 529 847                      | 551 371                      |
| <b>Total Revenue</b>               | <b>2 771 048</b>                       | <b>2 690 718</b>           | <b>2 848 691</b>             | <b>2 994 121</b>             |

The revenue budget of the Economic Growth Cluster decreases by 2.9%. The decrease is mainly attributed to the decrease in Public Transport Network Operations Grant mainly to cater for the Phase 1B empowerment premium. National Treasury has not approved an amount of R288.2 million in the 2013/14 financial year and Transport Department has requested National Treasury to consider this amount during the 2014/15 adjustment budget as a roll-over from the 2013/14 financial year.

| Economic Growth Cluster<br>Expenditure | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|--|--|----------------------------|------------------------------|------------------------------|
| Economic Development                   | 105 899                                | 109 696                    | 112 908                      | 121 011                      |
| Transport                              | 1 223 553                              | 1 222 375                  | 1 356 189                    | 1 409 398                    |
| Development Planning                   | 262 691                                | 274 852                    | 291 349                      | 354 308                      |
| Joburg Market                          | 285 844                                | 303 811                    | 340 014                      | 388 968                      |
| Johannesburg Property Company          | 419 152                                | 424 575                    | 440 052                      | 456 080                      |
| Johannesburg Development Agency        | 62 242                                 | 79 876                     | 83 078                       | 86 186                       |
| Johannesburg Roads Agency              | 781 044                                | 814 334                    | 840 506                      | 871 995                      |
| Metrobus                               | 483 159                                | 513 272                    | 529 847                      | 551 371                      |
| <b>Total Expenditure</b>               | <b>3 623 584</b>                       | <b>3 742 791</b>           | <b>3 993 943</b>             | <b>4 239 317</b>             |

The expenditure budget of the Economic Growth Cluster increases by 3.3% from the 2013/14 financial year. Below follows the budget per department and municipal entity within the economic development cluster.

### Economic Development

Revenue for the Economic Development department decreases by 83.7% from R8.7 million to R1.4 million in the 2014/15 financial year. The decrease is due to the decrease in the Expanded Public Works Program (EPWP) operating grant. The expenditure budget increases by 3.6% to

R109.6 million in the 2014/15 financial year. The programmes that are within the budget are highlighted below:

- Inner City Property Scheme (ICPS);
- Urban Development Zone (UDZ);
- Enterprise Development Programme;
- Buy sell, invest and visit initiative;
- Regional economic development;
- Green manufacturing and infrastructure; and
- Expanded Public Works Programme.

## Transportation

Transportation's revenue budget decreases by 44.6% to R344.1 million in the 2014/15 financial year. The decrease is mainly attributed to the decrease in Public Transport Network Operations Grant mainly to cater for the Phase 1B empowerment premium. National Treasury has not approved an amount of R288.2 million (transfer from capital to operating) in the 2013/14 financial year and Transport Department has requested National Treasury to consider this amount during the 2014/15 adjustment budget as a roll-over from the 2013/14 financial year. The expenditure budget decreases by 0.1% to R1.2 billion mainly due to the reasons as discussed under revenue. Below is a highlight of programmes that are within the budget:

- Integrated Transport Planning;
- Green Refleeting;
- Rea Vaya Bus Rapid Transport rollout;
- Transport Infrastructure; and
- Public Transport operations and congestion management.

## Development Planning

Development Planning's revenue budget increases by 11.9% from R57.3 million to R64.1 million in the 2014/15 financial year mainly as a result of increased service charges. Planning's expenditure budget increases by 4.6% from R262.7 million to R274.8 million for the 2014/15 financial year mainly as a result of the increase in depreciation. Below is a highlight of programmes that are within the budget:

- Transit oriented development;
- Implementation of the inner city road map;
- Sustainable Human Settlements Urbanization Plan (SHSUP);
- Revenue completeness; and
- New revenue sources.

## Joburg Market

The Joburg Markets' revenue increases by 6.4% to R356.1 million in the 2014/15 financial year. The expenditure budget increases by 6.3% to R303.8 million. Below is a highlight of the programmes that are within the budget:

- Access to food;
- Expenditure Management;
- SMME and Entrepreneurial Development;
- Trade and investment promotion, business retention, expansion and aftercare; and
- Sector diversification, productivity and competitiveness support – Green Economy.

### **Johannesburg Property Company (JPC)**

The JPC's revenue increases by 22.3% to R517.4 million in the 2014/15 financial year. The increase is mainly attributed to internal transfers (charges for rental and maintenance of corporate buildings) and other revenue. The expenditure budget increases by 1.3% to R424.6 million. Below is a highlight of the programmes that are within the budget:

- New revenue sources, management oversight and monitoring and control systems, finalise inner city charter process and strategic interventions (precinct approach);
- Access to food;
- SMME and Entrepreneurial Development;
- Sustainable Human Settlements Urbanisation Plan;
- Revenue Completeness;
- Sector Diversification, Productivity and Competitiveness Support - Green Economy; and
- Transit Oriented Development – Priority areas (corridors / nodes)

### **Johannesburg Development Agency**

The revenue of Johannesburg Development Agency increases by 28.3% to R79.8 million. The expenditure budget increases by 28.3% to R79.8 million. Johannesburg Development Agency's subsidy increases by 7.2% from R24.9 million to R26.7 million. Below is a highlight of programmes that are within the budget:

- Implementation of the inner city road map;
- Transit orientated development;
- Sustainable human settlements;
- Rea Vaya BRT roll-out;
- Development facilitation; and
- Administrative function.

### **Johannesburg Roads Agency**

Revenue for the Johannesburg Roads Agency increases by 4.3% to R814.3 million in 2014/15. An amount of R48.9 million for outdoor advertising has been transferred to the budget of Johannesburg Property Company. The expenditure budget increases by 4.3% to R814.3 million in the 2014/15 financial year. Below is a highlight of programmes that are within the budget:

- Stormwater maintenance;
- Routine road maintenance;
- Traffic signal mobility management;
- Bridge maintenance; and
- Gravel roads maintenance.

## Metrobus

Revenue for the Metrobus increases by 6.2% to R513.3 million in 2014/15. The expenditure budget increases by 6.2% to R513.3 million in line with the increase in revenue. Below is a highlight of programmes that are within the budget:

- Restructuring of Metrobus;
- Rebranding of Metrobus;
- Reduction of carbon emissions;
- Improving customer centricity;
- Entrepreneurial support;
- New operational plan;
- Human resource change management and capacitation; and
- Capacity development regarding maintenance, community and social services.

## GOOD GOVERNANCE CLUSTER

| Good Governance Cluster<br>Revenue  | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|-------------------------------------|--|----------------------------|------------------------------|------------------------------|
| Office Of The Executive Mayor       | 55 501                                 | 57 335                     | 60 204                       | 63 517                       |
| Group Finance                       | 11 633 218                             | 13 341 998                 | 14 212 731                   | 15 273 906                   |
| Group Corporate And Shared Services | 27 688                                 | 30 554                     | 66 425                       | 67 328                       |
| Speaker: Legislative Arm Of Council |  |                            |                              |                              |
| Municipal Entities Accounts         | 97 781                                 | 158 116                    | 183 567                      | 191 069                      |
| <b>Total Revenue</b>                | <b>11 814 188</b>                      | <b>13 588 003</b>          | <b>14 522 927</b>            | <b>15 595 820</b>            |

The revenue budget of the Good Governance Cluster increases by 15%. The reason for the increase mainly relates to the revenue increase in Group Finance and the JPC portfolio account.

| Good Governance Cluster<br>Expenditure | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Estimate<br>2015/16<br>R 000 | Estimate<br>2016/17<br>R 000 |
|--|--|----------------------------|------------------------------|------------------------------|
| Office Of The Executive Mayor          | 805 181                                | 1 225 545                  | 1 146 266                    | 1 126 763                    |
| Group Finance                          | 2 890 533                              | 3 262 126                  | 3 533 174                    | 3 768 352                    |
| Group Corporate And Shared Services    | 784 163                                | 834 456                    | 966 995                      | 1 096 479                    |
| Speaker: Legislative Arm Of Council    | 264 986                                | 281 402                    | 299 776                      | 321 945                      |
| Municipal Entities Accounts            | 1 334 863                              | 1 594 446                  | 1 995 424                    | 2 198 432                    |
| <b>Total Expenditure</b>               | <b>6 079 726</b>                       | <b>7 197 975</b>           | <b>7 941 636</b>             | <b>8 511 971</b>             |

The expenditure budget of the Good Governance Cluster increases by 18.4%. The reason for the increase mainly relates to the 37% increase in finance charges due to the increased capital investment over the medium term and R300 million allocated for the Jozi@work programme. Below follows the budget per department within the good governance cluster.

## Office of the Executive Mayor

Revenue for Office of the Executive Mayor increases by 3.3% in the 2014/15 financial year. The expenditure budget increases by 52.2%. The increase is due to a once off budget allocation of R59 million for the Africities Summit that will be held during the 2014/15 financial year and R300 million allocated for the Jozi@work programme. Below is a highlight of key programmes that are within the budget:

### Group Audit, Risk and Compliance:

- On-going clean Audits.

### City Manager:

- Access and connectivity: A 'smart' City that is able to deliver quality services to citizens in an efficient and reliable manner;
- On-going clean audits;
- Stakeholder Management and Outreach;
- Media Relations and Engagement;
- Strengthening City's participation in international and intergovernmental forums;
- Political and Administration interface;
- Capital Project Management: Integrated Project Management Office (IPMO) and Engineering Centre of Excellence; and
- Revenue Completeness.

### Group Strategy and Monitoring:

- Community Based Planning and Budgeting (CBP);
- Citizen participation, empowerment and citizen / customer care;
- Intergovernmental relations;
- Africities summit;
- Integrated/ intelligent smart technology;
- SMME and Entrepreneurial Development;
- Integrated Planning;
- Strategic Information and Research;
- Monitoring and Evaluation;
- Group Monitoring and Evaluation Framework;
- Key Knowledge Management Programmes; and
- Conceptualisation and development of a CoJ App and Communication.

### Citizen Relations and Urban Management:

- Sustainable Human Settlements Urbanisation Plan (SHSUP);
- Jozi@work programme;
- Creating a Safe and Secure City;
- Engaged active citizenry: Citizen participation, empowerment and citizen / customer care;
- Investment attraction, retention and expansion; and
- Smart City: Integrated/ intelligent smart technology.

## **Group Legal and Contracts:**

- Expenditure Management: Contract administration and monitoring, legal advocacy; and
- Governance risk and compliance: Legal support.

## **Group Marketing and Communication:**

- Expenditure Management: Bidding for and supporting strategic conferences for Johannesburg;
- Community Based Planning and Budgeting (CBP): Publicity and PR activities; and
- Other day to day programmes supporting Tourism, Events, Marketing and Communications.

## **Executive Mayor:**

- Intergovernmental relations (Mayoral communication and stakeholder relations programme, co-ordination between spheres of government, city region and the global arena);
- On-going clean audits; and
- Citizen participation, empowerment and citizen / customer care.

## **ME Governance MC Support:**

- Smart and efficient procurement processes: Development and implementation of a group governance protocol as well as Enhanced Group Committee System and processes.

## **Group Finance**

Group Finance's revenue budget increases by 14.7% from R11.6 billion to R13.3 billion. The main reason for the increase is attributed to an increase in property rates, interest earned from external investments coupled with the increase in municipal tariffs for 2014/15. The expenditure increases by 12.9% from R2.9 billion to R3.2 billion. The increase is mainly attributable to finance charges on new bonds and loans to be raised in the 2014/15 financial year. Below is a highlight of programmes that are within the budget:

- Expenditure management;
- On-going clean audits;
- Capital project management;
- Smart and efficient procurement;
- Business innovation; and
- Revenue completeness.

## **Group Corporate and Shared Services**

Group Corporate Shared Service's revenue budget increase by 10.4% from R27.6 million to R30.5 million. The Expenditure budget increases by 6.4% from R784.1 million to R834.4 million mainly due to the budget allocation set aside for the filling of strategic appointments. Below is a highlight of programmes that are within the budget:

- Management services;
- Safety, health and logistical administration;

- Expenditure management; and
- Information communication technology.

### **Speaker: Legislative Arm of Council**

Speaker's expenditure increased by 6.2% from the 2013/14 financial year. Below is a highlight of key programmes that are within the budget:

- Citizen participation, empowerment and citizen / customer care;
- Entrenched oversight and scrutiny;
- Improved support for ward committees;
- Empowered role player and stakeholders;
- Strengthening capacity of the legislature; and
- Remuneration and support of office bearers through strengthening caucuses.

### **Municipal Entities Accounts**

The revenue for the municipal entities accounts increases by 61.7% to R158.1 million. The increase mainly relates to the JPC portfolio account. The expenditure for the municipal entities accounts increases by 19.4%. The increase mainly relates to depreciation due to increased capital investment.



## 2.12.2 Medium Term Capital Budget per Cluster

The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The proposed capital budget projects a spending plan of approximately R32.4 billion over the next three year period. Below follows a high level summary of the Capital Budget per Cluster.

### SUSTAINABLE CLUSTER

| Sustainable Cluster<br>Capital             | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Budget<br>2015/16<br>R 000 | Budget<br>2016/17<br>R 000 |
|--|--|----------------------------|----------------------------|----------------------------|
| Environment And Infrastructure             | 25 760                                 | 61 830                     | 18 380                     | 7 294                      |
| Housing                                    | 570 938                                | 943 362                    | 844 702                    | 839 726                    |
| City Power                                 | 1 727 058                              | 2 221 762                  | 2 704 776                  | 2 328 075                  |
| Johannesburg Water                         | 1 020 283                              | 1 091 585                  | 1 538 761                  | 1 339 415                  |
| Pikitup                                    | 181 405                                | 201 050                    | 144 026                    | 125 368                    |
| Johannesburg Social And Housing<br>Company | 440 253                                | 530 172                    | 791 403                    | 688 877                    |
| Total Capital                              | 3 965 697                              | 5 049 761                  | 6 042 048                  | 5 328 755                  |

The three year medium-term capital budget of the Sustainable Cluster amounts to approximately R16.4 billion. Detailed capital projects are reflected at the end of this document section 2.12 – Annual budget per department and municipal entity.

### HUMAN AND SOCIAL DEVELOPMENT CLUSTER

| Human and Social Development Cluster<br>Capital | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Budget<br>2015/16<br>R 000 | Budget<br>2016/17<br>R 000 |
|---|--|----------------------------|----------------------------|----------------------------|
| Community Development                           | 115 831                                | 110 036                    | 105 435                    | 91 775                     |
| Health  | 45 685                                 | 85 026                     | 22 926                     | 19 956                     |
| Social Development                              | 19 700                                 | 20 200                     | 14 400                     | 12 534                     |
| Public Safety                                   | 165 194                                | 162 800                    | 166 393                    | 124 315                    |
| Johannesburg City Parks And Zoo                 | 102 270                                | 166 400                    | 107 700                    | 93 748                     |
| Joburg City Theatres                            | 14 638                                 | 8 300                      | 6 200                      | 5 397                      |
| Total Capital                                   | 463 318                                | 552 762                    | 423 054                    | 347 725                    |

The three year medium-term capital budget of the Human Development Cluster amounts to approximately R1.3 billion. Detailed capital projects are reflected at the end of this document section 2.12 – Annual budget per department and municipal entity.

## ECONOMIC GROWTH CLUSTER

| Economic Growth Cluster<br>Capital | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Budget<br>2015/16<br>R 000 | Budget<br>2016/17<br>R 000 |
|------------------------------------|--|----------------------------|----------------------------|----------------------------|
| Economic Development               | 72 014                                 | 42 389                     | 15 470                     | 13 466                     |
| Transport                          | 965 639                                | 971 511                    | 1 080 663                  | 1 107 737                  |
| Development Planning               | 413 625                                | 479 508                    | 501 134                    | 553 846                    |
| Joburg Market                      | 59 727                                 | 208 322                    | 334 938                    | 291 547                    |
| Johannesburg Property Company      | 94 680                                 | 124 500                    | 241 200                    | 141 266                    |
| Johannesburg Development Agency    | 50 500                                 | 234 689                    | 203 500                    | 174 360                    |
| Johannesburg Roads Agency          | 737 700                                | 1 297 210                  | 2 318 975                  | 2 015 315                  |
| Metrobus                           | 15 677                                 | 200 151                    | 65 870                     | 240 110                    |
| Total Capital                      | 2 409 562                              | 3 558 280                  | 4 761 750                  | 4 537 647                  |

The three year medium-term capital budget of the Economic Growth Cluster amounts to approximately R12.9 billion. Detailed capital projects are reflected at the end of this document section 2.12 – Annual budget per department and municipal entity.

## GOOD GOVERNANCE CLUSTER

| Good Governance Cluster<br>Capital  | Adjusted<br>Budget<br>2013/14<br>R 000 | Budget<br>2014/15<br>R 000 | Budget<br>2015/16<br>R 000 | Budget<br>2016/17<br>R 000 |
|-------------------------------------|--|----------------------------|----------------------------|----------------------------|
| Office Of The Executive Mayor       | 73 754                                 | 112 960                    | 113 380                    | 133 620                    |
| Group Finance                       | 10 059                                 | 3 199                      | 3 499                      | 3 047                      |
| Group Corporate And Shared Services | 772 423                                | 1 567 268                  | 24 494                     | 21 321                     |
| Speaker: Legislative Arm Of Council | 5 450                                  | 30 920                     | 70 970                     | 844                        |
| Total Capital                       | 861 686                                | 1 714 347                  | 212 343                    | 158 832                    |

The three year medium-term capital budget of the Good Governance Cluster amounts to approximately R2.1 billion. Detailed capital projects are reflected at the end of this document section 2.12 – Annual budget per department and municipal entity.

The tables that follow present detailed operating and capital budgets of departments and MEs.

# Operating Core Administration

**CORE ADMINISTRATION**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  | 4 949 751           | 5 539 860                | 6 030 259                | 6 395 445                | 6 545 445                | 7 610 948   | 8 113 271                       | 8 640 634                        |                                  |
| Property rates - penalties & collection charges | 77 206              | 78 101                   | 112 284                  | 91 169                   | 91 169                   | 103 246   | 106 756                         | 114 097                          |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        | 673 546             | 724 144                  | 786 394                  |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         | 189 447             | 222 450                  | 261 073                  | 274 544                  | 279 294                  | 301 557   | 304 502                         | 320 158                          |                                  |
| Rental of facilities and equipment              | 51 898              | 73 148                   | 84 982                   | 132 071                  | 132 071                  | 129 809   | 138 459                         | 146 427                          |                                  |
| Interest earned - external investments          | 271 543             | 284 020                  | 414 557                  | 301 253                  | 301 253                  | 416 318   | 332 134                         | 350 401                          |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   | 315 669             | 435 336                  | 320 336                  | 574 741                  | 323 741                  | 466 534   | 492 209                         | 516 817                          |                                  |
| Licences and permits                            | 806                 | 803                      | 958                      | 674                      | 674                      | 707   | 743                             | 780                              |                                  |
| Agency services                                 | 168 166             | 194 642                  | 199 813                  | 221 818                  | 221 818                  | 237 345   | 253 960                         | 260 290                          |                                  |
| Operating grants                                | 4 726 597           | 4 958 690                | 4 831 395                | 5 133 377                | 5 716 901                | 5 682 016   | 5 896 527                       | 6 414 233                        |                                  |
| Other revenue                                   | 396 652             | 394 080                  | 298 634                  | 454 647                  | 329 549                  | 527 150   | 546 132                         | 571 137                          |                                  |
| Gains on disposal of PPE                        | 6 265               | 143 390                  | 96 540                   |                          |                          | 20 000  | 40 000                          | 40 000                           |                                  |
| <b>Revenue</b>                                  | <b>11 827 546</b>   | <b>13 048 664</b>        | <b>13 437 226</b>        | <b>13 579 739</b>        | <b>13 941 915</b>        | <b>15 495 630</b>                                   | <b>16 224 693</b>               | <b>17 374 974</b>                |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          | 6 749                    | 6 749                    | 21 277  | 22 491                          | 23 761                           |                                  |
| Interest on loans (Core)                        | 721 450             | 764 204                  | 709 270                  | 695 403                  | 674 970                  | 800 600   | 884 084                         | 855 092                          |                                  |
| Internal recoveries (ME's )                     | 286 681             | 581 534                  | 460 924                  | 482 642                  | 453 678                  | 499 364   | 532 741                         | 561 433                          |                                  |
| Internal recoveries (Core)                      | 283 101             | 333 184                  | 254 876                  | 146 220                  | 135 045                  | 145 239   | 152 848                         | 161 256                          |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>1 291 232</b>    | <b>1 678 922</b>         | <b>1 425 070</b>         | <b>1 331 014</b>         | <b>1 270 442</b>         | <b>1 466 480</b>                                    | <b>1 592 164</b>                | <b>1 601 542</b>                 |                                  |
| <b>Total Revenue</b>                            | <b>13 118 778</b>   | <b>14 727 586</b>        | <b>14 862 296</b>        | <b>14 910 753</b>        | <b>15 212 357</b>        | <b>16 962 110</b>                                   | <b>17 816 857</b>               | <b>18 976 516</b>                |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 3 797 784           | 3 845 505                | 4 288 239                | 4 521 822                | 4 543 734                | 4 945 466   | 5 171 612                       | 5 418 272                        |                                  |
| Remuneration of councillors                     | 80 646              | 98 290                   | 115 292                  | 124 154                  | 124 154                  | 134 301   | 136 951                         | 146 177                          |                                  |
| Debt impairment                                 | 1 208 909           | 408 084                  | 1 071 622                | 378 083                  | 385 433                  | 376 311   | 322 093                         | 258 818                          |                                  |
| Depreciation & asset impairment                 | 979 650             | 1 368 285                | 1 343 507                | 1 702 887                | 1 674 788                | 2 058 259   | 2 456 795                       | 2 820 340                        |                                  |
| Repairs and maintenance                         | 119 120             | 105 636                  | 138 503                  | 315 531                  | 313 176                  | 394 000   | 510 087                         | 536 944                          |                                  |
| Finance charges                                 | 1 463 017           | 1 484 927                | 1 332 923                | 1 354 653                | 1 268 813                | 1 727 828   | 2 008 626                       | 2 261 095                        |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 1 340 852           | 1 289 935                | 1 187 173                | 1 560 622                | 1 770 776                | 2 071 607   | 2 041 847                       | 2 076 710                        |                                  |
| Grants and subsidies                            | 109 638             | 132 958                  | 155 004                  | 167 397                  | 438 027                  | 286 689   | 27 113                          | 28 488                           |                                  |
| Other expenditure                               | 1 605 203           | 1 659 937                | 1 947 650                | 2 089 137                | 2 330 093                | 2 297 746   | 2 455 918                       | 2 574 751                        |                                  |
| Contributions to/(from) provisions              | (52 259)            | 56 327                   | 73 896                   | (86 975)                 | (86 975)                 | (101 054)   | (68 711)                        | (72 066)                         |                                  |
| Loss on disposal of PPE                         | 12 682              | 62 995                   | 55 040                   |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>10 665 243</b>   | <b>10 512 878</b>        | <b>11 708 848</b>        | <b>12 127 311</b>        | <b>12 762 019</b>        | <b>14 191 153</b>                                   | <b>15 062 331</b>               | <b>16 049 528</b>                |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          | 66 097                   | 74 990                   | 146 015   | 218 901                         | 280 119                          |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         | 278 779             | 369 247                  | 307 607                  | 259 685                  | 277 251                  | 421 187   | 443 989                         | 468 565                          |                                  |
| Internal charges (Core)                         | 316 317             | 280 027                  | 224 490                  | 146 220                  | 135 045                  | 145 239   | 152 848                         | 161 256                          |                                  |
| Operating grants & subsidies to ME's            | 2 316 325           | 2 485 787                | 2 622 256                | 2 153 610                | 2 238 610                | 2 387 543   | 2 441 230                       | 2 494 882                        |                                  |
| <b>Total Internal Transfers</b>                 | <b>2 911 421</b>    | <b>3 135 062</b>         | <b>3 154 353</b>         | <b>2 625 612</b>         | <b>2 725 896</b>         | <b>3 099 984</b>                                    | <b>3 256 968</b>                | <b>3 404 822</b>                 |                                  |
| <b>Total Expenditure</b>                        | <b>13 576 664</b>   | <b>13 647 940</b>        | <b>14 863 201</b>        | <b>14 752 923</b>        | <b>15 487 915</b>        | <b>17 291 137</b>                                   | <b>18 319 299</b>               | <b>19 454 350</b>                |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(457 886)</b>    | <b>1 079 646</b>         | <b>(905)</b>             | <b>157 830</b>           | <b>(275 558)</b>         | <b>(329 027)</b>                                    | <b>(502 442)</b>                | <b>(477 834)</b>                 |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  | 1 387 940           | 971 980                  | 863 321                  | 1 996 193                | 2 105 400                | 2 297 307   | 2 354 821                       | 2 435 267                        |                                  |
| Capital contributions                           |                     |                          | 40                       | 42 975                   | 59 183                   |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>930 054</b>      | <b>2 051 626</b>         | <b>862 456</b>           | <b>2 196 998</b>         | <b>1 889 025</b>         | <b>1 968 280</b>                                    | <b>1 852 379</b>                | <b>1 957 433</b>                 |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>930 054</b>      | <b>2 051 626</b>         | <b>862 456</b>           | <b>2 196 998</b>         | <b>1 889 025</b>         | <b>1 968 280</b>                                    | <b>1 852 379</b>                | <b>1 957 433</b>                 |                                  |

**ECONOMIC DEVELOPMENT**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                | 123 628             | 13 970                   | 7 468                    | 4 612                    | 8 683                    | 1 396   |                                 |                                  |                                  |
| Other revenue                                   | 41                  | 239                      | 1                        | 21                       | 21                       | 22  |                                 |                                  |                                  |
| Gains on disposal of PPE                        |                     | 41                       |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>123 669</b>      | <b>14 250</b>            | <b>7 469</b>             | <b>4 633</b>             | <b>8 704</b>             | <b>1 418</b>  |                                 |                                  |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Revenue</b>                            | <b>123 669</b>      | <b>14 250</b>            | <b>7 469</b>             | <b>4 633</b>             | <b>8 704</b>             | <b>1 418</b>  |                                 |                                  |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 57 418              | 59 075                   | 52 967                   | 60 387                   | 58 508                   | 60 263  | 62 071                          | 63 933                           |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Depreciation & asset impairment                 | 2 095               | 86 046                   | 4 307                    | 4 622                    | 4 622                    | 7 373   | 8 561                           | 13 111                           |                                  |
| Repairs and maintenance                         | 36 423              | 7 170                    | 751                      | 1 142                    | 500                      | 775   | 792                             | 824                              |                                  |
| Finance charges                                 | 537                 | 80                       | 48                       |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 29 114              | 4 518                    | 5 584                    | 3 093                    | 6 043                    | 6 285   | 6 536                           | 6 797                            |                                  |
| Grants and subsidies                            | 42 249              | 8 098                    | (1 948)                  | 22 000                   | 7 171                    | 7 458   | 7 756                           | 8 066                            |                                  |
| Other expenditure                               | 66 794              | 18 622                   | 24 129                   | 12 463                   | 29 055                   | 27 542  | 27 192                          | 28 280                           |                                  |
| Contributions to/(from) provisions              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Loss on disposal of PPE                         | 9                   | 180                      | 14                       |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>234 639</b>      | <b>183 789</b>           | <b>85 852</b>            | <b>103 707</b>           | <b>105 899</b>           | <b>109 696</b>                                      | <b>112 908</b>                  | <b>121 011</b>                   |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         |                     |                          | 37                       | 117                      | 117                      | 124   | 130                             | 137                              |                                  |
| Internal charges (Core)                         |                     | 1 704                    | 966                      | 2 131                    | 2 131                    | 2 256   | 2 371                           | 2 499                            |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>584</b>          | <b>1 704</b>             | <b>1 003</b>             | <b>2 248</b>             | <b>2 248</b>             | <b>2 380</b>  | <b>2 501</b>                    | <b>2 636</b>                     |                                  |
| <b>Total Expenditure</b>                        | <b>235 223</b>      | <b>185 493</b>           | <b>86 855</b>            | <b>105 955</b>           | <b>108 147</b>           | <b>112 076</b>                                      | <b>115 409</b>                  | <b>123 647</b>                   |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(111 554)</b>    | <b>(171 243)</b>         | <b>(79 386)</b>          | <b>(101 322)</b>         | <b>(99 443)</b>          | <b>(110 658)</b>                                    | <b>(115 386)</b>                | <b>(123 647)</b>                 |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  |                     |                          | 7 444                    | (503)                    | 3 764                    | 3 764   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(111 554)</b>    | <b>(163 799)</b>         | <b>(79 889)</b>          | <b>(97 558)</b>          | <b>(95 679)</b>          | <b>(110 658)</b>                                    | <b>(115 386)</b>                | <b>(123 647)</b>                 |                                  |
| <b>Taxation</b>                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(111 554)</b>    | <b>(163 799)</b>         | <b>(79 889)</b>          | <b>(97 558)</b>          | <b>(95 679)</b>          | <b>(110 658)</b>                                    | <b>(115 386)</b>                | <b>(123 647)</b>                 |                                  |

**ENVIRONMENT AND INFRASTRUCTURE**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11         | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |
|---|-----------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|
|   | R thousand      | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 |
| <b>Revenue By Source</b>                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| Property rates                                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Property rates - penalties & collection charges |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - electricity revenue           |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - water revenue                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - sanitation revenue            |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - refuse                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - other                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Rental of facilities and equipment              |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest earned - external investments          |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest earned - outstanding debtors           |                 |                          |                          |                          |                          |   |                                 |                                  |
| Fines   |                 |                          |                          |                          |                          |   |                                 |                                  |
| Licences and permits                            |                 |                          |                          |                          |                          |   |                                 |                                  |
| Agency services                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Operating grants                                | 12 037          | 2 334                    | 9 906                    | 14 820                   | 14 820                   | 7 860   | 5 360                           | 6 512                            |
| Other revenue                                   | 723             | 685                      | 754                      | 51 000                   | 51 010                   | 49 000  | 12 000                          | 12 000                           |
| Gains on disposal of PPE                        |                 | 179                      |                          |                          |                          |   |                                 |                                  |
| <b>Revenue</b>                                  | <b>12 761</b>   | <b>3 198</b>             | <b>16 153</b>            | <b>65 820</b>            | <b>65 830</b>            | <b>56 860</b>                                       | <b>17 360</b>                   | <b>18 512</b>                    |
| Interest income (Sweeping Account)              |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest on loans (Core)                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal recoveries (ME's )                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal recoveries (Core)                      |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal capital grants (Mig)                   |                 |                          |                          |                          |                          |   |                                 |                                  |
| Operating grants & Subsidies from (COJ)         |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Total Internal Transfers</b>                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Total Revenue</b>                            | <b>12 761</b>   | <b>3 198</b>             | <b>16 153</b>            | <b>65 820</b>            | <b>65 830</b>            | <b>56 860</b>                                       | <b>17 360</b>                   | <b>18 512</b>                    |
| <b>Expenditure By Type</b>                      |                 |                          |                          |                          |                          |   |                                 |                                  |
| Employee related costs                          | 52 427          | 59 917                   | 53 194                   | 58 265                   | 56 765                   | 58 468  | 60 222                          | 62 029                           |
| Remuneration of councillors                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Debt impairment                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Depreciation & asset impairment                 | 3 387           | 4 888                    | 4 935                    | 4 233                    | 4 233                    | 4 872   | 5 584                           | 5 778                            |
| Repairs and maintenance                         | 115             | 211                      | 65                       | 2 741                    | 2 493                    | 1 445   | 1 517                           | 1 600                            |
| Finance charges                                 | 85              | 60                       | 49                       |                          | 331                      |   |                                 |                                  |
| Bulk purchases                                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Contracted services                             | 27 551          | 4 770                    | 14 268                   | 62 784                   | 72 542                   | 67 484  | 71 973                          | 76 042                           |
| Grants and subsidies                            |                 |                          |                          |                          |                          |   |                                 |                                  |
| Other expenditure                               | 6 543           | 18 342                   | 7 275                    | 8 595                    | 6 754                    | 12 024  | 9 917                           | 11 325                           |
| Contributions to/(from) provisions              | (10)            |                          |                          |                          |                          |   |                                 |                                  |
| Loss on disposal of PPE                         | 11              | 228                      |                          |                          |                          |   |                                 |                                  |
| <b>Expenditure</b>                              | <b>90 109</b>   | <b>88 416</b>            | <b>79 785</b>            | <b>136 618</b>           | <b>143 118</b>           | <b>144 293</b>                                      | <b>149 212</b>                  | <b>156 775</b>                   |
| Interest (Sweeping Account)                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest on shareholders loans                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest on mirror conduit loans                |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal charges (ME's)                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal charges (Core)                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Operating grants & subsidies to ME's            | 1 133           | 730                      | 651                      | 1 207                    | 1 207                    | 1 276   | 1 343                           | 1 417                            |
| <b>Total Internal Transfers</b>                 | <b>1 133</b>    | <b>730</b>               | <b>651</b>               | <b>1 207</b>             | <b>1 207</b>             | <b>1 276</b>  | <b>1 343</b>                    | <b>1 417</b>                     |
| <b>Total Expenditure</b>                        | <b>91 242</b>   | <b>89 146</b>            | <b>80 436</b>            | <b>137 825</b>           | <b>144 325</b>           | <b>145 569</b>                                      | <b>150 555</b>                  | <b>158 192</b>                   |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(78 481)</b> | <b>(85 948)</b>          | <b>(64 283)</b>          | <b>(72 005)</b>          | <b>(78 495)</b>          | <b>(88 709)</b>                                     | <b>(133 195)</b>                | <b>(139 680)</b>                 |
| <b>Transfers recognised</b>                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Capital grants                                  |                 |                          | 659                      |                          |                          |   |                                 |                                  |
| Capital contributions                           |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(78 481)</b> | <b>(85 289)</b>          | <b>(64 283)</b>          | <b>(72 005)</b>          | <b>(78 495)</b>          | <b>(88 709)</b>                                     | <b>(133 195)</b>                | <b>(139 680)</b>                 |
| <b>Taxation</b>                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(78 481)</b> | <b>(85 289)</b>          | <b>(64 283)</b>          | <b>(72 005)</b>          | <b>(78 495)</b>          | <b>(88 709)</b>                                     | <b>(133 195)</b>                | <b>(139 680)</b>                 |

**TRANSPORT**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11                  | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                  |                                  |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|----------------------------------|----------------------------------|
|   | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000 | Budget Year<br>2014/15<br>R 000                     | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>R thousand</b>                               |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Revenue By Source</b>                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| Property rates                                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Property rates - penalties & collection charges |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - electricity revenue           |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - water revenue                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - sanitation revenue            |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - refuse                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - other                         |                          |                          |                          |                          |                          |   |                                  |                                  |
| Rental of facilities and equipment              |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest earned - external investments          |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest earned - outstanding debtors           |                          |                          |                          |                          |                          |   |                                  |                                  |
| Fines   |                          |                          |                          |                          |                          |   |                                  |                                  |
| Licences and permits                            |                          |                          |                          |                          |                          |   |                                  |                                  |
| Agency services                                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| Operating grants                                | 262 873                  | 365 119                  | 322 414                  | 268 000                  | 556 254                  | 236 000   | 287 000                          | 302 211                          |
| Other revenue                                   | 56 573                   | 56 753                   | 75 096                   | 169 000                  | 64 362                   | 108 104   | 114 290                          | 121 150                          |
| Gains on disposal of PPE                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Revenue</b>                                  | <b>319 446</b>           | <b>421 872</b>           | <b>397 510</b>           | <b>437 000</b>           | <b>620 616</b>           | <b>344 104</b>                                      | <b>401 290</b>                   | <b>423 361</b>                   |
| Interest income (Sweeping Account)              |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest on loans (Core)                        | 1 188                    | 3 710                    | 1 942                    |                          |                          |   |                                  |                                  |
| Internal recoveries (ME's )                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal recoveries (Core)                      |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal capital grants (Mig)                   |                          |                          |                          |                          |                          |   |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>1 188</b>             | <b>3 710</b>             | <b>1 942</b>             |                          |                          |   |                                  |                                  |
| <b>Total Revenue</b>                            | <b>320 634</b>           | <b>425 582</b>           | <b>399 452</b>           | <b>437 000</b>           | <b>620 616</b>           | <b>344 104</b>                                      | <b>401 290</b>                   | <b>423 361</b>                   |
| <b>Expenditure By Type</b>                      |                          |                          |                          |                          |                          |   |                                  |                                  |
| Employee related costs                          | 35 073                   | 40 388                   | 83 535                   | 106 898                  | 108 898                  | 112 165   | 115 530                          | 118 996                          |
| Remuneration of councillors                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Debt impairment                                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| Depreciation & asset impairment                 | 119 868                  | 190 063                  | 258 931                  | 289 658                  | 289 658                  | 413 192   | 492 169                          | 501 319                          |
| Repairs and maintenance                         | 5 494                    | 13 009                   | 38 167                   | 66 319                   | 60 065                   | 67 976  | 84 222                           | 88 854                           |
| Finance charges                                 | 18 263                   | 33                       | 29 268                   |                          |                          |   |                                  |                                  |
| Bulk purchases                                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Contracted services                             | 332 897                  | 361 416                  | 307 689                  | 479 889                  | 706 175                  | 575 151   | 607 359                          | 640 190                          |
| Grants and subsidies                            |                          | 747                      | (55)                     |                          | 80                       |   |                                  |                                  |
| Other expenditure                               | 20 496                   | 20 824                   | 21 948                   | 58 238                   | 58 677                   | 53 891  | 56 909                           | 60 039                           |
| Contributions to/(from) provisions              |                          |                          |                          |                          |                          |   |                                  |                                  |
| Loss on disposal of PPE                         | 7                        | 15                       |                          |                          |                          |   |                                  |                                  |
| <b>Expenditure</b>                              | <b>532 098</b>           | <b>626 495</b>           | <b>739 483</b>           | <b>1 001 002</b>         | <b>1 223 553</b>         | <b>1 222 375</b>                                    | <b>1 356 189</b>                 | <b>1 409 398</b>                 |
| Interest (Sweeping Account)                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest on shareholders loans                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest on mirror conduit loans                |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal charges (ME's)                         |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal charges (Core)                         |                          |                          |                          |                          |                          |   |                                  |                                  |
| Operating grants & subsidies to ME's            | 546                      | 870                      | 1 418                    | 970                      | 959                      | 1 014   | 1 070                            | 1 128                            |
| <b>Total Internal Transfers</b>                 | <b>546</b>               | <b>870</b>               | <b>1 418</b>             | <b>970</b>               | <b>959</b>               | <b>1 014</b>  | <b>1 070</b>                     | <b>1 128</b>                     |
| <b>Total Expenditure</b>                        | <b>532 644</b>           | <b>627 365</b>           | <b>740 901</b>           | <b>1 001 972</b>         | <b>1 224 512</b>         | <b>1 223 389</b>                                    | <b>1 357 259</b>                 | <b>1 410 526</b>                 |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(212 010)</b>         | <b>(201 783)</b>         | <b>(341 449)</b>         | <b>(564 972)</b>         | <b>(603 896)</b>         | <b>(879 285)</b>                                    | <b>(955 969)</b>                 | <b>(987 165)</b>                 |
| <b>Transfers recognised</b>                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Capital grants                                  | 931 701                  | 131 018                  |                          | 897 766                  | 907 712                  | 829 571   | 900 693                          | 930 412                          |
| Capital contributions                           |                          |                          |                          |                          | 16 208                   |   |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>719 691</b>           | <b>(70 765)</b>          | <b>(341 449)</b>         | <b>332 794</b>           | <b>320 024</b>           | <b>(49 714)</b>                                     | <b>(55 276)</b>                  | <b>(56 753)</b>                  |
| <b>Taxation</b>                                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>719 691</b>           | <b>(70 765)</b>          | <b>(341 449)</b>         | <b>332 794</b>           | <b>320 024</b>           | <b>(49 714)</b>                                     | <b>(55 276)</b>                  | <b>(56 753)</b>                  |

**COMMUNITY DEVELOPMENT**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12          | 2012/13          | Current year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                            |
|---|------------------|------------------|------------------|----------------------|------------------|---|---------------------------|----------------------------|
|   | R thousand       | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 R 000 | Budget Yr +1 2015/16 R 000 |
| R 000   | R 000            | R 000            | R 000            | R 000                | R 000            | R 000   |                           |                            |
| <b>Revenue By Source</b>                        |                  |                  |                  |                      |                  |   |                           |                            |
| Property rates                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Property rates - penalties & collection charges | 1                |                  |                  |                      |                  |   |                           |                            |
| Service charges - electricity revenue           |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - water revenue                 |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - sanitation revenue            |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - refuse                        |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - other                         | 3 398            | 3 403            | 3 133            | 3 456                | 3 456            | 3 696   | 3 955                     | 4 116                      |
| Rental of facilities and equipment              | 2 834            | 3 396            | 2 486            | 2 623                | 2 623            | 2 806   | 3 003                     | 3 126                      |
| Interest earned - external investments          |                  |                  |                  |                      |                  |   |                           |                            |
| Interest earned - outstanding debtors           |                  |                  |                  |                      |                  |   |                           |                            |
| Fines   | 631              | 485              | 430              | 953                  | 953              | 1 019   | 1 090                     | 1 135                      |
| Licences and permits                            |                  |                  |                  |                      |                  |   |                           |                            |
| Agency services                                 |                  |                  |                  |                      |                  |   |                           |                            |
| Operating grants                                | 9 800            | 40 339           | 47 503           | 31 286               | 26 022           | 13 886  | 11 065                    | 11 643                     |
| Other revenue                                   | 24 912           | 8 606            | 8 570            | 11 027               | 11 107           | 11 795  | 12 619                    | 13 135                     |
| Gains on disposal of PPE                        |                  | 6 573            |                  |                      |                  |   |                           |                            |
| <b>Revenue</b>                                  | <b>41 576</b>    | <b>62 802</b>    | <b>62 122</b>    | <b>49 345</b>        | <b>44 161</b>    | <b>33 202</b>                                       | <b>31 732</b>             | <b>33 155</b>              |
| <b>Total Internal Transfers</b>                 |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Total Revenue</b>                            | <b>41 576</b>    | <b>62 802</b>    | <b>62 122</b>    | <b>49 345</b>        | <b>44 161</b>    | <b>33 202</b>                                       | <b>31 732</b>             | <b>33 155</b>              |
| <b>Expenditure By Type</b>                      |                  |                  |                  |                      |                  |   |                           |                            |
| Employee related costs                          |                  |                  |                  |                      |                  |   |                           |                            |
| Remuneration of councillors                     | 301 337          | 314 828          | 331 668          | 344 532              | 349 477          | 359 961   | 370 760                   | 381 882                    |
| Debt impairment                                 |                  |                  |                  |                      |                  |   |                           |                            |
| Depreciation & asset impairment                 | 70 679           | 230 539          | 239 322          | 240 269              | 240 269          | 242 723   | 234 008                   | 238 228                    |
| Repairs and maintenance                         | 24 682           | 40 306           | 48 497           | 78 504               | 78 504           | 95 190  | 118 036                   | 124 528                    |
| Finance charges                                 | 663              | 382              | 3                |                      | 75               |   |                           |                            |
| Bulk purchases                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Contracted services                             | 11 651           | 17 170           | 10 473           | 10 681               | 10 854           | 9 075   | 9 585                     | 10 111                     |
| Grants and subsidies                            | 2 072            | 2 086            | 4 310            | 2 848                | 5 712            | 4 189   | 4 423                     | 4 667                      |
| Other expenditure                               | 99 296           | 119 811          | 252 290          | 207 323              | 214 151          | 216 016   | 225 452                   | 237 824                    |
| Contributions to/(from) provisions              | (2 151)          | (1 775)          | (229)            |                      |                  |   |                           |                            |
| Loss on disposal of PPE                         | 94               | 6 943            | 10               |                      |                  |   |                           |                            |
| <b>Expenditure</b>                              | <b>508 323</b>   | <b>730 290</b>   | <b>886 344</b>   | <b>884 157</b>       | <b>899 042</b>   | <b>927 154</b>                                      | <b>962 264</b>            | <b>997 240</b>             |
| <b>Total Internal Transfers</b>                 |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Total Expenditure</b>                        | <b>527 054</b>   | <b>759 500</b>   | <b>886 344</b>   | <b>913 560</b>       | <b>929 248</b>   | <b>970 500</b>                                      | <b>1 007 435</b>          | <b>1 044 922</b>           |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(485 478)</b> | <b>(696 698)</b> | <b>(824 222)</b> | <b>(864 215)</b>     | <b>(885 087)</b> | <b>(937 298)</b>                                    | <b>(975 703)</b>          | <b>(1 011 767)</b>         |
| <b>Transfers recognised</b>                     |                  |                  |                  |                      |                  |   |                           |                            |
| Capital grants                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Capital contributions                           | 6 234            | 121 512          | 33 174           | 48 090               | 48 090           | 23 300  | 23 950                    | 35 838                     |
| <b>Surplus/(Deficit)</b>                        | <b>(479 244)</b> | <b>(575 186)</b> | <b>(791 048)</b> | <b>(809 750)</b>     | <b>(830 622)</b> | <b>(913 998)</b>                                    | <b>(951 753)</b>          | <b>(975 929)</b>           |
| <b>Taxation</b>                                 |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>(479 244)</b> | <b>(575 186)</b> | <b>(791 048)</b> | <b>(809 750)</b>     | <b>(830 622)</b> | <b>(913 998)</b>                                    | <b>(951 753)</b>          | <b>(975 929)</b>           |

**HEALTH**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12          | 2012/13          | Current year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                            |
|---|------------------|------------------|------------------|----------------------|------------------|---|---------------------------|----------------------------|
|   | R thousand       | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 R 000 | Budget Yr +1 2015/16 R 000 |
| R 000   | R 000            | R 000            | R 000            | R 000                | R 000            | R 000   |                           |                            |
| <b>Revenue By Source</b>                        |                  |                  |                  |                      |                  |   |                           |                            |
| Property rates                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Property rates - penalties & collection charges |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - electricity revenue           |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - water revenue                 |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - sanitation revenue            |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - refuse                        |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - other                         |                  |                  |                  |                      |                  |   |                           |                            |
| Rental of facilities and equipment              |                  |                  |                  |                      |                  |   |                           |                            |
| Interest earned - external investments          |                  |                  |                  |                      |                  |   |                           |                            |
| Interest earned - outstanding debtors           |                  |                  |                  |                      |                  |   |                           |                            |
| Fines   | 70               | 88               | 12               |                      |                  |   |                           |                            |
| Licences and permits                            | 806              | 803              | 958              | 674                  | 674              | 707   | 743                       | 780                        |
| Agency services                                 |                  |                  |                  |                      |                  |   |                           |                            |
| Operating grants                                | 86 687           | 125 555          | 108 276          | 126 736              | 142 018          | 133 793   | 130 353                   | 137 261                    |
| Other revenue                                   | 936              | 6 918            | 268              | 4 500                | 5 544            | 5 000   | 5 500                     | 6 000                      |
| Gains on disposal of PPE                        |                  | 228              |                  |                      |                  |   |                           |                            |
| <b>Revenue</b>                                  | <b>88 499</b>    | <b>133 592</b>   | <b>109 514</b>   | <b>131 910</b>       | <b>148 236</b>   | <b>139 500</b>                                      | <b>136 596</b>            | <b>144 041</b>             |
| Interest income (Sweeping Account)              |                  |                  |                  |                      |                  |   |                           |                            |
| Interest on loans (Core)                        |                  |                  |                  |                      |                  |   |                           |                            |
| Internal recoveries (ME's )                     |                  |                  | 340              | 346                  | 346              | 366   | 384                       | 405                        |
| Internal recoveries (Core)                      |                  |                  | 433              |                      |                  |   |                           |                            |
| Internal capital grants (Mig)                   |                  |                  |                  |                      |                  |   |                           |                            |
| Operating grants & Subsidies from (COJ)         |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Total Internal Transfers</b>                 | <b>1 096</b>     | <b>433</b>       | <b>340</b>       | <b>346</b>           | <b>346</b>       | <b>366</b>  | <b>384</b>                | <b>405</b>                 |
| <b>Total Revenue</b>                            | <b>89 595</b>    | <b>134 025</b>   | <b>109 854</b>   | <b>132 256</b>       | <b>148 582</b>   | <b>139 866</b>                                      | <b>136 980</b>            | <b>144 446</b>             |
| <b>Expenditure By Type</b>                      |                  |                  |                  |                      |                  |   |                           |                            |
| Employee related costs                          |                  |                  |                  |                      |                  |   |                           |                            |
| Remuneration of councillors                     | 396 084          | 433 940          | 463 212          | 493 253              | 501 734          | 536 786   | 542 850                   | 559 399                    |
| Debt impairment                                 | (20)             |                  |                  |                      |                  |   |                           |                            |
| Depreciation & asset impairment                 | 19 311           | 10 203           | 6 857            | 8 327                | 8 327            | 11 544  | 13 271                    | 15 548                     |
| Repairs and maintenance                         | 2 205            | 2 091            | 2 380            | 7 250                | 7 058            | 8 990   | 11 148                    | 11 761                     |
| Finance charges                                 | 291              | 333              |                  |                      |                  |   |                           |                            |
| Bulk purchases                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Contracted services                             | 9 691            | 11 972           | 3 110            | 11 753               | 12 735           | 13 472  | 13 599                    | 14 347                     |
| Grants and subsidies                            | 9 153            | 4 943            | 5 236            | 5 965                | 5 965            | 6 204   | 6 551                     | 6 911                      |
| Other expenditure                               | 33 790           | 44 332           | 63 401           | 84 689               | 94 181           | 97 720  | 103 820                   | 112 674                    |
| Contributions to/(from) provisions              | (532)            | (279)            | (219)            |                      |                  |   |                           |                            |
| Loss on disposal of PPE                         | 54               | 517              | 1 906            |                      |                  |   |                           |                            |
| <b>Expenditure</b>                              | <b>470 027</b>   | <b>508 052</b>   | <b>545 883</b>   | <b>611 237</b>       | <b>630 000</b>   | <b>674 716</b>                                      | <b>691 239</b>            | <b>720 640</b>             |
| Interest (Sweeping Account)                     |                  |                  |                  |                      |                  |   |                           |                            |
| Interest on shareholders loans                  |                  |                  |                  |                      |                  |   |                           |                            |
| Interest on mirror conduit loans                |                  |                  |                  |                      |                  |   |                           |                            |
| Internal charges (ME's)                         |                  |                  |                  |                      |                  |   |                           |                            |
| Internal charges (Core)                         |                  |                  |                  |                      |                  |   |                           |                            |
| Operating grants & subsidies to ME's            |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Total Internal Transfers</b>                 | <b>20 190</b>    | <b>20 309</b>    | <b>21 160</b>    | <b>27 832</b>        | <b>31 478</b>    | <b>41 027</b>                                       | <b>43 063</b>             | <b>45 537</b>              |
| <b>Total Expenditure</b>                        | <b>490 217</b>   | <b>528 361</b>   | <b>567 043</b>   | <b>639 069</b>       | <b>661 478</b>   | <b>715 743</b>                                      | <b>734 302</b>            | <b>766 177</b>             |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(400 622)</b> | <b>(394 336)</b> | <b>(457 189)</b> | <b>(506 813)</b>     | <b>(512 896)</b> | <b>(575 877)</b>                                    | <b>(597 322)</b>          | <b>(621 731)</b>           |
| <b>Transfers recognised</b>                     |                  |                  |                  |                      |                  |   |                           |                            |
| Capital grants                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Capital contributions                           |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Surplus/(Deficit)</b>                        | <b>(394 042)</b> | <b>(394 194)</b> | <b>(431 455)</b> | <b>(466 813)</b>     | <b>(485 596)</b> | <b>(515 877)</b>                                    | <b>(597 322)</b>          | <b>(621 731)</b>           |
| Taxation  |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>(394 042)</b> | <b>(394 194)</b> | <b>(431 455)</b> | <b>(466 813)</b>     | <b>(485 596)</b> | <b>(515 877)</b>                                    | <b>(597 322)</b>          | <b>(621 731)</b>           |

**SOCIAL DEVELOPMENT**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              |                     |                          | 90                       |                          |                          |   |                                 |                                  |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other revenue                                   | 139                 | 81                       | 344                      | 475                      | 475                      | 500   | 298                             | 525                              | 314                              |
| Gains on disposal of PPE                        |                     | 704                      |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>139</b>          | <b>875</b>               | <b>344</b>               | <b>475</b>               | <b>475</b>               | <b>2 598</b>  | <b>823</b>                      | <b>865</b>                       |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Revenue</b>                            | <b>139</b>          | <b>875</b>               | <b>344</b>               | <b>475</b>               | <b>475</b>               | <b>2 598</b>  | <b>823</b>                      | <b>865</b>                       |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 75 009              | 74 507                   | 80 768                   | 90 388                   | 92 698                   | 95 479  | 98 343                          | 101 293                          |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Depreciation & asset impairment                 |                     | 3 886                    |                          | 5 223                    | 5 223                    | 9 095   | 13 381                          | 14 481                           |                                  |
| Repairs and maintenance                         | 102                 | 92                       | 2 016                    | 3 038                    | 3 038                    | 3 767   | 4 671                           | 4 928                            |                                  |
| Finance charges                                 |                     | 12                       |                          |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 8 841               | 7 483                    | 3 393                    | 9 792                    | 11 092                   | 10 052  | 10 613                          | 11 205                           |                                  |
| Grants and subsidies                            |                     | 3 223                    | 6 301                    | 7 450                    | 7 450                    | 7 748   | 8 182                           | 8 632                            |                                  |
| Other expenditure                               | 11 113              | 13 273                   | 17 129                   | 29 355                   | 28 295                   | 33 009  | 32 942                          | 34 745                           |                                  |
| Contributions to/(from) provisions              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Loss on disposal of PPE                         |                     | 835                      |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>95 065</b>       | <b>103 311</b>           | <b>109 607</b>           | <b>145 246</b>           | <b>147 796</b>           | <b>159 150</b>                                      | <b>168 132</b>                  | <b>175 284</b>                   |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         |                     |                          |                          | 13                       | 13                       | 14  | 15                              | 16                               |                                  |
| Internal charges (Core)                         |                     | 338                      | 284                      | 95                       | 95                       |   |                                 |                                  |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 |                     | <b>338</b>               | <b>284</b>               | <b>108</b>               | <b>108</b>               | <b>14</b>   | <b>15</b>                       | <b>16</b>                        |                                  |
| <b>Total Expenditure</b>                        | <b>95 065</b>       | <b>103 649</b>           | <b>109 891</b>           | <b>145 354</b>           | <b>147 904</b>           | <b>159 164</b>                                      | <b>168 147</b>                  | <b>175 300</b>                   |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(94 926)</b>     | <b>(102 774)</b>         | <b>(109 547)</b>         | <b>(144 879)</b>         | <b>(147 429)</b>         | <b>(156 566)</b>                                    | <b>(167 324)</b>                | <b>(174 435)</b>                 |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(94 926)</b>     | <b>(102 665)</b>         | <b>(109 547)</b>         | <b>(142 879)</b>         | <b>(145 429)</b>         | <b>(156 566)</b>                                    | <b>(167 324)</b>                | <b>(174 435)</b>                 |                                  |
| Taxation  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(94 926)</b>     | <b>(102 665)</b>         | <b>(109 547)</b>         | <b>(142 879)</b>         | <b>(145 429)</b>         | <b>(156 566)</b>                                    | <b>(167 324)</b>                | <b>(174 435)</b>                 |                                  |

**OFFICE OF THE EXECUTIVE MAYOR**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand       | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - external investments          |                  |                          |                          | 10                       | 315                      | 315   | 333                             | 350                              | 369                              |
| Interest earned - outstanding debtors           |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                |                  |                          |                          | 2 771                    | 181                      |   |                                 |                                  |                                  |
| Other revenue                                   | 280              | 4 608                    | 1 374                    | 53 876                   | 55 005                   | 57 002  | 59 854                          | 63 148                           |                                  |
| Gains on disposal of PPE                        |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>280</b>       | <b>4 608</b>             | <b>4 155</b>             | <b>54 191</b>            | <b>55 501</b>            | <b>57 335</b>                                       | <b>60 204</b>                   | <b>63 517</b>                    |                                  |
| Interest income (Sweeping Account)              |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     |                  | 80 117                   | 85 868                   | 89 349                   | 89 349                   | 102 364   | 115 370                         | 121 715                          |                                  |
| Internal recoveries (Core)                      |                  | 43 625                   | 56 248                   | 81 614                   | 81 614                   | 86 310  | 90 628                          | 95 613                           |                                  |
| Internal capital grants (Mig)                   |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>123 742</b>   | <b>142 116</b>           | <b>170 963</b>           | <b>170 963</b>           | <b>188 674</b>           | <b>205 998</b>                                      | <b>217 328</b>                  |                                  |                                  |
| <b>Total Revenue</b>                            | <b>280</b>       | <b>128 350</b>           | <b>146 271</b>           | <b>225 154</b>           | <b>226 464</b>           | <b>246 009</b>                                      | <b>266 202</b>                  | <b>280 845</b>                   |                                  |
| <b>Expenditure By Type</b>                      |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Remuneration of councillors                     | 180 792          | 105 043                  | 349 268                  | 348 393                  | 332 553                  | 360 398   | 371 307                         | 382 549                          |                                  |
| Debt impairment                                 | 1 155            | 995                      | 1 052                    | 2 260                    | 2 260                    | 1 150   | 1 215                           | 1 284                            |                                  |
| Depreciation & asset impairment                 | (70 661)         | 3 125                    | 7 100                    | 4 549                    | 4 549                    | 4 177   | 3 052                           | 3 052                            |                                  |
| Repairs and maintenance                         | 779              | 398                      | 1 248                    | 58 443                   | 56 190                   | 100 470   | 107 923                         | 113 859                          |                                  |
| Finance charges                                 | 10 153           |                          | 5 322                    |                          | 4                        |   |                                 |                                  |                                  |
| Bulk purchases                                  |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 7 913            | 10 011                   | 23 636                   | 37 773                   | 87 751                   | 440 793   | 326 443                         | 269 630                          |                                  |
| Grants and subsidies                            |                  | 78                       |                          |                          | 1 515                    | 188   | 199                             | 210                              |                                  |
| Other expenditure                               | 93 637           | 33 575                   | 169 187                  | 307 891                  | 320 359                  | 318 369   | 336 127                         | 356 179                          |                                  |
| Contributions to/(from) provisions              |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Loss on disposal of PPE                         | 1                |                          | 15                       |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>223 769</b>   | <b>153 225</b>           | <b>556 828</b>           | <b>759 309</b>           | <b>805 181</b>           | <b>1 225 545</b>                                    | <b>1 146 266</b>                | <b>1 126 763</b>                 |                                  |
| Interest (Sweeping Account)                     |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (Core)                         | 37 296           | 10                       | 26 104                   | 62 139                   | 69 012                   | 89 351  | 94 021                          | 99 459                           |                                  |
| Operating grants & subsidies to ME's            |                  | 9 681                    | 35 837                   | 16 209                   | 16 209                   | 17 271  | 18 171                          | 19 170                           |                                  |
| <b>Total Internal Transfers</b>                 | <b>37 296</b>    | <b>9 691</b>             | <b>61 941</b>            | <b>78 348</b>            | <b>85 221</b>            | <b>106 622</b>                                      | <b>112 192</b>                  | <b>118 629</b>                   |                                  |
| <b>Total Expenditure</b>                        | <b>261 065</b>   | <b>162 916</b>           | <b>618 769</b>           | <b>837 657</b>           | <b>890 402</b>           | <b>1 332 167</b>                                    | <b>1 258 458</b>                | <b>1 245 392</b>                 |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(260 785)</b> | <b>(34 566)</b>          | <b>(472 498)</b>         | <b>(612 503)</b>         | <b>(663 938)</b>         | <b>(1 086 158)</b>                                  | <b>(992 256)</b>                | <b>(964 547)</b>                 |                                  |
| <b>Transfers recognised</b>                     |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(260 785)</b> | <b>(34 566)</b>          | <b>(472 498)</b>         | <b>(612 503)</b>         | <b>(663 938)</b>         | <b>(1 086 158)</b>                                  | <b>(992 256)</b>                | <b>(964 547)</b>                 |                                  |
| <b>Taxation</b>                                 |                  |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(260 785)</b> | <b>(34 566)</b>          | <b>(472 498)</b>         | <b>(612 503)</b>         | <b>(663 938)</b>         | <b>(1 086 158)</b>                                  | <b>(992 256)</b>                | <b>(964 547)</b>                 |                                  |

**SPEAKER: LEGISLATIVE ARM OF COUNCIL**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other revenue                                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Gains on disposal of PPE                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Revenue</b>                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 64 697              | 70 902                   | 83 511                   | 86 811                   | 86 811                   | 89 469  | 101 800                         | 108 320                          |                                  |
| Remuneration of councillors                     | 79 491              | 97 295                   | 114 240                  | 121 894                  | 121 894                  | 133 151   | 135 736                         | 144 893                          |                                  |
| Debt impairment                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Depreciation & asset impairment                 | 6 083               | 6 997                    | 2 816                    | 2 637                    | 2 637                    | 2 438   | 2 109                           | 5 294                            |                                  |
| Repairs and maintenance                         | 956                 | 905                      | 1 246                    | 2 770                    | 2 770                    | 3 435   | 4 259                           | 4 493                            |                                  |
| Finance charges                                 | 487                 | 299                      |                          |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 1 885               | 3 491                    | 2 234                    | 5 843                    | 5 843                    | 6 153   | 6 461                           | 7 066                            |                                  |
| Grants and subsidies                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other expenditure                               | 35 061              | 32 941                   | 42 762                   | 45 031                   | 45 031                   | 46 756  | 49 411                          | 51 879                           |                                  |
| Contributions to/(from) provisions              | (55)                | (9)                      |                          |                          |                          |   |                                 |                                  |                                  |
| Loss on disposal of PPE                         |                     | 207                      |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | 188 605             | 213 028                  | 246 809                  | 264 986                  | 264 986                  | 281 402   | 299 776                         | 321 945                          |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (Core)                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | 17 970              | 15 298                   |                          | 17 373                   | 18 492                   | 30 526  | 31 404                          | 33 166                           |                                  |
| <b>Total Expenditure</b>                        | 206 575             | 228 326                  | 246 809                  | 282 359                  | 283 478                  | 311 928   | 331 180                         | 355 111                          |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | (206 575)           | (228 326)                | (246 809)                | (282 359)                | (283 478)                | (311 928)   | (331 180)                       | (355 111)                        |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | (206 575)           | (228 326)                | (246 809)                | (282 359)                | (283 478)                | (311 928)   | (331 180)                       | (355 111)                        |                                  |
| <b>Taxation</b>                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | (206 575)           | (228 326)                | (246 809)                | (282 359)                | (283 478)                | (311 928)   | (331 180)                       | (355 111)                        |                                  |

**GROUP FINANCE**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  | 4 940 547           | 5 529 194                | 6 018 664                | 6 395 445                | 6 545 445                | 7 610 948   | 8 113 271                       | 8 640 634                        |                                  |
| Property rates - penalties & collection charges | 71 387              | 63 738                   | 82 612                   | 81 343                   | 81 343                   | 87 850  | 95 757                          | 102 460                          |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        | 673 546             | 724 144                  | 786 394                  |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         | 144 256             | 164 209                  | 181 868                  | 193 932                  | 193 932                  | 209 447   | 208 258                         | 219 712                          |                                  |
| Rental of facilities and equipment              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - external investments          | 271 543             | 284 020                  | 409 055                  | 300 938                  | 300 938                  | 415 985   | 331 784                         | 350 032                          |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                | 3 995 276           | 4 190 998                | 4 086 245                | 4 453 457                | 4 453 457                | 4 854 701   | 5 291 462                       | 5 779 398                        |                                  |
| Other revenue                                   | 131 674             | 165 291                  | 158 854                  | 58 008                   | 58 103                   | 163 067   | 172 199                         | 181 670                          |                                  |
| Gains on disposal of PPE                        |                     | 1 233                    |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>10 228 229</b>   | <b>11 122 827</b>        | <b>11 723 692</b>        | <b>11 483 123</b>        | <b>11 633 218</b>        | <b>13 341 998</b>                                   | <b>14 212 731</b>               | <b>15 273 906</b>                |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          | 6 749                    | 6 749                    | 21 277  | 22 491                          | 23 761                           |                                  |
| Interest on loans (Core)                        | 720 262             | 760 494                  | 707 328                  | 695 403                  | 674 970                  | 800 600   | 884 084                         | 855 092                          |                                  |
| Internal recoveries (ME's )                     | 260 324             | 473 765                  | 295 415                  | 262 253                  | 262 253                  | 274 629   | 288 177                         | 303 419                          |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>980 586</b>      | <b>1 234 259</b>         | <b>1 002 743</b>         | <b>964 405</b>           | <b>943 972</b>           | <b>1 096 506</b>                                    | <b>1 194 752</b>                | <b>1 182 272</b>                 |                                  |
| <b>Total Revenue</b>                            | <b>11 208 815</b>   | <b>12 357 086</b>        | <b>12 726 435</b>        | <b>12 447 528</b>        | <b>12 577 190</b>        | <b>14 438 504</b>                                   | <b>15 407 483</b>               | <b>16 456 178</b>                |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Remuneration of councillors                     | 539 577             | 583 005                  | 656 546                  | 634 136                  | 629 768                  | 648 661   | 668 121                         | 688 165                          |                                  |
| Debt impairment                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Depreciation & asset impairment                 | 1 159 216           | 379 815                  | 744 986                  | 326 479                  | 333 829                  | 320 733   | 268 709                         | 198 700                          |                                  |
| Repairs and maintenance                         | 150 516             | 234 905                  | 222 895                  | 9 668                    | 9 668                    | 11 090  | 12 935                          | 12 935                           |                                  |
| Finance charges                                 | 4 184               | 2 718                    | 3 341                    | 5 829                    | 5 885                    | 7 840   | 9 323                           | 11 557                           |                                  |
| Bulk purchases                                  | 1 400 570           | 1 413 419                | 1 297 627                | 1 343 253                | 1 257 003                | 1 725 828   | 1 995 426                       | 2 246 509                        |                                  |
| Contracted services                             |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Grants and subsidies                            | 72 828              | 179 161                  | 215 970                  | 190 977                  | 209 028                  | 217 448   | 229 625                         | 242 254                          |                                  |
| Other expenditure                               |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contributions to/(from) provisions              | 468 141             | 472 913                  | 531 119                  | 434 831                  | 566 852                  | 451 526   | 476 811                         | 503 036                          |                                  |
| Loss on disposal of PPE                         | (92 687)            | (96 053)                 | (97 524)                 | (121 500)                | (121 500)                | (121 000)   | (127 776)                       | (134 804)                        |                                  |
| <b>Expenditure</b>                              | <b>3 702 746</b>    | <b>3 171 822</b>         | <b>3 576 845</b>         | <b>2 823 673</b>         | <b>2 890 533</b>         | <b>3 262 126</b>                                    | <b>3 533 174</b>                | <b>3 768 352</b>                 |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          | 66 097                   | 74 990                   | 146 015   | 218 901                         | 280 119                          |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         | 275 426             | 365 590                  | 217 052                  | 51 831                   | 51 963                   | 70 116  | 76 858                          | 81 091                           |                                  |
| Internal charges (Core)                         | 43 973              | 63 887                   | 34 238                   | 9 266                    | 9 266                    | 9 923   | 10 456                          | 11 029                           |                                  |
| Operating grants & subsidies to ME's            | 2 316 325           | 2 485 787                | 2 622 256                | 2 153 610                | 2 238 610                | 2 387 543   | 2 441 230                       | 2 494 882                        |                                  |
| <b>Total Internal Transfers</b>                 | <b>2 635 724</b>    | <b>2 915 264</b>         | <b>2 873 546</b>         | <b>2 280 804</b>         | <b>2 374 829</b>         | <b>2 613 597</b>                                    | <b>2 747 445</b>                | <b>2 867 121</b>                 |                                  |
| <b>Total Expenditure</b>                        | <b>6 338 470</b>    | <b>6 087 086</b>         | <b>6 450 391</b>         | <b>5 104 477</b>         | <b>5 265 362</b>         | <b>5 875 723</b>                                    | <b>6 280 619</b>                | <b>6 635 473</b>                 |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>4 870 345</b>    | <b>6 270 000</b>         | <b>6 276 044</b>         | <b>7 343 051</b>         | <b>7 311 828</b>         | <b>8 562 781</b>                                    | <b>9 126 864</b>                | <b>9 820 705</b>                 |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  | 207 622             | 107                      |                          |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>5 077 967</b>    | <b>6 270 107</b>         | <b>6 276 044</b>         | <b>7 343 051</b>         | <b>7 311 828</b>         | <b>8 562 781</b>                                    | <b>9 126 864</b>                | <b>9 820 705</b>                 |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>5 077 967</b>    | <b>6 270 107</b>         | <b>6 276 044</b>         | <b>7 343 051</b>         | <b>7 311 828</b>         | <b>8 562 781</b>                                    | <b>9 126 864</b>                | <b>9 820 705</b>                 |                                  |

**GROUP CORPORATE AND SHARED SERVICES**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12          | 2012/13          | Current year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                            |
|---|------------------|------------------|------------------|----------------------|------------------|---|---------------------------|----------------------------|
|   | R thousand       | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 R 000 | Budget Yr +1 2015/16 R 000 |
| R 000   | R 000            | R 000            | R 000            | R 000                | R 000            | R 000   |                           |                            |
| <b>Revenue By Source</b>                        |                  |                  |                  |                      |                  |   |                           |                            |
| Property rates                                  |                  |                  |                  | 11 811               |                  |   |                           |                            |
| Property rates - penalties & collection charges |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - electricity revenue           |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - water revenue                 |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - sanitation revenue            |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - refuse                        |                  |                  |                  |                      |                  |   |                           |                            |
| Service charges - other                         |                  |                  |                  |                      |                  |   |                           |                            |
| Rental of facilities and equipment              | 223              | 251              | 122              |                      |                  |   |                           |                            |
| Interest earned - external investments          |                  |                  |                  |                      |                  |   |                           |                            |
| Interest earned - outstanding debtors           |                  |                  |                  |                      |                  |   |                           |                            |
| Fines   |                  |                  |                  |                      |                  |   |                           |                            |
| Licences and permits                            |                  |                  |                  |                      |                  |   |                           |                            |
| Agency services                                 |                  |                  |                  |                      |                  |   |                           |                            |
| Operating grants                                |                  |                  |                  |                      |                  |   |                           |                            |
| Other revenue                                   | 10 784           | 7 253            | 10 011           | 20 688               | 27 688           | 30 554  | 66 425                    | 67 328                     |
| Gains on disposal of PPE                        |                  | 3 825            | 96 540           |                      |                  |   |                           |                            |
| <b>Revenue</b>                                  | <b>11 006</b>    | <b>11 329</b>    | <b>118 484</b>   | <b>20 688</b>        | <b>27 688</b>    | <b>30 554</b>                                       | <b>66 425</b>             | <b>67 328</b>              |
| Interest income (Sweeping Account)              |                  |                  |                  |                      |                  |   |                           |                            |
| Interest on loans (Core)                        |                  |                  |                  |                      |                  |   |                           |                            |
| Internal recoveries (ME's )                     | 17 308           | 18 867           | 70 163           | 117 953              | 88 989           | 108 553   | 114 633                   | 120 937                    |
| Internal recoveries (Core)                      | 280 855          | 287 925          | 197 233          | 63 313               | 52 138           | 57 564  | 60 788                    | 64 132                     |
| Internal capital grants (Mig)                   |                  |                  |                  |                      |                  |   |                           |                            |
| Operating grants & Subsidies from (COJ)         |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Total Internal Transfers</b>                 | <b>298 163</b>   | <b>306 792</b>   | <b>267 396</b>   | <b>181 266</b>       | <b>141 127</b>   | <b>166 117</b>                                      | <b>175 421</b>            | <b>185 069</b>             |
| <b>Total Revenue</b>                            | <b>309 170</b>   | <b>318 121</b>   | <b>385 880</b>   | <b>201 954</b>       | <b>168 815</b>   | <b>196 671</b>                                      | <b>241 846</b>            | <b>252 397</b>             |
| <b>Expenditure By Type</b>                      |                  |                  |                  |                      |                  |   |                           |                            |
| Employee related costs                          | 202 120          | 249 247          | 219 969          | 294 871              | 299 171          | 390 366   | 487 585                   | 591 142                    |
| Remuneration of councillors                     |                  |                  |                  |                      |                  |   |                           |                            |
| Debt impairment                                 |                  |                  | 3 498            |                      |                  |   |                           |                            |
| Depreciation & asset impairment                 | 32 307           | 110 153          | 45 785           | 74 708               | 74 708           | 19 757  | 20 864                    | 22 011                     |
| Repairs and maintenance                         | 12 041           | 7 167            | 3 809            | 2 147                | 3 044            | 2 660   | 3 291                     | 3 472                      |
| Finance charges                                 | 1 164            | 69 127           | 98               | 11 400               | 11 400           | 2 000   | 13 200                    | 14 586                     |
| Bulk purchases                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Contracted services                             | 330 373          | 268 154          | 222 255          | 282 909              | 205 959          | 232 676   | 239 094                   | 251 933                    |
| Grants and subsidies                            |                  |                  |                  |                      |                  |   |                           |                            |
| Other expenditure                               | 152 479          | 169 560          | 125 720          | 106 804              | 189 881          | 186 997   | 202 961                   | 213 335                    |
| Contributions to/(from) provisions              | 53 973           | 168 610          | 187 705          |                      |                  |   |                           |                            |
| Loss on disposal of PPE                         | 50               | 4 761            | 169              |                      |                  |   |                           |                            |
| <b>Expenditure</b>                              | <b>784 507</b>   | <b>1 046 779</b> | <b>809 007</b>   | <b>772 839</b>       | <b>784 163</b>   | <b>834 456</b>                                      | <b>966 995</b>            | <b>1 096 479</b>           |
| Interest (Sweeping Account)                     |                  |                  |                  |                      |                  |   |                           |                            |
| Interest on shareholders loans                  |                  |                  |                  |                      |                  |   |                           |                            |
| Interest on mirror conduit loans                |                  |                  |                  |                      |                  |   |                           |                            |
| Internal charges (ME's)                         | 793              | 739              | 39 241           | 33 314               | 34 667           | 46 864  | 50 079                    | 52 874                     |
| Internal charges (Core)                         | 56 228           | 49 112           | 33 017           | 7 915                | 7 915            | 8 507   | 8 972                     | 9 483                      |
| Operating grants & subsidies to ME's            |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Total Internal Transfers</b>                 | <b>57 021</b>    | <b>49 852</b>    | <b>72 258</b>    | <b>41 229</b>        | <b>42 582</b>    | <b>55 371</b>                                       | <b>59 051</b>             | <b>62 357</b>              |
| <b>Total Expenditure</b>                        | <b>841 529</b>   | <b>1 096 631</b> | <b>881 265</b>   | <b>814 068</b>       | <b>826 745</b>   | <b>889 827</b>                                      | <b>1 026 046</b>          | <b>1 158 836</b>           |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(532 359)</b> | <b>(778 509)</b> | <b>(495 385)</b> | <b>(612 114)</b>     | <b>(657 930)</b> | <b>(693 156)</b>                                    | <b>(784 200)</b>          | <b>(906 439)</b>           |
| <b>Transfers recognised</b>                     |                  |                  |                  |                      |                  |   |                           |                            |
| Capital grants                                  |                  |                  |                  |                      |                  |   |                           |                            |
| Capital contributions                           |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Surplus/(Deficit)</b>                        | <b>(532 359)</b> | <b>(778 509)</b> | <b>(495 385)</b> | <b>(612 114)</b>     | <b>(657 930)</b> | <b>(693 156)</b>                                    | <b>(784 200)</b>          | <b>(906 439)</b>           |
| Taxation  |                  |                  |                  |                      |                  |   |                           |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>(532 359)</b> | <b>(778 509)</b> | <b>(495 385)</b> | <b>(612 114)</b>     | <b>(657 930)</b> | <b>(693 156)</b>                                    | <b>(784 200)</b>          | <b>(906 439)</b>           |

## HOUSING

### MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17

#### Financial Performance (revenue and expenditure)

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  | 209                 | (41)                     | 2                        |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges | 5 041               | 12 520                   | 15 911                   | 9 826                    | 9 826                    | 15 396  | 10 999                          | 11 637                           |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              | 26 495              | 33 144                   | 36 588                   | 43 778                   | 43 778                   | 46 400  | 49 093                          | 51 939                           |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                | 53 056              | 112 539                  | 137 590                  | 129 132                  | 410 132                  | 320 473   | 59 573                          | 59 573                           |                                  |
| Other revenue                                   | 46 116              | 4 067                    | 8 306                    |                          | 79                       |   |                                 |                                  |                                  |
| Gains on disposal of PPE                        |                     | 612                      |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>130 917</b>      | <b>162 841</b>           | <b>198 397</b>           | <b>182 736</b>           | <b>463 815</b>           | <b>382 269</b>                                      | <b>119 665</b>                  | <b>123 149</b>                   |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     | 4 838               | 4 833                    | 4 952                    | 7 659                    | 7 659                    | 8 091   | 8 541                           | 9 011                            |                                  |
| Internal recoveries (Core)                      | 512                 | 550                      | 540                      | 391                      | 391                      | 415   | 434                             | 458                              |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>5 350</b>        | <b>5 383</b>             | <b>5 492</b>             | <b>8 050</b>             | <b>8 050</b>             | <b>8 506</b>  | <b>8 975</b>                    | <b>9 469</b>                     |                                  |
| <b>Total Revenue</b>                            | <b>136 267</b>      | <b>168 224</b>           | <b>203 889</b>           | <b>190 786</b>           | <b>471 865</b>           | <b>390 775</b>                                      | <b>128 640</b>                  | <b>132 618</b>                   |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 139 253             | 144 638                  | 150 243                  | 161 220                  | 161 220                  | 207 758   | 212 740                         | 217 871                          |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 | 34 147              | 30 944                   | 42 963                   | 35 871                   | 35 871                   | 40 196  | 37 989                          | 40 192                           |                                  |
| Depreciation & asset impairment                 | 55 536              | 66 448                   | 107 367                  | 127 385                  | 127 385                  | 191 977   | 247 729                         | 338 487                          |                                  |
| Repairs and maintenance                         | 7 404               | 13 980                   | 10 194                   | 37 825                   | 37 825                   | 43 615  | 45 604                          | 47 904                           |                                  |
| Finance charges                                 | 454                 | 334                      | 260                      |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 6 495               | 8 455                    | 9 436                    | 11 930                   | 10 530                   | 13 789  | 14 494                          | 13 396                           |                                  |
| Grants and subsidies                            | 56 164              | 113 781                  | 141 160                  | 129 132                  | 410 132                  | 260 900   |                                 |                                  |                                  |
| Other expenditure                               | 73 352              | 96 700                   | 137 497                  | 130 752                  | 132 152                  | 148 690   | 156 295                         | 166 011                          |                                  |
| Contributions to/(from) provisions              | (310)               | (901)                    | (1 732)                  |                          |                          |   |                                 |                                  |                                  |
| Loss on disposal of PPE                         | 4                   | 1 795                    | 991                      |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>372 499</b>      | <b>476 174</b>           | <b>598 379</b>           | <b>634 115</b>           | <b>915 115</b>           | <b>906 925</b>                                      | <b>714 851</b>                  | <b>823 861</b>                   |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         | 347                 | 388                      | 5 944                    | 13 511                   | 14 967                   | 25 748  | 27 129                          | 28 666                           |                                  |
| Internal charges (Core)                         | 12 944              | 12 707                   | 11 549                   | 4 599                    | 4 599                    | 4 868   | 5 118                           | 5 399                            |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>13 291</b>       | <b>13 095</b>            | <b>17 493</b>            | <b>18 110</b>            | <b>19 566</b>            | <b>30 616</b>                                       | <b>32 247</b>                   | <b>34 065</b>                    |                                  |
| <b>Total Expenditure</b>                        | <b>385 790</b>      | <b>489 269</b>           | <b>615 872</b>           | <b>652 225</b>           | <b>934 681</b>           | <b>937 541</b>                                      | <b>747 098</b>                  | <b>857 926</b>                   |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(249 523)</b>    | <b>(321 045)</b>         | <b>(411 983)</b>         | <b>(461 439)</b>         | <b>(462 816)</b>         | <b>(546 766)</b>                                    | <b>(618 458)</b>                | <b>(725 308)</b>                 |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(249 523)</b>    | <b>40 253</b>            | <b>107 820</b>           | <b>(6 581)</b>           | <b>102 043</b>           | <b>246 096</b>                                      | <b>208 414</b>                  | <b>108 758</b>                   |                                  |
| <b>Taxation</b>                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(249 523)</b>    | <b>40 253</b>            | <b>107 820</b>           | <b>(6 581)</b>           | <b>102 043</b>           | <b>246 096</b>                                      | <b>208 414</b>                  | <b>108 758</b>                   |                                  |

**DEVELOPMENT PLANNING**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12          | 2012/13          | Current year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                     |                      |                      |
|---|------------------|------------------|------------------|----------------------|------------------|---|---------------------|----------------------|----------------------|
|   | R thousand       | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 | Budget Yr +1 2015/16 | Budget Yr +2 2016/17 |
|   | R 000            | R 000            | R 000            | R 000                | R 000            | R 000   | R 000               | R 000                | R 000                |
| <b>Revenue By Source</b>                        |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Property rates                                  |                  | 14               |                  |                      |                  |   |                     |                      |                      |
| Property rates - penalties & collection charges |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Service charges - electricity revenue           |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Service charges - water revenue                 |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Service charges - sanitation revenue            |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Service charges - refuse                        |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Service charges - other                         | 29 271           | 36 545           | 53 938           | 47 985               | 52 735           | 58 693  | 61 980              | 65 389               |                      |
| Rental of facilities and equipment              |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Interest earned - external investments          |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Interest earned - outstanding debtors           |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Fines   |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Licences and permits                            |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Agency services                                 |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Operating grants                                | 958              | 5 781            | 9 890            | 5 082                | 5 082            | 5 361   | 5 636               | 5 946                |                      |
| Other revenue                                   | 2 358            | 2 435            | 2 395            | 7 350                | 3 600            | 4 275   | 4 515               | 4 765                |                      |
| Gains on disposal of PPE                        |                  | 17               |                  |                      |                  |   |                     |                      |                      |
| <b>Revenue</b>                                  | <b>32 601</b>    | <b>44 778</b>    | <b>66 223</b>    | <b>57 335</b>        | <b>57 335</b>    | <b>64 168</b>                                       | <b>67 762</b>       | <b>71 491</b>        |                      |
| Interest income (Sweeping Account)              |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Interest on loans (Core)                        |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Internal recoveries (ME's)                      | 4 211            | 3 952            | 4 186            | 5 082                | 5 082            | 5 361   | 5 636               | 5 946                |                      |
| Internal recoveries (Core)                      | 638              | 651              | 855              | 902                  | 902              | 950   | 998                 | 1 053                |                      |
| Internal capital grants (Mig)                   |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Operating grants & Subsidies from (COJ)         |                  |                  |                  |                      |                  |   |                     |                      |                      |
| <b>Total Internal Transfers</b>                 | <b>4 849</b>     | <b>4 603</b>     | <b>5 041</b>     | <b>5 984</b>         | <b>5 984</b>     | <b>6 311</b>  | <b>6 634</b>        | <b>6 999</b>         |                      |
| <b>Total Revenue</b>                            | <b>37 450</b>    | <b>49 381</b>    | <b>71 264</b>    | <b>63 319</b>        | <b>63 319</b>    | <b>70 479</b>                                       | <b>74 396</b>       | <b>78 490</b>        |                      |
| <b>Expenditure By Type</b>                      |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Employee related costs                          | 291 659          | 156 930          | 157 501          | 175 184              | 176 878          | 182 184   | 187 650             | 193 280              |                      |
| Remuneration of councillors                     |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Debt impairment                                 | (760)            | 857              | 1 310            | 3 250                | 3 250            | 2 250   | 1 500               | 1 000                |                      |
| Depreciation & asset impairment                 | 88 354           | 14 707           | 24 335           | 28 078               | 28 078           | 33 914  | 42 216              | 96 747               |                      |
| Repairs and maintenance                         | 1 480            | 1 030            | 6 060            | 1 388                | 1 808            | 1 720   | 2 131               | 2 248                |                      |
| Finance charges                                 | 380              | 254              | 305              |                      |                  |   |                     |                      |                      |
| Bulk purchases                                  |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Contracted services                             | 28 493           | 9 277            | 8 238            | 8 466                | 8 466            | 8 482   | 8 956               | 9 447                |                      |
| Grants and subsidies                            |                  | 2                |                  | 2                    | 2                | 2   | 2                   | 2                    |                      |
| Other expenditure                               | 39 568           | 30 533           | 25 989           | 41 420               | 44 209           | 46 300  | 48 894              | 51 584               |                      |
| Contributions to/(from) provisions              | (287)            | (661)            | (264)            |                      |                  |   |                     |                      |                      |
| Loss on disposal of PPE                         | 127              | 54               | 3 619            |                      |                  |   |                     |                      |                      |
| <b>Expenditure</b>                              | <b>449 014</b>   | <b>212 983</b>   | <b>227 093</b>   | <b>257 788</b>       | <b>262 691</b>   | <b>274 852</b>                                      | <b>291 349</b>      | <b>354 308</b>       |                      |
| Interest (Sweeping Account)                     |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Interest on shareholders loans                  |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Interest on mirror conduit loans                |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Internal charges (ME's)                         |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Internal charges (Core)                         |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Operating grants & subsidies to ME's            |                  |                  |                  |                      |                  |   |                     |                      |                      |
| <b>Total Internal Transfers</b>                 | <b>63 399</b>    | <b>31 172</b>    | <b>33 894</b>    | <b>34 274</b>        | <b>36 414</b>    | <b>38 019</b>                                       | <b>39 724</b>       | <b>41 878</b>        |                      |
| <b>Total Expenditure</b>                        | <b>512 413</b>   | <b>244 155</b>   | <b>260 987</b>   | <b>292 062</b>       | <b>299 105</b>   | <b>312 871</b>                                      | <b>331 073</b>      | <b>396 186</b>       |                      |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(474 963)</b> | <b>(194 774)</b> | <b>(189 723)</b> | <b>(228 743)</b>     | <b>(235 786)</b> | <b>(242 392)</b>                                    | <b>(256 677)</b>    | <b>(317 696)</b>     |                      |
| <b>Transfers recognised</b>                     |                  |                  |                  |                      |                  |   |                     |                      |                      |
| Capital grants                                  | 74 934           | 90 298           | 48 134           | 80 930               | 65 398           | 98 958  | 60 554              | 63 662               |                      |
| Capital contributions                           |                  |                  |                  |                      |                  |   |                     |                      |                      |
| <b>Surplus/(Deficit)</b>                        | <b>(400 029)</b> | <b>(104 476)</b> | <b>(141 589)</b> | <b>(147 813)</b>     | <b>(170 388)</b> | <b>(143 434)</b>                                    | <b>(196 123)</b>    | <b>(254 034)</b>     |                      |
| Taxation  |                  |                  |                  |                      |                  |   |                     |                      |                      |
| <b>Surplus/(Deficit) for the year</b>           | <b>(400 029)</b> | <b>(104 476)</b> | <b>(141 589)</b> | <b>(147 813)</b>     | <b>(170 388)</b> | <b>(143 434)</b>                                    | <b>(196 123)</b>    | <b>(254 034)</b>     |                      |

**EMERGENCY MANAGEMENT SERVICES**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12          | 2012/13          | Current year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                            |                            |
|---|------------------|------------------|------------------|----------------------|------------------|---|---------------------------|----------------------------|----------------------------|
|   | R thousand       | Audited Outcome  | Audited Outcome  | Audited Outcome      | Original Budget  | Adjusted Budget                                     | Budget Year 2014/15 R 000 | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   | R 000            | R 000            | R 000            | R 000                | R 000            | R 000   |                           |                            |                            |
| <b>Revenue By Source</b>                        |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Property rates                                  |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Property rates - penalties & collection charges |                  | 7                |                  |                      |                  |   |                           |                            |                            |
| Service charges - electricity revenue           |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Service charges - water revenue                 |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Service charges - sanitation revenue            |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Service charges - refuse                        |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Service charges - other                         | 10 159           | 12 776           | 13 748           | 21 321               | 21 321           | 21 321  | 21 321                    | 21 321                     | 21 321                     |
| Rental of facilities and equipment              |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Interest earned - external investments          |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Interest earned - outstanding debtors           |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Fines   |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Licences and permits                            |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Agency services                                 |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Operating grants                                | 83 410           | 100 312          | 91 855           | 100 334              | 100 334          | 105 809   | 111 416                   | 117 321                    | 117 321                    |
| Other revenue                                   | 4 822            | 6 547            | 2 786            | 30 908               | 30 908           | 30 908  | 30 908                    | 30 908                     | 30 908                     |
| Gains on disposal of PPE                        |                  | 36               |                  |                      |                  |   |                           |                            |                            |
| <b>Revenue</b>                                  | <b>98 398</b>    | <b>119 671</b>   | <b>108 389</b>   | <b>152 563</b>       | <b>152 563</b>   | <b>158 038</b>                                      | <b>163 645</b>            | <b>169 550</b>             |                            |
| <b>Total Internal Transfers</b>                 |                  |                  |                  |                      |                  |   |                           |                            |                            |
| <b>Total Revenue</b>                            | <b>98 398</b>    | <b>119 671</b>   | <b>108 389</b>   | <b>152 563</b>       | <b>152 563</b>   | <b>158 038</b>                                      | <b>163 645</b>            | <b>169 550</b>             |                            |
| <b>Expenditure By Type</b>                      |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Employee related costs                          |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Remuneration of councillors                     | 410 855          | 471 555          | 476 232          | 505 370              | 505 370          | 520 531   | 536 147                   | 552 231                    |                            |
| Debt impairment                                 | 5 016            | 4 488            | (5 440)          | 9 599                | 9 599            | 10 174  | 10 785                    | 15 653                     |                            |
| Depreciation & asset impairment                 | 9 416            | 7 561            | 8 570            | 6 967                | 6 967            | 8 712   | 11 116                    | 11 541                     |                            |
| Repairs and maintenance                         | 11 893           | 4 803            | 3 191            | 12 954               | 18 815           | 16 063  | 19 918                    | 21 013                     |                            |
| Finance charges                                 | 346              | 188              | (234)            |                      |                  |   |                           |                            |                            |
| Bulk purchases                                  |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Contracted services                             | 94 110           | 111 401          | 113 765          | 120 329              | 114 468          | 119 047   | 125 714                   | 132 628                    |                            |
| Grants and subsidies                            |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Other expenditure                               | 29 861           | 39 112           | 34 534           | 42 978               | 42 853           | 44 567  | 47 063                    | 49 651                     |                            |
| Contributions to/(from) provisions              | (148)            | (821)            | (907)            |                      |                  |   |                           |                            |                            |
| Loss on disposal of PPE                         | 60               | 65               | 20               |                      |                  |   |                           |                            |                            |
| <b>Expenditure</b>                              | <b>561 409</b>   | <b>638 352</b>   | <b>629 731</b>   | <b>698 197</b>       | <b>698 072</b>   | <b>719 094</b>                                      | <b>750 743</b>            | <b>782 717</b>             |                            |
| <b>Total Internal Transfers</b>                 |                  |                  |                  |                      |                  |   |                           |                            |                            |
| <b>Total Expenditure</b>                        | <b>573 627</b>   | <b>652 242</b>   | <b>647 617</b>   | <b>731 023</b>       | <b>720 237</b>   | <b>747 599</b>                                      | <b>780 689</b>            | <b>814 311</b>             |                            |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(475 229)</b> | <b>(532 571)</b> | <b>(539 228)</b> | <b>(578 460)</b>     | <b>(567 674)</b> | <b>(589 561)</b>                                    | <b>(617 044)</b>          | <b>(644 761)</b>           |                            |
| <b>Transfers recognised</b>                     |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Capital grants                                  |                  |                  |                  |                      |                  |   |                           |                            |                            |
| Capital contributions                           |                  |                  |                  |                      |                  |   |                           |                            |                            |
| <b>Surplus/(Deficit)</b>                        | <b>(475 229)</b> | <b>(532 571)</b> | <b>(539 228)</b> | <b>(574 668)</b>     | <b>(563 882)</b> | <b>(589 561)</b>                                    | <b>(617 044)</b>          | <b>(644 761)</b>           |                            |
| <b>Taxation</b>                                 |                  |                  |                  |                      |                  |   |                           |                            |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>(475 229)</b> | <b>(532 571)</b> | <b>(539 228)</b> | <b>(574 668)</b>     | <b>(563 882)</b> | <b>(589 561)</b>                                    | <b>(617 044)</b>          | <b>(644 761)</b>           |                            |

**JOHANNESBURG METROPOLITAN POLICE AND ENFORCEMENT DEPARTMENT**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges | 1                   |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         | 2 363               | 5 517                    | 8 386                    | 7 850                    | 7 850                    | 8 400   | 8 988                           | 9 620                            |                                  |
| Rental of facilities and equipment              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   | 314 968             | 434 763                  | 319 894                  | 571 788                  | 321 788                  | 464 315   | 489 852                         | 514 345                          |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 | 168 166             | 194 642                  | 199 813                  | 221 818                  | 221 818                  | 237 345   | 253 960                         | 260 290                          |                                  |
| Operating grants                                |                     | 1 743                    | 7 477                    | 5 000                    | 5 000                    | 6 000   |                                 |                                  |                                  |
| Other revenue                                   | 3 438               | 119 970                  | 19 143                   | 35 683                   | 9 536                    | 9 410   | 10 070                          | 10 775                           |                                  |
| Gains on disposal of PPE                        |                     | 3 442                    |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>488 936</b>      | <b>760 077</b>           | <b>554 713</b>           | <b>842 139</b>           | <b>565 992</b>           | <b>725 470</b>                                      | <b>762 870</b>                  | <b>795 030</b>                   |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Revenue</b>                            | <b>488 936</b>      | <b>760 077</b>           | <b>554 713</b>           | <b>842 139</b>           | <b>565 992</b>           | <b>725 470</b>                                      | <b>762 870</b>                  | <b>795 030</b>                   |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 1 035 816           | 1 081 530                | 1 129 625                | 1 162 114                | 1 162 114                | 1 322 977   | 1 356 486                       | 1 397 181                        |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 | 6 727               | (8 020)                  | 284 305                  | 1 281                    | 1 281                    | 1 355   | 1 422                           | 1 500                            |                                  |
| Depreciation & asset impairment                 | 17 579              | 12 599                   | 13 960                   | 10 505                   | 10 505                   | 13 505  | 16 262                          | 17 857                           |                                  |
| Repairs and maintenance                         | 11 041              | 6 946                    | 8 406                    | 16 088                   | 16 088                   | 19 949  | 24 737                          | 26 098                           |                                  |
| Finance charges                                 | 29 442              | 406                      | 177                      |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 319 291             | 291 343                  | 232 842                  | 313 438                  | 298 325                  | 340 296   | 359 352                         | 378 958                          |                                  |
| Grants and subsidies                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other expenditure                               | 219 412             | 224 099                  | 158 153                  | 171 251                  | 186 489                  | 163 911   | 173 090                         | 182 769                          |                                  |
| Contributions to/(from) provisions              | (10 052)            | (11 784)                 | (12 934)                 | (17 795)                 | (17 795)                 | (7 070)   | (7 542)                         | (8 040)                          |                                  |
| Loss on disposal of PPE                         | 154                 | 3 504                    | 988                      |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>1 629 410</b>    | <b>1 600 623</b>         | <b>1 815 522</b>         | <b>1 656 882</b>         | <b>1 657 007</b>         | <b>1 854 923</b>                                    | <b>1 923 807</b>                | <b>1 996 323</b>                 |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         | 1 786               | 2 190                    | 5 480                    | 13 022                   | 13 022                   | 23 098  | 23 924                          | 25 245                           |                                  |
| Internal charges (Core)                         | 31 513              | 31 449                   | 35 729                   | 28 958                   | 28 499                   | 30 051  | 31 622                          | 33 360                           |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>33 299</b>       | <b>33 639</b>            | <b>41 209</b>            | <b>41 980</b>            | <b>41 521</b>            | <b>53 149</b>                                       | <b>55 546</b>                   | <b>58 605</b>                    |                                  |
| <b>Total Expenditure</b>                        | <b>1 662 709</b>    | <b>1 634 262</b>         | <b>1 856 731</b>         | <b>1 698 862</b>         | <b>1 698 528</b>         | <b>1 908 072</b>                                    | <b>1 979 353</b>                | <b>2 054 928</b>                 |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(1 173 773)</b>  | <b>(874 185)</b>         | <b>(1 302 018)</b>       | <b>(856 723)</b>         | <b>(1 132 536)</b>       | <b>(1 182 602)</b>                                  | <b>(1 216 483)</b>              | <b>(1 259 898)</b>               |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  | 413                 | 48                       | 40                       |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(1 173 360)</b>  | <b>(874 137)</b>         | <b>(1 301 978)</b>       | <b>(856 723)</b>         | <b>(1 132 536)</b>       | <b>(1 182 602)</b>                                  | <b>(1 216 483)</b>              | <b>(1 259 898)</b>               |                                  |
| <b>Taxation</b>                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(1 173 360)</b>  | <b>(874 137)</b>         | <b>(1 301 978)</b>       | <b>(856 723)</b>         | <b>(1 132 536)</b>       | <b>(1 182 602)</b>                                  | <b>(1 216 483)</b>              | <b>(1 259 898)</b>               |                                  |

**MUNICIPAL ENTITIES ACCOUNTS**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  | 8 995               | 10 707                   | 11 593                   |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges | 755                 | 1 843                    | 1 950                    |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              | 22 346              | 36 267                   | 45 786                   | 85 670                   | 85 670                   | 80 603  | 86 363                          | 91 362                           |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                | 98 871              |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other revenue                                   | 113 856             | 10 627                   | 10 732                   | 12 111                   | 12 111                   | 57 513  | 57 204                          | 59 707                           |                                  |
| Gains on disposal of PPE                        | 6 265               | 126 500                  |                          |                          |                          | 20 000  | 40 000                          | 40 000                           |                                  |
| <b>Revenue</b>                                  | <b>251 088</b>      | <b>185 944</b>           | <b>70 061</b>            | <b>97 781</b>            | <b>97 781</b>            | <b>158 116</b>                                      | <b>183 567</b>                  | <b>191 069</b>                   |                                  |
| Interest income (Sweeping Account)              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Revenue</b>                            | <b>251 088</b>      | <b>185 944</b>           | <b>70 061</b>            | <b>97 781</b>            | <b>97 781</b>            | <b>158 116</b>                                      | <b>183 567</b>                  | <b>191 069</b>                   |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 15 667              |                          |                          |                          | 21 769                   |   |                                 |                                  |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 | 4 583               |                          |                          | 1 603                    | 1 603                    | 1 603   | 1 688                           | 1 773                            |                                  |
| Depreciation & asset impairment                 | 475 180             | 386 165                  | 396 327                  | 886 058                  | 857 959                  | 1 083 890   | 1 333 538                       | 1 523 951                        |                                  |
| Repairs and maintenance                         | 321                 | 4 810                    | 9 132                    | 19 093                   | 19 093                   | 20 105  | 72 515                          | 73 805                           |                                  |
| Finance charges                                 | 182                 |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Contracted services                             | 59 719              | 1 313                    | 14 280                   | 10 965                   | 10 965                   | 11 404  | 12 043                          | 12 705                           |                                  |
| Grants and subsidies                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other expenditure                               | 255 660             | 325 300                  | 336 518                  | 407 516                  | 371 154                  | 450 428   | 509 033                         | 515 420                          |                                  |
| Contributions to/(from) provisions              |                     |                          |                          | 52 320                   | 52 320                   | 27 016  | 66 607                          | 70 778                           |                                  |
| Loss on disposal of PPE                         | 11 710              | 41 952                   | 45 423                   |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>823 022</b>      | <b>759 540</b>           | <b>801 680</b>           | <b>1 377 555</b>         | <b>1 334 863</b>         | <b>1 594 446</b>                                    | <b>1 995 424</b>                | <b>2 198 432</b>                 |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (Core)                         | 19                  |                          | 11 610                   | 18 900                   | 18 900                   | 34 488  | 35 214                          | 36 798                           |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          | 20 034  | 21 036                          | 22 193                           |                                  |
| <b>Total Internal Transfers</b>                 | <b>19</b>           |                          | <b>11 610</b>            | <b>18 900</b>            | <b>18 900</b>            | <b>54 522</b>                                       | <b>56 250</b>                   | <b>58 991</b>                    |                                  |
| <b>Total Expenditure</b>                        | <b>823 041</b>      | <b>759 540</b>           | <b>813 290</b>           | <b>1 396 455</b>         | <b>1 353 763</b>         | <b>1 648 968</b>                                    | <b>2 051 674</b>                | <b>2 257 423</b>                 |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(571 953)</b>    | <b>(573 596)</b>         | <b>(743 229)</b>         | <b>(1 298 674)</b>       | <b>(1 255 982)</b>       | <b>(1 490 852)</b>                                  | <b>(1 868 107)</b>              | <b>(2 066 354)</b>               |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  | 160 456             | 259 345                  | 236 979                  | 464 993                  | 482 485                  | 492 616   | 542 752                         | 571 289                          |                                  |
| Capital contributions                           |                     |                          |                          | 36 600                   | 36 600                   |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(411 497)</b>    | <b>(314 251)</b>         | <b>(506 250)</b>         | <b>(797 081)</b>         | <b>(736 897)</b>         | <b>(998 236)</b>                                    | <b>(1 325 355)</b>              | <b>(1 495 065)</b>               |                                  |
| <b>Taxation</b>                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(411 497)</b>    | <b>(314 251)</b>         | <b>(506 250)</b>         | <b>(797 081)</b>         | <b>(736 897)</b>         | <b>(998 236)</b>                                    | <b>(1 325 355)</b>              | <b>(1 495 065)</b>               |                                  |

# Operating Municipal Entity

**MUNICIPAL ENTITIES**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11           | 2011/12           | 2012/13           | Current year 2013/14 |                   | 2014/15 Medium Term Revenue & Expenditure Framework |                           |                            |                            |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|---------------------------|----------------------------|----------------------------|
|   | <b>R thousand</b> | Audited Outcome   | Audited Outcome   | Audited Outcome      | Original Budget   | Adjusted Budget                                     | Budget Year 2014/15 R 000 | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   |                   | R 000             | R 000             | R 000                | R 000             | R 000   | R 000                     | R 000                      | R 000                      |
| <b>Revenue By Source</b>                        |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Property rates                                  |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Property rates - penalties & collection charges | 9 144 630         | 10 908 871        | 11 555 483        | 13 276 206           | 12 396 000        | 13 573 620  | 14 795 246                | 15 830 913                 |                            |
| Service charges - electricity revenue           | 2 750 818         | 3 103 446         | 3 885 791         | 4 241 132            | 4 241 816         | 4 618 593   | 5 034 266                 | 5 386 665                  |                            |
| Service charges - water revenue                 | 1 887 598         | 2 009 276         | 1 986 593         | 2 490 824            | 2 490 824         | 2 712 507   | 2 956 633                 | 3 163 597                  |                            |
| Service charges - sanitation revenue            | 159 352           | 145 560           | 165 698           | 986 904              | 986 904           | 1 060 922   | 1 156 405                 | 1 237 353                  |                            |
| Service charges - refuse                        | 178 435           | 144 118           | 128 985           | 163 859              | 158 613           | 166 183   | 175 495                   | 185 148                    |                            |
| Service charges - other                         | 98 818            | 112 248           | 124 181           | 155 822              | 131 669           | 163 785   | 174 346                   | 186 955                    |                            |
| Rental of facilities and equipment              | 7 269             | 6 383             | 7 160             | 4 802                | 4 100             | 3 800   | 5 194                     | 5 380                      |                            |
| Interest earned - external investments          | 63 291            | 56 041            | 146 215           | 42 878               | 112 838           | 107 685   | 111 983                   | 114 747                    |                            |
| Fines   |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Licences and permits                            | 246 991           | 268 756           | 264 885           | 280 161              | 310 437           | 347 332   | 374 434                   | 403 833                    |                            |
| Agency services                                 | 607               | 11 986            | 5 856             | 12 913               | 23 059            | 8 900   |                           |                            |                            |
| Operating grants                                | 972 872           | 1 778 578         | 1 806 598         | 1 085 934            | 1 320 528         | 585 261   | 629 830                   | 670 097                    |                            |
| Gains on disposal of PPE                        | 145               |                   |                   |                      |                   |   |                           |                            |                            |
| <b>Revenue</b>                                  | <b>15 510 826</b> | <b>18 545 263</b> | <b>20 077 445</b> | <b>22 741 435</b>    | <b>22 176 788</b> | <b>23 348 588</b>                                   | <b>25 413 832</b>         | <b>27 184 688</b>          |                            |
| Interest income (Sweeping Account)              | 59 631            | 108 810           | 104 458           | 66 097               | 74 990            | 146 015   | 218 901                   | 280 119                    |                            |
| Interest on loans (Core)                        | 4 171             | 689               |                   | 259 685              | 277 251           | 421 187   | 443 989                   | 468 565                    |                            |
| Internal recoveries (ME's )                     | 25 438            | 33 577            | 18 656            |                      |                   |   |                           |                            |                            |
| Internal recoveries (Core)                      | 2 234 740         | 2 389 508         | 2 541 991         | 2 153 610            | 2 238 610         | 2 387 543   | 2 441 230                 | 2 494 882                  |                            |
| <b>Total Internal Transfers</b>                 | <b>2 323 980</b>  | <b>2 532 584</b>  | <b>2 665 105</b>  | <b>2 479 392</b>     | <b>2 590 851</b>  | <b>2 954 745</b>                                    | <b>3 104 120</b>          | <b>3 243 566</b>           |                            |
| <b>Total Revenue</b>                            | <b>17 834 806</b> | <b>21 077 847</b> | <b>22 742 550</b> | <b>25 220 827</b>    | <b>24 767 639</b> | <b>26 303 333</b>                                   | <b>28 517 952</b>         | <b>30 428 254</b>          |                            |
| <b>Expenditure By Type</b>                      |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Employee related costs                          | 2 656 111         | 2 955 919         | 3 330 014         | 3 633 869            | 3 663 229         | 3 795 126   | 3 909 278                 | 4 026 810                  |                            |
| Remuneration of councillors                     |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Debt impairment                                 | 1 500 415         | 1 634 584         | 1 649 001         | 1 073 554            | 1 299 367         | 1 104 922   | 1 097 541                 | 1 126 204                  |                            |
| Depreciation & asset impairment                 | 504 207           | 504 134           | 640 783           | 642 556              | 670 655           | 737 554   | 837 378                   | 968 482                    |                            |
| Repairs and maintenance                         | 430 831           | 373 150           | 557 968           | 729 402              | 724 882           | 806 305   | 847 220                   | 887 577                    |                            |
| Finance charges                                 | 42 461            | 53 764            | 51 902            | 48 418               | 47 620            | 81 816  | 74 543                    | 66 296                     |                            |
| Bulk purchases                                  | 8 176 936         | 10 142 866        | 11 034 269        | 12 315 394           | 11 635 213        | 12 477 870  | 13 350 164                | 14 324 943                 |                            |
| Contracted services                             | 1 623 887         | 1 531 013         | 1 464 785         | 1 654 423            | 1 616 115         | 1 779 052   | 1 911 114                 | 1 988 379                  |                            |
| Grants and subsidies                            |                   | 6 261             | 8 695             | 8 000                | 18 146            | 13 000  | 8 000                     |                            |                            |
| Other expenditure                               | 1 046 341         | 1 233 071         | 1 443 815         | 1 611 247            | 1 668 606         | 1 673 356   | 1 745 297                 | 1 841 920                  |                            |
| Contributions to/(from) provisions              | 9 343             | 14 917            | 17 476            | 116 704              | 116 704           | 122 967   | 132 266                   | 139 946                    |                            |
| Loss on disposal of PPE                         | 2 474             | 68                | 67                | 50                   | 20                |   | 50                        | 50                         |                            |
| <b>Expenditure</b>                              | <b>15 993 006</b> | <b>18 449 747</b> | <b>20 198 775</b> | <b>21 833 617</b>    | <b>21 460 557</b> | <b>22 591 968</b>                                   | <b>23 912 851</b>         | <b>25 370 607</b>          |                            |
| Interest (Sweeping Account)                     | 2 285             | 3 544             | 683               | 6 749                | 6 749             | 21 277  | 22 491                    | 23 761                     |                            |
| Interest on shareholders loans                  | 184 731           | 175 077           | 165 033           | 155 172              | 155 172           | 145 323   | 135 542                   | 125 625                    |                            |
| Interest on mirror conduit loans                | 484 579           | 487 112           | 473 473           | 540 231              | 519 798           | 655 277   | 748 542                   | 729 467                    |                            |
| Internal charges (ME's)                         | 301 571           | 549 321           | 369 059           | 482 642              | 453 678           | 499 364   | 532 741                   | 561 433                    |                            |
| Internal charges (Core)                         |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Operating grants & subsidies to ME's            |                   |                   |                   |                      |                   |   |                           |                            |                            |
| <b>Total Internal Transfers</b>                 | <b>973 166</b>    | <b>1 215 054</b>  | <b>1 008 248</b>  | <b>1 184 794</b>     | <b>1 135 397</b>  | <b>1 321 241</b>                                    | <b>1 439 316</b>          | <b>1 440 286</b>           |                            |
| <b>Total Expenditure</b>                        | <b>16 966 172</b> | <b>19 664 801</b> | <b>21 207 023</b> | <b>23 018 411</b>    | <b>22 595 954</b> | <b>23 913 209</b>                                   | <b>25 352 167</b>         | <b>26 810 893</b>          |                            |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>868 634</b>    | <b>1 413 046</b>  | <b>1 535 527</b>  | <b>2 202 416</b>     | <b>2 171 685</b>  | <b>2 390 124</b>                                    | <b>3 165 785</b>          | <b>3 617 361</b>           |                            |
| <b>Transfers recognised</b>                     |                   |                   |                   |                      |                   |   |                           |                            |                            |
| Capital grants                                  | 470 629           | 402 442           | 512 565           | 528 550              | 523 550           | 357 411   | 411 500                   | 446 900                    |                            |
| Capital contributions                           | 191 538           | 226 862           | 261 625           | 405 895              | 405 895           | 463 065   | 465 565                   | 348 415                    |                            |
| <b>Surplus/(Deficit)</b>                        | <b>1 530 801</b>  | <b>2 042 350</b>  | <b>2 309 717</b>  | <b>3 136 861</b>     | <b>3 101 130</b>  | <b>3 210 600</b>                                    | <b>4 042 850</b>          | <b>4 412 676</b>           |                            |
| Taxation  | 273 108           | 439 986           | 75 744            | 550 871              | 499 499           | 528 805   | 648 787                   | 729 052                    |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>1 257 693</b>  | <b>1 602 364</b>  | <b>2 233 973</b>  | <b>2 585 990</b>     | <b>2 601 631</b>  | <b>2 681 795</b>                                    | <b>3 394 063</b>          | <b>3 683 624</b>           |                            |

**CITY POWER**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           | 9 144 630           | 10 908 871               | 11 555 483               | 13 276 206               | 12 396 000               | 13 573 620  | 14 795 246                      | 15 830 913                       |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Rental of facilities and equipment              | 1 655               | 1 602                    | 1 705                    | 1 705                    | 1 705                    | 1 800   | 1 905                           | 1 905                            |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           | 54 294              | 49 681                   | 71 919                   | 40 077                   | 40 037                   | 24 915  | 23 033                          | 19 253                           |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other revenue                                   | 722 012             | 1 257 884                | 961 468                  | 664 585                  | 853 423                  | 160 590   | 175 008                         | 187 638                          |                                  |
| Gains on disposal of PPE                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | 9 922 591           | 12 218 038               | 12 590 575               | 13 982 573               | 13 291 165               | 13 760 925  | 14 995 192                      | 16 039 709                       |                                  |
| Interest income (Sweeping Account)              | 38 981              | 89 924                   | 78 294                   | 47 297                   | 47 297                   | 118 493   | 190 580                         | 250 276                          |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's )                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | 38 981              | 89 924                   | 78 294                   | 47 297                   | 47 297                   | 118 493   | 190 580                         | 250 276                          |                                  |
| <b>Total Revenue</b>                            | <b>9 961 572</b>    | <b>12 307 962</b>        | <b>12 668 869</b>        | <b>14 029 870</b>        | <b>13 338 462</b>        | <b>13 879 418</b>                                   | <b>15 185 772</b>               | <b>16 289 985</b>                |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 649 538             | 696 754                  | 689 374                  | 793 439                  | 793 439                  | 817 242   | 841 759                         | 867 012                          |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 | 851 248             | 705 499                  | 689 011                  | 433 782                  | 509 480                  | 452 542   | 488 280                         | 475 433                          |                                  |
| Depreciation & asset impairment                 | 206 485             | 222 587                  | 332 488                  | 258 473                  | 258 473                  | 277 857   | 306 590                         | 334 181                          |                                  |
| Repairs and maintenance                         | 312 362             | 261 922                  | 434 445                  | 472 647                  | 472 647                  | 511 877   | 540 542                         | 570 272                          |                                  |
| Finance charges                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Bulk purchases                                  | 5 984 046           | 7 638 806                | 8 194 936                | 9 248 990                | 8 611 290                | 9 124 840   | 9 782 741                       | 10 506 664                       |                                  |
| Contracted services                             | 554 308             | 500 877                  | 497 114                  | 629 889                  | 554 889                  | 568 204   | 644 484                         | 664 559                          |                                  |
| Grants and subsidies                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other expenditure                               | 164 494             | 99 022                   | 310 424                  | 233 503                  | 233 503                  | 228 817   | 214 030                         | 228 746                          |                                  |
| Contributions to/(from) provisions              |                     |                          |                          | 69 913                   | 69 913                   | 68 805  | 74 976                          | 80 199                           |                                  |
| Loss on disposal of PPE                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>8 722 481</b>    | <b>10 125 467</b>        | <b>11 147 792</b>        | <b>12 140 636</b>        | <b>11 503 634</b>        | <b>12 050 184</b>                                   | <b>12 893 402</b>               | <b>13 727 066</b>                |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  | 109 617             | 109 634                  | 109 617                  | 109 617                  | 109 617                  | 109 617   | 109 617                         | 109 617                          |                                  |
| Interest on mirror conduit loans                | 270 914             | 256 590                  | 247 262                  | 278 388                  | 278 388                  | 353 898   | 366 285                         | 242 248                          |                                  |
| Internal charges (ME's)                         | 131 889             | 356 020                  | 155 693                  | 152 193                  | 149 397                  | 164 720   | 178 741                         | 188 405                          |                                  |
| Internal charges (Core)                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>512 420</b>      | <b>722 244</b>           | <b>512 572</b>           | <b>540 198</b>           | <b>537 402</b>           | <b>628 235</b>                                      | <b>654 643</b>                  | <b>540 270</b>                   |                                  |
| <b>Total Expenditure</b>                        | <b>9 234 901</b>    | <b>10 847 711</b>        | <b>11 660 364</b>        | <b>12 680 834</b>        | <b>12 041 036</b>        | <b>12 678 419</b>                                   | <b>13 548 045</b>               | <b>14 267 336</b>                |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>726 671</b>      | <b>1 460 251</b>         | <b>1 008 505</b>         | <b>1 349 036</b>         | <b>1 297 426</b>         | <b>1 200 999</b>                                    | <b>1 637 727</b>                | <b>2 022 649</b>                 |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  | 201 699             | 182 879                  | 133 000                  | 163 715                  | 163 715                  | 121 000   | 143 000                         | 137 500                          |                                  |
| Capital contributions                           | 191 538             | 192 397                  | 220 176                  | 385 395                  | 385 395                  | 449 065   | 409 065                         | 284 815                          |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>1 119 908</b>    | <b>1 835 527</b>         | <b>1 361 681</b>         | <b>1 898 146</b>         | <b>1 846 536</b>         | <b>1 771 064</b>                                    | <b>2 189 792</b>                | <b>2 444 964</b>                 |                                  |
| Taxation  | 260 832             | 424 571                  | 44 396                   | 530 641                  | 479 031                  | 499 818   | 620 142                         | 727 920                          |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>859 076</b>      | <b>1 410 956</b>         | <b>1 317 285</b>         | <b>1 367 505</b>         | <b>1 367 505</b>         | <b>1 271 246</b>                                    | <b>1 569 650</b>                | <b>1 717 044</b>                 |                                  |

**JOHANNESBURG WATER**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| <b>Description</b>                              | <b>2010/11</b>                        | <b>2011/12</b>                             | <b>2012/13</b>                             | <b>Current year 2013/14</b>                |  | <b>2014/15 Medium Term Revenue &amp; Expenditure Framework</b> |                                  |                                   |                                   |
|---|---------------------------------------|--|--|--|--|--|----------------------------------|-----------------------------------|-----------------------------------|
|   | <b>R thousand</b><br><br><b>R 000</b> | <b>Audited Outcome</b><br><br><b>R 000</b> | <b>Audited Outcome</b><br><br><b>R 000</b> | <b>Audited Outcome</b><br><br><b>R 000</b> | <b>Original Budget</b><br><br><b>R 000</b> | <b>Adjusted Budget</b><br><br><b>R 000</b>                     | <b>Budget Year 2014/15 R 000</b> | <b>Budget Yr +1 2015/16 R 000</b> | <b>Budget Yr +2 2016/17 R 000</b> |
| <b>Revenue By Source</b>                        |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Property rates                                  |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Property rates - penalties & collection charges |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Service charges - electricity revenue           |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Service charges - water revenue                 | 2 750 626                             | 3 103 237                                  | 3 885 375                                  | 4 241 132                                  | 4 241 132                                  | 4 618 593  | 5 034 266                        | 5 386 665                         |                                   |
| Service charges - sanitation revenue            | 1 887 598                             | 2 009 276                                  | 1 986 593                                  | 2 490 824                                  | 2 490 824                                  | 2 712 507  | 2 956 633                        | 3 163 597                         |                                   |
| Service charges - refuse                        |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Service charges - other                         |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Rental of facilities and equipment              |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Interest earned - external investments          |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Interest earned - outstanding debtors           |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Fines   |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Licences and permits                            |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Agency services                                 |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Operating grants                                |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Other revenue                                   |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Gains on disposal of PPE                        |                                       |  |  |  |  |  |                                  |                                   |                                   |
| <b>Revenue</b>                                  | <b>4 638 224</b>                      | <b>5 340 243</b>                           | <b>6 221 986</b>                           | <b>6 731 956</b>                           | <b>6 801 956</b>                           | <b>7 408 380</b>   | <b>8 074 060</b>                 | <b>8 639 657</b>                  |                                   |
| <b>Total Internal Transfers</b>                 |                                       |  |  |  |  |  |                                  |                                   |                                   |
| <b>Total Revenue</b>                            | <b>4 638 224</b>                      | <b>5 340 243</b>                           | <b>6 221 986</b>                           | <b>6 731 956</b>                           | <b>6 801 956</b>                           | <b>7 408 380</b>   | <b>8 074 060</b>                 | <b>8 639 657</b>                  |                                   |
| <b>Expenditure By Type</b>                      |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Employee related costs                          |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Remuneration of councillors                     | 569 491                               | 628 060                                    | 693 738                                    | 706 736                                    | 706 736                                    | 747 938  | 770 376                          | 793 487                           |                                   |
| Debt impairment                                 | 591 492                               | 855 367                                    | 909 879                                    | 504 874                                    | 629 559                                    | 518 476  | 484 450                          | 518 384                           |                                   |
| Depreciation & asset impairment                 | 160 876                               | 156 373                                    | 166 413                                    | 224 643                                    | 224 643                                    | 226 306  | 264 990                          | 313 965                           |                                   |
| Repairs and maintenance                         | 8 123                                 | 7 966                                      | 8 246                                      | 19 269                                     | 19 269                                     | 14 624   | 15 735                           | 16 915                            |                                   |
| Finance charges                                 | 19 738                                | 49 047                                     | 47 412                                     | 46 146                                     | 45 348                                     | 79 397   | 71 845                           | 63 615                            |                                   |
| Bulk purchases                                  | 2 125 270                             | 2 465 733                                  | 2 839 333                                  | 3 023 923                                  | 3 023 923                                  | 3 353 030  | 3 567 423                        | 3 818 279                         |                                   |
| Contracted services                             | 292 080                               | 315 737                                    | 320 733                                    | 399 746                                    | 389 746                                    | 436 773  | 454 308                          | 472 933                           |                                   |
| Grants and subsidies                            |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Other expenditure                               | 353 615                               | 358 431                                    | 417 353                                    | 513 247                                    | 493 247                                    | 494 047  | 516 899                          | 538 587                           |                                   |
| Contributions to/(from) provisions              |                                       |  |  | 33 660                                     | 33 660                                     | 35 721   | 38 296                           | 40 184                            |                                   |
| Loss on disposal of PPE                         |                                       |  |  |  |  |  |                                  |                                   |                                   |
| <b>Expenditure</b>                              | <b>4 120 685</b>                      | <b>4 836 714</b>                           | <b>5 403 107</b>                           | <b>5 472 244</b>                           | <b>5 566 131</b>                           | <b>5 906 312</b>   | <b>6 184 322</b>                 | <b>6 576 349</b>                  |                                   |
| <b>Total Internal Transfers</b>                 |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Interest (Sweeping Account)                     | 2 262                                 | 3 465                                      | 683  |  |  |  |                                  |                                   |                                   |
| Interest on shareholders loans                  | 75 114                                | 65 443                                     | 55 416                                     | 45 555                                     | 45 555                                     | 35 706   | 25 925                           | 16 008                            |                                   |
| Interest on mirror conduit loans                | 168 606                               | 186 758                                    | 188 677                                    | 214 135                                    | 196 215                                    | 240 494  | 286 890                          | 362 871                           |                                   |
| Internal charges (ME's)                         | 155 467                               | 168 380                                    | 183 106                                    | 199 826                                    | 193 859                                    | 210 890  | 223 629                          | 235 518                           |                                   |
| Operating grants & subsidies to ME's            |                                       |  |  |  |  |  |                                  |                                   |                                   |
| <b>Total Internal Transfers</b>                 | <b>401 449</b>                        | <b>424 046</b>                             | <b>427 882</b>                             | <b>459 516</b>                             | <b>435 629</b>                             | <b>487 090</b>   | <b>536 444</b>                   | <b>614 397</b>                    |                                   |
| <b>Total Expenditure</b>                        | <b>4 522 134</b>                      | <b>5 260 760</b>                           | <b>5 830 989</b>                           | <b>5 931 760</b>                           | <b>6 001 760</b>                           | <b>6 393 402</b>   | <b>6 720 766</b>                 | <b>7 190 746</b>                  |                                   |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>116 090</b>                        | <b>79 483</b>                              | <b>390 997</b>                             | <b>800 196</b>                             | <b>800 196</b>                             | <b>1 014 978</b>   | <b>1 353 294</b>                 | <b>1 448 911</b>                  |                                   |
| <b>Transfers recognised</b>                     |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Capital grants                                  |                                       |  |  |  |  |  |                                  |                                   |                                   |
| Capital contributions                           | 268 930                               | 219 563                                    | 379 565                                    | 307 970                                    | 307 970                                    | 222 411  | 255 000                          | 297 000                           |                                   |
|   |                                       | 34 465                                     | 41 449                                     | 20 500                                     | 20 500                                     | 14 000   | 56 500                           | 63 600                            |                                   |
| <b>Surplus/(Deficit)</b>                        | <b>385 020</b>                        | <b>333 511</b>                             | <b>812 011</b>                             | <b>1 128 666</b>                           | <b>1 128 666</b>                           | <b>1 251 389</b>   | <b>1 664 794</b>                 | <b>1 809 511</b>                  |                                   |
| <b>Surplus/(Deficit) for the year</b>           | <b>385 020</b>                        | <b>333 511</b>                             | <b>812 011</b>                             | <b>1 128 666</b>                           | <b>1 128 666</b>                           | <b>1 251 389</b>   | <b>1 664 794</b>                 | <b>1 809 511</b>                  |                                   |

**PIKITUP**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11          | 2011/12          | 2012/13          | Current year 2013/14 |                  | 2014/15 Medium Term Revenue & Expenditure Framework |                            |                            |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------------|----------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Budget Year 2014/15 R 000                           | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   | R thousand       | R 000            | R 000            | R 000                | R 000            | R 000   | R 000                      | R 000                      |
| <b>Revenue By Source</b>                        |                  |                  |                  |                      |                  |   |                            |                            |
| Property rates                                  |                  |                  |                  |                      |                  |   |                            |                            |
| Property rates - penalties & collection charges |                  |                  |                  |                      |                  |   |                            |                            |
| Service charges - electricity revenue           |                  |                  |                  |                      |                  |   |                            |                            |
| Service charges - water revenue                 |                  |                  |                  |                      |                  |   |                            |                            |
| Service charges - sanitation revenue            |                  |                  |                  |                      |                  |   |                            |                            |
| Service charges - refuse                        | 159 352          | 145 560          | 165 698          | 986 904              | 986 904          | 1 060 922   | 1 156 405                  | 1 237 353                  |
| Service charges - other                         | 54 281           | 68 454           | 71 870           | 80 796               | 80 796           | 83 798  | 88 490                     | 93 357                     |
| Rental of facilities and equipment              |                  |                  |                  |                      |                  |   |                            |                            |
| Interest earned - external investments          |                  |                  |                  |                      |                  |   |                            |                            |
| Interest earned - outstanding debtors           | 2 483            | 1 881            | 3 714            | 2 651                | 2 651            | 2 805   | 2 962                      | 3 125                      |
| Fines   |                  |                  |                  |                      |                  |   |                            |                            |
| Licences and permits                            |                  |                  |                  |                      |                  |   |                            |                            |
| Agency services                                 |                  |                  |                  |                      |                  |   |                            |                            |
| Operating grants                                | 607              |                  | 3 088            |                      |                  |   |                            |                            |
| Other revenue                                   | 7 092            | 4 962            | 2 093            | 5 032                | 5 032            | 6 672   | 7 243                      | 7 647                      |
| Gains on disposal of PPE                        | 145              |                  |                  |                      |                  |   |                            |                            |
| <b>Revenue</b>                                  | <b>223 960</b>   | <b>220 857</b>   | <b>246 463</b>   | <b>1 075 383</b>     | <b>1 075 383</b> | <b>1 154 197</b>                                    | <b>1 255 100</b>           | <b>1 341 482</b>           |
| Interest income (Sweeping Account)              |                  |                  |                  |                      |                  |   |                            |                            |
| Interest on loans (Core)                        | 1 678            | 2 753            | 6 084            | 2 211                | 3 346            | 3 540   | 3 738                      | 3 944                      |
| Internal recoveries (ME's)                      |                  |                  |                  |                      |                  |   |                            |                            |
| Internal recoveries (Core)                      |                  |                  |                  |                      |                  |   |                            |                            |
| Internal capital grants (Mig)                   | 25 438           | 33 577           | 18 656           |                      |                  |   |                            |                            |
| Operating grants & Subsidies from (COJ)         | 920 055          | 1 071 629        | 1 143 979        | 479 569              | 564 569          | 592 918   | 596 671                    | 594 545                    |
| <b>Total Internal Transfers</b>                 | <b>947 171</b>   | <b>1 107 959</b> | <b>1 168 719</b> | <b>481 780</b>       | <b>567 915</b>   | <b>596 458</b>                                      | <b>600 409</b>             | <b>598 489</b>             |
| <b>Total Revenue</b>                            | <b>1 171 131</b> | <b>1 328 816</b> | <b>1 415 182</b> | <b>1 557 163</b>     | <b>1 643 298</b> | <b>1 750 655</b>                                    | <b>1 855 509</b>           | <b>1 939 971</b>           |
| <b>Expenditure By Type</b>                      |                  |                  |                  |                      |                  |   |                            |                            |
| Employee related costs                          | 418 376          | 525 705          | 709 113          | 738 566              | 738 566          | 760 723   | 783 545                    | 807 051                    |
| Remuneration of councillors                     |                  |                  |                  |                      |                  |   |                            |                            |
| Debt impairment                                 | 40 177           | 41 647           | 38 366           | 107 035              | 140 035          | 103 531   | 100 070                    | 106 707                    |
| Depreciation & asset impairment                 | 44 148           | 37 378           | 54 921           | 75 889               | 90 889           | 128 976   | 153 036                    | 161 453                    |
| Repairs and maintenance                         | 6 250            | 1 938            | 3 858            | 6 014                | 6 014            | 6 255   | 9 820                      | 10 360                     |
| Finance charges                                 |                  |                  |                  |                      |                  |   |                            |                            |
| Bulk purchases                                  |                  |                  |                  |                      |                  |   |                            |                            |
| Contracted services                             | 566 618          | 502 833          | 460 514          | 340 750              | 386 269          | 445 647   | 464 876                    | 491 307                    |
| Grants and subsidies                            |                  |                  |                  |                      |                  |   |                            |                            |
| Other expenditure                               | 58 083           | 154 393          | 124 112          | 190 200              | 194 200          | 169 151   | 192 405                    | 203 474                    |
| Contributions to/(from) provisions              | 9 343            | 14 917           | 17 476           | 13 131               | 13 131           | 18 441  | 18 994                     | 19 563                     |
| Loss on disposal of PPE                         |                  |                  |                  |                      |                  |   |                            |                            |
| <b>Expenditure</b>                              | <b>1 142 995</b> | <b>1 278 811</b> | <b>1 408 360</b> | <b>1 471 585</b>     | <b>1 569 104</b> | <b>1 632 724</b>                                    | <b>1 722 746</b>           | <b>1 799 915</b>           |
| Interest (Sweeping Account)                     |                  |                  |                  |                      |                  |   |                            |                            |
| Interest on shareholders loans                  |                  |                  |                  |                      |                  |   |                            |                            |
| Interest on mirror conduit loans                |                  |                  |                  |                      |                  |   |                            |                            |
| Internal charges (ME's)                         | 15 159           | 12 835           | 13 998           | 12 690               | 16 677           | 29 287  | 39 346                     | 41 510                     |
| Internal charges (Core)                         | 9 179            | 20 014           | 11 244           | 72 888               | 57 517           | 74 564  | 78 549                     | 82 860                     |
| Operating grants & subsidies to ME's            |                  |                  |                  |                      |                  |   |                            |                            |
| <b>Total Internal Transfers</b>                 | <b>24 338</b>    | <b>32 849</b>    | <b>25 242</b>    | <b>85 578</b>        | <b>74 194</b>    | <b>117 931</b>                                      | <b>132 763</b>             | <b>140 056</b>             |
| <b>Total Expenditure</b>                        | <b>1 167 333</b> | <b>1 311 660</b> | <b>1 433 602</b> | <b>1 557 163</b>     | <b>1 643 298</b> | <b>1 750 655</b>                                    | <b>1 855 509</b>           | <b>1 939 971</b>           |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>3 798</b>     | <b>17 156</b>    | <b>(18 420)</b>  |                      |                  |   |                            |                            |
| <b>Transfers recognised</b>                     |                  |                  |                  |                      |                  |   |                            |                            |
| Capital grants                                  |                  |                  |                  |                      |                  |   |                            |                            |
| Capital contributions                           |                  |                  |                  |                      |                  |   |                            |                            |
| <b>Surplus/(Deficit)</b>                        | <b>3 798</b>     | <b>17 156</b>    | <b>(18 420)</b>  | <b>46 865</b>        | <b>46 865</b>    | <b>14 000</b>                                       | <b>13 500</b>              | <b>12 400</b>              |
| <b>Taxation</b>                                 |                  |                  |                  |                      |                  |   |                            |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>3 798</b>     | <b>17 156</b>    | <b>(18 420)</b>  | <b>46 865</b>        | <b>46 865</b>    | <b>14 000</b>                                       | <b>13 500</b>              | <b>12 400</b>              |

**JOHANNESBURG ROADS AGENCY**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11         | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |
|---|-----------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|
|   | R thousand      | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 |
| <b>Revenue By Source</b>                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| Property rates                                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Property rates - penalties & collection charges |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - electricity revenue           |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - water revenue                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - sanitation revenue            |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - refuse                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - other                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Rental of facilities and equipment              |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest earned - external investments          |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest earned - outstanding debtors           |                 |                          |                          |                          |                          |   |                                 |                                  |
| Fines   |                 |                          |                          |                          |                          |   |                                 |                                  |
| Licences and permits                            |                 |                          |                          |                          |                          |   |                                 |                                  |
| Agency services                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Operating grants                                |                 | 3 158                    |                          |                          |                          |   |                                 |                                  |
| Other revenue                                   | 76 786          | 97 970                   | 157 661                  | 84 941                   | 129 941                  | 93 267  | 97 368                          | 102 723                          |
| Gains on disposal of PPE                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Revenue</b>                                  | <b>76 786</b>   | <b>101 128</b>           | <b>157 661</b>           | <b>84 941</b>            | <b>129 941</b>           | <b>93 267</b>                                       | <b>97 368</b>                   | <b>102 723</b>                   |
| Interest income (Sweeping Account)              |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest on loans (Core)                        |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal recoveries (ME's)                      |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal recoveries (Core)                      |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal capital grants (Mig)                   |                 |                          |                          |                          |                          |   |                                 |                                  |
| Operating grants & Subsidies from (COJ)         | 439 693         | 445 300                  | 495 047                  | 651 103                  | 651 103                  | 721 067   | 743 138                         | 769 272                          |
| <b>Total Internal Transfers</b>                 | <b>439 693</b>  | <b>445 300</b>           | <b>495 047</b>           | <b>651 103</b>           | <b>651 103</b>           | <b>721 067</b>                                      | <b>743 138</b>                  | <b>769 272</b>                   |
| <b>Total Revenue</b>                            | <b>516 479</b>  | <b>546 428</b>           | <b>652 708</b>           | <b>736 044</b>           | <b>781 044</b>           | <b>814 334</b>                                      | <b>840 506</b>                  | <b>871 995</b>                   |
| <b>Expenditure By Type</b>                      |                 |                          |                          |                          |                          |   |                                 |                                  |
| Employee related costs                          |                 |                          |                          |                          |                          |   |                                 |                                  |
| Remuneration of councillors                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Debt impairment                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Depreciation & asset impairment                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Repairs and maintenance                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Finance charges                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| Bulk purchases                                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Contracted services                             |                 |                          |                          |                          |                          |   |                                 |                                  |
| Grants and subsidies                            |                 |                          |                          |                          |                          |   |                                 |                                  |
| Other expenditure                               |                 |                          |                          |                          |                          |   |                                 |                                  |
| Contributions to/(from) provisions              |                 |                          |                          |                          |                          |   |                                 |                                  |
| Loss on disposal of PPE                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Expenditure</b>                              | <b>543 845</b>  | <b>694 684</b>           | <b>580 462</b>           | <b>711 132</b>           | <b>759 132</b>           | <b>796 590</b>                                      | <b>824 972</b>                  | <b>855 617</b>                   |
| Interest (Sweeping Account)                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest on shareholders loans                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Interest on mirror conduit loans                |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal charges (ME's)                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Internal charges (Core)                         |                 |                          |                          |                          |                          |   |                                 |                                  |
| Operating grants & subsidies to ME's            |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Total Internal Transfers</b>                 | <b>8 865</b>    | <b>12 315</b>            | <b>6 438</b>             | <b>6 000</b>             | <b>3 000</b>             | <b>3 000</b>  | <b>15 534</b>                   | <b>16 378</b>                    |
| <b>Total Expenditure</b>                        | <b>552 710</b>  | <b>706 999</b>           | <b>592 947</b>           | <b>736 044</b>           | <b>781 044</b>           | <b>814 334</b>                                      | <b>840 506</b>                  | <b>871 995</b>                   |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(36 231)</b> | <b>(160 571)</b>         | <b>59 761</b>            |                          |                          |   |                                 |                                  |
| <b>Transfers recognised</b>                     |                 |                          |                          |                          |                          |   |                                 |                                  |
| Capital grants                                  |                 |                          |                          |                          |                          |   |                                 |                                  |
| Capital contributions                           |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(36 231)</b> | <b>(160 571)</b>         | <b>59 761</b>            |                          |                          |   |                                 |                                  |
| <b>Taxation</b>                                 |                 |                          |                          |                          |                          |   |                                 |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(36 231)</b> | <b>(160 571)</b>         | <b>59 761</b>            |                          |                          |   |                                 |                                  |

**METROBUS**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11         | 2011/12         | 2012/13         | Current year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                            |                            |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------------|----------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15 R 000                           | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   | R thousand      | R 000           | R 000           | R 000                | R 000           |   |                            |                            |
| <b>Revenue By Source</b>                        |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates - penalties & collection charges |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - electricity revenue           |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - water revenue                 |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - sanitation revenue            |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - refuse                        |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - other                         |                 |                 |                 |                      |                 |   |                            |                            |
| Rental of facilities and equipment              |                 |                 |                 |                      |                 |   |                            |                            |
| Interest earned - external investments          |                 |                 |                 |                      |                 |   |                            |                            |
| Interest earned - outstanding debtors           |                 |                 |                 |                      |                 |   |                            |                            |
| Fines   |                 |                 |                 |                      |                 |   |                            |                            |
| Licences and permits                            |                 |                 |                 |                      |                 |   |                            |                            |
| Agency services                                 |                 |                 |                 |                      |                 |   |                            |                            |
| Operating grants                                |                 |                 |                 |                      |                 |   |                            |                            |
| Other revenue                                   | 104 255         | 111 701         | 111 544         | 153 456              | 153 456         | 162 635   | 172 621                    | 188 213                    |
| Gains on disposal of PPE                        |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Revenue</b>                                  | <b>104 255</b>  | <b>111 701</b>  | <b>111 544</b>  | <b>153 456</b>       | <b>153 456</b>  | <b>162 635</b>                                      | <b>172 621</b>             | <b>188 213</b>             |
| Interest income (Sweeping Account)              | 272             | 183             | 1 655           |                      |                 |   |                            |                            |
| Interest on loans (Core)                        |                 |                 |                 |                      |                 |   |                            |                            |
| Internal recoveries (ME's)                      | 298             |                 |                 |                      |                 |   |                            |                            |
| Internal recoveries (Core)                      |                 |                 |                 |                      |                 |   |                            |                            |
| Internal capital grants (Mig)                   |                 |                 |                 |                      |                 |   |                            |                            |
| Operating grants & Subsidies from (COJ)         | 291 841         | 293 919         | 319 450         | 329 703              | 329 703         | 350 637   | 357 226                    | 363 158                    |
| <b>Total Internal Transfers</b>                 | <b>292 411</b>  | <b>294 102</b>  | <b>321 105</b>  | <b>329 703</b>       | <b>329 703</b>  | <b>350 637</b>                                      | <b>357 226</b>             | <b>363 158</b>             |
| <b>Total Revenue</b>                            | <b>396 666</b>  | <b>405 803</b>  | <b>432 649</b>  | <b>483 159</b>       | <b>483 159</b>  | <b>513 272</b>                                      | <b>529 847</b>             | <b>551 371</b>             |
| <b>Expenditure By Type</b>                      |                 |                 |                 |                      |                 |   |                            |                            |
| Employee related costs                          | 186 914         | 195 709         | 212 314         | 223 838              | 228 031         | 234 872   | 241 918                    | 249 176                    |
| Remuneration of councillors                     |                 |                 |                 |                      |                 |   |                            |                            |
| Debt impairment                                 | 454             |                 |                 | 400                  | 400             | 400   | 400                        |                            |
| Depreciation & asset impairment                 | 49 461          | 35 029          | 32 276          | 31 168               | 31 168          | 31 792  | 32 427                     | 34 372                     |
| Repairs and maintenance                         | 59 390          | 53 714          | 56 314          | 65 196               | 65 196          | 77 324  | 74 439                     | 75 593                     |
| Finance charges                                 | 20 439          | 2 116           |                 |                      |                 |   |                            |                            |
| Bulk purchases                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Contracted services                             | 11 361          | 16 531          | 14 692          | 24 041               | 23 687          | 24 634  | 25 196                     | 27 984                     |
| Grants and subsidies                            |                 |                 |                 |                      |                 |   |                            |                            |
| Other expenditure                               | 79 968          | 134 512         | 145 794         | 119 068              | 115 229         | 122 920   | 133 687                    | 141 214                    |
| Contributions to/(from) provisions              |                 |                 |                 |                      |                 |   |                            |                            |
| Loss on disposal of PPE                         | 1 309           |                 |                 |                      |                 |   |                            |                            |
| <b>Expenditure</b>                              | <b>409 296</b>  | <b>437 611</b>  | <b>461 390</b>  | <b>463 711</b>       | <b>463 711</b>  | <b>491 942</b>                                      | <b>508 067</b>             | <b>528 339</b>             |
| Interest (Sweeping Account)                     |                 |                 |                 | 6 699                | 6 699           | 7 100   | 7 526                      | 7 978                      |
| Interest on shareholders loans                  |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on mirror conduit loans                |                 |                 |                 | 5 123                | 5 123           | 6 163   | 5 757                      | 6 102                      |
| Internal charges (ME's)                         |                 |                 |                 | 7 626                | 7 626           | 8 067   | 8 497                      | 8 952                      |
| Internal charges (Core)                         |                 |                 |                 |                      |                 |   |                            |                            |
| Operating grants & subsidies to ME's            |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Total Internal Transfers</b>                 |                 |                 |                 | <b>19 448</b>        | <b>19 448</b>   | <b>21 330</b>                                       | <b>21 780</b>              | <b>23 032</b>              |
| <b>Total Expenditure</b>                        | <b>409 296</b>  | <b>437 611</b>  | <b>461 390</b>  | <b>483 159</b>       | <b>483 159</b>  | <b>513 272</b>                                      | <b>529 847</b>             | <b>551 371</b>             |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(12 630)</b> | <b>(31 808)</b> | <b>(28 741)</b> |                      |                 |   |                            |                            |
| <b>Transfers recognised</b>                     |                 |                 |                 |                      |                 |   |                            |                            |
| Capital grants                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Capital contributions                           |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit)</b>                        | <b>(12 630)</b> | <b>(31 808)</b> | <b>(28 741)</b> |                      |                 |   |                            |                            |
| Taxation  |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>(12 630)</b> | <b>(31 808)</b> | <b>(28 741)</b> |                      |                 |   |                            |                            |

**JOHANNESBURG CITY PARKS AND ZOO**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11             | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |                                  |
|---|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|----------------------------------|
|   | R thousand<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
| <b>Revenue By Source</b>                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Property rates - penalties & collection charges |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - electricity revenue           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - water revenue                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - sanitation revenue            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - refuse                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Service charges - other                         | 124 154             | 75 664                   | 57 115                   | 83 063                   | 77 817                   | 82 385  | 87 005                          | 91 791                           |                                  |
| Rental of facilities and equipment              | 3 303               | 3 294                    | 2 388                    | 3 050                    | 3 629                    | 3 848   | 4 052                           | 4 305                            |                                  |
| Interest earned - external investments          |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest earned - outstanding debtors           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Fines   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Licences and permits                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Agency services                                 |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants                                |                     | 3 328                    | 168                      | 12 913                   | 12 913                   | 3 900   |                                 |                                  |                                  |
| Other revenue                                   | 17 205              | 15 914                   | 9 106                    | 13 309                   | 11 934                   | 12 647  | 13 394                          | 14 127                           |                                  |
| Gains on disposal of PPE                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Revenue</b>                                  | <b>144 662</b>      | <b>98 200</b>            | <b>68 777</b>            | <b>112 335</b>           | <b>106 293</b>           | <b>102 780</b>                                      | <b>104 451</b>                  | <b>110 223</b>                   |                                  |
| Interest income (Sweeping Account)              | 11 964              | 12 058                   | 12 743                   | 12 185                   | 17 657                   | 18 681  | 19 727                          | 20 812                           |                                  |
| Interest on loans (Core)                        |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal recoveries (ME's)                      | 3 873               | 689                      |                          | 800                      | 850                      | 846   | 888                             | 937                              |                                  |
| Internal recoveries (Core)                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal capital grants (Mig)                   |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & Subsidies from (COJ)         | 509 966             | 500 115                  | 505 516                  | 568 075                  | 568 075                  | 609 389   | 625 836                         | 645 676                          |                                  |
| <b>Total Internal Transfers</b>                 | <b>525 803</b>      | <b>512 862</b>           | <b>518 259</b>           | <b>581 060</b>           | <b>586 582</b>           | <b>628 916</b>                                      | <b>646 451</b>                  | <b>667 425</b>                   |                                  |
| <b>Total Revenue</b>                            | <b>670 465</b>      | <b>611 062</b>           | <b>587 036</b>           | <b>693 395</b>           | <b>692 875</b>           | <b>731 696</b>                                      | <b>750 902</b>                  | <b>777 648</b>                   |                                  |
| <b>Expenditure By Type</b>                      |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Employee related costs                          | 364 453             | 374 657                  | 394 974                  | 417 032                  | 419 032                  | 431 603   | 444 551                         | 457 888                          |                                  |
| Remuneration of councillors                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Debt impairment                                 | 8 168               | 24 050                   | 52                       | 11 017                   | 8 017                    | 12 649  | 8 866                           | 9 354                            |                                  |
| Depreciation & asset impairment                 | 13 145              | 13 763                   | 15 358                   | 14 548                   | 18 117                   | 19 167  | 20 241                          | 21 354                           |                                  |
| Repairs and maintenance                         | 21 454              | 19 006                   | 11 853                   | 26 052                   | 26 052                   | 24 546  | 25 921                          | 27 347                           |                                  |
| Finance charges                                 | 91                  | 131                      | 1 732                    | 135                      | 135                      |   | 149                             |                                  |                                  |
| Bulk purchases                                  | 67 620              | 38 327                   |                          | 42 481                   |                          |   |                                 |                                  |                                  |
| Contracted services                             | 53 600              | 52 921                   | 32 443                   | 45 341                   | 40 777                   | 46 454  | 48 669                          | 50 951                           |                                  |
| Grants and subsidies                            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Other expenditure                               | 116 247             | 105 599                  | 116 178                  | 110 395                  | 159 181                  | 176 812   | 180 944                         | 188 005                          |                                  |
| Contributions to/(from) provisions              |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Loss on disposal of PPE                         | 436                 |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Expenditure</b>                              | <b>645 214</b>      | <b>628 454</b>           | <b>572 590</b>           | <b>667 001</b>           | <b>671 311</b>           | <b>711 231</b>                                      | <b>729 341</b>                  | <b>754 899</b>                   |                                  |
| Interest (Sweeping Account)                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on shareholders loans                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Interest on mirror conduit loans                |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Internal charges (ME's)                         | 4 006               | 4 105                    | 13 899                   | 26 394                   | 21 564                   | 20 465  | 21 561                          | 22 749                           |                                  |
| Internal charges (Core)                         |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Operating grants & subsidies to ME's            |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>4 006</b>        | <b>4 105</b>             | <b>13 899</b>            | <b>26 394</b>            | <b>21 564</b>            | <b>20 465</b>                                       | <b>21 561</b>                   | <b>22 749</b>                    |                                  |
| <b>Total Expenditure</b>                        | <b>649 220</b>      | <b>632 559</b>           | <b>586 489</b>           | <b>693 395</b>           | <b>692 875</b>           | <b>731 696</b>                                      | <b>750 902</b>                  | <b>777 648</b>                   |                                  |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>21 245</b>       | <b>(21 497)</b>          | <b>547</b>               |                          |                          |   |                                 |                                  |                                  |
| <b>Transfers recognised</b>                     |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital grants                                  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| Capital contributions                           |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>21 245</b>       | <b>(21 497)</b>          | <b>547</b>               |                          |                          |   |                                 |                                  |                                  |
| Taxation  |                     |                          |                          |                          |                          |   |                                 |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>21 245</b>       | <b>(21 497)</b>          | <b>547</b>               |                          |                          |   |                                 |                                  |                                  |

**JOHANNESBURG DEVELOPMENT AGENCY**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11         | 2011/12         | 2012/13         | Current year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                            |                            |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------------|----------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15 R 000                           | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   | R thousand      | R 000           | R 000           | R 000                | R 000           |   |                            |                            |
| <b>Revenue By Source</b>                        |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates - penalties & collection charges |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - electricity revenue           |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - water revenue                 |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - sanitation revenue            |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - refuse                        |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - other                         |                 |                 |                 |                      |                 |   |                            |                            |
| Rental of facilities and equipment              |                 |                 |                 |                      |                 |   |                            |                            |
| Interest earned - external investments          |                 |                 |                 |                      |                 |   |                            |                            |
| Interest earned - outstanding debtors           |                 |                 |                 |                      |                 |   |                            |                            |
| Fines   |                 |                 |                 |                      |                 |   |                            |                            |
| Licences and permits                            |                 |                 |                 |                      |                 |   |                            |                            |
| Agency services                                 | 27 189          | 18 800          | 15 298          | 30 516               | 31 012          | 48 127  | 50 863                     | 53 637                     |
| Operating grants                                |                 |                 |                 |                      |                 |   |                            |                            |
| Other revenue                                   | 722             | 1 083           | 1 466           | 850                  | 1 253           | 1 010   | 1 010                      | 1 010                      |
| Gains on disposal of PPE                        |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Revenue</b>                                  | <b>27 911</b>   | <b>19 883</b>   | <b>16 764</b>   | <b>31 366</b>        | <b>32 265</b>   | <b>49 137</b>                                       | <b>51 873</b>              | <b>54 647</b>              |
| Interest income (Sweeping Account)              |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on loans (Core)                        | 6 736           | 3 892           | 5 682           | 3 168                | 5 000           | 4 000   | 3 489                      | 3 657                      |
| Internal recoveries (ME's)                      |                 |                 |                 |                      |                 |   |                            |                            |
| Internal recoveries (Core)                      |                 |                 |                 |                      |                 |   |                            |                            |
| Internal capital grants (Mig)                   |                 |                 |                 |                      |                 |   |                            |                            |
| Operating grants & Subsidies from (COJ)         | 21 637          | 24 110          | 24 308          | 24 977               | 24 977          | 26 739  | 27 716                     | 27 882                     |
| <b>Total Internal Transfers</b>                 | <b>28 373</b>   | <b>28 002</b>   | <b>29 990</b>   | <b>28 145</b>        | <b>29 977</b>   | <b>30 739</b>                                       | <b>31 205</b>              | <b>31 539</b>              |
| <b>Total Revenue</b>                            | <b>56 284</b>   | <b>47 885</b>   | <b>46 754</b>   | <b>59 511</b>        | <b>62 242</b>   | <b>79 876</b>                                       | <b>83 078</b>              | <b>86 186</b>              |
| <b>Expenditure By Type</b>                      |                 |                 |                 |                      |                 |   |                            |                            |
| Employee related costs                          |                 |                 |                 |                      |                 |   |                            |                            |
| Remuneration of councillors                     | 26 989          | 27 276          | 30 277          | 38 724               | 39 677          | 52 867  | 54 753                     | 56 648                     |
| Debt impairment                                 |                 |                 | 107             | 30                   |                 |   |                            |                            |
| Depreciation & asset impairment                 | 1 162           | 1 013           | 1 129           | 1 207                | 1 227           | 1 227   | 1 410                      | 1 487                      |
| Repairs and maintenance                         | 738             | 354             | 643             | 862                  | 862             | 1 125   | 1 188                      | 1 253                      |
| Finance charges                                 |                 |                 | 256             |                      |                 |   |                            |                            |
| Bulk purchases                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Contracted services                             | 1 319           | 810             | 950             | 4 900                | 3 467           | 3 034   | 3 868                      | 4 080                      |
| Grants and subsidies                            |                 |                 |                 |                      |                 |   |                            |                            |
| Other expenditure                               | 17 657          | 13 907          | 17 046          | 12 830               | 16 051          | 20 582  | 20 719                     | 21 523                     |
| Contributions to/(from) provisions              |                 |                 |                 |                      |                 |   |                            |                            |
| Loss on disposal of PPE                         | 8               | 24              | 14              | 50                   | 20              |   | 50                         | 50                         |
| <b>Expenditure</b>                              | <b>47 873</b>   | <b>43 491</b>   | <b>50 345</b>   | <b>58 573</b>        | <b>61 304</b>   | <b>78 835</b>                                       | <b>81 988</b>              | <b>85 041</b>              |
| Interest (Sweeping Account)                     |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on shareholders loans                  | 23              | 79              |                 | 50                   | 50              | 97  | 97                         | 97                         |
| Interest on mirror conduit loans                |                 |                 |                 |                      |                 |   |                            |                            |
| Internal charges (ME's)                         |                 |                 |                 |                      |                 |   |                            |                            |
| Internal charges (Core)                         | 901             | 699             | 517             | 888                  | 888             | 944   | 993                        | 1 048                      |
| Operating grants & subsidies to ME's            |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Total Internal Transfers</b>                 | <b>924</b>      | <b>778</b>      | <b>517</b>      | <b>938</b>           | <b>938</b>      | <b>1 041</b>  | <b>1 090</b>               | <b>1 145</b>               |
| <b>Total Expenditure</b>                        | <b>48 797</b>   | <b>44 269</b>   | <b>50 862</b>   | <b>59 511</b>        | <b>62 242</b>   | <b>79 876</b>                                       | <b>83 078</b>              | <b>86 186</b>              |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>7 487</b>    | <b>3 616</b>    | <b>(4 108)</b>  |                      |                 |   |                            |                            |
| <b>Transfers recognised</b>                     |                 |                 |                 |                      |                 |   |                            |                            |
| Capital grants                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Capital contributions                           |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit)</b>                        | <b>7 487</b>    | <b>3 616</b>    | <b>(4 108)</b>  |                      |                 |   |                            |                            |
| Taxation  |                 | (1 584)         | (1 441)         |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>9 071</b>    | <b>5 057</b>    | <b>(3 992)</b>  |                      |                 |   |                            |                            |

**JOHANNESBURG PROPERTY COMPANY**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11         | 2011/12         | 2012/13         | Current year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                            |                            |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------------|----------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15 R 000                           | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   | R thousand      | R 000           | R 000           | R 000                | R 000           | R 000   | R 000                      | R 000                      |
| <b>Revenue By Source</b>                        |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates - penalties & collection charges |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - electricity revenue           |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - water revenue                 |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - sanitation revenue            |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - refuse                        |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - other                         |                 |                 |                 |                      |                 |   |                            |                            |
| Rental of facilities and equipment              |                 |                 |                 |                      |                 |   |                            |                            |
| Interest earned - external investments          | 143             | 10              |                 |                      |                 |   |                            |                            |
| Interest earned - outstanding debtors           | 6 259           | 4 255           | 4 117           |                      |                 | 2 535   | 2 677                      | 2 824                      |
| Fines   |                 |                 |                 |                      |                 |   |                            |                            |
| Licences and permits                            |                 |                 |                 |                      |                 |   |                            |                            |
| Agency services                                 | 29 445          | 38 589          |                 |                      |                 |   |                            |                            |
| Operating grants                                |                 |                 |                 |                      |                 |   |                            |                            |
| Other revenue                                   | 23 672          | 35 167          | 251 127         | 122 908              | 126 908         | 100 200   | 107 193                    | 113 597                    |
| Gains on disposal of PPE                        |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Revenue</b>                                  | <b>59 519</b>   | <b>78 021</b>   | <b>255 244</b>  | <b>122 908</b>       | <b>126 908</b>  | <b>102 735</b>                                      | <b>109 870</b>             | <b>116 421</b>             |
| Interest income (Sweeping Account)              |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on loans (Core)                        |                 |                 |                 |                      |                 |   |                            |                            |
| Internal recoveries (ME's)                      |                 |                 |                 | 253 528              | 270 962         | 414 674   | 437 145                    | 461 344                    |
| Internal recoveries (Core)                      |                 |                 |                 | 25 282               | 25 282          |   |                            |                            |
| Internal capital grants (Mig)                   |                 |                 |                 | 278 810              | 296 244         | 414 674   | 437 145                    | 461 344                    |
| Operating grants & Subsidies from (COJ)         |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Total Internal Transfers</b>                 |                 |                 |                 | <b>401 718</b>       | <b>423 152</b>  | <b>517 409</b>                                      | <b>547 015</b>             | <b>577 765</b>             |
| <b>Total Revenue</b>                            | <b>59 519</b>   | <b>78 021</b>   | <b>255 244</b>  |                      |                 |   |                            |                            |
| <b>Expenditure By Type</b>                      |                 |                 |                 |                      |                 |   |                            |                            |
| Employee related costs                          | 42 342          | 51 498          | 132 121         | 212 639              | 212 639         | 209 018   | 215 289                    | 221 748                    |
| Remuneration of councillors                     |                 |                 |                 | 54                   | 1 940           | 1 940   | 2 053                      | 2 167                      |
| Debt impairment                                 |                 |                 |                 | 3 222                | 7 353           | 4 288   | 4 288                      | 5 030                      |
| Depreciation & asset impairment                 | 1 082           |                 |                 |                      | 26 085          | 26 085  | 27 128                     | 5 311                      |
| Repairs and maintenance                         |                 |                 |                 |                      |                 |   |                            | 5 603                      |
| Finance charges                                 | 265             | 650             | 716             | 613                  | 613             | 815   | 860                        | 907                        |
| Bulk purchases                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Contracted services                             |                 |                 |                 | 12 282               | 7 292           | 7 292   | 29 723                     | 28 315                     |
| Grants and subsidies                            |                 |                 |                 |                      |                 |   |                            | 27 079                     |
| Other expenditure                               | 23 023          | 17 230          | 56 164          | 147 386              | 164 820         | 149 221   | 157 789                    | 166 469                    |
| Contributions to/(from) provisions              |                 |                 |                 |                      |                 |   |                            |                            |
| Loss on disposal of PPE                         | 103             |                 |                 |                      |                 |   |                            |                            |
| <b>Expenditure</b>                              | <b>66 815</b>   | <b>72 600</b>   | <b>208 690</b>  | <b>400 243</b>       | <b>417 677</b>  | <b>422 988</b>                                      | <b>438 378</b>             | <b>454 315</b>             |
| Interest (Sweeping Account)                     |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on shareholders loans                  |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on mirror conduit loans                |                 |                 |                 |                      |                 |   |                            |                            |
| Internal charges (ME's)                         |                 |                 |                 | 1 095                |                 | 1 475   | 1 475                      | 1 587                      |
| Internal charges (Core)                         |                 |                 |                 |                      |                 |   |                            | 1 674                      |
| Operating grants & subsidies to ME's            |                 |                 |                 |                      |                 |   |                            | 1 765                      |
| <b>Total Internal Transfers</b>                 |                 |                 | <b>1 095</b>    |                      | <b>1 475</b>    | <b>1 475</b>  | <b>1 587</b>               | <b>1 674</b>               |
| <b>Total Expenditure</b>                        | <b>66 815</b>   | <b>73 695</b>   | <b>208 690</b>  | <b>401 718</b>       | <b>419 152</b>  | <b>424 575</b>                                      | <b>440 052</b>             | <b>456 080</b>             |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(7 296)</b>  | <b>4 326</b>    | <b>46 554</b>   |                      | <b>4 000</b>    | <b>92 834</b>                                       | <b>106 963</b>             | <b>121 685</b>             |
| <b>Transfers recognised</b>                     |                 |                 |                 |                      |                 |   |                            |                            |
| Capital grants                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Capital contributions                           |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit)</b>                        | <b>(7 296)</b>  | <b>4 326</b>    | <b>46 554</b>   |                      | <b>4 000</b>    | <b>92 834</b>                                       | <b>106 963</b>             | <b>121 685</b>             |
| Taxation  | (1 839)         | 18              | 10 646          |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit) for the year</b>           | <b>(5 457)</b>  | <b>4 308</b>    | <b>35 908</b>   |                      | <b>4 000</b>    | <b>92 834</b>                                       | <b>106 963</b>             | <b>121 685</b>             |

**JOBURG MARKET**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11        | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                 |                                  |
|---|----------------|--------------------------|--------------------------|--------------------------|--------------------------|---|---------------------------------|----------------------------------|
|   | R thousand     | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000                            | Budget Year<br>2014/15<br>R 000 | Budget Yr +1<br>2015/16<br>R 000 |
| <b>Revenue By Source</b>                        |                |                          |                          |                          |                          |   |                                 |                                  |
| Property rates                                  |                |                          |                          |                          |                          |   |                                 |                                  |
| Property rates - penalties & collection charges |                |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - electricity revenue           |                |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - water revenue                 |                |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - sanitation revenue            |                |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - refuse                        |                |                          |                          |                          |                          |   |                                 |                                  |
| Service charges - other                         |                |                          |                          |                          |                          |   |                                 |                                  |
| Rental of facilities and equipment              | 38 156         | 42 824                   | 43 640                   | 48 702                   | 47 202                   | 51 169  | 55 416                          | 62 511                           |
| Interest earned - external investments          | 3 969          | 2 437                    | 1 700                    | 2 100                    | 2 100                    | 2 100   | 2 100                           | 2 100                            |
| Interest earned - outstanding debtors           | 255            | 224                      | 190                      | 150                      | 150                      | 150   | 150                             | 150                              |
| Fines   |                |                          |                          |                          |                          |   |                                 |                                  |
| Licences and permits                            |                |                          |                          |                          |                          |   |                                 |                                  |
| Agency services                                 | 189 449        | 209 153                  | 246 566                  | 246 715                  | 268 415                  | 289 888   | 313 079                         | 338 126                          |
| Operating grants                                |                | 5 500                    | 2 600                    |                          | 10 146                   | 5 000   |                                 |                                  |
| Other revenue                                   | 6 310          | 6 155                    | 5 071                    | 6 783                    | 6 783                    | 7 830   | 8 425                           | 9 065                            |
| Gains on disposal of PPE                        |                |                          |                          |                          |                          |   |                                 |                                  |
| <b>Revenue</b>                                  | <b>238 139</b> | <b>266 293</b>           | <b>299 767</b>           | <b>304 450</b>           | <b>334 796</b>           | <b>356 137</b>                                      | <b>379 170</b>                  | <b>411 952</b>                   |
| <b>Total Internal Transfers</b>                 |                |                          |                          |                          |                          |   |                                 |                                  |
| <b>Total Revenue</b>                            | <b>238 139</b> | <b>266 293</b>           | <b>299 767</b>           | <b>304 450</b>           | <b>334 796</b>           | <b>356 137</b>                                      | <b>379 170</b>                  | <b>411 952</b>                   |
| <b>Expenditure By Type</b>                      |                |                          |                          |                          |                          |   |                                 |                                  |
| Employee related costs                          | 73 929         | 75 120                   | 83 080                   | 90 516                   | 90 516                   | 93 231  | 96 028                          | 98 909                           |
| Remuneration of councillors                     |                |                          |                          |                          |                          |   |                                 |                                  |
| Debt impairment                                 |                |                          |                          |                          |                          |   |                                 |                                  |
| Depreciation & asset impairment                 | 13 172         | 19 952                   | 14 856                   | 17 690                   | 16 095                   | 19 483  | 24 632                          | 65 743                           |
| Repairs and maintenance                         | 6 347          | 7 401                    | 16 013                   | 21 595                   | 21 595                   | 24 670  | 26 052                          | 27 485                           |
| Finance charges                                 |                |                          |                          |                          |                          |   |                                 |                                  |
| Bulk purchases                                  |                |                          |                          |                          |                          |   |                                 |                                  |
| Contracted services                             | 16 056         | 20 757                   | 22 545                   | 24 407                   | 28 107                   | 26 137  | 24 032                          | 20 147                           |
| Grants and subsidies                            |                | 6 261                    | 8 695                    |                          | 10 146                   | 5 000   |                                 |                                  |
| Other expenditure                               | 53 941         | 66 176                   | 62 876                   | 74 595                   | 78 955                   | 84 410  | 90 930                          | 99 401                           |
| Contributions to/(from) provisions              |                |                          |                          |                          |                          |   |                                 |                                  |
| Loss on disposal of PPE                         | 618            | 44                       | 53                       |                          |                          |   |                                 |                                  |
| <b>Expenditure</b>                              | <b>164 063</b> | <b>195 711</b>           | <b>208 118</b>           | <b>228 803</b>           | <b>245 414</b>           | <b>252 931</b>                                      | <b>261 674</b>                  | <b>311 685</b>                   |
| <b>Total Internal Transfers</b>                 |                |                          |                          |                          |                          |   |                                 |                                  |
| <b>Total Expenditure</b>                        | <b>21 035</b>  | <b>17 228</b>            | <b>15 367</b>            | <b>25 462</b>            | <b>21 962</b>            | <b>24 892</b>                                       | <b>52 853</b>                   | <b>79 467</b>                    |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>185 098</b> | <b>212 939</b>           | <b>223 485</b>           | <b>254 265</b>           | <b>267 376</b>           | <b>277 823</b>                                      | <b>314 527</b>                  | <b>391 152</b>                   |
| <b>Transfers recognised</b>                     | <b>53 041</b>  | <b>53 354</b>            | <b>76 282</b>            | <b>50 185</b>            | <b>67 420</b>            | <b>78 314</b>                                       | <b>64 643</b>                   | <b>20 800</b>                    |
| Capital grants                                  |                |                          |                          | 10 000                   | 5 000                    |   |                                 |                                  |
| Capital contributions                           |                |                          |                          |                          |                          |   |                                 |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>53 041</b>  | <b>53 354</b>            | <b>76 282</b>            | <b>60 185</b>            | <b>72 420</b>            | <b>78 314</b>                                       | <b>64 643</b>                   | <b>20 800</b>                    |
| Taxation  | 15 699         | 16 455                   | 19 391                   | 17 231                   | 18 468                   | 25 988  | 25 487                          | (2 184)                          |
| <b>Surplus/(Deficit) for the year</b>           | <b>37 342</b>  | <b>36 899</b>            | <b>56 891</b>            | <b>42 954</b>            | <b>53 952</b>            | <b>52 326</b>                                       | <b>39 156</b>                   | <b>22 984</b>                    |

**JOHANNESBURG SOCIAL AND HOUSING COMPANY**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11         | 2011/12         | 2012/13         | Current year 2013/14 |                 | 2014/15 Medium Term Revenue & Expenditure Framework |                            |                            |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------------|----------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Budget Year 2014/15 R 000                           | Budget Yr +1 2015/16 R 000 | Budget Yr +2 2016/17 R 000 |
|   | R thousand      | R 000           | R 000           | R 000                | R 000           | R 000   | R 000                      | R 000                      |
| <b>Revenue By Source</b>                        |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Property rates - penalties & collection charges |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - electricity revenue           |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - water revenue                 | 192             | 209             | 416             |                      | 684             |   |                            |                            |
| Service charges - sanitation revenue            |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - refuse                        |                 |                 |                 |                      |                 |   |                            |                            |
| Service charges - other                         |                 |                 |                 |                      |                 |   |                            |                            |
| Rental of facilities and equipment              | 51 147          | 59 071          | 71 883          | 93 365               | 70 990          | 98 288  | 103 196                    | 107 871                    |
| Interest earned - external investments          | 1 971           | 2 660           | 4 109           |                      |                 |   |                            |                            |
| Interest earned - outstanding debtors           |                 |                 |                 |                      |                 |   |                            |                            |
| Fines   |                 |                 |                 |                      |                 |   |                            |                            |
| Licences and permits                            |                 |                 |                 |                      |                 |   |                            |                            |
| Agency services                                 | 908             | 2 214           | 3 021           | 2 930                | 11 010          | 9 317   | 10 492                     | 12 070                     |
| Operating grants                                |                 |                 |                 |                      |                 |   |                            |                            |
| Other revenue                                   | 3 556           | 1 326           | 1 479           | 476                  | 1 026           | 501   | 526                        | 550                        |
| Gains on disposal of PPE                        |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Revenue</b>                                  | <b>57 774</b>   | <b>65 480</b>   | <b>80 908</b>   | <b>96 771</b>        | <b>83 710</b>   | <b>108 106</b>                                      | <b>114 214</b>             | <b>120 491</b>             |
| Interest income (Sweeping Account)              |                 |                 |                 | 1 236                | 1 690           | 1 301   | 1 367                      | 1 430                      |
| Interest on loans (Core)                        |                 |                 |                 |                      |                 |   |                            |                            |
| Internal recoveries (ME's)                      |                 |                 |                 | 5 357                | 5 439           | 5 667   | 5 956                      | 6 284                      |
| Internal recoveries (Core)                      |                 |                 |                 |                      |                 |   |                            |                            |
| Internal capital grants (Mig)                   |                 |                 |                 |                      |                 |   |                            |                            |
| Operating grants & Subsidies from (COJ)         | 17 173          | 17 764          | 16 900          | 18 397               | 18 397          | 19 970  | 20 626                     | 21 451                     |
| <b>Total Internal Transfers</b>                 | <b>17 173</b>   | <b>17 764</b>   | <b>16 900</b>   | <b>24 990</b>        | <b>25 526</b>   | <b>26 938</b>                                       | <b>27 949</b>              | <b>29 165</b>              |
| <b>Total Revenue</b>                            | <b>74 947</b>   | <b>83 244</b>   | <b>97 808</b>   | <b>121 761</b>       | <b>109 236</b>  | <b>135 044</b>                                      | <b>142 163</b>             | <b>149 656</b>             |
| <b>Expenditure By Type</b>                      |                 |                 |                 |                      |                 |   |                            |                            |
| Employee related costs                          | 21 813          | 24 470          | 27 727          | 29 631               | 32 695          | 33 676  | 34 686                     | 35 727                     |
| Remuneration of councillors                     |                 |                 |                 |                      |                 |   |                            |                            |
| Debt impairment                                 | 8 555           | 7 914           | 11 609          | 14 506               | 9 936           | 15 271  | 13 308                     | 14 040                     |
| Depreciation & asset impairment                 | 948             | 959             | 866             | 959                  | 959             | 1 010   | 1 063                      | 1 116                      |
| Repairs and maintenance                         | 11 085          | 17 194          | 18 388          | 25 726               | 21 206          | 37 918  | 43 980                     | 42 784                     |
| Finance charges                                 | 1 928           | 1 820           | 1 786           | 1 524                | 1 524           | 1 604   | 1 689                      | 1 774                      |
| Bulk purchases                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Contracted services                             | 985             | 2 269           | 1 661           | 3 100                | 3 100           | 3 264   | 3 437                      | 3 609                      |
| Grants and subsidies                            |                 |                 |                 |                      |                 |   |                            |                            |
| Other expenditure                               | 29 633          | 22 675          | 33 119          | 42 667               | 37 167          | 38 611  | 40 116                     | 46 524                     |
| Contributions to/(from) provisions              |                 |                 |                 |                      |                 |   |                            |                            |
| Loss on disposal of PPE                         |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Expenditure</b>                              | <b>74 947</b>   | <b>77 301</b>   | <b>95 156</b>   | <b>118 113</b>       | <b>106 587</b>  | <b>131 355</b>                                      | <b>138 279</b>             | <b>145 574</b>             |
| Interest (Sweeping Account)                     |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on shareholders loans                  |                 |                 |                 |                      |                 |   |                            |                            |
| Interest on mirror conduit loans                |                 |                 |                 | 649                  | 649             | 690   | 726                        | 766                        |
| Internal charges (ME's)                         |                 |                 |                 |                      |                 |   |                            |                            |
| Internal charges (Core)                         |                 |                 |                 |                      |                 |   |                            |                            |
| Operating grants & subsidies to ME's            |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Total Internal Transfers</b>                 |                 |                 |                 | 649                  | 649             | 690   | 726                        | 766                        |
| <b>Total Expenditure</b>                        | <b>74 947</b>   | <b>77 301</b>   | <b>95 156</b>   | <b>118 762</b>       | <b>107 236</b>  | <b>132 045</b>                                      | <b>139 005</b>             | <b>146 340</b>             |
| <b>Surplus/(Deficit) before capital grants</b>  |                 | <b>5 943</b>    | <b>2 652</b>    | <b>2 999</b>         | <b>2 000</b>    | <b>2 999</b>  | <b>3 158</b>               | <b>3 316</b>               |
| <b>Transfers recognised</b>                     |                 |                 |                 |                      |                 |   |                            |                            |
| Capital grants                                  |                 |                 |                 |                      |                 |   |                            |                            |
| Capital contributions                           |                 |                 |                 |                      |                 |   |                            |                            |
| <b>Surplus/(Deficit)</b>                        |                 | <b>5 943</b>    | <b>2 652</b>    | <b>2 999</b>         | <b>2 000</b>    | <b>2 999</b>  | <b>3 158</b>               | <b>3 316</b>               |
| Taxation  |                 | 383             | 987             | 2 999                | 2 000           | 2 999   | 3 158                      | 3 316                      |
| <b>Surplus/(Deficit) for the year</b>           |                 | <b>5 560</b>    | <b>1 665</b>    |                      |                 |   |                            |                            |

**JOBURG CITY THEATRES**  
**MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

| Description                                     | 2010/11                  | 2011/12                  | 2012/13                  | Current year 2013/14     |                          | 2014/15 Medium Term Revenue & Expenditure Framework |                                  |                                  |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---|----------------------------------|----------------------------------|
|   | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Audited Outcome<br>R 000 | Original Budget<br>R 000 | Adjusted Budget<br>R 000 | Budget Year<br>2014/15<br>R 000                     | Budget Yr +1<br>2015/16<br>R 000 | Budget Yr +2<br>2016/17<br>R 000 |
|   | R thousand  | R thousand                       | R thousand                       |
| <b>Revenue By Source</b>                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| Property rates                                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Property rates - penalties & collection charges |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - electricity revenue           |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - water revenue                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - sanitation revenue            |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - refuse                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| Service charges - other                         |                          |                          |                          |                          |                          |   |                                  |                                  |
| Rental of facilities and equipment              | 4 557                    | 5 457                    | 4 565                    | 9 000                    | 8 143                    | 8 680   | 9 777                            | 10 363                           |
| Interest earned - external investments          | 1 186                    | 1 276                    | 1 351                    | 2 702                    | 2 000                    | 1 700   | 3 094                            | 3 280                            |
| Interest earned - outstanding debtors           |                          |                          |                          |                          |                          |   |                                  |                                  |
| Fines   |                          |                          |                          |                          |                          |   |                                  |                                  |
| Licences and permits                            |                          |                          |                          |                          |                          |   |                                  |                                  |
| Agency services                                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| Operating grants                                |                          |                          |                          |                          |                          |   |                                  |                                  |
| Other revenue                                   | 11 262                   | 18 686                   | 21 840                   | 33 594                   | 30 772                   | 39 909  | 47 042                           | 45 527                           |
| Gains on disposal of PPE                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Revenue</b>                                  | <b>17 005</b>            | <b>25 419</b>            | <b>27 756</b>            | <b>45 296</b>            | <b>40 915</b>            | <b>50 289</b>                                       | <b>59 913</b>                    | <b>59 170</b>                    |
| Interest income (Sweeping Account)              |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest on loans (Core)                        |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal recoveries (ME's)                      |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal recoveries (Core)                      |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal capital grants (Mig)                   |                          |                          |                          |                          |                          |   |                                  |                                  |
| Operating grants & Subsidies from (COJ)         | 34 375                   | 36 671                   | 36 791                   | 56 504                   | 56 504                   | 66 823  | 70 017                           | 72 898                           |
| <b>Total Internal Transfers</b>                 | <b>34 375</b>            | <b>36 671</b>            | <b>36 791</b>            | <b>56 504</b>            | <b>56 504</b>            | <b>66 823</b>                                       | <b>70 017</b>                    | <b>72 898</b>                    |
| <b>Total Revenue</b>                            | <b>51 380</b>            | <b>62 090</b>            | <b>64 547</b>            | <b>101 800</b>           | <b>97 419</b>            | <b>117 112</b>                                      | <b>129 930</b>                   | <b>132 068</b>                   |
| <b>Expenditure By Type</b>                      |                          |                          |                          |                          |                          |   |                                  |                                  |
| Employee related costs                          | 24 888                   | 27 066                   | 26 898                   | 32 848                   | 34 998                   | 36 048  | 37 129                           | 38 243                           |
| Remuneration of councillors                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Debt impairment                                 | 321                      |                          |                          |                          |                          |   |                                  |                                  |
| Depreciation & asset impairment                 | 1 233                    | 1 075                    | 601                      | 1 691                    | 796                      | 900   | 1 678                            | 1 778                            |
| Repairs and maintenance                         | 719                      | 649                      | 692                      | 1 405                    | 1 405                    | 1 795   | 1 896                            | 2 000                            |
| Finance charges                                 |                          |                          |                          |                          |                          |   |                                  |                                  |
| Bulk purchases                                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Contracted services                             | 4 662                    | 6 994                    | 5 108                    | 4 916                    | 4 740                    | 5 719   | 6 056                            | 6 424                            |
| Grants and subsidies                            |                          |                          |                          | 8 000                    | 8 000                    | 8 000   | 8 000                            |                                  |
| Other expenditure                               | 22 969                   | 23 119                   | 29 466                   | 52 716                   | 46 613                   | 64 414  | 74 923                           | 83 362                           |
| Contributions to/(from) provisions              |                          |                          |                          |                          |                          |   |                                  |                                  |
| Loss on disposal of PPE                         |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Expenditure</b>                              | <b>54 792</b>            | <b>58 903</b>            | <b>62 765</b>            | <b>101 576</b>           | <b>96 552</b>            | <b>116 876</b>                                      | <b>129 682</b>                   | <b>131 807</b>                   |
| Interest (Sweeping Account)                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest on shareholders loans                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Interest on mirror conduit loans                |                          |                          |                          |                          |                          |   |                                  |                                  |
| Internal charges (ME's)                         | 129                      | 394                      | 284                      | 224                      | 224                      | 236   | 248                              | 261                              |
| Internal charges (Core)                         |                          |                          |                          |                          |                          |   |                                  |                                  |
| Operating grants & subsidies to ME's            |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Total Internal Transfers</b>                 | <b>129</b>               | <b>394</b>               | <b>284</b>               | <b>224</b>               | <b>224</b>               | <b>236</b>  | <b>248</b>                       | <b>261</b>                       |
| <b>Total Expenditure</b>                        | <b>54 921</b>            | <b>59 297</b>            | <b>63 049</b>            | <b>101 800</b>           | <b>96 776</b>            | <b>117 112</b>                                      | <b>129 930</b>                   | <b>132 068</b>                   |
| <b>Surplus/(Deficit) before capital grants</b>  | <b>(3 541)</b>           | <b>2 793</b>             | <b>1 498</b>             |                          | <b>643</b>               |   |                                  |                                  |
| <b>Transfers recognised</b>                     |                          |                          |                          |                          |                          |   |                                  |                                  |
| Capital grants                                  |                          |                          |                          |                          |                          |   |                                  |                                  |
| Capital contributions                           |                          |                          |                          |                          |                          |   |                                  |                                  |
| <b>Surplus/(Deficit)</b>                        | <b>(3 541)</b>           | <b>2 793</b>             | <b>1 498</b>             |                          | <b>643</b>               |   |                                  |                                  |
| Taxation  |                          |                          | 440                      |                          |                          |   |                                  |                                  |
| <b>Surplus/(Deficit) for the year</b>           | <b>(3 541)</b>           | <b>2 793</b>             | <b>1 058</b>             |                          | <b>643</b>               |   |                                  |                                  |

# Detail Capital 2014/15 – 2016/17

## CITY OF JOHANNESBURG

### MEDIUM CAPITAL BUDGET 2014/15 - 2016/17

| DEPARTMENT<br>VOTE                                 | 2014/15<br>BUDGET<br>R 000 | 2014/15 - SOURCE OF FINANCE            |                            |                            |                   |                    | 2015/16<br>BUDGET<br>R 000 | 2016/17<br>BUDGET<br>R 000 |
|--|----------------------------|--|----------------------------|----------------------------|-------------------|--------------------|----------------------------|----------------------------|
|  |                            | COJ<br>Funding<br>(Loans)<br>R 350 000 | CRR<br>(Cash)<br>R 360 000 | Nat.<br>Grant<br>R 374 000 | USDG<br>R 373 000 | Other<br>R 376 000 |                            |                            |
| <b>CORE ADMINISTRATION:</b>                        |                            |  |                            |                            |                   |                    |                            |                            |
| Economic Development                               | 42 389                     |  | 42 389                     |                            |                   |                    | 15 470                     | 13 466                     |
| Environment and Infrastructure                     | 61 830                     |  | 61 830                     |                            |                   |                    | 18 380                     | 7 294                      |
| Transport  | 971 511                    |  | 141 940                    | 829 571                    |                   |                    | 1 080 663                  | 1 107 737                  |
| Community Development                              | 110 036                    | 77 652                                 | 9 084                      |                            | 23 300            |                    | 105 435                    | 91 775                     |
| <i>Head Office</i>                                 | 1 800                      | 600                                    | 1 200                      |                            |                   |                    |                            |                            |
| <i>Libraries</i>                                   | 26 206                     | 22 651                                 | 255                        |                            | 3 300             |                    | 29 173                     | 25 448                     |
| <i>Sport and Recreation</i>                        | 60 305                     | 32 901                                 | 7 404                      |                            | 20 000            |                    | 62 182                     | 54 213                     |
| <i>Arts, Culture and Heritage</i>                  | 21 725                     | 21 500                                 | 225                        |                            |                   |                    | 12 241                     | 10 703                     |
| Health   | 85 026                     |  | 25 026                     |                            | 60 000            |                    | 22 926                     | 19 956                     |
| Social Development                                 | 20 200                     | 5 061                                  | 15 139                     |                            |                   |                    | 14 400                     | 12 534                     |
| Office of the Executive Mayor                      | 112 960                    | 2 200                                  | 110 760                    |                            |                   |                    | 113 380                    | 133 620                    |
| Speaker: Legislative Arm of Council                | 30 920                     |  | 30 920                     |                            |                   |                    | 70 970                     | 844                        |
| Group Finance                                      | 3 199                      |  | 3 199                      |                            |                   |                    | 3 499                      | 3 047                      |
| Group Corporate and Shared Services                | 1 567 268                  | 158 400                                | 1 408 868                  |                            |                   |                    | 24 494                     | 21 321                     |
| Housing  | 943 362                    |  | 150 500                    |                            |                   |                    | 844 702                    | 839 726                    |
| Development Planning                               | 479 508                    | 380 000                                | 550                        | 98 958                     | 792 862           |                    | 501 134                    | 553 846                    |
| Public Safety                                      | 162 800                    | 23 250                                 | 139 550                    |                            |                   |                    | 166 393                    | 124 315                    |
| <i>Emergency Management Services</i>               | 102 688                    | 23 250                                 | 79 438                     |                            |                   |                    | 99 741                     | 66 298                     |
| <i>Johannesburg Metropolitan Police Department</i> | 60 112                     |  | 60 112                     |                            |                   |                    |                            |                            |
| <b>TOTAL CORE ADMINISTRATION</b>                   | <b>4 591 009</b>           | <b>646 563</b>                         | <b>2 139 755</b>           | <b>928 529</b>             | <b>876 162</b>    |                    | <b>2 981 846</b>           | <b>2 929 481</b>           |
| <b>MUNICIPAL ENTITIES:</b>                         |                            |  |                            |                            |                   |                    |                            |                            |
| City Power   | 2 221 762                  | 891 030                                | 760 667                    | 31 000                     | 90 000            | 449 065            | 2 704 776                  | 2 328 075                  |
| Johannesburg Water                                 | 1 091 585                  | 719 174                                | 136 000                    |                            | 222 411           | 14 000             | 1 538 761                  | 1 339 415                  |
| Water Sewerage                                     | 1 091 585                  | 719 174                                | 136 000                    |                            | 222 411           | 14 000             | 1 538 761                  | 1 339 415                  |
| Pikitup  | 201 050                    | 187 050                                |                            |                            | 14 000            |                    | 144 026                    | 125 368                    |
| Johannesburg Roads Agency                          | 1 297 210                  | 100 460                                | 847 723                    |                            | 349 027           |                    | 2 318 975                  | 2 015 315                  |
| Metrobus   | 200 151                    | 191 951                                | 8 200                      |                            |                   |                    | 65 870                     | 240 110                    |
| Johannesburg City Parks and Zoo                    | 166 400                    | 112 400                                |                            |                            |                   |                    | 107 700                    | 93 748                     |
| Johannesburg Development Agency                    | 234 689                    |  | 165 100                    |                            | 69 589            |                    | 203 500                    | 174 360                    |
| Johannesburg Property Company                      | 124 500                    |  | 124 500                    |                            |                   |                    | 241 200                    | 141 266                    |
| Joburg Market                                      | 208 322                    |  | 208 322                    |                            |                   |                    | 334 938                    | 291 547                    |
| Johannesburg Social and Housing Company            | 530 172                    | 210 750                                | 299 422                    |                            | 20 000            |                    | 791 403                    | 688 877                    |
| Joburg City Theatres                               | 8 300                      |  | 8 300                      |                            |                   |                    | 6 200                      | 5 397                      |
| <b>TOTAL MEs</b>                                   | <b>6 284 141</b>           | <b>2 629 437</b>                       | <b>2 341 612</b>           | <b>31 000</b>              | <b>819 027</b>    | <b>463 065</b>     | <b>8 457 349</b>           | <b>7 443 478</b>           |
| <b>TOTAL CITY OF JOHANNESBURG</b>                  | <b>10 875 150</b>          | <b>3 276 000</b>                       | <b>4 481 367</b>           | <b>959 529</b>             | <b>1 695 189</b>  | <b>463 065</b>     | <b>11 439 195</b>          | <b>10 372 959</b>          |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class         | Asset Sub-Class                            | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|---------------------|--|----------------|------------------------------------|----------------------|----------------------|----------------------|
| <b>Department of Economic Development (DED)</b>   |                     |                       |                     |  |                |                                    |                      |                      |                      |
| BPO Inner City Zone Renewal Skills Development Center JOHANNESBURG F  | 27736               | Yes                   | Investment Property | Other                                      | Renewal        | 20 000                             | 10 000               | 5 000                | 5 000                |
| Construction of linear market (informal trading shelter) at the Pan Africa Facility in Alexandra New informal trading Stalls ALEXANDRA EXT.4              | 33538               | Yes                   | Other Assets        | Markets                                    | New            | 10 949                             | 10 949               |                      |                      |
| Construction of linear market (informal trading shelter) in Kopanong - Ivory Park New informal trading Stalls IVORY PARK EXT.2                            | 33539               | Yes                   | Other Assets        | Markets                                    | New            | 10 000                             | 10 000               |                      |                      |
| DED Inner City Property Scheme New Operational Capex JOHANNESBURG   | 31108               | Yes                   | Other Assets        | Civic Land & Buildings                     | New            | 28 966                             | 11 000               | 10 000               | 7 966                |
| Operational Capital (DED) Renewal Operational Capex BRAAMFONTEIN WERF City Wide   | 29027               | Yes                   | Other Assets        | Surplus Assets - (Investment or Inventory) | Renewal        | 1 410                              | 440                  | 470                  | 500                  |
| <b>Sub Total</b>  |                     |                       |                     |  |                | <b>42 389</b>                      | <b>15 470</b>        | <b>13 486</b>        |                      |
| <b>Environment and Infrastructure</b>   |                     |                       |                     |  |                |                                    |                      |                      |                      |
| Bosmontspruit Rehabilitation Renewal Ecological Infrastructure BOSMONT  | 33680               | Yes                   | Infrastructure      | Other                                      | Renewal        | 3 000                              |                      |                      | 3 000                |
| Green Energy Initiative New Green Infrastructure JOHANNESBURG City Wide   | 33822               | Yes                   | Infrastructure      | Other                                      | New            | 16 000                             | 6 000                | 10 000               |                      |
| Mishenguville wetland rehabilitation New Ecological Infrastructure MOFOLO NORTH   | 30985               | Yes                   | Community           | Parks & gardens                            | New            | 18 364                             | 7 500                | 2 500                | 3 364                |
| Operational Capital (EISD) Renewal Operational Capex BRAAMFONTEIN WERF EXT.1 City Wide  | 29048               | Yes                   | Other Assets        | Surplus Assets - (Investment or Inventory) | Renewal        | 2 640                              | 830                  | 880                  | 930                  |
| Rehabilitation of Bruma Lake Renewal Ecological Infrastructure BRUMA  | 28767               | Yes                   | Infrastructure      | Roads, Pavements, Bridges & Storm Water    | Renewal        | 61 265                             | 40 000               |                      |                      |
| Rehabilitation of Princess Mine Dump Renewal Resource Rehabilitation STAFFORD EXT.4   | 33540               | Yes                   | Infrastructure      | Other                                      | Renewal        | 12 500                             | 7 500                | 5 000                |                      |
| <b>Sub Total</b>  |                     |                       |                     |  |                | <b>61 830</b>                      | <b>18 380</b>        | <b>7 294</b>         |                      |
| <b>Transportation Department</b>  |                     |                       |                     |  |                |                                    |                      |                      |                      |
| COMPL: Cycling Lanes: Diepsloot - Fourways Route (W Nicol - W Bypass) New Complete Streets DIEPSLOOT A.H.   | 32857               | Yes                   | Infrastructure      | Transportation                             | New            | 33 000                             | 3 000                | 3 000                | 15 000               |
| COMPL: Cycling Lanes: Ivory Park Midrand Route New Complete Streets IVORY PARK EXT.2  | 32855               | Yes                   | Infrastructure      | Transportation                             | New            | 28 498                             | 15 000               | 12 500               |                      |
| COMPL: Cycling Lanes: Orange Farm: Priority Schools Zones New Complete Streets ORANGE FARM EXT.4  | 32519               | Yes                   | Infrastructure      | Transportation                             | New            | 21 042                             |                      | 20 000               |                      |
| COMPL: Parking Solutions for small nodes New Complete Streets JOHANNESBURG  | 32503               | Yes                   | Infrastructure      | Transportation                             | New            | 1 500                              | 1 000                |                      |                      |
| MAN: Dedicated Public Transport Lanes: Johannesburg CBD: New Managed Lanes JOHANNESBURG CITY Wide   | 32511               | Yes                   | Infrastructure      | Transportation                             | New            | 13 815                             | 1 500                | 4 490                | 3 825                |
| Operational Capital New Operational Capex JOHANNESBURG CITY Wide Facility JOHANNESBURG PTF: Holding Facilities: Kazeme Redevelopment New Public Transport | 29533               | Yes                   | Other Assets        | Surplus Assets - (Investment or Inventory) | New            | 1 870                              | 900                  | 470                  | 500                  |
| PTF: Small Public Transport Facilities: Braamfischerville New Public Transport Facility DRIEZIEK CITY Wide  | 32482               | Yes                   | Infrastructure      | Transportation                             | New            | 30 000                             |                      |                      | 30 000               |
| PTF: Small Public Transport Facilities: Drieziek New Public Transport Facility DRIEZIEK EXT.3 CITY Wide   | 32492               | Yes                   | Infrastructure      | Transportation                             | New            | 12 000                             | 2 000                | 10 000               |                      |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|-------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| PTF: Small Public Transport Facilities: Lehae New Public Transport Facility LEHAE City Wide  | 32493               | Yes                   | Infrastructure | Transportation          | New            | 25 800                             | 25 000               |                      |                      |
| PTF: Small Public Transport Facilities: Slovoille Ext 1 New Public Transport Facility SLOVOILLE EXT.1 City Wide  | 32485               | Yes                   | Infrastructure | Transportation          | New            | 22 040                             | 20 040               |                      |                      |
| PTF: Transfer Facility Scholar Transport Interchange- Lenasia New Public Transport Facility LENASIA City Wide  | 32892               | Yes                   | Infrastructure | Transportation          | New            | 30 010                             | 25 000               | 3 510                |                      |
| Rea Vaya New Bus Rapid Transit JOHANNESBURG City Wide  | 30886               | Yes                   | Infrastructure | Transportation          | New            | 3 554 442                          | 829 571              | 900 693              | 930 412              |
| Turfontein Transport Planning and Interventions Renewal Corridors of Freedom Intervention TURFFONTEIN  | 33793               | Yes                   | Infrastructure | Transportation          | Renewal        | 55 500                             | 1 500                | 26 000               | 28 000               |
| <b>Sub Total</b>   |                     |                       |                |                         |                |                                    | <b>971 511</b>       | <b>1 080 663</b>     | <b>1 107 737</b>     |
| <b>Community Dev: Arts, Culture and Heritage</b>   |                     |                       |                |                         |                |                                    |                      |                      |                      |
| ACH - Building Restorations (City Wide) Renewal Heritage Area Upgrade JOHANNESBURG F   | 33457               | Yes                   | Community      | Recreational facilities | Renewal        | 4 500                              | 1 500                | 2 000                |                      |
| ACH - Refurbishment of the Joburg Art Gallery Renewal Heritage Area Upgrade JOHANNESBURG F   | 31071               | Yes                   | Community      | Recreational facilities | Renewal        | 21 092                             | 11 647               | 1 000                | 8 445                |
| ACH. Museum Africa Renewal Heritage Area Upgrade NEWTOWN F   | 33019               | Yes                   | Community      | Museums & Art Galleries | Renewal        | 8 353                              | 5 000                |                      |                      |
| Inner City (Comm Dev. ACH) Renewal Inner City Intervention JOHANNESBURG F  | 33762               | Yes                   | Community      | Recreational facilities | Renewal        | 14 353                             | 3 353                | 9 000                | 2 000                |
| <b>Sub Total</b>   |                     |                       |                |                         |                |                                    | <b>21 500</b>        | <b>12 000</b>        | <b>10 445</b>        |
| <b>Community Dev: Head Office</b>  |                     |                       |                |                         |                |                                    |                      |                      |                      |
| Operational Capital JOHANNESBURG F   | 30712               | Yes                   | Other Assets   | Other                   | Not Applicable | 6 093                              | 2 084                | 2 185                | 1 824                |
| Rec - P-people with disabilities access JOHANNESBURG F   | 33344               | Yes                   | Community      | Recreational facilities | Not Applicable | 1 800                              | 600                  | 600                  | 600                  |
| <b>Sub Total</b>   |                     |                       |                |                         |                |                                    | <b>2 684</b>         | <b>2 785</b>         | <b>2 424</b>         |
| <b>Community Dev: Libraries</b>  |                     |                       |                |                         |                |                                    |                      |                      |                      |
| ACH - New Monuments Citywide New Incineration JOHANNESBURG F   | 33328               | Yes                   | Community      | Museums & Art Galleries | New            | 2 500                              | 1 000                | 1 500                |                      |
| Lenasia South Public Library Renewal LENASIA SOUTH EXT.20 G  | 33459               | Yes                   | Community      | Libraries               | Renewal        | 1 300                              | 800                  |                      |                      |
| Lib - Construction of the new Diepsloot Library (forms part of the multipurpose centre at Diepsloot) in Diepsloot (West Ext 2 New Library DIEPSLOOT WEST EXT.2 A | 33288               | Yes                   | Community      | Libraries               | New            | 4 150                              |                      |                      | 1 500                |
| Lib - Hillbrow Public Library BEREA F  | 33321               | Yes                   | Community      | Libraries               | Not Applicable | 500                                |                      |                      | 500                  |
| Lib - Streiford Library NEW LIBRARY STREIFORD EXT.3 G  | 33458               | Yes                   | Community      | Libraries               | New            | 15 000                             | 1 500                | 7 500                | 6 000                |
| Lib - Upgrading of the in library Wiwo Park - Region C Renewal Corridors of Freedom Intervention WILROPAK EXT.1 C  | 33289               | Yes                   | Community      | Libraries               | Renewal        | 1 000                              | 1 000                |                      |                      |
| Lib- Construction of a new Library in Lenasia New Library LEHAE G  | 33302               | Yes                   | Community      | Libraries               | New            | 12 607                             | 1 500                | 3 451                | 7 656                |
| Lib. Alexander 3rd Avenue Children Library New Library ALEXANDRA EXT.4 D   | 32990               | Yes                   | Community      | Libraries               | New            | 800                                | 800                  |                      |                      |
| Lib. Brixton Public Library Renewal Library MAYFAIR WEST B   | 32960               | Yes                   | Community      | Libraries               | Renewal        | 1 000                              | 1 000                |                      |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class | Asset Sub-Class         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|-------------|-------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Lib.Coronationville Public Library New Library CORONATIONVILLE B                                      | 32961               | Yes                   | Community   | Libraries               | New            | 800                                | 800                  |                      |                      |
| Lib.Installation of book security system in Libraries New Library BRAAMFONTEIN WERF F                 | 33012               | Yes                   | Community   | Libraries               | New            | 4 000                              | 1 000                | 1 000                | 1 000                |
| Lib.Jabavu Public Library New Library JABAVU CENTRAL WESTERN D  | 32985               | Yes                   | Community   | Libraries               | New            | 1 000                              | 1 000                |                      |                      |
| Lib.Murray Park Library New Library JEPPESTOWN SOUTH F  | 32988               | Yes                   | Community   | Libraries               | New            | 4 600                              | 100                  | 4 500                |                      |
| Lib.Pail Project Library New Library BRAAMFONTEIN WERF EXT.1 F  | 33010               | Yes                   | Community   | Libraries               | New            | 16 900                             | 3 400                | 4 500                | 7 000                |
| Lib.RFID asset tagging for books New Library BRAAMFONTEIN WERF F                                      | 33011               | Yes                   | Community   | Libraries               | New            | 12 000                             | 8 051                | 949                  |                      |
| Lib.Satellite Libraries New Corridors of Freedom Intervention BRAAMFONTEIN WERF F                     | 33013               | Yes                   | Community   | Libraries               | New            | 6 000                              | 2 000                | 2 000                | 2 000                |
| Lib.Upgrade Bosmont Library Renewal Library BOSMONT B   | 33845               | Yes                   | Community   | Libraries               | Renewal        | 1 000                              | 1 000                |                      |                      |
| Lib.Upgrade of Westbury Library Renewal Library WESTBURY EXT.3 B                                      | 33846               | Yes                   | Community   | Libraries               | Renewal        | 1 000                              | 1 000                |                      |                      |
| Perth Empire Corridor (Comm Dev. Libraries) Renewal Corridors of Freedom Intervention WESTBURY B      | 33804               | Yes                   | Community   | Libraries               | Renewal        | 3 000                              | 3 000                |                      |                      |
| <b>Sub Total</b>  |                     |                       |             |                         |                |                                    | <b>25 951</b>        | <b>28 900</b>        | <b>25 156</b>        |
| <b>Community Dev: Sport and Recreation</b>  |                     |                       |             |                         |                |                                    |                      |                      |                      |
| Aqua - Construction of the new swimming pool in Diepsloot Ext 1 New Community Centre IVORY PARK EXT.2 | 33345               | Yes                   |             |                         | New            | 2 500                              |                      |                      | 2 500                |
| Aqua - Coronationville Public Swimming Pool Renewal Community Centre CORONATIONVILLE                  | 33407               | Yes                   | Community   | Recreational facilities | Renewal        | 2 000                              | 2 000                |                      |                      |
| Aqua - Eldorado Park Ext. 4 Public Swimming Pool Renewal Community Centre ELDORADO PARK EXT.4         | 32986               | Yes                   | Community   | Swimming pools          | Renewal        | 400                                | 400                  |                      |                      |
| Aqua - Ellis Park Swimming Pool Renewal Building Alterations DOORNFONTEIN IN                          | 33438               | Yes                   | Community   | Recreational facilities | Renewal        | 6 668                              | 700                  | 2 000                | 3 968                |
| Aqua - Malvern Public Swimming Pool Renewal Community Centre MALVERN                                  | 24623               | Yes                   | Community   | Swimming pools          | Renewal        | 1 600                              | 600                  | 600                  | 400                  |
| Aqua - Minor upgrading of Swimming Pools Renewal Community Centre JOHANNESBURG City Wide              | 32653               | Yes                   | Community   | Swimming pools          | Renewal        | 4 500                              | 2 000                | 1 000                | 1 500                |
| Aqua - Murray Park Public Swimming Pool Renewal Community Centre JEPPESTOWN N                         | 30558               | Yes                   | Community   | Community halls         | Renewal        | 4 500                              | 2 000                | 1 000                | 1 500                |
| Aqua - Newclare Swimming Pool Renewal Community Centre NEWCLARE NOORDGEIGS                            | 33409               | Yes                   | Community   | Recreational facilities | Renewal        | 3 000                              | 1 000                |                      | 2 000                |
| Aqua - Noordgesig swimming pool Renewal Community Centre  | 31088               | Yes                   | Community   | Swimming pools          | Renewal        | 800                                | 800                  |                      |                      |
| Aqua - Upgrading of the Orange Farm Public Swimming Pool Renewal Community Centre STRETFORD EXT.4     | 32983               | Yes                   | Community   | Recreational facilities | Renewal        | 1 600                              | 800                  |                      |                      |
| Aqua - Yeoville Swimming pool Renewal Community Centre YEOVILLE                                       | 33441               | Yes                   | Community   | Recreational facilities | Renewal        | 1 000                              |                      |                      | 1 000                |
| Inner City (Comm Dev. S&R) Renewal Inner City Intervention JOHANNESBURG                               | 33763               | Yes                   | Community   | Recreational facilities | Renewal        | 15 200                             | 4 600                | 2 400                | 8 200                |
| Pennyville Sports Fields New Sportsfield PENNYVILLCity Wide   | 33848               | Yes                   | Community   | Recreational facilities | New            | 4 000                              | 2 000                | 2 000                | 2 000                |
| Rec - Construction of clay soccer fields New Community Centre JOHANNESBURG Wide                       | 33342               | Yes                   | Community   | Recreational facilities | New            | 4 800                              | 1 200                | 1 200                | 1 200                |
| Rec - Construction of the multipurpose centre at Diepsloot New Community Centre DIEPSLOOT WES         | 30749               | Yes                   | Community   | Community halls         | New            | 6 482                              | 2 000                | 2 000                | 2 482                |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class  | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|--------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Rec - Construction of the new sports centre New Community Centre RABIE RIDGE EXT.1  | 29882               | Yes                   | Community    | Sportsfields & stadia                | New            | 4 713                              | 2 713                | 2 000                |                      |
| Rec - Construction of the Orlando Ekhaya New Community Centre ORLANDO EKHAYA  | 32540               | Yes                   | Community    | Community halls                      | New            | 8 638                              | 2 588                | 2 050                | 4 000                |
| Rec - Karzene Soccer Fields Renewal Community Centre CITY AND SUBURBAN EXT.10   | 33331               | Yes                   | Community    | Recreational facilities              | Renewal        | 5 000                              |                      |                      | 1 500                |
| Rec - Upgrade Bosmont Sports Ground Renewal Sportsfield BOSMONT City Wide   | 33847               | Yes                   | Community    | Recreational facilities              | Renewal        | 3 000                              | 3 000                |                      |                      |
| Rec - Upgrading of Hillbrow Recreation Centre Renewal Community Centre JOHANNESBURG   | 33373               | Yes                   | Community    | Recreational facilities              | Renewal        | 1 900                              |                      |                      | 500                  |
| Rec - Upgrading of Southern Suburbs Sport and Recreational Centre OAKDENE   | 33380               | Yes                   | Community    | Recreational facilities              | Renewal        | 500                                | 500                  |                      |                      |
| Rec - Upgrading of Braamfontein Conference and Recreational Centre  | 33371               | Yes                   | Community    | Recreational facilities              | Renewal        | 4 000                              | 2 000                |                      | 2 000                |
| Renewal Community Centre JOHANNESBURG City Wide   |                     |                       |              |                                      |                |                                    |                      |                      |                      |
| Rec-Brixton Sports Fields and Swimming Pool Upgrade Renewal Sportsfield MAYFAIR WEST  | 33850               | Yes                   | Community    | Recreational facilities              | Renewal        | 5 000                              | 2 000                |                      | 3 000                |
| Rec-Noordgesig Community Hall Renewal Community hall NOORDGESIG   | 33851               | Yes                   | Community    | Recreational facilities              | Renewal        | 3 000                              | 3 000                |                      |                      |
| Rec-Pennyville Multi-purpose Centre New Community Centre PENNYVILLE EXT.1 City Wide   | 33849               | Yes                   | Community    | Recreational facilities              | New            | 20 000                             | 2 000                | 8 000                | 10 000               |
| Redevelopment of Patterson Park Recreation Facility Renewal Sports Centre ORANGE GROVE City Wide  | 24598               | Yes                   | Community    | Recreational facilities              | Renewal        | 47 500                             | 20 000               | 27 500               |                      |
| Union Stadium Renewal Building Alterations WESTBURY EXT.3   | 33450               | Yes                   | Community    | Recreational facilities              | Renewal        | 18 000                             | 10 000               | 4 000                | 4 000                |
| Upgrading of Wimbley Sports Centre Renewal Community Centre TURFFONTEIN   | 33469               | Yes                   | Community    | Recreational facilities              | Renewal        | 2 000                              |                      |                      | 2 000                |
| <b>Sub Total</b>  |                     |                       |              |                                      |                |                                    | 59 901               | 61 750               | 53 750               |
| <b>Health</b>   |                     |                       |              |                                      |                |                                    |                      |                      |                      |
| AIRCONDITIONERS: Supply, install and repair airconditioners in Health Facilities across the city New Clinic JOHANNESBURG City Wide                | 32941               | Yes                   | Community    | Clinics                              | New            | 1 500                              | 500                  | 500                  | 500                  |
| City Wide - BULK FILING SYSTEMS FOR RECORDS, supply and installation in Health facilities and offices New Office Equipment JOHANNESBURG City Wide | 32387               | Yes                   | Other Assets | Furniture and other office equipment | New            | 1 000                              | 500                  | 500                  |                      |
| City Wide - Tools of trade and equipment for Vector Control Personnel Renewal Operational Capex JOHANNESBURG City Wide                            | 32419               | Yes                   | Other Assets | Plant & equipment                    | Renewal        | 850                                | 300                  | 300                  | 250                  |
| City wide Operational Capital spend for Health Renewal Operational Capex JOHANNESBURG City Wide   | 30328               | Yes                   | Community    | Clinics                              | Renewal        | 6 660                              | 1 726                | 1 826                | 1 730                |
| Clarendon Renewal Clinic CLAREMONT  | 33529               | Yes                   | Community    | Clinics                              | Renewal        | 2 700                              | 2 700                |                      |                      |
| ELECTRICITY UPGRADE for health facilities across the city New Building Alterations JOHANNESBURG City Wide   | 32943               | Yes                   | Community    | Clinics                              | New            | 900                                | 300                  | 300                  | 300                  |
| Ennerdale Clinic, Furniture and Medical Equipment New Clinic ENNERDALE EXT.8  | 29358               | Yes                   | Community    | Clinics                              | New            | 9 000                              | 8 000                |                      |                      |
| Guardhouse construction at various facilities across the city New Building Alterations JOHANNESBURG City Wide                                     | 32395               | Yes                   | Community    | Clinics                              | New            | 5 500                              | 1 000                | 500                  | 500                  |
| MINOR WORKS at various clinics across the City Renewal Clinic JOHANNESBURG City Wide  | 30339               | Yes                   | Community    | Clinics                              | Renewal        | 10 000                             | 6 000                | 1 000                | 3 000                |
| Mountainview Clinic New Clinic FINETOWN   | 32409               | Yes                   | Community    | Clinics                              | New            | 3 763                              | 3 000                |                      |                      |
| MPUMELELO PHASE 2 New Clinic IVORY PARK EXT.12  | 32379               | Yes                   | Community    | Clinics                              | New            | 14 913                             | 4 000                |                      |                      |
| Noordgesig Clinic New Clinic NOORDGESIG   | 33853               | Yes                   | Community    | Clinics                              | New            | 23 676                             | 10 000               |                      | 13 676               |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Orchards Clinic New Clinic ORCHARDS City Wide   | 33852               | Yes                   | Community      | Clinics                              | New            | 30 000                             | 30 000               | 30 000               |                      |
| Parkhurst Renewal Clinic PARKHURST  | 30077               | Yes                   | Community      | Clinics                              | Renewal        | 6 000                              | 6 000                | 6 000                |                      |
| Upgrading of Langlaagte Pharmacy Depot Renewal Building Alterations LANGLAAGT City Wide   | 33855               | Yes                   | Community      | Clinics                              | Renewal        | 12 000                             | 12 000               |                      |                      |
| Westbury Clinic Redevelopment Renewal Clinic WESTBURY EXT.3   | 33854               | Yes                   | Community      | Clinics                              | Renewal        | 16 000                             | 8 000                | 8 000                |                      |
| Zandspruit New Clinic ZANDSPRUIT EXT.4  | 30014               | Yes                   | Community      | Clinics                              | New            | 1 000                              | 1 000                |                      |                      |
| <b>Sub Total</b>  |                     |                       |                |                                      |                |                                    | <b>85 026</b>        | <b>22 926</b>        | <b>19 956</b>        |
| <b>Social Development</b>   |                     |                       |                |                                      |                |                                    |                      |                      |                      |
| Construction of Golden Harvest Drug and Rehab Centre New Plant and Equipment GOLDEN HARVEST A.H. City Wide  | 33541               | Yes                   | Community      | Community halls                      | New            | 9 350                              | 7 350                |                      |                      |
| Establishment of Agriculture Resource Centre and associated packaging houses New Skills Development Center JOHANNESBURG City Wide                           | 33339               | Yes                   | Other Assets   | Agricultural                         | New            | 21 300                             | 2 000                | 2 000                | 2 000                |
| Establishment of Day Care Facilities for the Elderly New Skills Development Center JOHANNESBURG City Wide   | 33341               | Yes                   | Community      | Other                                | New            | 10 000                             |                      | 2 000                | 2 000                |
| Louis Botha - Co - Production zone for social interventions Renewal Corridors of Freedom Intervention ORANGE GROVE  | 33798               | Yes                   | Community      | Community halls                      | Renewal        | 11 934                             |                      |                      | 5 934                |
| Operational Capital Renewal Skills Development Center BRAAMPARK City Wide   | 33542               | Yes                   | Other Assets   | Plant & equipment                    | Renewal        | 4 200                              | 1 200                | 1 400                | 1 600                |
| Perth Empire Corridor Co - Production Zone for Social Development Renewal Corridors of Freedom Intervention WESTBURY  | 33795               | Yes                   | Community      | Community halls                      | Renewal        | 8 650                              | 2 650                | 6 000                |                      |
| Rec - Upgrading of the People With Disabilities (PWD) access in community facilities Renewal Skills Development Center PHIRI City Wide                      | 30746               | Yes                   | Community      | Recreational facilities              | Renewal        | 11 000                             | 1 000                | 1 000                | 1 000                |
| Refurbishment of Zakhemi Renewal Skills Development Center LENASIA EXT.6 Shelters for Displaced People New Skills Development Center JOHANNESBURG City Wide | 32593               | Yes                   | Community      | Community halls                      | Renewal        | 6 000                              | 6 000                |                      |                      |
| Louis Botha - Co - Production zone for social interventions Renewal Corridors of Freedom Intervention ORANGE GROVE  | 33343               | Yes                   | Community      | Other                                | New            | 2 000                              |                      | 2 000                |                      |
| <b>Sub Total</b>  |                     |                       |                |                                      |                |                                    | <b>20 200</b>        | <b>14 400</b>        | <b>12 534</b>        |
| <b>Office of the Executive Mayor</b>  |                     |                       |                |                                      |                |                                    |                      |                      |                      |
| Corridors of Freedom Facilitation / PMU   | New                 | Yes                   | Infrastructure | Other                                | New            | 135 000                            | 45 000               | 45 000               | 45 000               |
| Anti Fraud and Anti Corruption Programme New Computer Software JOHANNESBURG City Wide   | 32783               | Yes                   | Other Assets   | Computers - hardware/equipment       | New            | 1 000                              |                      | 500                  | 500                  |
| Broad Band Base Stations New Plant and Equipment JOHANNESBURG City Wide   | 33823               | Yes                   | Intangibles    | Computers - software and programming | New            | 30 000                             | 10 000               | 10 000               | 10 000               |
| Combined assurance planning and monitoring system Renewal Computer Software JOHANNESBURG City Wide  | 32784               | Yes                   | Other Assets   | Computers - hardware/equipment       | Renewal        | 1 250                              |                      | 500                  | 750                  |
| E Marketing Platform and JTC Website Renewal Computer Software ROSEBANK City Wide   | 26432               | Yes                   | Intangibles    | Computers - software and programming | Renewal        | 6 330                              | 1 700                | 1 310                | 1 526                |
| Group compliance with laws, rules, codes and standards Renewal Operational Capex JOHANNESBURG City Wide   | 32782               | Yes                   | Other Assets   | Computers - hardware/equipment       | Renewal        | 120                                |                      | 90                   | 30                   |
| Administration software New Computer Software BRAAMPARK City Wide   | 33545               | Yes                   | Intangibles    | Computers - software and programming | New            | 500                                | 500                  |                      |                      |
| Integrated Disaster Management Centre New Building Alterations JOHANNESBURG City Wide   | 33598               | Yes                   | Infrastructure | Other                                | New            | 32 951                             | 4 000                | 4 077                | 24 874               |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class                     | Asset Sub-Class                                   | New or Renewal     | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|---------------------------------|---|--------------------|------------------------------------|----------------------|----------------------|----------------------|
| Operational Capital New Operational Capex JOHANNESBURG City Wide Ward-based Planning Interventions New Operational Capex JOHANNESBURG City Wide            | 29028<br>33599      | Yes<br>Yes            | Other Assets<br>Community       | Other<br>Other                                    | New<br>New         | 4 603<br>150 000                   | 1 760<br>50 000      | 1 903<br>50 000      | 940<br>50 000        |
| <b>Sub Total</b>   |                     |                       |                                 |   |                    |                                    | <b>112 960</b>       | <b>113 380</b>       | <b>133 620</b>       |
| <b>Speaker: Legislative Arm of the Council</b>   |                     |                       |                                 |   |                    |                                    |                      |                      |                      |
| Council Chamber Building Programme Renewal Building Alterations JOHANNESBURG Operational Capital (Speaker's Office) Renewal Operational Capex JOHANNESBURG | 33572<br>30367      | Yes<br>Yes            | Heritage Assets<br>Other Assets | Buildings<br>Furniture and other office equipment | Renewal<br>Renewal | 104 000<br>2 734                   | 30 000<br>920        | 70 000<br>970        | 70 000<br>844        |
| <b>Sub Total</b>   |                     |                       |                                 |   |                    |                                    | <b>30 920</b>        | <b>70 970</b>        | <b>844</b>           |
| <b>Group Finance: Finance</b>  |                     |                       |                                 |   |                    |                                    |                      |                      |                      |
| Operational Capital Renewal Operational Capex BRAAMFONTEIN WERF City Wide  | 29030               | Yes                   | Other Assets                    | Surplus Assets - (Investment or Inventory)        | Renewal            | 9 745                              | 3 199                | 3 499                | 3 047                |
| <b>Sub Total</b>   |                     |                       |                                 |   |                    |                                    | <b>3 199</b>         | <b>3 499</b>         | <b>3 047</b>         |
| <b>Group Corporate and Shared Services</b>   |                     |                       |                                 |   |                    |                                    |                      |                      |                      |
| ICT - Infrastructure renewal and optimisation Renewal Computer Hardware JOHANNESBURG City Wide   | 33558               | Yes                   | Intangibles                     | Computers - software and programming              | Renewal            | 158 000                            | 158 000              |                      |                      |
| ICT: Infrastructure new hardware New Computer Hardware JOHANNESBURG City Wide  | 33556               | Yes                   | Intangibles                     | Computers - software and programming              | New                | 116 361                            | 71 600               | 24 000               | 20 761               |
| ICT: Software Upgrades, implementation and broadband migration Renewal Computer Software JOHANNESBURG City Wide  | 33557               | Yes                   | Intangibles                     | Computers - software and programming              | Renewal            | 1 494 400                          | 1 194 400            |                      |                      |
| Operational Capital - Corporate Services New Operational Capex JOHANNESBURG City Wide  | 29039               | Yes                   | Other Assets                    | Surplus Assets - (Investment or Inventory)        | New                | 1 522                              | 468                  | 494                  | 560                  |
| Procurement of Fleet vehicles New Operational Capex JOHANNESBURG City Wide   | 33553               | Yes                   | Other Assets                    | Plant & equipment                                 | New                | 142 800                            | 142 800              |                      |                      |
| <b>Sub Total</b>   |                     |                       |                                 |   |                    |                                    | <b>1 567 268</b>     | <b>24 494</b>        | <b>21 321</b>        |
| <b>Housing</b>   |                     |                       |                                 |   |                    |                                    |                      |                      |                      |
| Braamfischerville Ext 12&13 Roads and Stormwater Management Systems including a Pedestrian Bridge New Bulk Infrastructure BRAM FISCHERVILLE EXT.13         | 29831               | Yes                   | Infrastructure                  | Roads, Pavements, Bridges & Storm Water           | New                | 54 604                             | 20 000               | 11 000               |                      |
| COSMO CITY PHASE 2 ( MALIBONGWE RIDGE ) New Bulk Infrastructure COSMO CITY   | 33066               | Yes                   | Infrastructure                  | Roads, Pavements, Bridges & Storm Water           | New                | 40 000                             | 5 000                | 10 000               | 25 000               |
| Devland Ext 12/7/30,31&33 Roads and Related Stormwater New Bulk Infrastructure DEVLAND EXT.1   | 32660               | Yes                   | Investment Properties           | Housing development                               | New                | 334 729                            | 130 000              | 30 000               | 35 000               |
| Diepkloof Hostel Renewal Bulk Infrastructure DIEPKLOOF EXT.10  | 31058               | Yes                   | Investment Properties           | Housing development                               | Renewal            | 50 000                             |                      | 20 000               | 30 000               |
| Diepsloot Hostel Redevelopment Renewal RDP Flats DIEPSLOOT WES   | 33838               | Yes                   | Investment Properties           | Housing development                               | Renewal            | 50 000                             |                      | 50 000               |                      |
| Diepsloot Redevelopment Northern Farms New Bulk Infrastructure DIEPSLOOT A.H.  | 33067               | Yes                   | Infrastructure                  | Roads, Pavements, Bridges & Storm Water           | New                | 80 000                             |                      | 40 000               | 40 000               |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|-----------------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Drieziek Ext.3 (2989) New Bulk Infrastructure DRIEZIEK EXT.3  | 32714               | Yes                   | Investment Properties | Housing development                     | New            | 51 500                             | 2 500                | 18 000               | 30 000               |
| Drieziek Ext.5 (1540) New Bulk Infrastructure DRIEZIEK EXT.5  | 32715               | Yes                   | Investment Properties | Housing development                     | New            | 52 500                             | 2 500                | 10 000               | 40 000               |
| Dube Hostel Renewal Building Alterations DUBE EXT.2   | 30881               | Yes                   | Investment Properties | Housing development                     | Renewal        | 30 000                             |                      | 15 000               | 15 000               |
| Eldorado Park Infill(1350) New Bulk Infrastructure ELDORADO PARK  | 32750               | Yes                   | Investment Properties | Housing development                     | New            | 24 000                             |                      | 7 000                | 17 000               |
| Elias Motsoaledi New Bulk Infrastructure DIEPKLOOF EXT.10   | 32663               | Yes                   | Investment Properties | Housing development                     | New            | 52 649                             | 20 000               | 4 300                | 15 000               |
| Emmerdale Extension 15(Mountain View) New Bulk Infrastructure   | 33063               | Yes                   | Investment Properties | Housing development                     | New            | 33 000                             |                      | 15 000               | 18 000               |
| Emmerdale South (1902 stands) (Formerly Finetown Proper) New Bulk Infrastructure ENNERDALE                | 32718               | Yes                   | Investment Properties | Housing development                     | New            | 21 000                             |                      | 10 000               | 10 000               |
| Finetown North 495 New Bulk Infrastructure FINE TOWN  | 32743               | Yes                   | Infrastructure Other  | Housing                                 | New            | 28 000                             |                      | 6 000                | 21 000               |
| Finetown Proper (1878 stands) New Bulk Infrastructure FINE TOWN   | 32710               | Yes                   | Investment Properties | Housing development                     | New            | 13 000                             |                      | 12 000               | 1 000                |
| Fleuhof Mixed Development (Bulk and internal infrastructure) New Bulk Infrastructure FLEURHOF             | 30424               | Yes                   | Infrastructure        | Purification & Reclulation              | New            | 419 224                            | 90 000               | 80 000               | 16 000               |
| Formalisation of informal settlements across the City. Renewal Bulk Infrastructure JOHANNESBURG City Wide | 30693               | Yes                   | Investment Properties | Housing development                     | Renewal        | 146 485                            | 40 000               | 50 000               | 25 000               |
| Glenesk IR Portion 7 of Ext 1 (1320 Unit) New Bulk Infrastructure GLENESK                                 | 32619               | Yes                   | Investment Properties | Housing development                     | New            | 3 000                              |                      | 3 000                |                      |
| Goudrand Rental Development New Bulk Infrastructure GOUDRAND  | 31053               | Yes                   | Investment Properties | Housing development                     | New            | 8 000                              | 3 000                | 3 000                | 5 000                |
| Helen Josephs Refurbishment and Upgrading of Women's Hostel Renewal Building Alterations ALEXANDRA EXT.52 | 30750               | Yes                   | Infrastructure        | Other                                   | Renewal        | 24 000                             | 7 000                | 8 000                | 9 000                |
| Inner City Upgrading (Transitional/Emergency and Rental Stock) Renewal Rental Flats JOHANNESBURG          | 29543               | Yes                   | Investment Properties | Housing development                     | Renewal        | 80 000                             |                      | 40 000               | 40 000               |
| Ivory Park Ext 2 KwaGreen New Bulk Infrastructure IVORY PARK EXT.2  | 32598               | Yes                   | Investment Properties | Housing development                     | New            | 540                                |                      | 540                  |                      |
| Ivory Park Ext 8 Hlophe New Bulk Infrastructure IVORY PARK EXT.8  | 32583               | Yes                   | Investment Properties | Housing development                     | New            | 3 000                              |                      | 3 000                |                      |
| Ivory Park Ext 9 (Goniwe) New Bulk Infrastructure IVORY PARK EXT.9  | 32585               | Yes                   | Investment Properties | Housing development                     | New            | 13 139                             |                      | 10 000               | 3 139                |
| Ivory Park Thabo Mbeki New Bulk Infrastructure IVORY PARK EXT.10  | 32591               | Yes                   | Investment Properties | Housing development                     | New            | 1 000                              |                      | 1 000                |                      |
| Jabulani Flats Renewal Building Alterations JABULANI  | 30683               | Yes                   | Investment Properties | Housing development                     | Renewal        | 33 000                             |                      | 15 000               | 18 000               |
| JABULANI HOSTEL New Bulk Infrastructure JABULANI  | 33065               | Yes                   | Investment Properties | Housing development                     | New            | 22 000                             |                      | 15 000               | 7 000                |
| Kanana Park Ext 1 (788) New Bulk Infrastructure KANANA PARK EXT.1   | 32699               | Yes                   | Investment Properties | Housing development                     | New            | 16 000                             |                      | 6 000                | 10 000               |
| Kanana Park Ext 3,4 & 5 New Bulk Infrastructure KANANA PARK EXT.3   | 32711               | Yes                   | Investment Properties | Housing development                     | New            | 37 229                             | 15 000               | 10 000               | 12 000               |
| Klipspuit/Kliptown New Bulk Infrastructure KLIPS普RUIT   | 32666               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water | New            | 226 800                            | 50 000               | 95 981               | 59 928               |
| Lakeside Ext 1,2,3 & 5: Roads and Bulk Stormwater Systems New Bulk Infrastructure LAKESIDE EXT.1          | 30641               | Yes                   | Other Assets          | Civic Land & Buildings                  | New            | 103 841                            | 20 000               | 25 000               | 15 000               |
| Land Purchases New Operational Capex BRAAMFONTEIN IN WERF EXT.1 City Wide                                 | 29798               | Yes                   |                       |   |                | 40 000                             |                      |                      |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class                            | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|-----------------------|--|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Lehae Ext 1 Bulk Water Line New Bulk Infrastructure LEHAE EXT.1   | 32672               | Yes                   | Investment Properties | Housing development                        | New            | 114 027                            | 114 027              |                      |                      |
| Lehae Ext 2 (Expansion Area) (4337) New Bulk Infrastructure LEHAE   | 32719               | Yes                   | Investment Properties | Housing development                        | New            | 185 931                            |                      | 2 000                |                      |
| Leratong Village Implement Preliminary Design Report for Roads and Related Stormwater Infrastructure Renewal Bulk Infrastructure LERATONG VILLAGE               | 32572               | Yes                   | Investment Properties | Housing development                        | Renewal        | 2 500                              |                      | 2 500                |                      |
| Lindhaven Plot 6, 8&10 New Bulk Infrastructure LINDHAVEN EXT.1  | 32658               | Yes                   | Investment Properties | Housing development                        | New            | 27 000                             |                      | 12 000               | 15 000               |
| Louis Botha Corridor (Housing) Renewal Corridors of Freedom Intervention ORANGE GROVE   | 33771               | Yes                   | Infrastructure        | Purification & Sewerage                    | Renewal        | 89 400                             |                      | 54 300               | 35 100               |
| Lufthereng Mixed Development (Bulk Infrastructure Roads, Stormwater Management Systems, Sewer & Water for 24 000 houses) New Bulk Infrastructure DOORNKOP EXT.1 | 29832               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water    | New            | 1 678 221                          | 156 000              | 28 659               | 10 000               |
| Mapetla Hostel Renewal Building Alterations TLADI D   | 30680               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water    | Renewal        | 34 000                             |                      | 15 000               | 19 000               |
| Matholesville New Bulk Infrastructure MATHOLESVILLE   | 31055               | Yes                   | Investment Properties | Housing development                        | New            | 85 816                             | 20 000               | 21 000               |                      |
| Meadowlands Hostel Renewal Building Alterations MEADOWLANDS   | 30682               | Yes                   | Investment Properties | Housing development                        | Renewal        | 27 000                             |                      | 12 000               | 15 000               |
| Moffat View Ext 6 New Bulk Infrastructure MOFFAT VIEW EXT.6   | 32607               | Yes                   | Investment Properties | Housing development                        | New            | 7 000                              | 2 000                | 5 000                |                      |
| Oldviasta New Bulk Infrastructure ORLANDO   | 33040               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water    | New            | 28 130                             | 2 000                | 10 630               | 15 000               |
| Operational capital (HS) New Operational Capex BRAAMFONTEIN WERF City Wide  | 29041               | Yes                   | Other Assets          | Surplus Assets - (Investment or Inventory) | New            | 3 090                              | 2 000                | 530                  | 560                  |
| Orange Farm Ext. 9 (935) New Bulk Infrastructure ORANGE FARM EXT.9  | 32716               | Yes                   | Investment Properties | Housing development                        | New            | 98 911                             |                      | 10 000               | 12 000               |
| Orlando Womens Hostel Renewal Bulk Infrastructure ORLANDO WESTBURY  | 31057               | Yes                   | Investment Properties | Housing development                        | Renewal        | 13 000                             |                      | 8 000                | 5 000                |
| Perth Empire Corridor (Housing) Renewal Corridors of Freedom Intervention WESTBURY  | 33773               | Yes                   | Infrastructure        | Other                                      | Renewal        | 30 000                             |                      |                      | 30 000               |
| Poortjie (2204) New Bulk Infrastructure POORTJIE  | 32713               | Yes                   | Investment Properties | Housing development                        | New            | 27 000                             |                      |                      | 27 000               |
| Poortjie Dark City (3000) New Bulk Infrastructure POORTJIE  | 32748               | Yes                   | Infrastructure        | Other                                      | New            | 6 700                              |                      | 6 200                |                      |
| PRINCESS PLOT New Bulk Infrastructure PRINCESS  | 33060               | Yes                   | Investment Properties | Housing development                        | New            | 58 000                             | 5 000                | 20 000               | 33 000               |
| Rainbow Valley Sub divisions New Bulk Infrastructure ROODEPOORT   | 33048               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water    | New            | 5 500                              |                      | 2 500                | 3 000                |
| Randlease Ext 5 New Bulk Infrastructure RAND LEASES EXT.5   | 32576               | Yes                   | Investment Properties | Housing development                        | New            | 5 000                              | 5 000                |                      |                      |
| Refurbishment and Upgrading of M2 Hostel Renewal Building Alterations ALEXANDRA EXT.52 E  | 30748               | Yes                   | Other Assets          | Other Buildings                            | Renewal        | 15 000                             |                      | 7 000                | 8 000                |
| Rem 163/100-Turfontein New Bulk Infrastructure TURFFONTEIN  | 32621               | Yes                   | Investment Properties | Housing development                        | New            | 5 000                              |                      | 5 000                |                      |
| Sector 2 New Bulk Infrastructure KLIPS普RUIT   | 33037               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water    | New            | 7 490                              |                      |                      |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class                            | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|-----------------------|--|----------------|------------------------------------|----------------------|----------------------|----------------------|
| SHSUP Interventions New Operational Capex JOHANNESBURG City Wide                                  | 33601               | Yes                   | Infrastructure        | Other                                      | New            | 66 000                             | 30 000               | 10 000               | 20 000               |
| Sol Plaatjies New Bulk Infrastructure ROODEPOORT EXT.2  | 32578               | Yes                   | Investment Properties | Housing development                        | New            | 26 072                             | 19 000               | 2 072                |                      |
| South Hills Housing Mixed Development New RDP Houses SOUTH HILLS                                  | 30370               | Yes                   | Investment Properties | Housing development                        | New            | 56 335                             | 56 335               |                      |                      |
| Tshepisong Proper - Bulk Stormwater New Bulk Infrastructure TSHEPISONG TURF FONTEIN               | 25926               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water    | New            | 7 000                              | 7 000                |                      |                      |
| Turffontein Corridor (Housing) Renewal Corridors of Freedom Intervention                          | 33775               | Yes                   | Infrastructure        | Other                                      | Renewal        | 70 196                             |                      | 3 000                | 30 000               |
| Uitvalle (Vlaekfontein Ext 4) 2402 units New Bulk Infrastructure VLAEKFONTEIN                     | 32739               | Yes                   | Infrastructure        | Other                                      | New            | 4 000                              |                      |                      | 4 000                |
| Vlaekfontein Ext 1 (935) New Bulk Infrastructure VLAKFONTEIN EXT.1                                | 32703               | Yes                   | Investment Properties | Housing development                        | New            | 17 000                             |                      |                      | 17 000               |
| Vlaekfontein Ext 2 (872) New Bulk Infrastructure VLAKFONTEIN EXT.2                                | 32705               | Yes                   | Investment Properties | Housing development                        | New            | 28 000                             | 15 000               |                      | 13 000               |
| Vlaekfontein Ext 3 (2045) New Bulk Infrastructure VLAKFONTEIN EXT.3                               | 32707               | Yes                   | Investment Properties | Housing development                        | New            | 24 000                             | 15 000               | 9 000                |                      |
| Vlaekfontein Proper (1519) New Bulk Infrastructure VLAKFONTEIN                                    | 32701               | Yes                   | Investment Properties | Housing development                        | New            | 45 681                             |                      | 15 000               | 15 989               |
| <b>Sub Total</b>  |                     |                       |                       |  |                | 943 362                            | 844 702              | 839 726              |                      |
| <b>Development Planning</b>   |                     |                       |                       |  |                |                                    |                      |                      |                      |
| Construction of Industrial Facilities New Building IVORY PARK EXT.7                               | 33582               | Yes                   | Infrastructure        | Other                                      | New            | 105 677                            | 8 461                | 30 554               | 63 662               |
| Inner City (Dev Planning) Renewal Inner City Intervention JOHANNESBURG JABULANI                   | 33765               | Yes                   | Infrastructure        | Other                                      | Renewal        | 709 574                            | 150 000              | 210 000              | 259 574              |
| Operating Capital: DPUM Renewal Operational Capex BRAAMFONTEIN WERF City Wide                     | 29624               | Yes                   | Community             | Recreational facilities                    | New            | 50 497                             | 50 497               |                      |                      |
| Public Transport Corridor Development (TOD) New Operational Capex JOHANNESBURG City Wide          | 33600               | Yes                   | Infrastructure        | Surplus Assets - (Investment or inventory) | Renewal        | 1 740                              | 550                  | 580                  | 610                  |
| Reconstruction of Ngonyama Road Renewal Precinct Redevelopment DIEPSLOOT WES                      | 30330               | Yes                   | Infrastructure        | Other                                      | New            | 850 000                            | 230 000              | 230 000              |                      |
| <b>Sub Total</b>  |                     |                       |                       |  |                | 103 968                            | 40 000               | 30 000               |                      |
| <b>Public Safety: EMS</b>   |                     |                       |                       |  |                |                                    | 479 508              | 501 134              | 553 846              |
| Air Conditioners in all EMS Buildings New Building Alterations MARTINDAL City Wide                | 33286               | Yes                   | Investment Property   | Other                                      | New            | 750                                | 250                  | 250                  | 250                  |
| Ambulance equipment replacement Programme Renewal Plant and Equipment MARTINDAL City Wide         | 32602               | Yes                   | Community             | Fire, safety & emergency                   | Renewal        | 30 000                             | 10 000               | 10 000               |                      |
| Bay Doors Renewal Building Alterations MARTINDAL City Wide  | 32684               | Yes                   | Community             | Fire, safety & emergency                   | Renewal        | 3 543                              | 3 543                |                      |                      |
| CC TV cameras for security network at all Fire Stations New Computer Hardware MARTINDAL City Wide | 30659               | Yes                   | Community             | Fire, safety & emergency                   | New            | 5 200                              | 5 200                |                      |                      |
| Centralised Data Base New Computer Software MARTINDAL City Wide                                   | 33391               | Yes                   | Intangibles           | Computers - software and programming       | New            | 5 000                              | 5 000                |                      |                      |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class         | Asset Sub-Class                            | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |  |
|--|---------------------|-----------------------|---------------------|--|----------------|------------------------------------|----------------------|----------------------|----------------------|--|
| E-Learning system for Training Academy New Computer Software MARTINDALCity Wide  | 32618               | Yes                   | Community           | Fire, safety & emergency                   | New            | 7 500                              | 2 500                | 5 000                | 5 000                |  |
| Equipment cache for Urban Search and Rescue RESCUE(jaws of life, breathers for Gautrain and Air lifting equipment New Plant and Equipment MARTINDALCity Wide   | 23407               | Yes                   | Other Assets        | Plant & equipment                          | New            | 10 500                             | 5 000                | 500                  | 5 000                |  |
| Fire and Rescue Equipment New Plant and Equipment MARTINDALCity Wide   | 33283               | Yes                   | Other Assets        | Other                                      | New            | 20 000                             | 3 000                | 4 000                | 13 000               |  |
| Fire and Rescue Medical Equipment Tracking System New Plant and Equipment MARTINDALCity Wide   | 32603               | Yes                   | Community           | Fire, safety & emergency                   | New            | 12 000                             | 6 000                | 6 000                | 6 000                |  |
| Fire protective clothing for 150 firefighters New Operational Capex MARTINDALCity Wide   | 23412               | Yes                   | Other Assets        | Other                                      | New            | 5 100                              | 1 400                | 1 800                | 1 900                |  |
| Fire Station - Alexandra and 'Be Safe Centre' New Building ALEXANDRA EXT:25  | 32594               | Yes                   | Community           | Fire, safety & emergency                   | New            | 40 438                             |                      | 20 000               | 9 438                |  |
| Fire Station - Central Fire Station Renewal Building Alterations MARSHALLS TOWN  | 30396               | Yes                   | Community           | Fire, safety & emergency                   | Renewal        | 29 000                             | 20 000               | 20 000               | 9 000                |  |
| Fire Station - Protea Glen New Building New Building Alterations PROTEA GLEN EXT:1   | 33284               | Yes                   | Investment Property | Other                                      | New            | 31 153                             | 11 200               | 11 161               |                      |  |
| Fire Stations - Central Refurbishment Renewal Building Alterations JOHANNESBURG Furniture and office equipment, work stations New Furniture MARTINDALCity Wide | 33379               | Yes                   | Community           | Fire, safety & emergency                   | Renewal        | 5 950                              |                      | 5 950                |                      |  |
| IT Needs New Computer Hardware MARTINDALCity Wide  | 30938               | Yes                   | Other Assets        | Furniture and other office equipment       | New            | 10 000                             | 2 000                | 6 000                | 2 000                |  |
| IT Needs New Computer Hardware MARTINDALCity Wide  | 30991               | Yes                   | Other Assets        | Computers - hardware/equipment             | New            | 4 907                              | 1 407                | 2 000                | 1 500                |  |
| Level 3 Incident Command Vehicle New Operational Capex MARTINDALE Wide   | 29044               | Yes                   | Other Assets        | Fire, safety & emergency                   | New            | 15 000                             | 2 700                | 12 300               |                      |  |
| Operational Capital (EMS): New Operational Capex MARTINDALE City   |                     |                       |                     | Surplus Assets - (Investment or Inventory) | New            | 1 090                              |                      | 530                  | 560                  |  |
| STANDBY GENERATORS for current fire stations and replacement New Plant and Equipment MARTINDALCity Wide  | 23411               | Yes                   | Other Assets        | Plant & equipment                          | New            | 15 000                             | 5 000                | 5 000                | 5 000                |  |
| Telephone System and Alarm bell system New Operational Capex MARTINDALCity Wide  | 32617               | Yes                   | Other Assets        | Computers - hardware/equipment             | New            | 600                                |                      | 600                  |                      |  |
| Tetra Upgrade Communication and Dispatch Network Systems - Phase 3 Renewal Computer Upgrades MARTINDALCity Wide  | 32601               | Yes                   | Community           | Fire, safety & emergency                   | Renewal        | 16 188                             | 11 188               |                      |                      |  |
| USAR Equipment New Computer Upgrades MARTINDALCity Wide  | 33285               | Yes                   | Other Assets        | Computers - hardware/equipment             | New            | 900                                | 300                  | 300                  | 300                  |  |
| Wash Bay Project New Building Alterations MARTINDALE City Wide   | 32433               | Yes                   | Other Assets        | Other Buildings                            | New            | 27 000                             | 7 000                | 8 350                | 8 350                |  |
| <b>Sub Total Public Safety: JMPD</b>   |                     |                       |                     |  |                |                                    | 102 688              | 99 741               | 66 298               |  |
| Dog Kennel Hospital New Building Alterations GLENESK   | 26821               | Yes                   | Other Assets        | Other Buildings                            | New            | 250                                | 75                   | 85                   | 90                   |  |
| By-Law Management Unit (CCTV Cameras) New Office Equipment MARTINDALCity Wide  | 28531               | Yes                   | Other Assets        | Other                                      | New            | 7 800                              |                      | 5 000                | 2 800                |  |
| By-Law management unit - Unit upgrade for building Fennel Road pound Renewal Building Alterations MARTINDALE   | 28534               | Yes                   | Other Assets        | Other Buildings                            | Renewal        | 7 800                              | 2 400                | 2 600                | 2 800                |  |
| By-law management unit - Upgrade of Wemmer Pound New Building Alterations SELBY EXT:11   | 28533               | Yes                   | Other Assets        | Other Buildings                            | New            | 7 800                              | 2 400                | 2 600                | 2 800                |  |
| CCTV for the protection of City of Johannesburg Council owned property - New Plant and Equipment CITY AND SUBURBAN EXT:9 City Wide                             | 27506               | Yes                   | Other Assets        | Other                                      | New            | 6 300                              | 1 800                | 2 100                | 2 400                |  |
| Cold Storage for Wemmer Pound New Building Alterations GLENESK   | 29969               | Yes                   | Other Assets        | Other Buildings                            | New            | 5 900                              | 1 700                | 2 100                | 2 100                |  |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class         | Asset Sub-Class                            | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|---------------------|--|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Dube Holding Facility New Building Alterations DUBE   | 26830               | Yes                   | Other Assets        | Other Buildings                            | New            | 11 400                             | 4 400                | 4 800                | 2 200                |
| Horse Building for additional JMPD horses New Building Alterations SPRINGFIELD EXT.4 F  | 27503               | Yes                   | Other Assets        | Other Buildings                            | New            | 6 550                              |                      | 3 260                | 3 320                |
| Improve area lighting at JHB, Midrand, Randburg, Roodepoort and Wemmer Complex. New Plant and Equipment MARTINDALCity Wide  | 29436               | Yes                   | Other Assets        | Other Buildings                            | New            | 14 400                             | 4 600                | 4 800                | 5 000                |
| Install Strong Rooms at Wemmer, Fennel Road, Von Wielligh New Building Alterations WEMMER   | 30008               | Yes                   | Other Assets        | Other                                      | New            | 4 000                              | 1 900                | 2 100                |                      |
| Installation of CCTV cameras at JMPD HQ, Dube, Licensing HQ & Langlaagte for Internal control New Plant and Equipment MARTINDALCity Wide  | 29443               | Yes                   | Other Assets        | Other Buildings                            | New            | 10 800                             | 3 400                | 3 600                | 3 800                |
| Langlaagte One Stop Shop - Licensing Renewal Building Alterations LANGLAAGTE NORTH  | 26799               | Yes                   | Other Assets        | Other                                      | New            | 23 139                             | 5 350                | 6 350                | 7 350                |
| Lighting masts at pounds New Building Alterations WEMMER  | 28872               | Yes                   | Other Assets        | Fire, safety & emergency                   | Renewal        | 5 000                              | 1 600                | 1 800                | 1 600                |
| Marlboro Holding Facility Renewal Building Alterations MARLBORO   | 33552               | Yes                   | Community           | Other                                      | Renewal        | 15 000                             | 4 000                | 5 000                |                      |
| New Radio Communication system New Plant and Equipment CITY AND SUBURBAN EXT.6 F  | 29445               | Yes                   | Intangibles         | Surplus Assets - (Investment or Inventory) | New            | 20 343                             | 10 000               | 7 010                | 3 333                |
| Operational Capital (JMPD) New Operational Capex BRAAMFONTEIN WERF City Wide  | 29045               | Yes                   | Other Assets        | Other Buildings                            | New            | 2 598                              | 909                  | 949                  | 740                  |
| Refurbishment of Roodepoort drivers Testing Station Renewal Building Alterations FLORIDA LAKE Renovation and extention of Randburg DLTC Renewal Building Alterations DOUGLASDALE EXT.37                 | 33026               | Yes                   | Other Assets        | Other Buildings                            | Renewal        | 2 810                              |                      | 520                  | 2 290                |
| Stormwater Management Renewal Drainage System ROSETTENVILLE EXT.2   | 29960               | Yes                   | Infrastructure      | Roads, Pavements, Bridges & Storm Water    | Renewal        | 12 400                             | 6 600                | 800                  | 5 000                |
| Supply Firearms to the JMPD new recruits Renewal Plant and Equipment CITY AND SUBURBAN EXT.6 City Wide Upgrade Shooting Range with new obstacle Course Renewal Plant and Equipment ROODEPOORT City Wide | 30431               | Yes                   | Other Assets        | Other                                      | Renewal        | 7 800                              | 2 178                | 2 822                | 2 800                |
| Upgrading and improving security at JMPD Cash Sites. Renewal Building Alterations MARLBORO City Wide  | 26816               | Yes                   | Other Assets        | Plant & equipment                          | Renewal        | 6 100                              | 2 900                | 3 200                |                      |
| Upgrading of Weighbridges at JMPD Testing Centres Renewal Plant and Equipment MARLBORO City Wide  | 26858               | Yes                   | Other Assets        | Other Buildings                            | Renewal        | 9 000                              | 2 500                | 3 000                | 3 500                |
| <b>Sub Total</b>  |                     |                       |                     |  |                | 60 112                             | 66 652               | <b>58 017</b>        |                      |
| <b>City Power</b>   |                     |                       |                     |  |                |                                    |                      |                      |                      |
| Alarm monitoring devices for Miniature Sub Stations New Security Equipment REUVEN City Wide   | 33620               | Yes                   | Infrastructure      | Electricity Reticulation                   | New            | 11 000                             | 6 000                | 5 000                |                      |
| Allandale Substation: Upgrade 2 X 10 MVA transformers to 40 MVA Renewal Bulk Infrastructure COMMERCIA EXT.11  | 28543               | Yes                   | Infrastructure      | Electricity Reticulation                   | Renewal        | 50 000                             | 10 000               | 10 000               | 30 000               |
| Acquire servitudes and sub station sites New Transmission Line REUVEN City Wide   | 27696               | Yes                   | Investment Property | Other                                      | New            | 38 000                             | 12 000               | 12 000               | 14 000               |
| Build new 275kV Intake Station to replace Orlando 88kV switch yard. New Bulk Infrastructure RIVASDALE City Wide   | 26387               | Yes                   | Infrastructure      | Electricity Reticulation                   | New            | 1 310 000                          | 70 000               | 260 000              | 230 000              |
| Bulk Infrastructure for the electrification of Elias Motswaledi New Electrification POWER PARK  | 31140               | Yes                   | Infrastructure      | Electricity Reticulation                   | New            | 90 000                             | 20 000               | 20 000               | 20 000               |
| Capital Program to replace aged and critical switchgear Renewal Bulk Infrastructure REUVEN City Wide  | 27008               | Yes                   | Infrastructure      | Electricity Reticulation                   | Renewal        | 60 000                             | 20 000               | 20 000               | 20 000               |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Cleveland Substation, Reconfigure busbar, replace high risk transformer, add additional 45 MVA transformer andfeeder board. Renewal Bulk Infrastructure HEROITDALE EXT.10 | 30767               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 85 000                             | 20 500               | 20 000               | 44 500               |
| Convert PPC cement and Haggie Rand from 20.5kV to 11kV Renewal Bulk Infrastructure HEROITDALE   | 25827               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 100 126                            |                      | 10 000               | 90 126               |
| Earthing and lightning protection at Major sub stations Renewal Bulk Infrastructure REUVEN F  | 29881               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 30 000                             | 5 000                | 5 000                | 20 000               |
| Electrification of Elias Motswaledi. New Electrification POWER PARK   | 32474               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 42 500                             | 7 500                | 20 000               | 15 000               |
| Electrification of Lehae phase 2 New Electrification LEHAE  | 31142               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 31 000                             | 11 000               | 10 000               | 10 000               |
| Electrification of Lutheren New Electrification LUFHERENG   | 31143               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 47 000                             | 12 000               | 20 000               | 15 000               |
| Emergency work on the transmission network Renewal Bulk Infrastructure REUVEN City Wide   | 31129               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 35 000                             | 5 000                | 10 000               | 20 000               |
| Emergency Work Renewal Medium Voltage Network NORTH RIDING EXT.30   | 28698               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 60 000                             | 10 000               | 20 000               | 30 000               |
| Emergency work Renewal Medium Voltage Network REUVEN City Wide  | 28800               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 60 000                             | 10 000               | 20 000               | 30 000               |
| Emergency work Renewal SCADA REUVEN City Wide   | 30702               | Yes                   | Other Assets   | Plant & equipment                    | Renewal        | 30 000                             | 10 000               | 10 000               | 10 000               |
| Eskom payments. New Bulk Infrastructure REUVEN City Wide  | 33364               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 82 000                             | 30 000               | 22 000               | 30 000               |
| Establish Control and Outage Management Centre New SCADA REUVEN City Wide   | 30998               | Yes                   | Infrastructure | Other                                | New            | 130 000                            |                      | 30 000               | 40 000               |
| Establish Outage Management System New Computer Software REUVEN City Wide   | 33633               | Yes                   | Intangibles    | Computers - software and programming | New            | 20 000                             |                      | 10 000               | 5 000                |
| Hurst Hill Sub-Station refurbishment Renewal Bulk Infrastructure HURST HILL   | 33840               | Yes                   | Intangibles    | Electricity Reticulation             | Renewal        | 80 000                             | 4 000                | 76 000               |                      |
| ICT Network upgrade for smart grids to substations New Load Management REUVEN City Wide   | 33634               | Yes                   | Intangibles    | Computers - software and programming | New            | 45 892                             | 20 892               | 10 000               | 15 000               |
| Implementation of Sharepoint Portal New Computer Software REUVEN City Wide  | 33636               | Yes                   | Intangibles    | Computers - software and programming | New            | 12 000                             | 6 000                | 3 000                | 3 000                |
| Industria Substation Refurbishment Renewal Computer Hardware INDUSTRIA  | 33839               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 18 000                             | 18 000               |                      |                      |
| Infills for adhoc projects. All Areas Renewal Electrification REUVEN City Wide  | 33641               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 500                                | 500                  |                      |                      |
| Information Technology management tools. New Computer Software REUVEN City Wide   | 32927               | Yes                   | Infrastructure | Other                                | New            | 5 000                              | 5 000                |                      |                      |
| Install new IED's in substations Renewal Protection REUVEN City Wide  | 30697               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 30 000                             | 10 000               | 10 000               | 10 000               |
| Install public lights in formal areas New Public Lighting REUVEN City Wide  | 30696               | Yes                   | Infrastructure | Street Lighting                      | New            | 30 000                             | 10 000               | 10 000               | 10 000               |
| Install Pylon monitoring alarms New Security Equipment REUVEN CITY Wide   | 33618               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 2 000                              | 2 000                |                      |                      |
| Install statistical meters on all distributors New Load Management REUVEN City Wide   | 32820               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 175 000                            | 50 000               | 25 000               | 50 000               |
| Installation of new service connections New Service Connections ALEXANDRA EXT.63  | 22486               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 4 485                              | 1 495                | 1 495                | 1 495                |
| Installation of new service connections New Service Connections HALFWAY HOUSE EXT.74  | 25064               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 87 600                             | 29 200               | 29 200               | 29 200               |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Installation of Online Gas Monitoring units to detect possible transformer failures. New Bulk Infrastructure REUVEN City Wide  | 33805               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 5 000                              | 5 000                |                      |                      |
| Integrated security, fire detection & suppression systems for major substations. Including fibre optic links (~ 50 % of budget). New Security Equipment REUVEN City Wide | 27025               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 60 000                             | 20 000               | 20 000               | 20 000               |
| IT Business Continuity New Computer Software REUVEN City Wide  | 33643               | Yes                   | Intangibles    | Computers - software and programming | New            | 18 000                             | 5 000                | 5 000                | 8 000                |
| Load Management: Receiver audit and replacement  | 28940               | Yes                   | Infrastructure | Other                                | Renewal        | 20 000                             | 10 000               | 5 000                | 5 000                |
| Renewal Load Management REUVEN F   | 28992               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 68 000                             | 60 000               | 8 000                |                      |
| Lüthering Substation. Establish new 88/11 kV sub station. New Bulk Infrastructure LUFHERENG  | 27461               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 240 000                            | 30 000               | 40 000               | 120 000              |
| Lutz: Establish new 88/11 kV substation New Bulk Infrastructure HONEYDEW MANOR EXT.11  | 33619               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 2 000                              | 2 000                |                      |                      |
| Manhole covers security New Security Equipment REUVEN City Wide  | 33841               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 10 778                             | 10 778               |                      |                      |
| Market boundary substation Renewal Bulk Infrastructure TURFFONTEIN   | 32811               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 100 000                            | 5 400                | 69 070               | 25 530               |
| New 88/11 kV substation at Sandringham New Bulk Infrastructure SANDRINGHAM   | 32534               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 98 700                             | 38 700               | 30 000               |                      |
| New 88/11 kV substation near Park station. New Bulk Infrastructure NEWTOWN   | 32535               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 99 543                             | 30 000               | 28 543               |                      |
| New 88/11 kV substation near Westgate. New Bulk Infrastructure FERREIRAS DOPP  | 26032               | Yes                   | Infrastructure | Other                                | New            | 6 000                              | 2 000                | 2 000                | 2 000                |
| New public lights Midrand New Public Lighting IVORY PARK EXT.2   | 25135               | Yes                   | Infrastructure | Street Lighting                      | New            | 15 000                             | 5 000                | 5 000                | 5 000                |
| New public lights New Public Lighting ORLANDO EKHAYA   | 22490               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 56 250                             | 18 750               | 18 750               | 18 750               |
| New service connections New Service Connections BERREA   | 25065               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 111 900                            | 36 700               | 37 600               | 37 600               |
| New service connections New Service Connections FERNDALE EXT.25  | 25070               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 28 110                             | 9 370                | 9 370                | 9 370                |
| New Service connections New Service Connections HURST HILL   | 25068               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 48 000                             | 16 000               | 16 000               | 16 000               |
| New service connections New Service Connections LENASIA EXT.1  | 25069               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 57 000                             | 19 000               | 19 000               | 19 000               |
| New service connections New Service Connections REUVEN   | 25066               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 49 800                             | 16 600               | 16 600               | 16 600               |
| New service connections New Service Connections ROODEPOORT EXT.2   | 32537               | Yes                   | Infrastructure | Street Lighting                      | New            | 4 700                              | 4 700                |                      |                      |
| New streetlights in Nancefield. New Public Lighting KLIPS普RUIT   | 29291               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 10 000                             | 5 000                | 5 000                |                      |
| Newtown Eliminate MV pillar boxes Renewal Medium Voltage Network NEWTOWN EXT.1   | 29467               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 58 000                             | 20 000               | 38 000               |                      |
| Normalisation Renewal Medium Voltage Network ALEXANDRA EXT.42  | 32819               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 10 000                             | 10 000               |                      |                      |
| Observatory Substation. Extend 11 kV switchroom and replace damaged feederboard Renewal Bulk Infrastructure OBSERVATORY  | 30105               | Yes                   | Intangibles    | Computers - software and programming | New            | 60 000                             | 20 000               | 20 000               | 20 000               |
| Operating Capital New Operational Capex REUVEN City Wide WEST BURY City Wide   | 33774               | Yes                   | Infrastructure | Electricity Generation               | Renewal        | 74 969                             |                      | 74 969               |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Pre-engineering design of sub stations New Bulk Infrastructure REUVEN City Wide   | 29830               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 30 000                             | 10 000               | 10 000               | 10 000               |
| Prepare mini subs and load centres for 11 kV conversion Renewal Township Reticulation JEPPESTOWN SOUTH  | 24930               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 35 000                             | 10 000               | 10 000               | 15 000               |
| Procurement of IT hardware New Computer Hardware REUVEN City Wide   | 33635               | Yes                   | Intangibles    | Computers - software and programming | New            | 15 000                             | 5 000                | 5 000                | 5 000                |
| Produce Market Substation Renewal Bulk Infrastructure CITY DEEP Protection, Supply and delivery of Secondary Plant equipment Renewal Protection REUVEN City Wide  | 33842               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 10 778                             | 10 778               |                      |                      |
| Public Lighting Alexandra West Bank New Public Lighting ALEXANDRA EXT.4 Reconfigure the 88 kV double busbar at CYDNA sub station. Renewal Bulk Infrastructure ABBOTSFORD  | 33622               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 11 000                             | 3 000                | 3 000                | 5 000                |
| Refurbish distribution transformers and miniature substations. Renewal Medium Voltage Network REUVEN City Wide  | 32822               | Yes                   | Infrastructure | Street Lighting                      | New            | 5 800                              | 4 300                | 1 000                | 500                  |
| Refurbish obsolete protection relays Renewal Protection REUVEN City Wide Refurbish transformers and switchgear Renewal Bulk Infrastructure REUVEN City Wide   | 30698               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 20 000                             | 20 000               |                      |                      |
| Refurbish TS's as required by Area Maintenance Renewal Medium Voltage Network JOHANNESBURG Refurbishment of LV infrastructure Renewal Low Voltage NORTH RIDING EXT.54   | 32460               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 30 000                             | 10 000               | 10 000               | 10 000               |
| Refurbishment of LV infrastructure Renewal Low Voltage REUVEN Removal and Replacement of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 25687               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 35 000                             | 10 000               | 10 000               | 10 000               |
| Renewal Medium Voltage Network SEIBY Renewal Medium Voltage Network REUVEN Removal and Replacement of 20.5kV Equipment, Van Beek, Central & Selby SS, Inner City Renewal Medium Voltage Network SEIBY Repair damage to substation and convert to 88/11/6.6 kV. Extend 88 kV busbar at Roodepoort. Renewal Bulk Infrastructure ROODEPOORT Replace 20 MVA transformers with 2x40 MVA units Refurbish breakers, CTs VTs Links etc and convert 33kV to 88kV. Renewal Bulk Infrastructure KLOOFENDAL Replace 30 MVA transformers with 45 MVA units Renewal Bulk Infrastructure PARKHURST Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 | 27030               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 40 000                             | 10 000               | 15 000               | 15 000               |
| Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 30670               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 125 000                            | 40 000               | 45 000               | 40 000               |
| Replace 30 MVA units Renewal Bulk Infrastructure REUVEN City Wide Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 30765               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 100 000                            | 10 000               | 10 000               | 10 000               |
| Replace 30 MVA units Renewal Bulk Infrastructure REUVEN City Wide Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 25790               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 6 000                              | 1 000                | 2 000                | 3 000                |
| Replace 30 MVA units Renewal Bulk Infrastructure REUVEN City Wide Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 33017               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 10 000                             | 10 000               |                      | 5 000                |
| Replace 30 MVA units Renewal Bulk Infrastructure REUVEN City Wide Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 32808               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 521 473                            | 115 000              | 115 000              |                      |
| Replace 30 MVA units Renewal Bulk Infrastructure REUVEN City Wide Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 28792               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 72 500                             | 12 500               | 30 000               | 30 000               |
| Replace 30 MVA units Renewal Bulk Infrastructure REUVEN City Wide Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide Replace feeder cables and 6.5kV load centres with dual ratio minis Renewal Medium Voltage Network BRYANSTON EXT.77 Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide Replace of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 26224               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 30 000                             | 5 000                | 10 000               | 15 000               |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network REUVEN   | 27031               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 25 000                             | 5 000                | 10 000               | 10 000               |
| Revenue Generation Efficiency Project. Pre-paid system installation of semi automated pre-paid & automated pre paid (smart meters) Renewal Service Connections REUVEN City Wide   | 31141               | Yes                   | Other Assets   | Other                                | Renewal        | 1 300 000                          | 390 000              | 420 000              | 90 000               |
| Roll out of smart grid to all substations New Protection REUVEN City Wide   | 32837               | Yes                   | Infrastructure | Other                                | New            | 40 000                             | 3 000                | 5 000                | 8 000                |
| Rooseveldt Park: Replace 2 X 45 MVA transformers and replace 11kV switchgear New Bulk Infrastructure LINDEN   | 33631               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 130 000                            | 10 000               | 10 000               | 10 000               |
| Sabenza Substation. Build a new 88kV GIS. (30circuits) yard. New Bulk Infrastructure SEBENZA EXT.6 City Wide  | 26934               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 1 324 584                          | 200 000              | 343 519              | 281 065              |
| Service connections Modderfontein New Service Connections MODDERFONTEIN A.H.  | 32809               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 41 000                             | 10 000               | 10 000               | 21 000               |
| Slovoile: New Public Lights New Public Lighting SLOVOVILLE  | 33639               | Yes                   | Infrastructure | Street Lighting                      | New            | 4 000                              | 4 000                |                      |                      |
| Supply AEL Factory from Westfield. New Medium Voltage Network MODDERFONTEIN EXT.2 Telecommunications, Fibre optic installations and upgrades Renewal SCADA REUVEN   | 32831               | Yes                   | Infrastructure | Electricity Reticulation             | New            | 52 000                             | 10 000               | 17 000               | 25 000               |
| Telecommunications, Multiplexer and network management system Renewal Plant and Equipment REUVEN City Wide  | 33621               | Yes                   | Infrastructure | Electricity Reticulation             | Other          | Renewal                            | 30 000               | 10 000               | 10 000               |
| Tetra Radio system New Tools and Loosegear REUVEN City Wide Transformer capital program to eliminate high risk transformers Renewal Bulk Infrastructure REUVEN City Wide Turffontein (City Power) Renewal Corridors of Freedom Intervention TURFFONTEIN | 26856               | Yes                   | Other Assets   | Plant & equipment                    | New            | 1 500                              | 500                  | 500                  | 500                  |
| Upgrade Eldorado Substation Renewal Bulk Infrastructure ELDORADO PARK Upgrade existing 44kV, 10 MVA transformer to a 88kV, 30 MVA transformer with associated feeder board Renewal Bulk Infrastructure KLIPFONTEIN VIEW EXT.3 E                         | 30840               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 45 000                             | 15 000               | 15 000               | 15 000               |
| Upgrade John Ware sub station Renewal Bulk Infrastructure FORDSBURG Upgrade MV Network. Northern Region. Replace bare OH lines in problematic areas with ABC Renewal Network Development NORTH RIDING EXT.30 City Wide KYA SAND                         | 33770               | Yes                   | Infrastructure | Electricity Generation               | Renewal        | 142 400                            | 8 000                | 8 000                | 14 400               |
| Upgrade Nancetield Substation Renewal Bulk Infrastructure NANCEFIELD EXT.1 Upgrade Ninana Substation Renewal Bulk Infrastructure LENASIA  | 33617               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 80 000                             |                      | 40 000               | 40 000               |
| Upgrade of Virtualization Infrastructure New Computer Software REUVEN City Wide   | 26983               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 100 000                            | 30 000               | 35 000               | 35 000               |
| Upgrade Training Centre Renewal Building Alterations REUVEN City Wide   | 31118               | Yes                   | Other Assets   | Electricity Reticulation             | Renewal        | 24 000                             | 14 000               | 10 000               |                      |
| Upgrading of 88 kV overhead lines Renewal Bulk Infrastructure REUVEN City Wide Upgrading of Load Centres Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide   | 33638               | Yes                   | Intangibles    | Computers - software and programming | New            | 10 000                             | 5 000                | 5 000                | 5 000                |
| Upgrading of Virtualization Infrastructure New Computer Software REUVEN City Wide   | 32459               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 230 899                            | 70 000               | 76 003               | 84 896               |
| Upgrading of Load Centres Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide  | 27694               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 40 000                             | 10 000               | 10 000               | 20 000               |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Upgrading of Load Centres  |                     |                       |                |                                      |                |                                    |                      |                      |                      |
| Renewal Medium Voltage Network REUVEN City Wide  | 27695               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 40 000                             | 10 000               | 10 000               | 20 000               |
| Vlei, upgrade the supply from Eskom and build new switching station.                                       | 33023               | Yes                   | Infrastructure | Other                                | Renewal        | 30 000                             | 10 000               | 10 000               | 20 000               |
| Renewal Bulk Infrastructure TSHEPISONG   |                     |                       |                |                                      |                |                                    |                      |                      |                      |
| Vorna Valley: Upgrade sub station Renewal Bulk Infrastructure VORNA VALLEY EXT.7                           | 30841               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 35 000                             | 25 000               | 10 000               |                      |
| Wemmer 11kV Sub-Station Renewal Bulk Infrastructure WEMMER   | 33843               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 10 778                             | 10 778               |                      |                      |
| Wemmer Station Upgrade Renewal Bulk Infrastructure WEMMER  | 33844               | Yes                   | Infrastructure | Electricity Reticulation             | Renewal        | 17 548                             | 17 548               |                      |                      |
| <b>Sub Total</b>   |                     |                       |                |                                      |                |                                    | 2 221 762            | 2 704 776            | 2 328 075            |
| <b>Johannesburg Water: Sewer</b>   |                     |                       |                |                                      |                |                                    |                      |                      |                      |
| Biogas to electricity at NW, GK ,BK Waste Water Treatment Works New Bulk Waste Water DIEPSLOOT WES EXT.5 C | 32377               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 65 600                             | 10 000               | 25 600               | 30 000               |
| Bushkopjes Works: Balancing Tank New Bulk Waste Water DEVLAND EXT.27 F                                     | 28707               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 49 909                             | 49 909               |                      |                      |
| Bushkopjes Works: Infrastructure renewal plan Renewal Bulk Waste Water ELDORADO ESTATE F                   | 33100               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 78 970                             |                      | 53 970               | 25 000               |
| Bushkopjes Works: Replacement of Aerotion System Renewal Bulk Waste Water DEVLAND                          | 32374               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 38 569                             | 38 569               |                      |                      |
| DEEP SOUTH: Lenasia Sewers Upgrade New ENNERDALE G   | 31005               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 14 000                             |                      | 7 000                | 7 000                |
| Diepsloot West: Upgrade Sewers New Mains DIEPSLOOT WEST EXT.3  | 30552               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 1 200                              | 1 200                |                      |                      |
| Driefontein Works: Conc lining overflow New Auxiliary Water & Sewer Fittings COSMO CITY EXT.2              | 29435               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 20 000                             | 20 000               |                      |                      |
| Driefontein Works: Extension New Bulk Waste Water COSMO CITY EXT.2   | 28731               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 26 000                             | 26 000               |                      |                      |
| Driefontein Works: Infrastructure Renewal Plan Renewal Bulk Waste Water LITTLE FALLS EXT.1 A               | 33115               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 16 040                             |                      | 1 040                | 15 000               |
| Ennerdale Works: Infrastructure Renewal plan Renewal Bulk Waste Water ENNERDALE G                          | 33120               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 16 030                             |                      | 6 030                | 10 000               |
| Goudkopjes Works: Infrastructure Renewal Plan Renewal Bulk Waste Water POWER PARK D                        | 33102               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 73 511                             |                      | 56 060               | 17 451               |
| Ivory Park sewer upgrade Renewal IVORY PARK EXT.2 G  | 33151               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 1 900                              | 1 900                |                      |                      |
| Johannesburg Central: Bruma Upgrade sewers New Sewer Mains BRUMA   | 30547               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 30 000                             | 10 000               | 10 000               | 10 000               |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Johannesburg Central: Klipspruit sewer upgrade KLIPSPRUIT D                                     | 33250               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             |                      | 10 000               |                      |
| Johannesburg Central: Langlaagte water upgrade Renewal LANGLAAGTE D                             | 33726               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 2 600                              | 2 600                |                      |                      |
| Johannesburg central: Northcliff pipe replacement Renewal NORTHCLIFF EXT.1 D                    | 33725               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 4 028                              | 4 028                |                      |                      |
| Johannesburg Central: Planned replacement sewer mains Renewal Bulk Waste Water JOHANNESBURG D   | 33241               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             |                      | 10 000               |                      |
| LA: Module 1 New Bulk Waste Water LANSERIA EXT.17   | 32758               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 250 165                            | 50 165               | 80 000               | 120 000              |
| Louis Botha Corridor (JW: Sewer) Renewal Corridors of Freedom Intervention ORANGE GROVE E       | 33791               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 10 000                             |                      | 10 000               |                      |
| Midrand Water Upgrade Renewal RANDJESFONTEIN A  | 33719               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 1 650                              | 1 650                |                      |                      |
| Northern Works: Belt Presses New Bulk Waste Water DIEPSLOOT WES EXT.5                           | 26871               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 20 000                             |                      | 20 000               |                      |
| Northern Works: Desludge and line Dam 02 Renewal DIEPSLOOT WES A                                | 33712               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 30 000                             |                      | 15 000               | 15 000               |
| Northern Works: desludge Dam 01 Renewal DIEPSLOOT WES EXT.5.A                                   | 28977               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 63 538                             | 53 538               | 10 000               |                      |
| Northern Works: Unit 2 Digesters refurbish #2 Renewal Bulk Waste Water DIEPSLOOT WES EXT.5      | 28721               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             |                      | 10 000               |                      |
| Northern Works: Unit 3 electro mech/ cabling bios 1 and 3 Renewal DIEPSLOOT WES A               | 33713               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 40 000                             |                      | 40 000               |                      |
| Northern Works: Unit 4 liquor treatment New DIEPSLOOT WES A                                     | 33710               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 14 000                             |                      | 14 000               |                      |
| Olifantsvlei Works: Digester heating and mixing New KLIPRIVERSOOG ESTATE G                      | 28693               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 38 418                             | 38 418               |                      |                      |
| Olifantsvlei Works: Infrastructure Renewal Plan Renewal Bulk Waste Water KLIPRIVERSOOG ESTATE D | 33099               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 189 630                            |                      | 141 700              | 47 930               |
| Orange Farm/ Deep South: Driezek sewer upgrade Renewal Bulk Waste Water DRIEZIEK G              | 33143               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 300                                | 300                  |                      |                      |
| Orange Farm/ Deep south: Einnerdale sewer upgrade Renewal Bulk Waste Water ENNERDALE G          | 33144               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 1 200                              | 1 200                |                      |                      |
| Orange Farm/ Deep south: Lakeside Sewer upgrade Renewal Bulk Waste Water LAKESIDE EXT.1 G       | 33146               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 2 400                              | 2 400                |                      |                      |
| Orange Farm/ Deep South: Lehae Sewer Upgrade Renewal Bulk Waste Water LEHAE G                   | 33147               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 1 000                              |                      | 1 000                |                      |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Orange Farm/ Deep South: Orange farm sewer upgrade Renewal Bulk Waste Water ORANGE FARM G                | 33149               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 20 000                             | 20 000               | 20 000               | 65 000               |
| Orange Farm/ Deep south: Planned replacement sewer mains Renewal Bulk Waste Water ORANGE FARM G          | 33142               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 125 000                            | 125 000              | 60 000               | 65 000               |
| Orange Farm/ Deep South: Stretford Sewer upgrade Renewal Bulk Waste Water STRETFORD EXT.9 G              | 33148               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 4 800                              | 4 800                | 1 244                | 1 244                |
| Orange Farm/Deep South/Lenasia South East Basin:Upgrade sewer Infrastructure Renewal ORANGE FARM EXT.6 G | 30322               | Yes                   | Infrastructure | Street Lighting                      | Renewal        | 1 244                              | 1 244                |                      |                      |
| Perth Empire Corridor (JW: Sewer) Renewal Corridors of Freedom Intervention WESTBURY B                   | 33792               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             | 10 000               | 10 000               | 10 000               |
| Roodpoort sewer upgrade Renewal Bulk Waste Water ROODEPOORT C  | 33230               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             | 10 000               | 10 000               | 10 000               |
| Roodpoort/ Diepsloot: Femdale Sewer upgrade Renewal Bulk Waste Water FERNDALE C                          | 33218               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 7 000                              | 7 000                | 7 000                | 7 000                |
| Roodpoort/ Diepsloot: Lanseria sewer upgrade Renewal Bulk Waste Water LANSERIA AIRPORT C                 | 33228               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             | 10 000               | 10 000               | 10 000               |
| Roodpoort/ Diepsloot: Planned replacement sewer mains Renewal Bulk Waste Water ROODEPOORT C              | 33213               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 30 000                             | 30 000               | 10 000               | 20 000               |
| Roodpoort/ Diepsloot: Wilgespruit Sewer Upgrade Renewal Bulk Waste Water ROODEPOORT C                    | 33236               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 13 000                             | 13 000               | 13 000               | 13 000               |
| Roodpoort/ Diepsloot: Witpoortjie Sewer upgrade Renewal Bulk Waste Water WIPOORTJIE C                    | 33237               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 2 000                              | 2 000                | 2 000                | 2 000                |
| Roodpoort/Diepsloot: Diepsloot Sewer upgrade New ROODEPOORT C  | 33652               | Yes                   | Infrastructure | Purification & Reticulation          | New            | 20 000                             | 20 000               | 10 000               | 10 000               |
| Sandton/ Alexandra: Atholl sewer upgrade Renewal Bulk Waste Water ATHOLL B                               | 33186               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 1 500                              | 1 500                | 1 500                | 1 500                |
| Sandton/ Alexandra: Benmore Gardens, Bramley North Renewal Bulk Waste Water BENMORE GARDENS B            | 33720               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 2 429                              | 2 429                | 2 429                | 2 429                |
| Sandton/ Alexandra: Diepsloot sewer pipelines and bridge Renewal DIEPSLOOT WES B                         | 33654               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 72 000                             | 72 000               | 30 000               | 27 000               |
| Sandton/ Alexandra: Planned replacement: sewer mains Renewal Bulk Waste Water ALEXANDRA EXT.4 B          | 33185               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 10 000                             | 10 000               | 10 000               | 10 000               |
| Sandton/ Alexandra: Witkoppie pipe Replacement Renewal WITKOPPEN B                                       | 33721               | Yes                   | Infrastructure | Purification & Reticulation          | Renewal        | 3 800                              | 3 800                | 1 000                | 1 000                |
| Soweto: Bramfisherville sewer upgrade Renewal BRAM FISCHERVILLE E  | 33265               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 500                                | 500                  | 500                  | 500                  |
| Soweto: Devland sewer upgrade Renewal Bulk Waste Water DEVLAND E   | 33266               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        |                                    |                      |                      |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Soweto: Diepkloof Corridor sewer upgrade Bulk Waste Water DIEPKLOOF E                                 | 33267               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 5 000                              |                      |                      | 5 000                |
| Soweto: Planned replacement sewer mains THETA E   | 33254               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 45 000                             | 25 000               | 10 000               | 10 000               |
| Soweto: Thulani sewer upgrade Renewal Bulk Waste Water THULANI E                                      | 33269               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | Renewal        | 1 100                              | 1 100                |                      |                      |
| WWTW : Scada and PLC Replacements for infrastructure investigations                                   | 29385               | Yes                   | Intangibles    | Other                                | Renewal        | 4 251                              | 4 251                |                      |                      |
| WWTW General: Skid steer loaders # 6 New Bulk Waste Water JOHANNESBURG F                              | 32776               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 3 000                              | 3 000                |                      |                      |
| WWTW: Upgrade and Refurbish New Inner City Intervention BERTRAMS F                                    | 33121               | Yes                   | Infrastructure | Sewerage Purification & Reticulation | New            | 40 000                             | 10 000               | 30 000               |                      |
| <b>Sub Total</b>  |                     |                       |                |                                      |                | 422 001                            | 653 900              | 497 381              |                      |
| <b>Johannesburg Water : Water</b>   |                     |                       |                |                                      |                |                                    |                      |                      |                      |
| Sandton/Alexandra: Randjeslaagte District:Upgrade water infrastructure                                | 26878               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 600                                | 600                  |                      |                      |
| Renewal Water Mains BRAMLEY Basic Water Service New Basic Water and Sewer Services ORANGE FARM EXT 8  | 22271               | Yes                   | Other Assets   | Other                                | New            | 110 000                            | 30 000               | 30 000               | 50 000               |
| Corporate Requirements of Johannesburg Water New Corporate Service Assets JOHANNESBURG City Wide      | 24116               | Yes                   | Intangibles    | Other                                | New            | 21 917                             | 7 859                | 7 658                | 6 400                |
| Ennerdale Tower New Reservoirs ENNERDALE  | 33095               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 7 000                              | 7 000                |                      |                      |
| Ennerdale: Ennerdale Lawley Reservoir New Reservoirs LAWLEY EXT.1                                     | 33093               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 60 000                             | 15 000               | 15 000               | 45 000               |
| Ennerdale: Lawley High level Reservoir New Reservoirs LAWLEY EXT.1                                    | 33092               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 15 000                             | 5 000                | 5 000                | 10 000               |
| Ennerdale: Lenasia high level Reservoir New Reservoirs LENASIA EXT.1                                  | 33096               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 25 000                             | 10 000               | 5 000                | 10 000               |
| Ennerdale: Orange Farm high level reservoir New Reservoirs ORANGE FARM                                | 33091               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 35 000                             | 20 000               | 5 000                | 10 000               |
| Information Technology New Customer Service Assets MARSHALLS TOWN City Wide                           | 30321               | Yes                   | Other Assets   | Computers - hardware/equipment       | New            | 38 380                             | 10 500               | 11 000               | 16 880               |
| Johannesburg Central: Alexander Park water upgrade Renewal Inner City Intervention MALVERN F          | 33728               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 13 949                             | 13 949               |                      |                      |
| Johannesburg Central: Hursthill-Brixton District:Upgrade water infrastructure New Water Mains BRIXTON | 26893               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 2 400                              | 2 400                |                      |                      |
| Johannesburg Central: Naturena Nasrec water upgrade New Water Mains NATURENA                          | 33239               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 3 000                              | 3 000                |                      |                      |
| Johannesburg Central:planned replacement watermains Renewal Water Mains MAYFAIR                       | 24751               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 25 000                             | 25 000               | 10 000               | 15 000               |
| Louis Botha Corridor (W: Water) Renewal Corridors of Freedom Intervention ORANGE GROVE                | 33786               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 55 000                             | 25 000               | 10 000               | 20 000               |
| Midrand: Carlswald Reservoir New Reservoirs CARLSWALD A.H.  | 33078               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | New            | 20 000                             | 5 000                | 5 000                | 15 000               |
| Midrand: Carlswald Water Infrastructure Upgrade Renewal CARLSWALD A.H.A                               | 33605               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 14 000                             | 7 000                | 7 000                |                      |
| Midrand: Erand: Upgrade water infrastructure Renewal Water Mains SUMMERSIDE EXT.13                    | 28735               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation     | Renewal        | 3 750                              | 3 750                |                      |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                  | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|----------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Midrand: Planned replacement: watermains Renewal Water Mains BLUE HILLS A.H.  | 33163               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 20 000                             | 10 000               | 10 000               | 10 000               |
| Midrand: Pretoriusrand water upgrade New Water Mains PRESIDENT PARK A.H.  | 33166               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 8 000                              | 4 000                | 4 000                | 4 000                |
| Midrand: President park: Reservoir 50ML and water Upgrade New Reservoirs PRESIDENT PARK A.H.  | 30551               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 22 000                             | 4 000                | 18 000               | 18 000               |
| Operation Gcin amanzi - water conservation New Operate and Maintenance Assets JOHANNESBURG City Wide  | 22334               | Yes                   | Infrastructure | Purification & Reticulation      | New            | 1 014 115                          | 234 256              | 429 005              | 350 854              |
| Operations and Maintenance Renewal Operate and Maintain Assets JOHANNESBURG City Wide   | 23819               | Yes                   | Infrastructure | Other                            | Renewal        | 111 918                            | 49 120               | 39 198               | 23 500               |
| Orange Farm/ Deep south: Planned replacement Watermains Renewal Water Mains ORANGE FARM   | 33138               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 63 956                             | 3 956                | 30 000               | 30 000               |
| Orange Farm/ Deep south: Orange Farm District: Upgrade water infrastructure and high level reservoir 35ML Renewal Water Mains ORANGE FARM EXT.1 | 29005               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 30 000                             | 10 000               | 10 000               | 20 000               |
| Orange farm/Deep south: Emmerdale District:: Upgrade water infrastructure New Water Mains ORANGE FARM LAWLEY EXT.1 G                            | 30550               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 31 000                             | 10 000               | 10 000               | 21 000               |
| Orange Farm: deep south - Lawley water infrastructure upgrade Renewal LAWLEY EXT.1 G  | 33606               | Yes                   | Infrastructure | Purification & Reticulation      | Renewal        | 37 000                             | 16 000               | 16 000               | 21 000               |
| Perth Empire Corridor (W: Water) Renewal Corridors of Freedom Intervention WESTBURY   | 33787               | Yes                   | Intangibles    | Water, Reservoirs & Reticulation | Renewal        | 30 000                             | 10 000               | 10 000               | 10 000               |
| Planning and engineering studies for Johannesburg Water New Operate and Maintain Assets MARSHALLS TOWN City Wide                                | 23791               | Yes                   | Infrastructure | Other                            | New            | 55 200                             | 19 000               | 18 000               | 18 200               |
| Provision for Emergency Work Renewal Operate and Maintain Assets MARSHALLS TOWN City Wide   | 29010               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 30 000                             | 10 000               | 10 000               | 10 000               |
| Robertyville Tower New Reservoirs ROBERTVILLE   | 33808               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 13 000                             | 3 000                | 3 000                | 10 000               |
| Rooedeport water upgrade New Water Mains ROODEPOORT   | 33206               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 20 000                             | 10 000               | 10 000               | 10 000               |
| Rooedeport/ Diepsloot: Cornelius De laerey water upgrade New Water Mains ROODEPOORT   | 33204               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 5 000                              | 5 000                | 5 000                | 5 000                |
| Rooedeport/ Diepsloot: Finch Kite Florida water upgrade Renewal Water Mains FLORIDA EXT   | 33205               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 5 000                              | 5 000                | 5 000                | 5 000                |
| Rooedeport/ Diepsloot: Linden water upgrade New Water Mains LINDEN  | 33212               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 10 000                             | 10 000               | 10 000               | 10 000               |
| Rooedeport/ Diepsloot: Lion park water upgrade Infrastructure New Reservoirs COSMO CITY EXT.6   | 31007               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 2 000                              | 1 000                | 1 000                | 1 000                |
| Rooedeport/ Diepsloot: Main Reef 20ML, 30ML, Tower 2ML New Reservoirs JOHANNESBURG  | 33086               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 17 000                             | 12 000               | 5 000                | 5 000                |
| Rooedeport/ Diepsloot: Robertville water upgrade infrastructure and Reservoir 25ML New Reservoirs ROBERTVILLE                                   | 33084               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 10 000                             | 10 000               | 10 000               | 10 000               |
| Rooedeport/ Diepsloot: Whitebridge North Little Falls - Constantia water upgrade New Water Mains WHITEBRIDGE                                    | 33208               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 19 500                             | 14 500               | 5 000                | 5 000                |
| Rooedeport/ Diepsloot: Witpoetjie water upgrade New Water Mains WITPOORTJIE   | 33209               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 15 000                             | 5 000                | 10 000               | 10 000               |
| ZANDSPRUIT  | 31006               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 5 000                              | 5 000                | 5 000                | 5 000                |
| Rooedeport/Diepsloot: Bushklop Honeydew District Upgrade Water Infrastructure New Water Mains HONEYDEW EXT.5                                    | 27674               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 34 750                             | 13 750               | 21 000               | 21 000               |
| Rooedeport/Diepsloot: Diepsloot Reservoir New Reservoirs DIEPSLOOT WES  | 28733               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 40 411                             | 25 411               | 15 000               | 15 000               |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                  | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|----------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Roodpoort/Diepsloot: Lanseria Reservoir New Reservoirs LANSERIA EXT.21  | 29388               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 20 000                             |                      | 20 000               |                      |
| Roodpoort/Diepsloot: Lion Park Reservoir 15ml New Water Mains ROODEPOORT Mains NORTH RIDING A.H.  | 32757               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 20 000                             | 5 000                | 5 000                | 10 000               |
| Roodpoort/Diepsloot: Planned replacement of watermains Renewal Water Mains water upgrade New Water Mains ALEXANDRA EXT.4  | 24741               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 63 600                             |                      | 10 000               | 53 600               |
| Sandton/ Alexandra : Kensington Reservoir 15ML New Reservoirs KENSINGTON  | 33184               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 40 000                             | 25 000               | 5 000                | 10 000               |
| Sandton/ Alexandra: Kensington Reservoir 15ML New Reservoirs ALEXANDRA EXT.4  | 26887               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 17 000                             |                      | 5 000                | 12 000               |
| Sandton/ Alexandra: Alexandra Park water upgrade New Water Mains ALEXANDRA EXT.4  | 33178               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 900                                | 900                  |                      |                      |
| Sandton/ Alexandra: Founder Hill Water upgrade New Water Mains FOUNDERS HILL  | 33180               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 2 500                              |                      |                      | 2 500                |
| Sandton/ Alexandra: Yeoville Water Upgrade infrastructure New Water Mains ALEXANDRA EXT.4   | 26892               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 10 000                             |                      |                      | 10 000               |
| Sandton/Alexandra: Bryanston Water Upgrade Infrastructure New Water Mains DOUGLASDALE EXT.36  | 27666               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 13 686                             | 13 686               |                      |                      |
| Sandton/Alexandra: Libbro District Upgrade water infrastructure and reservoir 40ml Renewal Water Mains MODDERFONTEIN A.H.   | 26880               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 7 000                              | 7 000                |                      |                      |
| Sandton/Alexandra: Planned replacement of watermains Renewal Water Mains WOODMEAD EXT.5   | 24717               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 35 000                             | 20 000               |                      | 15 000               |
| Santons/Alexandra: Modernhill: Upgrade water infrastructure New Water Mains GREENSTONE HILL EXT.11  | 30537               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 20 000                             |                      | 5 000                | 15 000               |
| Southdale/ Laaglaagte: Crown Gardens Reservoir New Reservoirs CROWN GARDENS   | 33089               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 5 000                              |                      | 5 000                |                      |
| Southdale/ Langlaagte: Aeroton Direct/ Tower New Reservoirs AEROTON TURFFONTEIN   | 33090               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | New            | 9 000                              | 4 000                | 5 000                |                      |
| Turffontein Corridor (W: Water) Renewal Corridors of Freedom Intervention Unplanned bulk water & sewer connections to new townships New Basic Water and Sewer Services JOHANNESBURG City Wide | 33789               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation | Renewal        | 29 947                             | 9 947                | 10 000               | 10 000               |
|   | 26902               | Yes                   | Infrastructure | Other                            | New            | 3 000                              | 1 000                | 1 000                | 1 000                |
| <b>Sub Total:</b>   |                     |                       |                |                                  |                | 669 584                            | 884 861              | 842 034              |                      |
| <b>Pikitup</b>  |                     |                       |                |                                  |                |                                    |                      |                      |                      |
| 1 Bins (Skip) - Refuse collection New Plant and Equipment WATERVAL ESTATCity Wide   | 22292               | Yes                   | Infrastructure | Refuse                           | New            | 4 500                              | 1 500                | 1 500                | 1 500                |
| 10 Facilities to facilitate separation at source City Wide New waste collection JOHANNESBURG City Wide  | 32695               | Yes                   | Infrastructure | Refuse                           | New            | 42 900                             | 13 200               | 13 200               | 16 500               |
| 11 Landfill New Cell Development Works - Potential New development New waste collection DIEPSLOOT A.H.  | 30756               | Yes                   | Infrastructure | Refuse                           | New            | 28 500                             | 3 000                | 17 000               | 8 500                |
| 12 (a) New garden Sites - Fourways New Plant and Equipment MALANSHOF EXT.9 City Wide  | 22301               | Yes                   | Infrastructure | Refuse                           | New            | 3 000                              | 700                  | 1 200                | 1 100                |
| 12 (b) New Garden Sites - Northern Works, Southdale & Randburg  | 22300               | Yes                   | Infrastructure | Refuse                           | New            | 3 100                              | 700                  | 1 300                | 1 100                |
| 12 (c) New Garden Sites SOUTHDALE CITY NEW waste collection COSMO CITY EXT.2 City Wide  | 22299               | Yes                   | Infrastructure | Refuse                           | New            | 3 100                              | 700                  | 1 700                | 700                  |
| 13 Garden Side Recycling New waste collection JOHANNESBURG City Wide  | 33642               | Yes                   | Infrastructure | Refuse                           | New            | 16 000                             | 4 000                | 4 000                | 8 000                |
| 14 Landfill - Emnendale New waste collection ENNERDALE EXT.6 City Wide  | 30758               | Yes                   | Infrastructure | Refuse                           | New            | 15 200                             | 13 200               | 1 000                | 1 000                |
| 15 Landfill - Goudkoppies New Building Alterations ZONDI City Wide  | 30755               | Yes                   | Infrastructure | Refuse                           | New            | 10 400                             | 10 000               | 200                  | 200                  |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| 16 Landfill - Ky's Sands New waste collection KYA SAND EXT.48 City Wide   | 30769               | Yes                   | Infrastructure | Refuse                                  | New            | 600                                | 200                  | 200                  | 200                  |
| 17 Landfill - Marie Louise New waste collection MEADOWLANDS EXT.12 City Wide  | 22305               | Yes                   | Infrastructure | Refuse                                  | New            | 600                                | 200                  | 200                  | 200                  |
| 18 Landfill - Robinson deep New waste collection TURFFONTEIN CITY Wide  | 30656               | Yes                   | Infrastructure | Refuse                                  | New            | 7 000                              | 5 000                | 1 000                | 1 000                |
| 19 Street Furniture in Marginalised Areas and the Inner City New waste collection JOHANNESBURG City Wide  | 32799               | Yes                   | Other Assets   | Other                                   | New            | 4 500                              | 1 500                | 1 500                | 1 500                |
| 2 Branding of Facilities Renewal Branding & Marketing JOHANNESBURG City Wide  | 30352               | Yes                   | Other Assets   | Civic Land & Buildings                  | Renewal        | 6 000                              | 3 000                | 2 000                | 1 000                |
| 20 (a) Transfer station New waste collection LINBRO PARK EXT.1 City Wide  | 32787               | Yes                   | Infrastructure | Refuse                                  | New            | 61 668                             | 20 000               | 10 000               | 31 668               |
| 21 Bins Underground and 240! New Plant and Equipment JOHANNESBURG City Wide   | 27488               | Yes                   | Infrastructure | Refuse                                  | New            | 35 476                             | 20 000               | 10 476               | 5 000                |
| 22 Waste Treatment - Waste treatment facilities New Plant and Equipment DIEPSLOOT A.H. City Wide  | 30654               | Yes                   | Infrastructure | Refuse                                  | New            | 22 000                             | 17 000               | 5 000                | 5 000                |
| 23 Depot Midrand New Depots HALFWAY GARDENS EXT.80  | 33635               | Yes                   | Infrastructure | Refuse                                  | New            | 7 500                              | 500                  | 7 000                | 500                  |
| 24 Depot Orange Farm New Depots ORANGE FARM EXT.8   | 30348               | Yes                   | Infrastructure | Refuse                                  | New            | 39 500                             | 32 000               | 3 750                | 3 750                |
| 25 Facility for compliance renewal building alterations including HR academy and assessment center. Renewal Building Alterations JOHANNESBURG City Wide | 30349               | Yes                   | Infrastructure | Refuse                                  | Renewal        | 1 000                              | 1 000                | 1 000                | 1 000                |
| 3 Dozers, Compactors and Graders New Plant and Equipment JOHANNESBURG City Wide   | 33537               | Yes                   | Infrastructure | Refuse                                  | New            | 30 900                             | 14 650               | 14 750               | 1 500                |
| 4 IT Hardware and Software New Computer Hardware BRAAMFONTEIN WERF EXT.1 City Wide  | 22316               | Yes                   | Other Assets   | Computers - hardware/equipment          | New            | 48 000                             | 20 000               | 14 550               | 13 450               |
| 5 Composting Organic Waste New Plant and Equipment ORANGE FARM EXT.8 City Wide  | 22290               | Yes                   | Infrastructure | Refuse                                  | New            | 17 500                             | 1 000                | 4 000                | 12 500               |
| 6 Depot Haylon Hill New Plant and Equipment HAYLON HILL A.H.  | 30753               | Yes                   | Infrastructure | Refuse                                  | New            | 4 500                              | 1 500                | 1 500                | 1 500                |
| 8 EIA for all Pikitup's waste facilities (including Depots, landfills, Garden sites) New waste collection JOHANNESBURG City Wide                        | 32694               | Yes                   | Infrastructure | Refuse                                  | Renewal        | 19 000                             | 1 000                | 17 000               | 1 000                |
| 9 Incinerator Health Care Renewal Building Alterations SPRINGFIELD City Wide  | 22315               | Yes                   | Other Assets   | Civic Land & Buildings                  | Renewal        | 37 500                             | 15 000               | 10 000               | 12 500               |
| Garden Sites, Buy Back Centers and Sorting Facilities Renewal waste collection BRAAMPARK City Wide  | 30650               | Yes                   | Infrastructure | Refuse                                  |                |                                    |                      |                      |                      |
| <b>Sub Total</b>  |                     |                       |                |   |                |                                    | 201 050              | 144 026              | 125 368              |
| <b>JRA</b>  |                     |                       |                |   |                |                                    |                      |                      |                      |
| BRID 05 - Le Roux Avenue Widening. New Roads: Construction and Upgrades HALFWAY HOUSE ESTATE  | 33739               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 28 000                             | 8 000                | 20 000               |                      |
| BRID 05 - Naledi/Protea Bridge (Between Wards 20 and 14). New Bridges (Pedestrian and Vehicles) NALEDI  | 29919               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 30 000                             | 20 000               | 10 000               |                      |
| BRID 10 - Bridge Expansion Joints. Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide   | 32802               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 45 000                             | 15 000               | 15 000               | 15 000               |
| BRID 11 - Bridge Rehabilitation. Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide   | 28344               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 144 000                            | 3 000                | 23 000               | 3 000                |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| BRID 11 - Bridges: Visual and Detailed (Principal) Inspections. New Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide  | 32804               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 25 000                             | 5 000                | 10 000               | 10 000               |
| BRID 12 - Motorway Ganties. Renewal Roads: Rehabilitation JOHANNESBURG City Wide  | 32803               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 20 000                             | 10 000               | 5 000                | 5 000                |
| BRID 20 - Bridges: Overtopping (Flooding). Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide   | 32805               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 230 000                            | 30 000               | 50 000               | 40 000               |
| BRID 20 - Conrad Drive Bridge, Blairgowrie. Renewal Bridges (Pedestrian and Vehicles) CRAIGHALL   | 32031               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 21 000                             | 1 000                | 20 000               |                      |
| BRID 30 - Jabulani/Molapo Bridge. New Bridges (Pedestrian and Vehicles) JABULANI  | 29917               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 52 000                             | 2 000                | 20 000               | 30 000               |
| CATCH 10 - Emergency Stormwater Improvement (Multi year). Protea Glen Ext 1-4 (Phase 1-5). New Stormwater Catchments PROTEA GLEN                                    | 29912               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 25 000                             | 15 000               | 5 000                | 5 000                |
| CATCH 200 - Braamfontein Spruit Catchment: Erosion Protection, East of George Lea Park to Marie Str(173 m length) New Stormwater Catchments BRAAMFONTEIN WERF EXT 1 | 29183               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 6 000                              | 3 000                | 3 000                |                      |
| CATCH 200 - Braamfontein Spruit Catchment: Erosion Protection: Conrad Drive to Rustenburg Road New Stormwater Catchments BRAAMFONTEIN WERF                          | 27940               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 10 000                             | 5 000                | 5 000                |                      |
| CATCH 200 - Braamfontein Spruit Catchment: Upgrade to Culvert, Millipark Renewal Roads: Construction and Upgrades BRAAMFONTEIN WERF EXT 1                           | 29184               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 10 000                             | 5 000                | 5 000                |                      |
| CATCH 205 - Robinson Canal Catchment Structural Improvement: Robinson Canal Sub 4 Renewal Stormwater Catchments ROBIN ACRES   | 29920               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 8 500                              | 500                  | 8 000                |                      |
| CATCH 205 - Robinson Canal Catchment: Structural Improvement: Robinson Canal Sub 10 Renewal Stormwater Catchments ROBINDALE   | 27954               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 24 240                             | 4 240                | 10 000               | 10 000               |
| CATCH 205 - Robinson Canal Catchment: Structural Improvement: Robinson Canal Sub 3, Sub 6 and Sub 7 Renewal Stormwater Catchments ROBINDALE                         | 27955               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 24 500                             | 4 500                | 10 000               | 10 000               |
| CATCH 210 - Bosmont Catchment: Stormwater Drainage: Central Areas New Stormwater Catchments BOSMONT   | 27980               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 67 000                             | 2 000                | 15 000               | 50 000               |
| CATCH 210 - Klein Jukseki Catchment: (CBP) Stormwater Control: Willows Development - Windsor New Stormwater Catchments JUKSEKI PARK                                 | 27980               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 10 000                             | 5 000                | 5 000                |                      |
| CATCH 210 - Klein Jukseki Catchment: Bond Stream Relief System, Ferndale. New Stormwater Catchments FERNDALE  | 28097               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 7 000                              | 2 000                | 5 000                |                      |
| CATCH 212 - Bez Valley Catchment: Recon Sub 6; Rehab Main, Sub 1&4. Renewal Stormwater Catchments BEZUIDENHOUT VALLEY   | 30088               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 12 000                             | 2 000                | 5 000                | 5 000                |
| CATCH 215 - Kliptown Stormwater Upgrade (Phase 10); Low Level Bridge. Renewal Stormwater Management Projects KLIPS普RUIT WEST EXT 1                                  | 27884               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 30 000                             | 15 000               | 15 000               |                      |
| CATCH 220 - Jukseki Catchment: Fourways Mall Dam and Downstream Works. New Stormwater Catchments FOURWAYS EXT 16  | 28044               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 9 000                              | 3 000                | 3 000                | 3 000                |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                            | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|----------------|--|----------------|------------------------------------|----------------------|----------------------|----------------------|
| CATCH 240 - Klipriver Catchment: Upgrading of Stormwater Drainage System in Mogasview Renewal Stormwater Catchments KLIPSPRUIT                | 30535               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 3 000                              | 2 000                | 1 000                |                      |
| CATCH-Turffontein Stormwater Masterplan and upgrading Renewal Corridors of Freedom Intervention TURFFONTEIN                                   | 33785               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 141 868                            | 18 374               | 45 934               | 27 560               |
| CONV - Conversion of Open Drains to Underground/Covered Drains in Bram Fischerville. Renewal Stormwater Management Projects BRAM FISCHERVILLE | 33476               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 28 500                             | 9 500                | 9 500                |                      |
| CONV - Conversion of Open Drains to Underground/Covered Drains DIEPSLOOT WES Diepsloot. Renewal Stormwater Management Projects DIEPSLOOT WES  | 33474               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 18 000                             |                      | 9 000                | 9 000                |
| CONV - Conversion of Open Drains to Underground/Covered Drains in Ivory Park and surrounding areas  | 30534               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 45 000                             | 15 000               | 15 000               | 15 000               |
| CONV - Conversion of Open Drains to Underground/Covered Drains in Orange Farm and surrounding areas   | 33475               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 45 000                             | 15 000               | 15 000               | 15 000               |
| CS - Capital Equipment. New Plant and Equipment JOHANNESBURG City Wide  | 31034               | Yes                   | Other Assets   | Plant & equipment                          | New            | 45 000                             | 15 000               | 15 000               | 15 000               |
| CS - Construction of Archiving Facility. New Operational Capex JOHANNESBURG City Wide   | 33478               | Yes                   | Other Assets   | Other                                      | New            | 25 000                             | 5 000                | 20 000               |                      |
| CS - Depot Upgrading and Standardization. Renewal Operational Capex JOHANNESBURG City Wide  | 32871               | Yes                   | Other Assets   | Other Buildings                            | Renewal        | 190 000                            | 30 000               | 110 000              | 50 000               |
| CS - IT Security. New Computer Software JOHANNESBURG City Wide  | 33489               | Yes                   | Intangibles    | Computers - software and programming       | New            | 3 000                              | 1 000                | 1 000                | 1 000                |
| CS - Operational Capex. Renewal Operational Capex JOHANNESBURG City Wide  | 29922               | Yes                   | Other Assets   | Surplus Assets - (Investment or Inventory) | Renewal        | 70 000                             | 20 000               | 25 000               | 25 000               |
| CS - Upgrade of Head Office Facilities. Renewal Building Alterations JOHANNESBURG City Wide   | 33741               | Yes                   | Other Assets   | Other Buildings                            | Renewal        | 60 000                             | 20 000               | 30 000               | 10 000               |
| IT - ERP Migration. New Computer Software JOHANNESBURG City Wide  | 32906               | Yes                   | Intangibles    | Computers - software and programming       | New            | 40 000                             | 20 000               | 20 000               |                      |
| MISCL - Dam Safety Rehabilitation Renewal Stormwater Management Projects JOHANNESBURG City Wide   | 32234               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 80 000                             | 10 000               | 40 000               | 30 000               |
| MISCL - Emergency Stormwater Interventions. Renewal Stormwater Management Projects JOHANNESBURG City Wide                                     | 30729               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 15 000                             | 5 000                | 5 000                | 5 000                |
| MISCL - Emergency Critical and Urgent Depot Stormwater Improvements. New Stormwater Management Projects JOHANNESBURG City Wide                | 27825               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | New            | 120 000                            | 40 000               | 40 000               | 40 000               |
| MISCL - Environmental Compliance. New Operational Capex JOHANNESBURG City Wide  | 28002               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | New            | 4 500                              | 1 500                | 1 500                | 1 500                |
| MISCL - Gravel Roads: Agricultural Holdings. Renewal Gravel Road NORTH RIDING EXT 22  | 31328               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | Renewal        | 40 000                             | 10 000               | 5 000                | 25 000               |
| MISCL - Gravel Roads: Bram Fischerville. New Roads: Construction and Upgrades BRAM FISCHERVILLE   | 29064               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water    | New            | 83 537                             | 35 000               | 15 000               | 33 537               |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| MISCL - Gravel Roads: Diepsloot. New Roads: Construction and Upgrades DIEPSLOOT WEST EXT.3   | 28045               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 127 120                            | 46 060               | 47 060               | 34 000               |
| MISCL - Gravel Roads: Doornkop/Thulani. New Roads: Construction and Upgrades DOORNKOP  | 28135               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 66 200                             | 16 100               | 16 100               | 34 000               |
| MISCL - Gravel Roads: Drieziek. New Roads: Construction and Upgrades DRIEZEK   | 33745               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 92 000                             | 2 000                | 45 000               | 45 000               |
| MISCL - Tarring of Gravel roads: Ivory Park and surrounding areas  | 27966               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 131 500                            | 47 700               | 49 800               | 34 000               |
| MISCL - Gravel Roads: Lawley. New Roads: Construction and Upgrades LAWLEY EXT.1  | 31548               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 36 760                             | 13 760               | 23 000               |                      |
| MISCL - Tarring of Gravel roads: Orange Farm and surrounding areas   | 27903               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 149 680                            | 47 340               | 68 340               | 34 000               |
| MISCL - Gravel Roads: Protea South. New Roads: Construction and Upgrades PROTEA SOUTH EXT.1  | 33744               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 60 000                             | 25 000               | 20 000               | 15 000               |
| MISCL - Gravel Roads: Tshepisong. New Roads: Construction and Upgrades TSHEPISONG  | 33514               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 60 000                             | 20 000               | 20 000               | 20 000               |
| MISCL - Inner City Improvement. Renewal Roads: Construction and Upgrades JOHANNESBURG  | 32030               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 37 000                             | 7 000                | 15 000               | 15 000               |
| MISCL - Integrated Roads and Stormwater Masterplanning. New Stormwater Management Projects JOHANNESBURG City Wide                            | 28162               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 18 000                             | 6 000                | 6 000                | 6 000                |
| MISCL - Investigate and Design Future Schemes. New Operational Capex JOHANNESBURG City Wide  | 28119               | Yes                   | Intangibles    | Other                                   | New            | 30 000                             | 10 000               | 10 000               | 10 000               |
| MISCL - Pedestrian Bridge in Kaalfontein New Bridges (Pedestrian and Vehicles) KAALFONTEIN EXT.2   | 31042               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 13 000                             | 1 000                | 3 000                | 4 000                |
| MISCL - Pedestrian Bridge in Klipspruit West. New Bridges (Pedestrian and Vehicles) KLIPSPRUIT WEST  | 31353               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 19 000                             | 1 000                | 6 000                | 7 000                |
| MISCL - Pedestrian Bridges in Diepsloot. New Bridges (Pedestrian and Vehicles) DIEPSLOOT WES   | 31283               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 22 000                             | 1 000                | 5 000                | 6 000                |
| MOB - Alternative Energy: Alternative Power Sources (LED). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide | 31473               | Yes                   | Infrastructure | Other                                   | New            | 29 000                             | 5 000                | 5 000                | 6 000                |
| MOB - Alternative Energy: Alternative Power Sources (UPS). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide | 31827               | Yes                   | Infrastructure | Other                                   | New            | 19 000                             | 5 000                | 7 000                | 7 000                |
| MOB - CCTV Cameras. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide  | 32161               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 9 000                              | 2 500                | 2 500                | 4 000                |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| MOB - City Deep Freight Hub. Renewal Roads: Construction and Upgrades CITY DEEP City Wide  | 33515               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 60 000                             | 30 000               | 30 000               |                      |
| MOB - Complete Streets (Streets Alive). New Roads: Construction and Upgrades JOHANNESBURG City Wide  | 29905               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 185 000                            | 35 000               | 70 000               | 80 000               |
| MOB - Geometric Improvements. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide  | 31516               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 30 000                             | 10 000               | 10 000               |                      |
| MOB - Guardrails. Renewal Roads: Construction and Upgrades JOHANNESBURG  | 31898               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 80 000                             | 15 000               | 35 000               | 30 000               |
| MOB - Installation of New Warranted Traffic Signals in All Wards City Wide.  | 30733               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 30 000                             | 10 000               | 10 000               | 10 000               |
| MOB - Installation of New Warranted Traffic Signals in All Wards City Wide. JOHANNESBURG City Wide   | 28875               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 64 000                             | 20 000               | 22 000               | 22 000               |
| MOB - Intelligent Transport Systems (ITS) Projects. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide                              | 33740               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 43 000                             | 20 000               | 13 000               | 10 000               |
| MOB - M2 Motorway at Main Reef Road Intersection. New Roads: Construction and Upgrades CROWN EXT 2   | 32846               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 29 000                             | 15 000               | 10 000               | 4 000                |
| MOB - Recabling of Old Redundant Cables at Signalized Traffic Intersections. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide | 31619               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 28 000                             | 14 000               | 7 000                | 7 000                |
| MOB - Remote Monitoring: Urban Traffic Control (UTC). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide                            | 31457               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 28 000                             | 5 000                | 2 000                | 1 000                |
| MOB - SARTSM: Upgrade of Existing Signalised Intersections. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide                  | 32075               | Yes                   | Infrastructure | Other                                   | Renewal        | 7 100                              | 2 500                | 2 300                | 2 300                |
| MOB - Traffic Management Centre. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide   | 32313               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 40 000                             | 10 000               | 15 000               | 15 000               |
| MOB - Traffic Signal Adaptive Control. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide   | 31925               | Yes                   | Infrastructure | Transportation                          | Renewal        | 24 500                             | 8 000                | 8 000                | 8 500                |
| MOB - Upgrading Controllers and Phasing. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG   | 33490               | Yes                   | Intangibles    | Computers - software and programming    | New            | 25 000                             | 10 000               | 10 000               | 5 000                |
| RAMS - GIS Improvement. New Computer Software JOHANNESBURG City Wide   | 33742               | Yes                   | Intangibles    | Computers - software and programming    | New            | 20 000                             | 10 000               | 5 000                | 5 000                |
| RAMS - Stormwater Asset Monitoring System. New Computer Software JOHANNESBURG City Wide  | 33743               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 30 000                             | 10 000               | 10 000               | 10 000               |
| REIHAB - Rehabilitation of Open Channels City Wide. Renewal Stormwater Management Projects JOHANNESBURG City Wide  | 28057               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 460 000                            | 80 000               | 160 000              | 220 000              |
| REIHAB - Road Rehabilitation and Reconstruction Programme. Renewal Roads: Construction and Upgrades JOHANNESBURG City Wide   | 33511               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | Renewal        | 560 000                            | 40 000               | 100 000              | 100 000              |
| RESUR - Resurfacing of M1 Motorway. Renewal Roads: Rehabilitation MELROSE City Wide  |                     |                       |                |   |                |                                    |                      |                      |                      |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class     | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|-----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| RESUR - Resurfacing of M2 Motorway. Renewal Roads: Rehabilitation JOHANNESBURG City Wide         | 33512               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | Renewal        | 398 000                            | 24 000               | 150 000              | 60 000               |
| RESUR - Resurfacing of Roads. Renewal Roads: Rehabilitation JOHANNESBURG City Wide               | 32626               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | Renewal        | 1 143 603                          | 190 244              | 461 941              | 491 418              |
| RESUR - Resurfacing of Soweto Highway. Renewal Roads: Rehabilitation ORLANDO City Wide           | 33513               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | Renewal        | 405 392                            | 30 392               | 50 000               | 110 000              |
| RNP003_Westlake Road Extension New Roads: Construction and Upgrades RAND LEASES EXT.1            | 31029               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | New            | 35 500                             | 14 000               | 20 000               |                      |
| RNP004_James Street Extension. New Roads: Construction and Upgrades INNERDALE                    | 31045               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | New            | 23 000                             | 1 000                | 20 000               |                      |
| RNP005_Spencer Road New Link New Roads: Construction and Upgrades FLEURHOF                       | 31046               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | New            | 26 000                             | 1 000                | 12 000               | 12 000               |
| RNP017_Ballyclare Drive Widening Renewal Roads: Construction and Upgrades RIVER CLUB EXT.2       | 31051               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | Renewal        | 22 500                             | 1 000                | 10 000               | 10 000               |
| RNP021_Ouispan Road Upgrading Renewal Roads: Construction and Upgrades LITTLEFILLAN              | 31013               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | Renewal        | 26 500                             | 1 000                | 10 000               | 13 000               |
| RNP022_Richards Drive Upgrading Renewal Roads: Construction and Upgrades HALFWAY HOUSE EXT.95    | 31012               | Yes                   | Infrastructure  | Roads, Pavements, Bridges & Storm Water | Renewal        | 27 000                             |                      | 27 000               |                      |
| <b>Sub Total</b>   |                     |                       |                 |   |                |                                    | 1 297 210            | 2 318 975            | 2 015 315            |
| <b>Metrobus</b>  |                     |                       |                 |   |                |                                    |                      |                      |                      |
| Building - various upgrades New Building Alterations BRAAMFONTEIN WERF EXT.1 City Wide           | 30345               | Yes                   | Heritage Assets | Buildings                               | New            | 7 046                              | 1 200                | 2 000                | 1 200                |
| Engine + gear box New Vehicle BRAAMFONTEIN WERF  | 29609               | Yes                   | Community       | Buses                                   | New            | 29 962                             | 8 200                | 2 620                | 2 610                |
| Furniture and office equipment New Office Equipment BRAAMFONTEIN WERF EXT.1                      | 22393               | Yes                   | Other Assets    | Furniture and other office equipment    | New            | 1 226                              | 120                  | 400                  | 400                  |
| It equipment, new computers and hardware New Computer Hardware BRAAMFONTEIN WERF EXT.1 City Wide | 30344               | Yes                   | Other Assets    | Computer/hardware/equipment             | New            | 3 333                              | 300                  | 300                  | 300                  |
| Plant and machinery - Metro bus New Plant and Equipment BRAAMFONTEIN WERF EXT.1                  | 26240               | Yes                   | Other Assets    | Plant & equipment                       | New            | 1 021                              | 240                  | 300                  | 300                  |
| Purchasing of New Busses New Plant and Equipment JOHANNESBURG City Wide                          | 26197               | Yes                   | Community       | Buses                                   | New            | 482 591                            | 187 591              | 60 000               | 235 000              |
| Replace vehicle fleet (Cars and bakkies) New Vehicle BRAAMFONTEIN WERF EXT.1                     | 30346               | Yes                   | Community       | Buses                                   | New            | 950                                | 400                  | 250                  | 300                  |
| Software licenses New Computer Software BRAAMFONTEIN WERF EXT.1 City Wide                        | 30343               | Yes                   | Intangibles     | Computers - software and programming    | New            | 3 422                              | 1 100                |                      |                      |
| Tools and Loose gear replacement New Operational Capex BRAAMFONTEIN WERF EXT.1 City Wide         | 33543               | Yes                   | Other Assets    | Plant & equipment                       | New            | 1 000                              | 1 000                |                      |                      |
| <b>Sub Total</b>   |                     |                       |                 |   |                |                                    | 200 151              | 65 870               | 240 110              |
| <b>Johannesburg City Parks and Zoo</b>   |                     |                       |                 |   |                |                                    |                      |                      |                      |
| Bird Sanctuary - City wide Renewal Park JOHANNESBURG   | 32571               | Yes                   | Community       | Parks & gardens                         | Renewal        | 1 500                              |                      | 500                  | 500                  |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Bosmont Parks Upgrade Renewal Park BOSMONT   | 33830               | Yes                   | Community      | Parks & gardens                      | Renewal        | 2 000                              | 2 000                | 2 000                | 2 000                |
| City Parks House - IT Equipment New Computer Hardware New Computer                                     | 30555               | Yes                   | Intangibles    | Computers - software and programming | New            | 6 863                              | 3 500                | 1 000                | 2 363                |
| Hardware JOHANNESBURG  |                     |                       | Infrastructure | Other                                | New            | 13 000                             | 5 000                | 4 000                | 4 000                |
| City Parks House – Building upgrade New Building Alterations   | 30556               | Yes                   | Community      | Parks & gardens                      | New            | 8 500                              | 2 000                | 500                  | 1 000                |
| JOHANNESBURG   |                     |                       | Community      | Parks & gardens                      | New            | 4 000                              |                      | 2 000                | 2 000                |
| Diensoek river-wetland rehabilitation studies/Eco Park development New PARK DIEPSLOOT WEST EXT.3       | 32491               | Yes                   | Community      | Parks & gardens                      | New            | 16 000                             | 4 100                | 3 500                | 8 400                |
| Establishment of new parks in Pennyville New Park PENNYVILLE   | 33832               | Yes                   | Community      | Parks & gardens                      | New            | 32 117                             | 15 017               | 8 400                | 3 700                |
| Establishment of Parks within the Turffontein Corridor of Freedom New Park TURFFONTEIN                 | 33837               | Yes                   | Community      | Parks & gardens                      | New            | 21 962                             | 8 000                | 4 000                | 2 000                |
| Inner City (City Parks) New Inner City Intervention JOHANNESBURG                                       | 33760               | Yes                   | Community      | Parks & gardens                      | Renewal        | 7 000                              | 3 000                | 2 000                | 2 000                |
| JHB Botanical Gardens Infrastructure upgrade in Emarentia Renewal Park EMMARENTIA City Wide            | 32570               | Yes                   | Community      | Parks & gardens                      | New            | 4 665                              | 3 000                |                      |                      |
| Kliprivier Nature Reserve Upgrade Renewal Educational Centre finalisation Renewal Park KLIPRIVIERSBERG | 32730               | Yes                   | Community      | Parks & gardens                      | New            | 13 500                             | 5 000                | 8 500                | 8 500                |
| Leratong Village Park New Park LERATONG VILLAGE  | 33578               | Yes                   | Community      | Parks & gardens                      | New            | 4 000                              | 4 000                | 1 000                | 1 000                |
| New Parks development in Empire/Perth Corridor of Freedom New Park CORONATION/LLCity Wide              | 33831               | Yes                   | Community      | Parks & gardens                      | New            | 24 000                             | 4 000                | 1 000                | 1 000                |
| New Parks development in Ivory Park New Park KAALFONTEIN EXT.7   | 27419               | Yes                   | Community      | Parks & gardens                      | New            | 114 000                            | 30 000               | 9 883                | 9 883                |
| New Parks Development in Orange Farm New Park ORANGE FARM EXT.2  | 33175               | Yes                   | Community      | Cemeteries                           | Renewal        | 7 500                              | 2 500                | 2 500                | 2 500                |
| Olfantsvlei Cemetery Renewal Cemetery NATURENA EXT.15  | 29900               | Yes                   | Community      | Parks & gardens                      | New            | 3 000                              | 1 000                | 1 000                | 1 000                |
| Park Development in Claremont New Park CLAREMONT B   | 30942               | Yes                   | Community      | Parks & gardens                      | New            | 8 000                              | 2 000                | 1 000                | 1 000                |
| Park development in Meadowlands Zone 7 New Park MEADOWLANDS  | 32657               | Yes                   | Community      | Parks & gardens                      | New            | 3 000                              | 1 000                | 1 000                | 1 000                |
| Park development in Moletsane New Park MOLETSANE   | 32654               | Yes                   | Community      | Parks & gardens                      | New            | 6 000                              | 3 000                | 1 000                | 1 000                |
| Park Upgrade Charlendale Park Orange Grove Renewal Park ORANGE GROVE                                   | 33126               | Yes                   | Community      | Parks & gardens                      | Renewal        | 7 500                              | 2 500                | 2 500                | 2 500                |
| Park Upgrade Orange Grove Park Renewal Park ORANGE GROVE   | 33123               | Yes                   | Community      | Parks & gardens                      | Renewal        | 4 000                              | 3 000                | 1 000                | 1 000                |
| Park Upgrade Rumaria Park Bramley Renewal Park BRAMLEY VIEW EXT. 1                                     | 33124               | Yes                   | Community      | Parks & gardens                      | Renewal        | 2 000                              | 2 000                |                      |                      |
| Parks Development and Upgrade in Noordgesig Renewal Park NOORDGE SIG                                   | 29516               | Yes                   | Community      | Parks & gardens                      | Renewal        | 6 000                              | 6 000                |                      |                      |
| Patterson Park Renewal Park ORANGE GROVE City Wide   | 33825               | Yes                   | Community      | Parks & gardens                      | Renewal        | 1 000                              | 1 000                | 1 000                | 1 000                |
| Pimville Koppies Conservation Ecom Tourism Upgrade Renewal Park PIMVILLE ZONE 1 EXT                    | 32679               | Yes                   | Community      | Parks & gardens                      | Renewal        | 9 000                              | 4 000                | 2 500                | 2 500                |
| Plant and equipment New Plant and Equipment JOHANNESBURG   | 30557               | Yes                   | Community      | Parks & gardens                      | New            | 13 948                             | 2 000                | 2 000                | 2 000                |
| Rietfontein Nature Reserve and EE centre upgrade in Bryanston Renewal Park BRYANSTON EXT.5             | 32687               | Yes                   | Community      | Parks & gardens                      | New            |                                    |                      |                      |                      |
| Road Islands and Town Entrances developments & Beautification New Park JOHANNESBURG City Wide          | 31077               | Yes                   | Community      | Parks & gardens                      | New            |                                    |                      |                      |                      |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Six New Local Parks located in the Louis Botha Corridor of Freedom New Park ORANGE GROVE                               | 33828               | Yes                   | Community      | Parks & gardens                         | New            | 10 000                             |                      | 2 000                | 8 000                |
| Study and Implementation of NMT and tree planting New Park JOHANNESBURG City Wide                                      | 33802               | Yes                   | Community      | Parks & gardens                         | New            | 6 000                              | 2 000                | 2 000                | 2 000                |
| Upgrade Finetown Park Renewal Park FINETOWN  | 27725               | Yes                   | Community      | Parks & gardens                         | Renewal        | 500                                |                      | 500                  |                      |
| Upgrade of Dan Pienaar Park Renewal Park SANDRINGHAM   | 33827               | Yes                   | Community      | Parks & gardens                         | Renewal        | 2 000                              | 2 000                |                      |                      |
| Upgrade of existing parks to Occupational health and safety standards New Park JOHANNESBURG City Wide                  | 32781               | Yes                   | Community      | Parks & gardens                         | New            | 8 000                              | 4 000                | 2 000                | 2 000                |
| Upgrade of Lenasia Cemetery Renewal Park LENASIA   | 32723               | Yes                   | Community      | Cemeteries                              | Renewal        | 6 500                              | 500                  | 500                  | 500                  |
| Upgrade of Oppenheimer Towers in Central west Jabavu Renewal Park JABAVU CENTRAL WESTERN                               | 32676               | Yes                   | Community      | Parks & gardens                         | Renewal        | 4 000                              |                      |                      | 1 000                |
| Upgrade of Sir Drummond Chaplin Park Crosby Renewal Park CROSBY  | 32563               | Yes                   | Community      | Parks & gardens                         | Renewal        | 4 200                              | 2 000                | 2 000                |                      |
| Upgrade Wemmer Pan Park Facilities Renewal Park WEMMER   | 33836               | Yes                   | Community      | Parks & gardens                         | Renewal        | 2 000                              |                      |                      | 2 000                |
| Upgrading of existing parks in Brixton Renewal Park BRIXTON City Wide  | 33833               | Yes                   | Community      | Parks & gardens                         | Renewal        | 3 000                              |                      | 3 000                |                      |
| Upgrading of Katjepiering Street Park in Vrededorp Renewal Park VREDEPARK  | 32269               | Yes                   | Community      | Parks & gardens                         | Renewal        | 2 500                              |                      |                      | 500                  |
| Upgrading of Pieter Roos Park Renewal Park PARKTOWN City Wide  | 33834               | Yes                   | Community      | Parks & gardens                         | Renewal        | 1 500                              |                      |                      | 1 500                |
| Upgrading of Pioneer Park Renewal Park TURFFONTEIN   | 33835               | Yes                   | Community      | Parks & gardens                         | Renewal        | 10 000                             | 1 500                | 4 500                | 4 000                |
| Urban Agriculture New Park JOHANNESBURG  | 33447               | Yes                   | Community      | Parks & gardens                         | New            | 74 000                             | 10 000               | 7 302                | 5 698                |
| Westbury Parks Upgrade Renewal Park WESTBURY   | 33829               | Yes                   | Community      | Parks & gardens                         | Renewal        | 10 000                             | 4 000                | 3 000                | 3 000                |
| Westdene Dam park development New Park WESTDENE  | 33801               | Yes                   | Community      | Parks & gardens                         | New            | 21 970                             |                      | 10 000               | 11 970               |
| Yeoville Park Upgrade Renewal Park YEOVILLE  | 33826               | Yes                   | Community      | Parks & gardens                         | Renewal        | 2 000                              | 2 000                |                      |                      |
| Zoo - Animal hospital upgrade Renewal Bulk engineering services SAXONWOLD City Wide                                    | 32877               | Yes                   | Community      | Recreational facilities                 | Renewal        | 3 500                              |                      | 3 500                |                      |
| Zoo - Animal Purchases New Operational Capex SAXONWOLD City Wide   | 33571               | Yes                   | Community      | Parks & gardens                         | New            | 3 000                              | 1 000                | 2 000                |                      |
| Zoo - Parking Area Development(Zoo & Zoo lake Precinct) New Bulk engineering services SAXONWOLD                        | 30047               | Yes                   | Community      | Parks & gardens                         | New            | 30 898                             | 15 283               | 4 615                |                      |
| Zoo - Water Saving project Renewal Internal Water Reticulation SAXONWOLD   | 31156               | Yes                   | Infrastructure | Water, Reservoirs & Reticulation        | Renewal        | 2 400                              | 2 000                |                      |                      |
| Zoo - Zoo Infrastructure Renewal Building Alterations SAXONWOLD  | 33607               | Yes                   | Community      | Parks & gardens                         | Renewal        | 16 873                             | 4 000                | 5 000                |                      |
| Zoo Conservation and research farm accommodation -Safari Park Development New Building Alterations SAXONWOLD City Wide | 31161               | Yes                   | Community      | Cemeteries                              | New            | 5 000                              | 2 000                | 2 000                |                      |
| <b>Sub Total</b>   |                     |                       |                |   |                |                                    | 166 400              | 107 700              | 93 748               |
| <b>Johannesburg Development Agency (JDA)</b>   |                     |                       |                |   |                |                                    |                      |                      |                      |
| Alfred Nzo road widening New Bulk Infrastructure ALEXANDRA EXT 24  | 30262               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 12 000                             |                      |                      | 12 000               |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|-----------------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Auckland Park Pedestrian Crossing New Precinct Redevelopment AUCKLAND PARK City Wide   | 33858               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water | New            | 40 000                             |                      | 40 000               |                      |
| Banakeleken Hospice New Clinic ALEXANDRA EXT.38  | 30517               | Yes                   | Community             | Clinics                                 | New            | 2 500                              |                      | 2 500                |                      |
| Clinic 4th Avenue Renewal Clinic ALEXANDRA EXT.42  | 30506               | Yes                   | Community             | Clinics                                 | Renewal        | 3 000                              | 3 000                |                      |                      |
| Development of pocket places for the public as part of the Louis Botha Corridor of Freedom New Precinct Redevelopment KEW City Wide EXT.53 E | 33857               | Yes                   | Infrastructure        | Other                                   | New            | 15 660                             |                      | 14 000               | 1 660                |
| Development of open Space New Precinct Redevelopment ALEXANDRA EXT.53 E  | 30488               | Yes                   | Community             | Parks & gardens                         | New            | 6 500                              | 1 500                | 5 000                |                      |
| Jabulani Station Renewal Nodal Transportation Facilities JABULANI  | 32539               | Yes                   | Infrastructure        | Other                                   | Renewal        | 76 500                             | 15 000               | 18 500               | 30 000               |
| Jukskei River Environmental Upgrading and Rehabilitation Renewal Bulk Infrastructure ALEXANDRA EXT.1 E                                       | 26708               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water | Renewal        | 11 250                             | 1 250                | 7 000                | 3 000                |
| Kliptown Renewal Precinct Redevelopment KLIPSUIT EXT.4   | 29584               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water | Renewal        | 54 000                             | 20 000               |                      | 14 000               |
| Linear Markets New Building Alterations ALEXANDRA EXT.45   | 31000               | Yes                   | Community             | Other                                   | New            | 2 000                              |                      | 2 000                |                      |
| Nancefield Station Precinct Development New Precinct Redevelopment KLIPSUIT  | 32414               | Yes                   | Infrastructure        | Other                                   | New            | 136 233                            | 60 000               | 20 000               | 10 000               |
| Old Ikeg housing development New Building Alterations ALEXANDRA EXT.57   | 32450               | Yes                   | Investment Properties | Housing development                     | New            | 22 500                             | 2 500                |                      | 20 000               |
| Orange Grove Triangle Renewal Precinct Redevelopment ORANGE GROVE City Wide  | 33856               | Yes                   | Community             | Sportsfields & stadia                   | New            | 7 900                              |                      | 1 000                | 6 900                |
| Orlando East Station Precinct New Precinct Redevelopment ORLANDO EAST  | 29191               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water | New            | 9 700                              | 700                  | 9 000                | 10 000               |
| Pedestrian Bridge Vincent Tsahalaia Road New Bulk Infrastructure FAR EAST BANK EXT.9 E   | 31009               | Yes                   | Community             | Other                                   | Renewal        | 10 000                             |                      | 5 000                | 5 000                |
| Pennyville Precinct Renewal Precinct Redevelopment PENNYVILLE EXT.1 City Wide  | 33859               | Yes                   | Community             | Other                                   | New            | 2 410                              | 410                  |                      | 2 000                |
| Peoples Court, 7th Avenue (Old Alexandra) New Heritage ALEXANDRA EXT.4   | 32490               | Yes                   | Community             | Roads, Pavements, Bridges & Storm Water | Renewal        | 205 000                            | 40 000               | 30 000               | 30 000               |
| Randburg CBD regeneration Renewal Precinct Redevelopment FERNDALE FERNDALE   | 23485               | Yes                   | Infrastructure        | Civic Land & Buildings                  | Renewal        | 30 000                             | 26 500               |                      |                      |
| Randburg Civic Precinct Upgrade Renewal Precinct Redevelopment FERNDALE  | 31087               | Yes                   | Other Assets          | Refuse                                  | New            | 829                                | 229                  | 300                  | 300                  |
| Refuse Bins New Bulk Infrastructure FAR EAST BANK EXT.9 E  | 31010               | Yes                   | Community             | Other                                   | Renewal        | 28 100                             | 5 600                | 8 000                | 14 500               |
| Rotunda Park Renewal Precinct Redevelopment TURFFONTEIN  | 33862               | Yes                   | Community             | Clinics                                 | Renewal        | 3 000                              | 3 000                |                      |                      |
| Thoko Mngoma Clinic Marlboro Renewal Clinic ALEXANDRA EXT.53 E   | 30505               | Yes                   | Community             | Other                                   | Renewal        | 31 200                             | 5 000                | 11 200               | 15 000               |
| Westbury Development Renewal Precinct Redevelopment WESTBURY City Wide   | 33748               | Yes                   | Infrastructure        | Other                                   | New            | 20 000                             | 10 000               |                      |                      |
| Westbury Pedestrian Bridge New Precinct Redevelopment WESTBURY EXT.3   | 33860               | Yes                   | Infrastructure        |   |                |                                    |                      |                      |                      |
| <b>Sub Total</b>   |                     |                       |                       |   |                | 234 689                            | 203 500              | 174 360              |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class                   | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|-------------------------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| <b>JPC</b>  |                     |                       |                               |   |                |                                    |                      |                      |                      |
| Computer Equipment New Computer Upgrades BRAAMFONTEIN WERF EXT:1 City Wide  | 30364               | Yes                   | Other Assets                  | Computers - hardware/equipment          | New            | 4 000                              |                      |                      | 4 000                |
| FMMU - Public Conveniences New Public toilets JOHANNESBURG  | 28423               | Yes                   | Community Investment Property | Other Other                             | New New        | 22 500 50 000                      | 7 500 20 000         | 7 500 25 000         | 7 500 5 000          |
| Jabulani CBD New Operational Capex JABULANI   | 29392               | Yes                   | Community                     | Housing Social Renting                  | Renewal        | 92 286                             | 10 000               | 50 000               | 32 286               |
| Land Regularisation Renewal Operational Capex JOHANNESBURG City Wide  | 33550               | Yes                   | Community                     | Civic Land & Buildings                  | New            | 95 960                             |                      |                      |                      |
| Office Space Optimisation New Building Alterations JOHANNESBURG City Wide   | 33691               | Yes                   | Other Assets                  | Buildings                               |                |                                    |                      |                      | 10 000               |
| Orlando Ekurhuleni Waterfront Development Renewal Park ORLANDO EKHAYA   | 29391               | Yes                   | Infrastructure                | Other                                   | Renewal        | 55 793                             | 10 000               | 13 793               | 10 000               |
| Purchase of land in Perth/Empire, Louis Botha and Turffontein Corridors New Corridors of Freedom Intervention CORONATIONVILLE City Wide | 33797               | Yes                   | Community                     | Social Renting Housing                  | New            | 86 187                             | 22 402               | 56 005               | 7 780                |
| Randburg Civic Precinct Renewal Building Alterations FERNDALE   | 25002               | Yes                   | Other Assets                  | Civic Land & Buildings                  | Renewal        | 9 000                              | 2 000                | 1 000                | 1 000                |
| Revamping of the informal Trading Stalls within the Inner City Renewal Operational Capex JOHANNESBURG                                   | 26220               | Yes                   | Other Assets                  | Markets                                 | Renewal        | 27 600                             | 1 300                | 11 300               | 15 000               |
| Salisbury House Err 1052 and 1053 Renewal Heritage JEPPESTOWN   | 33494               | Yes                   | Other Assets                  | Civic Land & Buildings                  | Renewal        | 500                                |                      | 500                  |                      |
| Sandown Extension 49 Err 575RE Renewal Building Alterations SANDOWN EXT:49 E  | 29337               | Yes                   | Investment Property           | Other                                   | Renewal        | 90 000                             | 35 000               | 35 000               | 20 000               |
| Site Development Projects New Land Preparation JOHANNESBURG City Wide   | 33692               | Yes                   | Other Assets                  | Civic Land & Buildings                  | New            | 86 100                             | 16 298               | 41 102               | 28 700               |
| <b>Sub Total</b>  |                     |                       |                               |   |                |                                    | 124 500              | 241 200              | 141 266              |
| <b>Joburg Market</b>  |                     |                       |                               |   |                |                                    |                      |                      |                      |
| Audio in trading halls New Computer Software CITY DEEP EXT:22   | 32878               | Yes                   | Other Assets                  | Markets                                 | New            | 3 000                              | 1 500                | 1 500                |                      |
| Building Management Software New Bulk engineering services CITY DEEP EXT:22   | 32920               | Yes                   | Intangibles                   | Computers - software and programming    | New            | 14 000                             | 2 000                | 3 000                | 9 000                |
| Civil Resurfacing of all platforms within the Market New Building Alterations CITY DEEP EXT:22  | 32937               | Yes                   | Infrastructure                | Roads, Pavements, Bridges & Storm Water | New            | 23 000                             | 4 000                | 14 000               | 5 000                |
| Computer Equipment Renewal Computer Upgrades CITY DEEP EXT:2  | 29840               | Yes                   | Other Assets                  | Markets                                 | Renewal        | 19 400                             | 4 400                | 5 000                | 10 000               |
| Computer Hardware New/Renewal Computer Hardware CITY DEEP EXT:22  | 33707               | Yes                   | Other Assets                  | Computers - hardware/equipment          | Renewal        | 20 900                             | 5 900                | 5 000                | 10 000               |
| Computer Software New/Renewal New Computer Software CITY DEEP EXT:22  | 33708               | Yes                   | Intangibles                   | Computers - software and programming    | New            | 8 800                              | 2 300                | 2 500                | 4 000                |
| Consignment control software and hardware New Computer Software CITY DEEP EXT:22  | 32917               | Yes                   | Intangibles                   | Computers - software and programming    | New            | 1 000                              |                      | 1 000                |                      |
| Directional signage within market premises New Building Alterations CITY DEEP EXT:22  | 32881               | Yes                   | Infrastructure                | Other                                   | New            | 3 000                              | 1 500                | 1 500                |                      |
| Electricity Reticulation Upgrade Renewal Building Alterations JOHANNESBURG  | 30028               | Yes                   | Infrastructure                | Electricity Reticulation                | Renewal        | 6 000                              | 3 000                | 3 000                |                      |
| Emergency evacuation alarm New Plant and Equipment CITY DEEP EXT:22   | 32885               | Yes                   | Other Assets                  | Other                                   | New            | 704                                | 220                  | 236                  | 249                  |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class    | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|----------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Emergency evacuation chairs New Plant and Equipment CITY DEEP EXT:22                               | 32889               | Yes                   | Other Assets   | Markets                                 | New            | 70                                 |                      |                      | 70                   |
| Equipment for safety surveillance New Plant and Equipment CITY DEEP EXT:22                         | 32890               | Yes                   | Other Assets   | Markets                                 | New            | 2 500                              | 1 000                |                      | 1 500                |
| Foodbank sorting centre New Building Alterations CITY DEEP EXT:22                                  | 32929               | Yes                   | Other Assets   | Markets                                 | New            | 5 000                              |                      |                      | 5 000                |
| General and QA Inspection Trolleys New Plant and Equipment CITY DEEP EXT:22                        | 27709               | Yes                   | Other Assets   | Markets                                 | New            | 1 700                              | 700                  | 1 000                |                      |
| Humidifiers New Bulk engineering services CITY DEEP EXT:22   | 32923               | Yes                   | Other Assets   | Plant & equipment                       | New            | 4 000                              | 2 000                | 2 000                |                      |
| Installation of Lights in Halls 1,2,9,10 Renewal Operational Capex CITY DEEP EXT:22 City Wide      | 33663               | Yes                   | Other Assets   | Markets                                 | Renewal        | 5 000                              |                      |                      | 5 000                |
| Installation of sprinkler systems New Building Alterations CITY DEEP EXT:22                        | 32884               | Yes                   | Other Assets   | Markets                                 | New            | 18 600                             | 6 200                | 6 200                | 6 200                |
| IT Software upgrade New Computer Software CITY DEEP EXT:22   | 32898               | Yes                   | Other Assets   | Markets                                 | New            | 570                                |                      |                      | 570                  |
| IT support system New Computer Upgrades CITY DEEP EXT:2  | 30024               | Yes                   | Intangibles    | Computers - software and programming    | New            | 4 000                              |                      |                      | 4 000                |
| Main Building Refurbishments Renewal Building Alterations CITY DEEP EXT:22                         | 30022               | Yes                   | Other Assets   | Markets                                 | Renewal        | 9 000                              | 5 000                | 2 000                | 2 000                |
| Main Building Renewal Building Alterations CITY DEEP EXT:22  | 32895               | Yes                   | Other Assets   | Markets                                 | Renewal        | 13 000                             | 4 000                | 6 000                | 3 000                |
| Main market signage New Building Alterations CITY DEEP EXT:22                                      | 30759               | Yes                   | Other Assets   | Markets                                 | New            | 5 000                              | 3 400                | 1 600                |                      |
| Market of the Future New Building CITY DEEP EXT:22   | 32916               | Yes                   | Other Assets   | Markets                                 | New            | 477 743                            | 95 535               | 212 935              | 169 273              |
| New Rocker Birs Renewal Plant and Equipment CITY DEEP EXT:22                                       | 29946               | Yes                   | Infrastructure | Refuse                                  | Renewal        | 1 800                              | 300                  | 500                  | 1 000                |
| Office equipment New/Renewal New Office Equipment CITY DEEP EXT:22                                 | 32914               | Yes                   | Other Assets   | Furniture and other office equipment    | New            | 125                                | 2                    | 3                    | 120                  |
| Pallet Pool New Bulk engineering services CITY DEEP EXT:22   | 32925               | Yes                   | Other Assets   | Markets                                 | New            | 6 000                              | 2 000                | 3 000                | 1 000                |
| Portable water to halls and washbasins New Building Alterations CITY DEEP EXT:22                   | 30470               | Yes                   | Infrastructure | Roads, Pavements, Bridges & Storm Water | New            | 1 000                              |                      | 1 000                |                      |
| Provision of new Transformers New Building Alterations CITY DEEP EXT:2 F                           | 30016               | Yes                   | Infrastructure | Electricity Generation                  | New            | 10 400                             | 5 000                | 5 400                |                      |
| Refurbishments/ Construction of abilition facilities Renewal Building Alterations CITY DEEP EXT:22 | 32922               | Yes                   | Infrastructure | Sewerage Purification & Reticulation    | Renewal        | 12 500                             | 3 500                | 4 000                | 5 000                |
| Replacement of Ammonia Plant Renewal Plant and Equipment CITY DEEP EXT:22                          | 29843               | Yes                   | Other Assets   | Markets                                 | Renewal        | 10 000                             | 4 000                |                      | 6 000                |
| Replacement of Assets New/Renewal New Plant and Equipment CITY DEEP EXT:22                         | 30761               | Yes                   | Other Assets   | Markets                                 | New            | 21 000                             | 3 000                | 13 000               | 5 000                |
| Replacement of the roof at trading halls New Building Alterations CITY DEEP EXT:22                 | 32933               | Yes                   | Other Assets   | Markets                                 | New            | 19 000                             | 9 000                | 5 000                | 5 000                |
| Revamp sewer and drainage system New Drainage System CITY DEEP EXT:22                              | 30435               | Yes                   | Infrastructure | Sewerage Purification & Reticulation    | New            | 16 000                             | 5 000                | 6 000                | 5 000                |
| Road Rehabilitation Project New Bulk engineering services CITY DEEP EXT:22                         | 32919               | Yes                   | Other Assets   | Markets                                 | New            | 28 000                             | 7 000                | 9 000                | 12 000               |
| Standby Generator upgrade Renewal Building Alterations CITY DEEP EXT:22                            | 29615               | Yes                   | Other Assets   | Markets                                 | Renewal        | 13 500                             | 6 000                | 7 500                |                      |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class                         | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|-----------------------|---|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Temperature Control Systems Renewal Building Alterations CITY DEEP EXT.22                              | 30020               | Yes                   | Other Assets          | Markets                                 | Renewal        | 2 500                              | 1 000                |                      | 1 500                |
| Trading System Archiving New Computer Software CITY DEEP EXT.22  | 32903               | Yes                   | Other Assets          | Markets                                 | New            | 1 000                              |                      |                      | 1 000                |
| Trading System at other markets New Computer Software CITY DEEP EXT.22                                 | 32928               | Yes                   | Other Assets          | Markets                                 | New            | 300                                | 300                  |                      |                      |
| Two Way Radios New Operational Capex CITY DEEP EXT.22  | 26025               | Yes                   | Other Assets          | Markets                                 | New            | 195                                | 65                   | 65                   | 65                   |
| Upgrade Hall 9 Renewal Building Alterations CITY DEEP EXT.22   | 29200               | Yes                   | Other Assets          | Markets                                 | Renewal        | 19 000                             | 9 000                | 5 000                | 5 000                |
| Upgrade of Exit and entrance gates Renewal Building Alterations CITY DEEP EXT.22                       | 27719               | Yes                   | Infrastructure        | Roads, Pavements, Bridges & Storm Water | Renewal        | 4 000                              | 1 000                | 2 000                | 1 000                |
| Upgrade of Hall 1 and 2 Renewal Building Alterations CITY DEEP EXT.22                                  | 26020               | Yes                   | Other Assets          | Other Buildings                         | Renewal        | 21 000                             | 7 000                | 6 000                | 8 000                |
| Upgrade of Watermelon Section Renewal Building Alterations CITY DEEP EXT.2                             | 27714               | Yes                   | Other Assets          | Markets                                 | Renewal        | 1 500                              | 1 500                |                      |                      |
| <b>Sub Total JOSHCO</b>  |                     |                       |                       |   |                |                                    | 208 322              | 334 938              | 291 547              |
| 195 Commissioner Street New Building Alterations JOHANNESBURG F Ward                                   | 33818               | Yes                   | Community             | Social Renting Housing                  | New            | 22 000                             | 22 000               |                      |                      |
| 27 Heek Street New Inner City Intervention JOHANNESBURG F Ward   | 33863               | Yes                   | Community             | Social Renting Housing                  | New            | 33 000                             | 18 000               | 15 000               |                      |
| 80 Plein Street New Inner City Intervention JOHANNESBURG F Ward  | 33864               | Yes                   | Community             | Social Renting Housing                  | New            | 45 000                             | 20 000               | 25 000               |                      |
| Anthaea Renewal Building Alterations JOHANNESBURG F Regional   | 33813               | Yes                   | Community             | Social Renting Housing                  | Renewal        | 1 100                              | 1 000                | 100                  |                      |
| BELLAVISTA ESTATE INFILLS New Housing Development BELLAVISTA ESTATE F Ward                             | 27576               | Yes                   | Investment Properties | Housing development                     | New            | 1 000                              |                      | 500                  | 500                  |
| Bertrams Social Housing Units New Housing Development BERTRAMS F Regional                              | 33723               | Yes                   | Investment Properties | Housing development                     | New            | 52 000                             | 2 000                | 20 000               | 30 000               |
| Bothihabella Housing Project Renewal Operational Capex ALEXANDRA EXT.12 E City Wide                    | 33693               | Yes                   | Community Properties  | Housing development                     | Renewal        | 10 000                             | 5 000                | 2 500                | 2 500                |
| Casamia Renewal Building Alterations JOHANNESBURG F Regional   | 33814               | Yes                   | Community             | Social Renting Housing                  | Renewal        | 10 000                             |                      | 5 000                | 5 000                |
| Chelsea Residential Building Renewal Operational Capex JOHANNESBURG F Regional                         | 33697               | Yes                   | Investment Properties | Housing development                     | Renewal        | 5 000                              | 3 000                | 2 000                |                      |
| Citrine Court Building Renewal Operational Capex BELLAVISTA ESTATE F Regional                          | 33694               | Yes                   | Investment Properties | Housing development                     | Renewal        | 2 575                              | 1 172                | 503                  | 900                  |
| CITY DEEP MIXED HOUSING DEVELOPMENT Renewal Building Alterations CITY DEEP F Ward                      | 27562               | Yes                   | Investment Properties | Housing development                     | Renewal        | 101 217                            | 2 000                |                      |                      |
| City Deep Upgrading Renewal Operational Capex CITY DEEP F Regional                                     | 33695               | Yes                   | Community Properties  | Housing development                     | Renewal        | 43 000                             | 40 000               | 2 000                | 1 000                |
| Corridors of Freedom / TOD Developments New Corridors of Freedom Intervention ORANGE GROVE E City Wide | 33865               | Yes                   | Community             | Social Renting Housing                  | New            | 58 000                             |                      | 58 000               |                      |
| Dobsonville Social Housing Project New Building DOBSONVILLE EXT.2 D Ward                               | 30405               | Yes                   | Investment Properties | Housing development                     | New            | 196 557                            | 65 000               | 75 000               | 40 000               |
| EUROPA HOUSE Renewal Housing Development JOHANNESBURG F Ward   | 30417               | Yes                   | Investment Properties | Housing development                     | Renewal        | 45 600                             | 10 000               |                      |                      |
| FLEURHOF JUNCTION SOCIAL HOUSING PROJECT New Housing Development FLEURHOF C Ward                       | 30421               | Yes                   | Investment Properties | Housing development                     | New            | 147 903                            | 15 000               |                      | 500                  |
| Geldenhuys Transnet Hostel Renewal Building Alterations INDUSTRIA EXT.1 F City Wide                    | 32882               | Yes                   | Community             | Social Renting Housing                  | Renewal        | 20 000                             |                      | 10 000               | 10 000               |

| Project Name   | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class        | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|--|---------------------|-----------------------|-----------------------|------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| GEZINA Renewal Building Alterations JOHANNESBURG F Regional  | 33812               | Yes                   | Community             | Social Renting Housing | Renewal        | 20 000                             |                      | 5 000                | 15 000               |
| Golden highway Social Housing project New Housing Development  | 33610               | Yes                   | Investment Properties | Housing development    | New            | 180 000                            | 40 000               | 75 000               | 65 000               |
| DEVILAND EXT 9 D City Wide   |                     |                       | Investment Properties | Housing development    | New            | 43 000                             | 1 000                | 2 000                | 40 000               |
| IKWEZI RENTAL HOUSING PROJECT New Housing Development  | 30419               | Yes                   | Investment Properties | Housing development    | Renewal        | 147 106                            | 32 000               | 10 000               | 50 000               |
| Immer City Rental Development Renewal Housing Development  | 28146               | Yes                   | Investment Properties | Housing development    | Renewal        |                                    |                      |                      | 2 000                |
| JOHANNESBURG F City Wide   |                     |                       | Community             | Social Renting         | New            | 2 000                              |                      |                      |                      |
| Henry Park Social Housing New Building IVORY PARK EXT.10 A City Wide   | 33154               | Yes                   | Community             | Housing                | Renewal        |                                    |                      |                      |                      |
| JABULANI RENTAL HOUSING Renewal Housing Development JABULANI EXT.1 D Ward  | 30423               | Yes                   | Community             | Housing                | New            | 40 000                             |                      | 40 000               |                      |
| KELVIN RENTAL STOCK New Building Alterations KELVIN VIEW E Ward  | 27561               | Yes                   | Investment Properties | Housing development    | New            | 40 000                             |                      |                      | 40 000               |
| Kliptown Golf Course New Building Alterations PIMVILLE ZONE 1 EXT B City Wide  | 33162               | Yes                   | Community             | Social Renting Housing | New            | 4 000                              |                      | 2 000                | 2 000                |
| Kliptown Square Housing Estate Renewal Operational Capex   | 33696               | Yes                   | Investment Properties | Housing development    | Renewal        | 4 000                              | 2 000                | 1 000                | 1 000                |
| KLIPRIVATEOOG D Regional   |                     |                       | Community             | Social Renting         | Renewal        | 500                                |                      |                      |                      |
| La Rosabel Renewal Building Alterations JOHANNESBURG F Regional  | 33815               | Yes                   | Community             | Housing                | Renewal        |                                    |                      |                      |                      |
| Lombardy East Housing Project New Housing Development LEHAE D City Wide  | 32897               | Yes                   | Community             | Social Renting         | New            | 2 000                              |                      | 2 000                |                      |
| Lombardy EAST HOUSING PROJECT New Housing Development  | 27567               | Yes                   | Investment Properties | Housing development    | New            | 164 233                            | 40 000               | 75 000               | 42 977               |
| LOMBARDY EAST E Ward   |                     |                       | Investment Properties | Housing development    | New            | 61 000                             | 1 000                | 20 000               | 40 000               |
| LUFHERE NG SOCIAL HOUSING PROJECT New Housing Development  | 26897               | Yes                   | Investment Properties | Housing development    | Renewal        | 8 900                              | 2 500                | 500                  | 900                  |
| LUFHERE NG D Ward  |                     |                       | Investment Properties | Housing development    | Renewal        |                                    |                      |                      |                      |
| MBV Innercity Ferial Housing Renewal Housing Development   | 33484               | Yes                   | Investment Properties | Housing development    | Renewal        |                                    |                      |                      |                      |
| JOHANNESBURG F City Wide   |                     |                       | Investment Properties | Housing development    | Renewal        |                                    |                      |                      |                      |
| NANEFIELD STATION HOUSING/KLIPSPRUIT STAFF HOSTEL REDEVELOPMENT Renewal Housing Development KLIPSPRUIT EXT.11 D Ward | 27584               | Yes                   | Investment Properties | Housing development    | Renewal        | 216 848                            | 65 000               | 60 000               | 65 000               |
| NIEDERBERG RENTAL HOUSING Renewal Building Alterations   | 33486               | Yes                   | Investment Properties | Housing development    | Renewal        | 16 000                             | 15 000               |                      |                      |
| JOHANNESBURG F City Wide   |                     |                       | Heritage Assets       | Buildings              | New            | 89 847                             |                      | 24 500               |                      |
| Orlando Ekaya Staff Hostel Redevelopment New Building Alterations  | 27583               | Yes                   | Community             | Social Renting         | New            | 28 898                             |                      | 3 000                | 2 000                |
| ORLANDO EAST D Ward  |                     |                       | Community             | Housing                | Renewal        | 8 000                              | 6 000                | 1 000                | 1 000                |
| Penny Flats Social Housing New Building Alterations PENNYVILLE B Regional  | 33820               | Yes                   | Community             | Social Renting         | New            |                                    |                      |                      |                      |
| PENNYVILLE Communal Rooms Renewal Operational Capex PENNYVILLE EXT.1 C Regional                                      | 33698               | Yes                   | Community             | Housing                | Renewal        |                                    |                      |                      |                      |
| PENNYVILLE TOD Corridor Development New Bulk engineering services  | 33718               | Yes                   | Investment Properties | Housing development    | New            | 150 000                            | 20 000               | 70 000               | 60 000               |
| PENNYVILLE C City Wide   |                     |                       | Community             | Social Renting         | New            | 1 400                              |                      | 900                  | 500                  |
| Princess Plots Social Housing Project New Housing Development PRINCESS EXT.22 C City Wide                            | 33483               | Yes                   | Investment Properties | Housing development    | New            | 81 000                             | 1 000                | 20 000               | 60 000               |
| Rachers Social Housing New Building Alterations JOHANNESBURG F Ward  | 33821               | Yes                   | Community             | Housing                | Renewal        |                                    |                      |                      |                      |
| Rodepoort Extension 2 New Building Alterations ROODEPOORT EXT 2 C Ward   | 30418               | Yes                   | Investment Properties | Housing development    | New            | 37 000                             | 2 000                | 35 000               |                      |
| Rodepoort Social Housing Upgrades Renewal Building Alterations   | 33809               | Yes                   | Community             | Social Renting         | Renewal        | 6 000                              | 3 000                | 2 000                | 1 000                |
| ROODEPOORT C Regional  |                     |                       | Buildings             | Heritage Assets        | Renewal        |                                    |                      |                      |                      |
| Selby Staff Hostel Redevelopment/Conversion Renewal Building Alterations SELBY F Ward                                | 27582               | Yes                   | Buildings             | Heritage Assets        | Renewal        | 113 299                            | 12 000               |                      |                      |

| Project Name  | CIMS Project Number | Individually Approved | Asset Class           | Asset Sub-Class                      | New or Renewal | Total Estimated Project Cost R 000 | Budget 2014/15 R 000 | Budget 2015/16 R 000 | Budget 2016/17 R 000 |
|---|---------------------|-----------------------|-----------------------|--------------------------------------|----------------|------------------------------------|----------------------|----------------------|----------------------|
| Selirk Social Housing project New Housing Development BLAIRGOWRIE B Ward  | 27572               | Yes                   | Investment Properties | Housing development                  | New            | 182 384                            | 20 000               | 75 000               | 70 000               |
| Turffontein rental housing development New Housing Development TURFFONTEN IF Ward   | 27574               | Yes                   | Investment Properties | Housing development                  | New            | 161 187                            | 40 000               | 75 000               | 40 000               |
| <b>Sub Total</b>  |                     |                       |                       |                                      |                | 530 172                            | 791 403              | 688 877              |                      |
| <b>Joburg City Theatres</b>   |                     |                       |                       |                                      |                |                                    |                      |                      |                      |
| Joburg Theatre - Building Renovations and upgrades New Building Alterations JOHANNESBURG  | 30889               | Yes                   | Community             | Recreational facilities              | New            | 10 892                             | 5 150                | 4 300                | 1 442                |
| Joburg Theatre - Information Technology Upgrades Renewal Computer Upgrades JOHANNESBURG City Wide                                 | 32879               | Yes                   | Intangibles           | Computers - software and programming | Renewal        | 1 750                              | 1 000                | 500                  | 250                  |
| Joburg Theatre - Technical Equipment New Operational Capex JOHANNESBURG   | 33817               | Yes                   | Other Assets          | Furniture and other office equipment | New            | 750                                |                      |                      | 750                  |
| Joburg Theatre - Upgrade of stage machinery Renewal Plant and Equipment Alterations JOHANNESBURG                                  | 32502               | Yes                   | Community             | Recreational facilities              | Renewal        | 2 555                              | 1 000                | 400                  | 1 155                |
| Promusica Theatre - Building renovations and upgrades Renewal Building 33547 Yes Community Recreational facilities                | 33547               | Yes                   | Community             | Recreational facilities              | Renewal        | 1 100                              |                      | 600                  | 500                  |
| Promusica Theatre - Information Technology New Computer Software FLORIDA PARK EXT 9 City Wide                                     | 33548               | Yes                   | Community             | Other                                | New            | 550                                | 200                  | 200                  | 150                  |
| Promusica Theatre - Purchasing of vehicle for the theatre Renewal Operational Capex FLORIDA PARK EXT 9                            | 30771               | Yes                   | Community             | Other                                | Renewal        | 150                                |                      |                      |                      |
| Promusica Theatre - Upgrading of technical equipment (sound and lighting) 26167 Yes Other Assets Plant & equipment                | 26167               | Yes                   | Other Assets          | Plant & equipment                    | Renewal        | 1 200                              | 600                  |                      | 600                  |
| Renewal Theatre redevelopment FLORIDA PARK EXT 9 Soweto Theatre - Information Technology New Computer Software JABULANI City Wide | 33549               | Yes                   | Community             | Other                                | New            | 550                                | 200                  | 200                  | 150                  |
| Soweto Theatre - Upgrading of Technical Equipment Renewal Building Alterations JABULANI City Wide                                 | 33355               | Yes                   | Other Assets          | Other                                | Renewal        | 400                                |                      |                      | 400                  |
| <b>Sub Total</b>  |                     |                       |                       |                                      |                | 8 300                              | 6 200                | 5 397                |                      |
| <b>Grand Total</b>  |                     |                       |                       |                                      |                | 10 875 150                         | 11 439 195           | 10 372 959           |                      |



**City of Johannesburg**  
**Group Finance: Budget Office**

---

13th Floor, Jorissen Place  
66 Jorissen Street  
Braamfontein

PO Box 1049  
Johannesburg  
South Africa  
2000

Tel: +27 11 358 3557

[www.joburg.org.za](http://www.joburg.org.za)